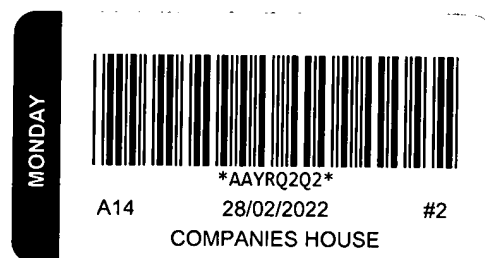


REGISTERED NUMBER: 04573250 (England and Wales)

**STRATEGIC REPORT, REPORT OF THE DIRECTORS AND  
AUDITED FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MAY 2021  
FOR  
BARNSELEY FOOTBALL CLUB LIMITED**



**GibsonBooth** LTD

Chartered Accountants, Business Advisers & Statutory Auditor

12 Victoria Road  
Barnsley  
South Yorkshire  
S70 2BB

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FOR THE YEAR ENDED 31 MAY 2021**

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**BARNSELY FOOTBALL CLUB LIMITED**

**COMPANY INFORMATION  
FOR THE YEAR ENDED 31 MAY 2021**

**DIRECTORS:**

Mr R Zuk  
Mr P M Conway  
Mr J P Cryne  
Ms W K G Hung  
Mr C Lee  
Mr D K Lee  
Mr N A Parekh  
Mr K El-Ahmad

**SECRETARY:**

Mr R Zuk

**REGISTERED OFFICE:**

Oakwell Stadium  
Barnsley  
South Yorkshire  
S71 1ET

**REGISTERED NUMBER:**

04573250 (England and Wales)

**AUDITORS:**

Gibson Booth Limited  
Statutory Auditor  
12 Victoria Road  
Barnsley  
South Yorkshire  
S70 2BB

**BANKERS:**

Barclays Bank Plc  
10 - 18 Queen Street  
Barnsley  
South Yorkshire  
S70 2AJ

**STRATEGIC REPORT  
FOR THE YEAR ENDED 31 MAY 2021**

The directors present their strategic report for the year ended 31 May 2021.

**REVIEW OF BUSINESS AND FUTURE OUTLOOK**

**Sporting Results**

The 2020/2021 season saw the team collect an impressive 78 points, enroute to finishing fifth in the division and securing a Championship play-off position for the first time in 21 years. The team eventually lost 2-1 on aggregate to Swansea City at the semi-final stage, however huge credit should be given to all players and staff involved in this memorable campaign.

The team performed well in both the League and FA Cup competitions, progressing to the third and fifth rounds respectively, before being knocked out by Premier League Chelsea on both occasions.

**Covid 19**

The whole of the 2020/2021 season was played behind closed doors, with the exception of the home play-off leg where around 4,000 supporters were permitted to attend under SG02 social distancing regulations.

Behind closed doors fixtures resulted in a reduction in matchday income of £1.6m, plus season ticket sales were reduced by over £650k. A temporary relaxation in the streaming and broadcasting regulations allowed the Club to issue season ticket holders with iFollow access to stream fixtures while restrictions were in place.

**Business Results**

Revenue for the year of £12.5m (2020 - £14.2m) is a decrease of 14% and attributable to the matchday restrictions resulting from the COVID-19 pandemic. Note 3 of the financial statements, quantifies the loss of matchday revenue, which was mitigated somewhat by the increased TV & broadcasting income, resulting from the temporary relaxation of streaming regulations and increased number of televised matches.

Other operating income of £2.8m comprises claims for non-playing staff made under the Government's CJRS facility, enabling jobs to be retained throughout the various national lockdowns. Other operating income also includes receipts and provisions for income under a business interruption insurance policy.

Wage costs of £14.3m (2020 - £11.1m) represents a 22% wage increase. This increase is attributable to increased investment into the playing squad and the higher performance related bonuses payable during the successful 2020/2021 season.

**2020/2021 Season.**

In the previous year the Club agreed a Time to Pay (TTP) arrangement with HMRC to defer payments of PAYE & National Insurance resulting from the cash strains of the pandemic. This arrangement was fully adhered to during the year resulting in a reduction of the liability shown in note 14 of the financial statements.

**STRATEGIC REPORT  
FOR THE YEAR ENDED 31 MAY 2021**

During the year the Club applied for and secured a £3.6m loan from the EFL. This loan facility was provided exclusively to ensure that member clubs were able to meet liabilities due to HMRC.

The Club incurred an annual loss of £4.2m (2020 - £280k loss).

Playing Squad & Player Trading

Note 7 of the financial statements shows that the Club made a profit on player trading of £3.4m, this has been offset by existing squad amortisation and transfer fee levies to record a net surplus on player trading of £491,324 (2020 - £2.78m).

Note 10 of the financial statements reflects the amortised value of the player' registrations was maintained at £4.9m at the year-end (2020 - £4.8m). £4.3m was invested in acquiring new player registrations, compared to the same value of £4.2m of players sold or had contracts expiring / terminated.

