

**FCA Dealer Services UK Ltd**  
**Registered No. 04569800**

**Report and Financial Statements**  
**For the year ended 31 December 2018**

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## **FCA DEALER SERVICES UK LTD**

### **CORPORATE INFORMATION**

<b>DIRECTORS</b>	Alexander Hughes Christopher Duckworth Alain Juan Andrea Pertica
<b>INDEPENDENT AUDITORS</b>	Ernst & Young. LLP The Paragon 32 Counterslip Bristol BS1 6BX
<b>COMPANY SECRETARY</b>	Peter Farley
<b>BANKERS</b>	Barclays Bank PLC 1 Churchill Place London E14 5HP  The Royal Bank of Scotland plc 250 Bishopsgate London EC2M 4AA
<b>SOLICITORS</b>	Payne Hicks Beach Solicitors 10 New Square Lincoln's Inn London WC2A 3QG
<b>REGISTERED OFFICE</b>	240 Bath Road Slough Berkshire SL1 4DX

**STRATEGIC REPORT**

**Year ended 31 December 2018**

**Review of the Business**

The principal activity of the Company is the facilitation and management of consignment stocking facilities and other dealer financing services to the Fiat Chrysler Automobiles Group (FCA Group) in the UK.

The Company provides stock funding and dealer financing services to the Fiat, Alfa Romeo, Chrysler, Jeep and Fiat Professional brands (FCA Group) in the UK. The Company provides dealer financing facilities to two of the premium brands of the Group – Ferrari and Maserati. Dealer financing consists of providing floor plan funding, funding of spare parts, demo, used and trade in vehicles and funding for specific Corporate Identity requirements of the FCA Group brands.

The key financial and other performance indicators during the year were as follows:

	<b>2018</b>	<b>2017</b>	<b>Change</b>
	<b>£000</b>	<b>£000</b>	<b>%</b>
Turnover	7,819	8,091	(3.4%)
Operating profit	11,663	10,004	15.4%
Profit after tax	4,930	2,775	77.6%
Equity Shareholders' funds	57,073	50,251	13.5%
Average number of employees	9	8	12.5%

The Company's financial performance during the year was strong and ahead of the budgeted/forecasted results for the year. The average amount financed by the company during the year was around £260m (2017: £302m). The Company managed the financing of over 250 dealers (2017: 252 dealers) for the FCA Group during the year. There were two dealer failures during the year (2017: Nil dealer failures).

**PRINCIPAL RISKS AND UNCERTAINTIES**

The Company's major exposure to risk is on account of credit facilities to dealers and impact of dealer failures. The Company has strong controls and ensures adherence to Group credit and risk policies to minimise potential risks. Risk is also mitigated by way of charge on the vehicles financed, other securities such as bank guarantees, charge on properties and other collateral. The level of security depends on the financial strength of the dealerships as assessed in line with long established Group policies.

The Company's debtors are short term in nature and interest is charged on a floating rate basis (with monthly resets). The Company's borrowing profile matches that of its receivables. The majority of the receivables and loans payable are not exposed to any foreign exchange risks. The Company has a small portfolio of its receivables in Euros, which is funded by the Group's cash pooling facility in the same currency. The Company, in addition to its annual forecasts, updates its holding Company's central treasury with its cash flow requirements on a weekly basis. Liquidity for the business is ensured by way of cash management facilities and short term loans from the shareholders.

The company has recognised that the uncertainty existing in the context of the withdrawal of the UK from the European Union ("Brexit") has certain negative implications for the market in general, as well as for the automotive sector in particular. The leading industry body, the Society of Motor Manufacturers and Traders ("SMMT") have been clear in terms of the negative impact that they would expect in the event of a disorderly Brexit, with no deal in place to maintain trading arrangements with the EU. In this climate of uncertainty the company has made plans to ensure the ability to continue with day to day operations, and continues to assess the overall level of risk in the event of a "no deal" scenario. The company is also actively engaged with the FCA brands and its network partners to ensure that it is able to support them, while constantly monitoring the risks (credit, dealer profitability, market share, etc.) posed by market conditions.

**STRATEGIC REPORT (continued)**  
**Year ended 31 December 2018**

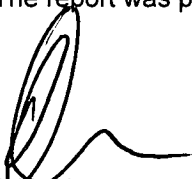
**FUTURE DEVELOPMENTS**

UK new car registrations for 2018 fell to 2.37 million, a 6.8% decline over the previous year. FCA group registrations (including Maserati) in 2018 were 52,855 (2017: 61,994) representing a market share of around 2.24%. (Source: SMMT). Notwithstanding this, the UK continues to be a strong automotive market, the second biggest in the EU (after Germany). The UK also remains an important strategic market for the FCA Group.

The Company anticipates an increase in its funding / receivables levels in 2019 and will continue to play a vital role in ensuring that the FCA brands meet their market share objectives through the Dealer channel.

The Company finances a diverse range of vehicle brands, models and dealer networks which results in a good dispersion of risk.

The report was placed before the board on 15<sup>th</sup> February 2019 and signed on its behalf by:

A handwritten signature in black ink, appearing to be 'A Hughes', written over a horizontal line.

A Hughes

**DIRECTOR**

15<sup>th</sup> February 2019

**DIRECTORS' REPORT**

**Year ended 31 December 2018**

The directors present their annual report on the affairs of FCA Dealer Services UK Limited ('the company') together with the financial statements and auditors' report for the year ended 31 December 2018.

The Company's business activities, together with the factors likely to affect its future development, performance and position are set out in the Strategic Report on page 4.

**RESULTS AND DIVIDENDS**

The Company recorded a profit after taxation of £4.9m (2017: £2.8m) and this has been transferred to reserves. The directors do not recommend payment of a dividend (2017: £nil).

**DIRECTORS AND THEIR INTERESTS**

The names of the directors who served during the year were as follows:

<b>Name</b>	<b>Date appointed</b>	<b>Date resigned</b>	<b>Nationality</b>
A Hughes	6 October 2010		British
G Viale	3 January 2013	22 March 2018	Italian
A Juan	20 December 2017		French
C Duckworth	30 July 2015		British
A Pertica	22 March 2018		Italian

The directors do not hold any beneficial interests in the shares of the company.

**GOING CONCERN**

The Company's parent company is FCA Bank SpA, a company registered in Italy. FCA Bank SpA is owned 50% by FCA Italy SpA (the wholly owned subsidiary of Fiat Chrysler Automobiles NV) and 50% by Credit Agricole Consumer Finance SA (CACF), the wholly owned consumer credit subsidiary of Credit Agricole SA. The partnership between FCA Bank SpA and Credit Agricole Consumer Finance S.A. offers the Company a combination of the commercial effectiveness of an industrial partner with a risk discipline and financial strength of a banking partner. On the basis of their assessment of the Company's financial position and of reasonable expectation of continuous support from their holding Company, the Company's directors are confident that the Company will be able to continue to trade for the foreseeable future.

The Company's forecasts and projections, taking account of potential changes in trading performance show that the Company should be able to operate within the level of its current facilities. The Company meets its funding requirements through the Group cash management facility and term loans from shareholders. The directors' expectation is that these facilities will be available for the foreseeable future.

The bank status of the Company's parent company will provide the Group with further opportunities for diversification of funding sources and enable it to offer even more innovative products and services to its dealers.

The Company is crucial to the growth aspirations of the FCA Group via the Dealer Channel. The Company has managed to meet the growth in funding requirements while ensuring adherence to Company and Group policies regarding credit exposures. The Company has not faced any significant losses on account of motor dealership failures.

In light of the above factors, the Company continues to adopt the going concern basis of accounting in preparing its annual financial statements.

**DIRECTORS' REPORT (continued)**  
**Year ended 31 December 2018**

**DISABLED EMPLOYEES**

The Group gives full consideration to applications for employment from disabled persons where the candidate's particular aptitudes and abilities are consistent with adequately meeting the requirements of the job. Opportunities are available to disabled employees for training, career development and promotion.

Where existing employees become disabled, it is the Group's policy to provide continuing employment wherever practicable in the same or an alternative position and to provide appropriate training to achieve this aim.

**EMPLOYEE INVOLVEMENT**

The Company operates a framework for employee information and consultation which complies with the requirements of the Information and Consultation of Employees Regulations 2004. During the year, the policy of providing employees with information about the Group has been continued through the newsletter 'Good Practice Group News' in which employees have also been encouraged to present their suggestions and views on the group's performance. Regular meetings are held between local management and employees to allow a free flow of information and ideas.

**DISCLOSURE OF INFORMATION TO THE AUDITORS**

Each person who is a director at the date of approval of this report confirms that:

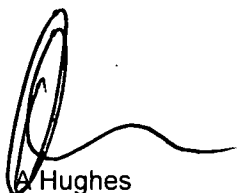
- So far as the directors are aware, there is no relevant audit information of which the company's auditors are unaware; and
- The directors have taken all the steps that they ought to have taken as directors in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

This information is given and should be interpreted in accordance with the provisions of section 418(2) of the Companies Act 2006.