Community

The Club continues to engage with the local community through its charitable partner organisation, Reds in the Community (RiTC). RiTC currently deliver 46 separate projects across three themes of work; Education, Sport & Health, Inclusion & NCS.

Education

Over 100 students study level 1,2 and 3 courses, with additional students studying for Foundation and Undergraduate degrees, all from the site at Oakwell.

RiTC also run a successful Shadow Scholarship programme, which complements and provides pathways between the Barnsley FC Academy and RiTC.

Sport & Health

Nearly 3,000 participants have been engaged in the various sports participation programmes designed to support mental and physical wellbeing and provide young people with development opportunities.

Over 600 participants have engaged in targeted health improving initiatives, plus participants joining "Fit Reds" and walking football groups.

Social Inclusion

RiTC continue to offer women and girls football opportunities, support refugees with football sessions and engage with young people via the NCS programme.

RiTC have a valued workforce of over 80 members and delivers almost £900,000 of funding towards improving lives within our community. The Club provide 200 free match tickets for every fixture at Oakwell, for RiTC to distribute to participants through the community.

Future Outlook

The 2021/2022 campaign has been hugely frustrating and disappointing for everyone connected to the Club. The team has spent the majority of the season in the relegation zone and are fighting to maintain Championship status for, what would be a fourth consecutive season.

**STRATEGIC REPORT  
FOR THE YEAR ENDED 31 MAY 2021**

The Board would like to thank all Supporters, Club Partners and Sponsors, new and old, for their continued loyal support throughout this period and beyond

**PRINCIPAL RISKS AND UNCERTAINTIES**

The principal risks and uncertainties facing the Club are:

- The threat of relegation and the material negative impact on revenue.
- Cash management within the constraints of available working capital.
- The continuation of the COVID-19 pandemic and the economic and social impacts that continue to exist.
- Impairment of player registration values and onerous player contracts resulting from loss of form or long-term injury.

**KEY PERFORMANCE INDICATORS**

The Board of Directors use a variety of financial and non-financial measures to monitor performance. Actual revenues, costs and cash-flows are regularly monitored against detailed budgets and forecasts.

**ON BEHALF OF THE BOARD:**



Mr R Zuk  
Finance Director

24 February 2022

**REPORT OF THE DIRECTORS  
FOR THE YEAR ENDED 31 MAY 2021**

The directors present their report with the financial statements of the company for the year ended 31 May 2021.

**PRINCIPAL ACTIVITY**

The principal activity of the company in the year under review was that of a professional football club.

**DIVIDENDS**

No dividends will be distributed for the year ended 31 May 2021.

**DIRECTORS**

The directors shown below have held office during the whole of the period from 1 June 2020 to the date of this report.

Mr R Zuk  
Mr P M Conway  
Mr J P Cryne  
Ms W K G Hung  
Mr C Lee  
Mr D K Lee  
Mr N A Parekh

Other changes in directors holding office are as follows:

Mr K El-Ahmad was appointed as a director after 31 May 2021 but prior to the date of this report.

Mr D J Murphy ceased to be a director after 31 May 2021 but prior to the date of this report.

**STATEMENT OF DIRECTORS' RESPONSIBILITIES**

The directors are responsible for preparing the Strategic Report, the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

**REPORT OF THE DIRECTORS  
FOR THE YEAR ENDED 31 MAY 2021**

**STATEMENT OF DIRECTORS' RESPONSIBILITIES - continued**

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS**

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that he or she ought to have taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

**AUDITORS**

The auditors, Gibson Booth Limited, will be proposed for re-appointment at the forthcoming Annual General Meeting.

**ON BEHALF OF THE BOARD:**



Mr R Zuk  
Finance Director

24 February 2022



## **INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF BARNSELY FOOTBALL CLUB LIMITED**

### **Opinion**

We have audited the financial statements of Barnsley Football Club Limited (the 'company') for the year ended 31 May 2021 which comprise the Income Statement, Other Comprehensive Income, Balance Sheet, Statement of Changes in Equity, Cash Flow Statement and Notes to the Cash Flow Statement, Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 May 2021 and of its loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Material uncertainty relating to going concern**

In forming our opinion on the financial statements, we have considered the adequacy of the disclosures made in Note 2 of the financial statements concerning the company's ability to continue as a going concern. In view of the significance of these factors we consider it should be drawn to your attention but our opinion is not modified in respect of this matter.

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

## **INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF BARNSELEY FOOTBALL CLUB LIMITED**

### **Other information**

The directors are responsible for the other information. The other information comprises the information in the Strategic Report and the Report of the Directors, but does not include the financial statements and our Auditors' Report thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### **Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Report of the Directors have been prepared in accordance with applicable legal requirements.