**REAPPOINTMENT OF AUDITORS**

The directors will place a resolution before the annual general meeting to reappoint Ernst and Young LLP as the auditors for the ensuing year in accordance with section 485 of the Companies Act 2006.

By order of the board



A Hughes  
Director  
15<sup>th</sup> February 2019

**DIRECTORS' RESPONSIBILITIES STATEMENT**

**Year ended 31 December 2018**

The directors are responsible for preparing the Strategic report, the Directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including FRS 102 'The Financial Standard applicable to the UK and Republic of Ireland'. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.



**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF FCA DEALER SERVICES UK LIMITED**

**Opinion**

We have audited the financial statements of FCA Dealer Services UK Limited for the year ended 31 December 2018 which comprise the Income Statement, the Statement of Comprehensive Income, the Statement of Changes in Equity, the Statement of Financial Position and the related notes 1 to 15, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the company's affairs as at 31 December 2018 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report below. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

**Other information**

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in this report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF FCA DEALER SERVICES UK LIMITED (continued)**

misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of the other information, we are required to report that fact.

We have nothing to report in this regard.

**Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and directors' report have been prepared in accordance with applicable legal requirements.

**Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

**Responsibilities of directors**

As explained more fully in the directors' responsibilities statement set out on page 8, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

**Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF FCA DEALER SERVICES UK LIMITED (continued)**

that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

**Use of our report**

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

*Ernst & Young LLP,*

Andy Blackmore (Senior statutory auditor)  
for and on behalf of Ernst & Young LLP, Statutory Auditor  
Bristol

Date: *8 March 2019*

**FCA DEALER SERVICES UK LTD**

**INCOME STATEMENT**  
**For the year ended 31 December 2018**

<b>Income Statement</b>		<b>2018</b>	<b>2017</b>
	<b>Note</b>	<b>£000</b>	<b>£000</b>
<b>Turnover</b>	<b>2</b>	7,819	8,091
Administrative expenses	<b>3</b>	(4,913)	(6,320)
Other operating income	<b>4</b>	<u>8,757</u>	<u>8,233</u>
<b>Operating profit</b>		11,663	10,004
Interest payable and similar charges	<b>7</b>	<u>(5,555)</u>	<u>(6,532)</u>
<b>Profit on ordinary activities before taxation</b>		6,108	3,472
Tax on profit on ordinary activities	<b>8</b>	<u>(1,178)</u>	<u>(697)</u>
<b>Profit for the year</b>		<u>4,930</u>	<u>2,775</u>

**FCA DEALER SERVICES UK LTD**

**STATEMENT OF COMPREHENSIVE INCOME**  
**For the year ended 31 December 2018**

	<b>2018</b>	<b>2017</b>
	<b>£000</b>	<b>£000</b>
Profit for the financial year	<u>4,930</u>	<u>2,775</u>
Re-measurement gain recognised on defined benefit pension schemes	318	527
Movement on deferred tax relating to pension liability	(54)	(89)
	<hr/>	<hr/>
Total other comprehensive income	264	438
Total comprehensive income for the year	<u>5,194</u>	<u>3,213</u>

**STATEMENT OF CHANGES IN EQUITY**  
**For the year ended 31 December 2018**

	<b>Share capital</b>	<b>Profit and loss account</b>	<b>Total Equity</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>
<b>At 1 January 2017</b>	20,500	26,538	47,038
Profit for the year	-	2,775	2,775
Other comprehensive income	-	438	438
<b>At 31 December 2017</b>	<u>20,500</u>	<u>29,751</u>	<u>50,251</u>

	<b>Share capital</b>	<b>Profit and loss account</b>	<b>Total Equity</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>
<b>At 1 January 2018</b>	20,500	29,751	50,251
Profit for the year	-	4,930	4,930
Other comprehensive income	-	264	264
Movement on deferred tax relating to FTA IFRS9 reserve	-	(294)	(294)
FTA IFRS9 reserve	-	1,922	1,922
<b>At 31 December 2018</b>	<u>20,500</u>	<u>36,573</u>	<u>57,073</u>