### **Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report or the Report of the Directors.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF  
BARNSELY FOOTBALL CLUB LIMITED**

**Responsibilities of directors**

As explained more fully in the Statement of Directors' Responsibilities set out on pages six and seven, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

*In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.*

## **INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF BARNSELY FOOTBALL CLUB LIMITED**

### **Auditors' responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We gained an understanding of the legal and regulatory framework applicable to the company and the industry in which it operates, and considered the risk of acts by the company that were contrary to applicable laws and regulations, including fraud. We design audit procedures to respond to the risk, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from the error, as fraud may include deliberate concealment by, for example, forgery or intentional misrepresentations, or through colluding.

We focused on laws and regulations which could give rise to a material misstatement in the financial statements, including, but not limited to the Companies Act 2006 and UK tax legislation. Our tests included agreeing the financial statement disclosures to underlying supporting documentation and enquiries with management. There are inherent limitations in the audit procedures described and, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would be to become aware of it. We did not identify any key audit matters relating to irregularities, including fraud. As in all our audits, we also addressed the risk of management override of controls, including testing journals and evaluating whether there was evidence of bias by the directors that represented a risk of material misstatement due to fraud.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our Auditors' Report.

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF  
BARNSELY FOOTBALL CLUB LIMITED**

**Use of our report**

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Scott Mell FCA (Senior Statutory Auditor)  
for and on behalf of Gibson Booth Limited  
Statutory Auditor  
12 Victoria Road  
Barnsley  
South Yorkshire  
S70 2BB

Date: 24 February 2022

**BARNSELEY FOOTBALL CLUB LIMITED (REGISTERED NUMBER: 04573250)****INCOME STATEMENT  
FOR THE YEAR ENDED 31 MAY 2021**

	Notes	31.5.21 £	31.5.20 £
<b>TURNOVER</b>	3	<b>12,475,792</b>	14,219,174
Cost of sales		<u><b>(16,124,587)</b></u>	<u>(13,525,730)</u>
<b>GROSS (LOSS)/PROFIT</b>		<b>(3,648,795)</b>	693,444
Administrative expenses		<u><b>(3,925,120)</b></u>	<u>(3,992,989)</u>
		<b>(7,573,915)</b>	(3,299,545)
Other operating income		<u><b>2,822,099</b></u>	<u>239,127</u>
<b>OPERATING LOSS</b>	5	<b>(4,751,816)</b>	(3,060,418)
Player trading	7	<u><b>491,324</b></u>	<u>2,780,105</u>
<b>LOSS BEFORE TAXATION</b>		<b>(4,260,492)</b>	(280,313)
Tax on loss	8	<u>-</u>	<u>-</u>
<b>LOSS FOR THE FINANCIAL YEAR</b>		<u><b>(4,260,492)</b></u>	<u>(280,313)</u>

The notes form part of these financial statements

**BARNSELY FOOTBALL CLUB LIMITED (REGISTERED NUMBER: 04573250)**

**OTHER COMPREHENSIVE INCOME  
FOR THE YEAR ENDED 31 MAY 2021**

	Notes	31.5.21 £	31.5.20 £
LOSS FOR THE YEAR		(4,260,492)	(280,313)
OTHER COMPREHENSIVE INCOME		<u>-</u>	<u>-</u>
TOTAL COMPREHENSIVE INCOME FOR THE YEAR		<u>(4,260,492)</u>	<u>(280,313)</u>

The notes form part of these financial statements

**BARNSELEY FOOTBALL CLUB LIMITED (REGISTERED NUMBER: 04573250)****BALANCE SHEET  
31 MAY 2021**

		<b>31.5.21</b>		<b>31.5.20</b>	
	Notes	£	£	£	£
<b>FIXED ASSETS</b>					
Intangible assets	10		<b>4,920,875</b>		<b>4,792,435</b>
Tangible assets	11		<b><u>288,863</u></b>		<b><u>418,113</u></b>
			<b>5,209,738</b>		<b>5,210,548</b>
<b>CURRENT ASSETS</b>					
Stocks	12	<b>119,595</b>		<b>99,093</b>	
Debtors	13	<b>4,206,479</b>		<b>5,776,233</b>	
Cash at bank and in hand		<b><u>3,472,427</u></b>		<b><u>770,104</u></b>	
		<b>7,798,501</b>		<b>6,645,430</b>	
<b>CREDITORS</b>					
Amounts falling due within one year	14	<b><u>9,545,859</u></b>		<b><u>5,538,353</u></b>	
<b>NET CURRENT (LIABILITIES)/ASSETS</b>			<b><u>(1,747,358)</u></b>		<b><u>1,107,077</u></b>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>			<b>3,462,380</b>		<b>6,317,625</b>
<b>CREDITORS</b>					
Amounts falling due after more than one year	15		<b>(1,896,814)</b>		<b>(486,700)</b>
<b>PROVISIONS FOR LIABILITIES</b>	18		<b><u>(169,025)</u></b>		<b><u>(173,892)</u></b>
<b>NET ASSETS</b>			<b><u><u>1,396,541</u></u></b>		<b><u><u>5,657,033</u></u></b>

The notes form part of these financial statements



**BARNSELY FOOTBALL CLUB LIMITED (REGISTERED NUMBER: 04573250)**

**BALANCE SHEET - continued**  
**31 MAY 2021**

	Notes	31.5.21		31.5.20	
		£	£	£	£
<b>CAPITAL AND RESERVES</b>					
Called up share capital	19		2		2
Share premium	20		<b>6,288,071</b>		6,288,071
Retained earnings	20		<b><u>(4,891,532)</u></b>		<b><u>(631,040)</u></b>
<b>SHAREHOLDERS' FUNDS</b>			<b><u>1,396,541</u></b>		<b><u>5,657,033</u></b>

The financial statements were approved and authorised for issue by the Board of Directors and authorised for issue on 24 February 2022 and were signed on its behalf by:



Mr R Zuk  
Finance Director

The notes form part of these financial statements

**STATEMENT OF CHANGES IN EQUITY  
FOR THE YEAR ENDED 31 MAY 2021**

	<b>Called up share capital £</b>	<b>Retained earnings £</b>	<b>Share premium £</b>	<b>Total equity £</b>
<b>Balance at 1 June 2019</b>	2	(350,727)	6,288,071	5,937,346
<b>Changes in equity</b>				
Total comprehensive income	<u>-</u>	<u>(280,313)</u>	<u>-</u>	<u>(280,313)</u>
<b>Balance at 31 May 2020</b>	<u>2</u>	<u>(631,040)</u>	<u>6,288,071</u>	<u>5,657,033</u>
<b>Changes in equity</b>				
Total comprehensive income	<u>-</u>	<u>(4,260,492)</u>	<u>-</u>	<u>(4,260,492)</u>
<b>Balance at 31 May 2021</b>	<u>2</u>	<u>(4,891,532)</u>	<u>6,288,071</u>	<u>1,396,541</u>

The notes form part of these financial statements

**BARNSELEY FOOTBALL CLUB LIMITED (REGISTERED NUMBER: 04573250)****CASH FLOW STATEMENT  
FOR THE YEAR ENDED 31 MAY 2021**

	Notes	31.5.21 £	31.5.20 £
<b>Cash flows from operating activities</b>			
Cash generated from operations	1	<u>(4,389,693)</u>	<u>(2,887,721)</u>
Net cash from operating activities		<u>(4,389,693)</u>	<u>(2,887,721)</u>
 <b>Cash flows from investing activities</b>			
Purchase of intangible fixed assets		(3,480,306)	(5,051,301)
Purchase of tangible fixed assets		(24,694)	(41,926)
Sale of intangible fixed assets		<u>7,887,190</u>	<u>6,105,999</u>
Net cash from investing activities		<u>4,382,190</u>	<u>1,012,772</u>
 <b>Cash flows from financing activities</b>			
New loans in year		2,713,346	-
Capital repayments in year		<u>(3,520)</u>	<u>(3,520)</u>
Net cash from financing activities		<u>2,709,826</u>	<u>(3,520)</u>
 <b>Increase/(decrease) in cash and cash equivalents</b>		<u>2,702,323</u>	<u>(1,878,469)</u>
Cash and cash equivalents at beginning of year	2	<u>770,104</u>	<u>2,648,573</u>
 <b>Cash and cash equivalents at end of year</b>	2	<u><u>3,472,427</u></u>	<u><u>770,104</u></u>

The notes form part of these financial statements

**NOTES TO THE CASH FLOW STATEMENT  
FOR THE YEAR ENDED 31 MAY 2021**

**1. RECONCILIATION OF LOSS BEFORE TAXATION TO CASH GENERATED FROM OPERATIONS**

	<b>31.5.21</b>	<b>31.5.20</b>
	<b>£</b>	<b>£</b>
Loss before taxation	<b>(4,260,492)</b>	<b>(280,313)</b>
Depreciation charges	<b>153,080</b>	<b>109,514</b>
Amortisation	<b>2,668,574</b>	<b>2,521,213</b>
Impairment of player registrations	<b>153,537</b>	<b>481,224</b>
Increase in pension provision	<b>4,867</b>	<b>-</b>
	<b>(1,280,434)</b>	<b>2,831,638</b>
(Increase)/decrease in stocks	<b>(20,502)</b>	<b>105,936</b>
Increase in trade and other debtors	<b>(4,965,620)</b>	<b>(5,853,026)</b>
Increase in trade and other creditors	<b>1,876,863</b>	<b>27,731</b>
<b>Cash generated from operations</b>	<b><u>(4,389,693)</u></b>	<b><u>(2,887,721)</u></b>

**2. CASH AND CASH EQUIVALENTS**

The amounts disclosed on the Cash Flow Statement in respect of cash and cash equivalents are in respect of these Balance Sheet amounts:

**Year ended 31 May 2021**

	<b>31.5.21</b>	<b>1.6.20</b>
	<b>£</b>	<b>£</b>
Cash and cash equivalents	<b><u>3,472,427</u></b>	<b><u>770,104</u></b>