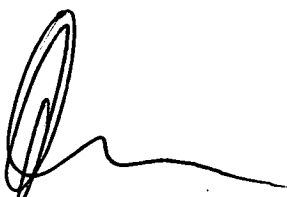
**FCA DEALER SERVICES UK LTD**

**STATEMENT OF FINANCIAL POSITION  
At 31 December 2018**

	<b>Note</b>	<b>2018 £000</b>	<b>2017 £000</b>
<b>CURRENT ASSETS</b>			
Stock	9	86,185	175,058
Debtors	10	241,969	160,318
Cash at bank		-	8,283
		<u>328,154</u>	<u>343,659</u>
<b>CREDITORS:</b> amounts falling due within one year	11	<u>(270,118)</u>	<u>(292,032)</u>
<b>NET CURRENT ASSETS EXCLUDING PENSION LIABILITY</b>		58,036	51,627
Defined benefit pension liability	13	(963)	(1,376)
<b>NET ASSETS</b>		<u>57,073</u>	<u>50,251</u>
<b>CAPITAL AND RESERVES</b>			
Called up share capital	12	20,500	20,500
Profit and loss account		<u>36,573</u>	<u>29,751</u>
<b>EQUITY SHAREHOLDERS' FUNDS</b>		<u>57,073</u>	<u>50,251</u>

The notes on pages 13 to 28 form part of these financial statements.

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 15<sup>th</sup> February 2019.



A Hughes

DIRECTOR

15<sup>th</sup> February 2019

**NOTES TO THE FINANCIAL STATEMENTS**  
**At 31 December 2018**

**1. ACCOUNTING POLICIES**

**Basis of preparation**

FCA Dealer Services UK Ltd is a limited liability company incorporated in England. The Registered Office is Fiat House, 240 Bath Road, Slough, Berkshire SL1 4DX.

The company meets the requirements for a qualifying entity under FRS102 and has therefore taken advantage of the reduced disclosures for subsidiaries allowed under the standard. The company has taken advantage of the following exemptions:

- The requirements of Section 4 Statement of Financial Position paragraph 4.12(a)(iv)
- The requirements of Section 7 Statement of Cash Flows 3.17(d);
- The requirement of Section 33 Related Party Disclosures paragraph 33.7;

The financial statements of FCA Dealer Services UK Ltd were approved for issue by the Board of Directors on 15<sup>th</sup> February 2019. The financial statements have been prepared in accordance with applicable accounting standards. The financial statements are prepared in sterling which is the functional currency of the company and rounded to the nearest £'000.

**Voluntary change in accounting policy**

With effect from 1 January 2018, the company has accounted for the classification and measurement of financial instruments as well as calculation of impairments under IFRS 9. Prior to that date, the company accounted for these items under IAS 39. The company believes the new accounting policy provides reliable and more relevant information as impairment is based on expected credit losses over the lifetime of the lease rather than incurred losses at the balance sheet date.

The company has applied the IFRS 9 transition requirements and not restated the comparatives. The change in accounting policy resulted in a £1,922k reduction in the impairment provision at the transition date which has been accounted for as an adjustment to opening reserves in the statement of changes in equity.

**Judgements and key sources of estimation uncertainty**

The presentation of the financial statements in conformity with IFRSs requires management to make judgements, estimates and assumptions. These judgements, estimates and assumptions affect the reported amounts of assets and liabilities as well as income and expenses in the financial statements provided.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources.

The estimates' underlying assumptions are reviewed on an ongoing basis. Judgements are made by management (discussed and agreed at the appropriate internal committees) in the application of IFRSs that have that have significant effect on the financial statements and estimates. The company regularly reviews the financial strength and operation performance of its Dealer network (strength of financial statements, stock audit performance, cash flow position, investment, strength of management, etc.). Provision for impairments include such specific assessment of risk in respect of individual dealer groups considering the factors such as portfolio at risk, availability of realisable securities, etc.,

**NOTES TO THE FINANCIAL STATEMENTS**  
**At 31 December 2018**

**1. ACCOUNTING POLICIES (continued)**

**Taxation**

The Company establishes provisions based on reasonable estimates, for possible consequences of audits by the tax authorities. The amount of such provisions is based on various factors, such as experience with previous tax audits and differing interpretations of tax regulations by the taxable entity and the responsible tax authority.

Management estimation is required to determine the amount of deferred tax assets that can be recognised, based upon likely timing and level of future taxable profits together with an assessment of the effect of future tax planning strategies. Further details are contained in note 8.

**Revenue recognition**

Revenue is recognised to the extent that the company obtains the right to consideration in exchange for its performance. Revenue is measured at the fair value of the consideration received, excluding discounts, rebates, VAT and other sales taxes or duty.