**Year ended 31 May 2020**

	<b>31.5.20</b>	<b>1.6.19</b>
	<b>£</b>	<b>£</b>
Cash and cash equivalents	<b><u>770,104</u></b>	<b><u>2,648,573</u></b>

The notes form part of these financial statements

**NOTES TO THE CASH FLOW STATEMENT  
FOR THE YEAR ENDED 31 MAY 2021**

**3. ANALYSIS OF CHANGES IN NET FUNDS**

	<b>At 1.6.20 £</b>	<b>Cash flow £</b>	<b>At 31.5.21 £</b>
<b>Net cash</b>			
Cash at bank and in hand	<u>770,104</u>	<u>2,702,323</u>	<u>3,472,427</u>
	<u>770,104</u>	<u>2,702,323</u>	<u>3,472,427</u>
<b>Debt</b>			
Finance leases	<u>(4,107)</u>	<u>3,520</u>	<u>(587)</u>
	<u>(4,107)</u>	<u>3,520</u>	<u>(587)</u>
<b>Total</b>	<u>765,997</u>	<u>2,705,843</u>	<u>3,471,840</u>

The notes form part of these financial statements

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MAY 2021**

**1. GENERAL INFORMATION**

Barnsley Football Club Limited is a private company, limited by shares, registered in England and Wales.

The company's registered number and registered office address can be found on the company information page.

The financial statements are prepared in sterling which is the functional currency of the entity and rounded to the nearest pound.

The significant accounting policies applied in the preparation of these financial statements have been set out below.

**2. ACCOUNTING POLICIES**

**Basis of preparing the financial statements**

These financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

**Going concern**

The company made a financial loss for the year of £4,260,492 (2020 - Loss of £208,213) and has net current liabilities of £1,747,358 at the year end.

The Directors are required to consider whether the company can continue its operational existence for the foreseeable future, that is at least 12 months from the date of signing this report. In assessing the appropriateness of the going concern assumption, the Directors have reviewed detailed forecasts and projections, which consider all reasonably potential scenarios and uncertainties in relation to income from all sources and costs.

Based on these forecasts the Club can meet its liabilities as they fall due and the Directors have concluded that it is appropriate for the financial statements to be prepared on a going concern basis.

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 MAY 2021**

**2. ACCOUNTING POLICIES - continued**

**Significant judgements and estimates**

In the application of the company's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision only affects that period, or in the period of the revision and future periods where the revision affects both current and future periods.

The directors do not believe there are any material judgements or sources of estimation uncertainty that require disclosure.

**Turnover**

Turnover comprises income receivable from football and related commercial activities, exclusive of VAT.

Gate receipts and other match day revenue are recognised as the games are played.

Central distributions and solidarity payments from the Football League and the Premier League are recognised evenly over the course of the financial year.

Revenue derived from season tickets is credited to income in the period to which it related. Amounts received in advance are credited to accruals and deferred income in the Balance Sheet.

Sponsorship, advertising and similar commercial income is recognised over the duration of the respective contracts. Amounts received in advance are credited to accruals and deferred income in the Balance Sheet.

**Players' registrations**

The costs associated with the acquisition of players' registrations are capitalised as intangible fixed assets. These costs are amortised in equal annual instalments over the period of the respective players' contract. Players' registrations are written down for impairment when the carrying amount exceeds the amount recoverable through use or sale. Any transfer fees payable as a result of the occurrence of one or more uncertain future events are capitalised when it is probable such event will occur.

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 MAY 2021**

**2. ACCOUNTING POLICIES - continued**

**Tangible fixed assets**

Tangible fixed assets are stated at cost or valuation less accumulated depreciation. Cost includes costs directly attributable to making the asset capable of operating as intended.

Depreciation is provided at the following annual rates in order to write off each asset over its estimates useful life or if held under finance lease, over the lease term, whichever is the shorter.

Freehold property	- Straight line over 3 to 10 years
Plant and machinery	- Straight line over 3 to 10 years
Fixture and fittings	- Straight line over 3 to 10 years
Motor vehicles	- Straight line over 3 to 4 years

**Government grants**

Asset related grants are credited to the profit and loss account over the expected useful life of the assets to which they relate. Revenue related grants are credited to the profit and loss account in the period to which they relate.

**Stocks**

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost includes all costs of purchase, costs of conversion and other costs incurred in bringing stock to its present location and condition. Cost is calculated using the first-in, first-out formula. Provision is made for damaged, obsolete and slow-moving stock where appropriate.

**Financial instruments**

The company has elected to apply the provisions of Sections 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments' of FRS 102 to all of its financial instruments.

Financial instruments are recognised when the company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.



**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 MAY 2021**

**2. ACCOUNTING POLICIES - continued**

**Taxation**

Taxation for the year comprises current and deferred tax. Tax is recognised in the Income Statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity.

Current or deferred taxation assets and liabilities are not discounted.

Current tax is recognised at the amount of tax payable using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

**Deferred tax**

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date.

Timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements. Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the year end and that are expected to apply to the reversal of the timing difference.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

**Hire purchase and leasing commitments**

Assets obtained under hire purchase contracts or finance leases are capitalised in the balance sheet. Those held under hire purchase contracts are depreciated over their estimated useful lives. Those held under finance leases are depreciated over their estimated useful lives or the lease term, whichever is the shorter.

The interest element of these obligations is charged to profit or loss over the relevant period. The capital element of the future payments is treated as a liability.

**Pension costs**

The company contributes to the Football League Limited Pension and Life Assurance Scheme, a multi-employer defined benefit pension scheme operated on behalf of all league clubs. The pension costs charged in the financial statements represent the contributions paid by the company and adjustments for actuarial revaluations.

The company also paid into employees personal pension schemes. The annual contributions payable are charged to the profit and loss account.

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 MAY 2021**

**2. ACCOUNTING POLICIES - continued**

**Operating lease agreements**

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged against profits on a straight line basis over the period of the lease.

**3. TURNOVER**

The turnover and loss before taxation are attributable to the one principal activity of the company.

An analysis of turnover by class of business is given below:

	<b>31.5.21</b>	31.5.20
	£	£
Football League distributions	<b>8,239,570</b>	8,119,978
Match day	<b>1,107,238</b>	3,372,784
TV and broadcasting	<b>1,305,469</b>	394,766
Merchandise	<b>679,155</b>	726,817
Sponsorship & advertising	<b>648,386</b>	714,681
Other receipts	<b>495,974</b>	890,148
	<b><u>12,475,792</u></b>	<u>14,219,174</u>

An analysis of turnover by geographical market is given below:

	<b>31.5.21</b>	31.5.20
	£	£
United Kingdom	<b><u>12,475,792</u></b>	<u>14,219,174</u>
	<b><u>12,475,792</u></b>	<u>14,219,174</u>

**4. EMPLOYEES AND DIRECTORS**

	<b>31.5.21</b>	31.5.20
	£	£
Wages and salaries	<b>12,785,282</b>	9,921,875
Social security costs	<b>1,509,244</b>	1,116,760
Other pension costs	<b><u>79,732</u></b>	<u>81,500</u>
	<b><u>14,374,258</u></b>	<u>11,120,135</u>

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 MAY 2021**

**4. EMPLOYEES AND DIRECTORS - continued**

The average number of employees during the year was as follows:

	<b>31.5.21</b>	<b>31.5.20</b>
Footballing activities	<b>145</b>	143
Administration and commercial	<b>19</b>	25
Matchday staff	<b>15</b>	72
	<b><u>179</u></b>	<u>240</u>

	<b>31.5.21</b>	<b>31.5.20</b>
	<b>£</b>	<b>£</b>
Directors' remuneration	<b>409,180</b>	314,500
Directors' pension contributions to money purchase schemes	<b><u>14,192</u></b>	<u>12,792</u>

The number of directors to whom retirement benefits were accruing was as follows:

Money purchase schemes	<b><u>3</u></b>	<u>3</u>
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Information regarding the highest paid director is as follows:

	<b>31.5.21</b>	<b>31.5.20</b>
	<b>£</b>	<b>£</b>
Emoluments etc	<b>190,745</b>	146,667
Pension contributions to money purchase schemes	<b><u>5,700</u></b>	<u>4,400</u>

**5. OPERATING LOSS**

The operating loss is stated after charging:

	<b>31.5.21</b>	<b>31.5.20</b>
	<b>£</b>	<b>£</b>
Depreciation - owned assets	<b>149,031</b>	107,327
Depreciation - assets on hire purchase contracts	<b>4,913</b>	2,187
Players' registrations amortisation	<b>2,668,574</b>	2,521,213
Foreign exchange differences	-	3,161
Lease charges recorded as an expense	<b>192,920</b>	195,426
Provision for uncollectible loan balance	-	756,599
Players' registrations impairment	<b><u>153,537</u></b>	<u>481,224</u>

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 MAY 2021**

**6. AUDITORS' REMUNERATION**

	<b>31.5.21</b>	31.5.20
	<b>£</b>	£
Fees payable to the company's auditors for the audit of the company's financial statements	<u><b>10,000</b></u>	<u><b>10,000</b></u>

**7. PLAYER TRADING**

	<b>31.5.21</b>	31.5.20
	<b>£</b>	£
Player trading	<u><b>491,324</b></u>	<u><b>2,780,105</b></u>
	<b>31.5.21</b>	31.5.20
	<b>£</b>	£
Profit on player sales	<b>3,446,472</b>	6,305,249
Player registrations amortisation	<b>(2,618,381)</b>	(2,521,213)
Player impairment	<b>(153,537)</b>	(481,224)
Add on fees, sell on fees and unrecoverable transfer levies	<u><b>(183,230)</b></u>	<u><b>(252,707)</b></u>
	<u><b>491,324</b></u>	<u><b>2,780,105</b></u>

**8. TAXATION**

No liability to UK corporation tax arose on ordinary activities for the year ended 31 May 2021 nor for the year ended 31 May 2020

Estimated tax losses available for set-off against future trading profits amounts to approximately £8,782,651 (2020 £4,649,695)). This estimate is subject to the agreement of the current year corporation tax computation with HM Revenue & Customs.

**9. DEFERRED TAX**

A deferred tax asset of £1,668,704 (2020 - £883,442) has not been recognised in respect of tax losses, as recoverability of these losses is not considered certain given the historic performance and budgets for the coming years. A deferred tax liability of £54,153 (2020 - £78,543) in respect of accelerated capital allowances has also not been recognised due to the significant tax losses available.

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 MAY 2021**

**10. INTANGIBLE FIXED ASSETS**

	<b>Players' registratio £</b>
<b>COST</b>	
At 1 June 2020	<b>8,911,634</b>
Additions	<b>4,302,367</b>
Disposals	<b>(4,254,357)</b>
Impairments	<b><u>(153,537)</u></b>
At 31 May 2021	<b><u>8,806,107</u></b>
<b>AMORTISATION</b>	
At 1 June 2020	<b>4,119,199</b>
Amortisation for year	<b>2,668,574</b>
Eliminated on disposal	<b><u>(2,902,541)</u></b>
At 31 May 2021	<b><u>3,885,232</u></b>
<b>NET BOOK VALUE</b>	
At 31 May 2021	<b><u><u>4,920,875</u></u></b>
At 31 May 2020	<b><u><u>4,792,435</u></u></b>

Amortisation is included within Player Trading in the profit and loss account.

**NOTES TO THE FINANCIAL STATEMENTS - continued**  
**FOR THE YEAR ENDED 31 MAY 2021**

**11. TANGIBLE FIXED ASSETS**

	Freehold property £	Plant and machinery £	Fixtures and fittings £	Motor vehicles £	Totals £
<b>COST</b>					
At 1 June 2020	85,478	759,671	294,930	25,241	1,165,320
Additions	-	8,950	15,744	-	24,694
At 31 May 2021	<u>85,478</u>	<u>768,621</u>	<u>310,674</u>	<u>25,241</u>	<u>1,190,014</u>
<b>DEPRECIATION</b>					
At 1 June 2020	11,636	488,376	232,495	14,700	747,207
Charge for year	<u>9,977</u>	<u>106,433</u>	<u>31,978</u>	<u>5,556</u>	<u>153,944</u>
At 31 May 2021	<u>21,613</u>	<u>594,809</u>	<u>264,473</u>	<u>20,256</u>	<u>901,151</u>
<b>NET BOOK VALUE</b>					
At 31 May 2021	<u>63,865</u>	<u>173,812</u>	<u>46,201</u>	<u>4,985</u>	<u>288,863</u>
At 31 May 2020	<u>73,842</u>	<u>271,295</u>	<u>62,435</u>	<u>10,541</u>	<u>418,113</u>

Fixed assets, included in the above, which are held under hire purchase contracts are as follows:

	Plant and machinery £
<b>COST</b>	
At 1 June 2020 and 31 May 2021	<u>19,648</u>
<b>DEPRECIATION</b>	
At 1 June 2020	13,085
Charge for year	<u>4,913</u>
At 31 May 2021	<u>17,998</u>
<b>NET BOOK VALUE</b>	
At 31 May 2021	<u>1,650</u>
At 31 May 2020	<u>6,563</u>

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 MAY 2021**

**12. STOCKS**

	<b>31.5.21</b>	<b>31.5.20</b>
	<b>£</b>	<b>£</b>
Goods for resale	<b><u>119,595</u></b>	<b><u>99,093</u></b>

**13. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	<b>31.5.21</b>	<b>31.5.20</b>
	<b>£</b>	<b>£</b>
Trade debtors	<b>321,799</b>	<b>322,029</b>
Transfer fees debtors	<b>1,550,816</b>	<b>5,306,134</b>
Other debtors	<b>1,938,679</b>	<b>28,345</b>
Prepayments and accrued income	<b><u>395,185</u></b>	<b><u>119,725</u></b>
	<b><u>4,206,479</u></b>	<b><u>5,776,233</u></b>

**14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	<b>31.5.21</b>	<b>31.5.20</b>
	<b>£</b>	<b>£</b>
Hire purchase contracts (see note 16)	<b>587</b>	<b>4,107</b>
Trade creditors	<b>486,651</b>	<b>310,795</b>
Transfer fees creditors	<b>1,522,080</b>	<b>1,700,256</b>
PAYE and NIC	<b>414,695</b>	<b>1,213,631</b>
VAT	<b>365,576</b>	<b>48,968</b>
Other creditors	<b>1,468,290</b>	<b>324,482</b>
Accruals and deferred income	<b><u>5,287,980</u></b>	<b><u>1,936,114</u></b>
	<b><u>9,545,859</u></b>	<b><u>5,538,353</u></b>

**15. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR**

	<b>31.5.21</b>	<b>31.5.20</b>
	<b>£</b>	<b>£</b>
Other creditors	<b><u>1,896,814</u></b>	<b><u>486,700</u></b>

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 MAY 2021**

**16. LEASING AGREEMENTS**

Minimum lease payments fall due as follows:

	<b>Hire purchase contracts</b>	
	<b>31.5.21</b>	<b>31.5.20</b>
	<b>£</b>	<b>£</b>
Net obligations repayable:		
Within one year	<u><b>587</b></u>	<u><b>4,107</b></u>
	<b>Non-cancellable operating leases</b>	
	<b>31.5.21</b>	<b>31.5.20</b>
	<b>£</b>	<b>£</b>
Within one year	<b>169,271</b>	192,920
Between one and five years	<b>604,870</b>	624,922
In more than five years	<u><b>500,000</b></u>	<u><b>650,000</b></u>
	<u><b>1,274,141</b></u>	<u><b>1,467,842</b></u>

The operating leases disclosed above include a lease for the land and buildings based on the current rental charge. This is subject to rent review dependant on the clubs league position.

**17. SECURED DEBTS**

The following secured debts are included within creditors:

	<b>31.5.21</b>	<b>31.5.20</b>
	<b>£</b>	<b>£</b>
Hire purchase contracts	<u><b>587</b></u>	<u><b>4,107</b></u>

**18. PROVISIONS FOR LIABILITIES**

	<b>31.5.21</b>	<b>31.5.20</b>
	<b>£</b>	<b>£</b>
Other provisions		
Pension provision (Football League Scheme)	<u><b>169,025</b></u>	<u><b>173,892</b></u>
	<u><b>169,025</b></u>	<u><b>173,892</b></u>



**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 MAY 2021**

**18. PROVISIONS FOR LIABILITIES - continued**

This provision relates to the Football League Limited Pension and Life Assurance Scheme. See note 21 for further details.

**19. CALLED UP SHARE CAPITAL**

Allotted, issued and fully paid:

Number:	Class:	Nominal value:	31.5.21 £	31.5.20 £
2,000	Ordinary 1	0.01	<u>2</u>	<u>2</u>

**20. RESERVES**

	Retained earnings £	Share premium £	Totals £
At 1 June 2020	(631,040)	6,288,071	5,657,031
Deficit for the year	<u>(4,260,492)</u>		<u>(4,260,492)</u>
At 31 May 2021	<u>(4,891,532)</u>	<u>6,288,071</u>	<u>1,396,539</u>

**21. EMPLOYEE BENEFIT OBLIGATIONS**

The company contributes to the Football League Limited Pension and Life Assurance Scheme, a defined benefit pension scheme operated on behalf of all league clubs. Under section 28 of FRS 102 the scheme would be treated as defined multi-employer benefit scheme. The assets of the scheme are held separately from those of the company, being invested with insurance companies. Sufficient information is not available for full disclosure.

Following a review of the Minimum Funding Requirement of the scheme, accrual of benefits of the final salary section of the scheme was suspended as at 31 August 1999. In light of the exceptional circumstances affecting the scheme, the trustees of the scheme commissioned an independent actuary's report on the Minimum Funding Requirement position and a substantial deficit was identified. Under the pensions act 1985, participating employers will be required to contribute to the deficit.

The latest actuarial valuation of the scheme was carried out as at 31 August 2020, as such the charge to the profit and loss in the year was £20,651 (2020: NIL). The deficit is repayable in monthly instalments of £2,221 from 1 September 2021 increasing by 5% p.a from 1 September 2022.

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 MAY 2021**

**22. ULTIMATE PARENT COMPANY**

The parent company of the entity is BFC Investment Company Ltd, a company registered in Hong Kong. Company registration number 2542075.

**23. CONTINGENT LIABILITIES**

Under the terms of certain contracts for the purchase of players' registrations future payments may be due if certain conditions arise after 31 May 2021. The directors have taken the view that these amounts are not certain enough to be recorded as provisions, but note that the maximum amount that could be payable in relation to these items is £1,054,550 (2020 - £1,501,664).

**24. RELATED PARTY DISCLOSURES**

**Reds in the Community**

Reds in the Community is a registered charity of which Mr R Zuk was a trustee during the year. The charity occupies part of the premises rented by the club but in the prior year paid no rent during the year.

**Entities with control, joint control or significant influence over the entity**

	<b>31.5.21</b>	<b>31.5.20</b>
	<b>£</b>	<b>£</b>
Purchases	-	46,500
Advances to related party	-	750,000
Provision for uncollectible loan balance	-	756,599

**Other related parties**

	<b>31.5.21</b>	<b>31.5.20</b>
	<b>£</b>	<b>£</b>
Purchases	-	16,250

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 MAY 2021**

**25. FINANCIAL INSTRUMENTS**

The carrying amounts of the company's financial instruments measured at amortised cost are:

	<b>31.5.21</b>	<b>31.5.20</b>
	<b>£</b>	<b>£</b>
Financial assets	3,811,294	6,426,602
Financial liabilities	<u>5,374,422</u>	<u>4,762,454</u>