**Turnover**

Turnover mainly represents income earned under stocking loans and associated services and dealer financing activities including acquisition of invoices from the manufacturer, offered to the Fiat, Alfa Romeo, Chrysler, Jeep, Maserati and Ferrari dealer networks in the United Kingdom. Turnover includes all income earned from operations in UK. Interest is accounted on a time proportion basis taking into account the effective rate on the transaction.

Commission and fees are charged for the administration of the systems and acquisitions of contracts. Agreed fees is charged on a monthly basis.

Turnover are exclusive of Value Added Tax and trade discounts.

**Deferred tax**

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events that result in an obligation to pay more tax future or a right to pay less tax in the future have occurred at the balance sheet date. Timing differences are differences between the Company's taxable profits and its results in the financial statements that arise from the inclusion of gains and losses in tax assets in periods different from those in which they are recognised in the financial statements. A net deferred tax asset is regarded as recoverable and therefore recognised only when, on the basis of all available evidence, it can be regarded as more likely than not there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted.

Deferred tax is measured on an undiscounted basis at the tax rates that are expected to apply in the periods in which timing differences reverse, based on tax rates and laws enacted or substantively enacted at the balance sheet date.

**Stock**

Stock comprises new FCA Group cars and LCVs that is valued at the lower of cost and net realisable value in accordance with generally accepted accounting principles.

**Trade receivables**

Trade receivables are measured at fair value on initial recognition and subsequently the carrying value is adjusted via the associated credit risk provision.



**NOTES TO THE FINANCIAL STATEMENTS**  
**At 31 December 2018**

**1. ACCOUNTING POLICIES (continued)**

**Trade receivables (continued)**

Appropriate allowances for estimated irrecoverable amounts are recognised via the income statement when there is objective evidence that an asset is impaired. The allowance recognised is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the effective interest rate computed at initial recognition. Credit risk on exposure to dealers is mitigated by way of charge on the vehicles financed, other securities such as bank guarantees, charge on properties and other collateral. The level of securities depends on the financial strength of the dealerships as assessed in line with long established group policies.

The measurement criteria are closely linked to the inclusion of these receivables in one of the three stages of credit risk established by IFRS 9. The last of which (stage 3) consists of nonperforming financial assets and the remaining (stages 1 and 2) of performing financial assets. With regard to the accounting representation of the above measurement effects, the value adjustments for this type of asset are recognized in profit or loss:

- on initial recognition, for an amount equal to the 12-month expected credit loss;
- on subsequent measurement of the asset, when the credit risk has not increased significantly since initial recognition, in relation to changes in the amount of adjustments for the 12-month expected credit losses;
- on subsequent measurement of the asset, when the credit risk has increased significantly since initial recognition, in relation to the recognition of adjustments for expected credit losses over the contractually agreed remaining lifetime of the asset;
- on subsequent measurement of the receivable, where – after a significant increase in credit risk has occurred since initial recognition – the increase is no longer “significant” due to the alignment of the cumulative value adjustments to take account of the change from a lifetime expected credit loss to a 12-month expected credit loss for the instrument.

These receivables, when they are performing, are subject to an assessment, aimed at establishing the value adjustments to be recognized in the financial statements, at the level of individual agreement), according to the risk parameters consisting of Probability of Default (PD), Loss Given Default (LGD) and Exposure at Default (EAD), derived from the AIRB models, and duly adjusted to take account of the provisions of IFRS 9.

If, in addition to a significant increase in credit risk, there is also objective evidence of impairment, the amount of the loss is measured as the difference between the carrying amount of the asset – classified as “non-performing”, like all the other relationships with the same counterparty – and the present value of the estimated future cash flows, discounted using the original effective interest rate. The amount of the loss, to be recognized through profit or loss, is established based on individual measurement or determined according to uniform categories and, then, individually allocated to each position, and, takes account of forward-looking information and possible alternative recovery scenarios.

**Cash and cash equivalents**

Cash and cash equivalents in the balance sheet comprise cash at banks and in hand and short term deposits with an original maturity date of three months or less.

**NOTES TO THE FINANCIAL STATEMENTS  
AT 31 DECEMBER 2018**

**1. ACCOUNTING POLICIES (continued)**

**Trade payables**

Trade payables are initially measured at fair value, and are subsequently measured at amortised cost, using the effective interest rate method. Trade payables is mainly represented by amounts due to the manufacturer (a related party) for new vehicles sold not yet paid.

**Amounts owed to group undertakings**

The majority of amounts owed to group undertakings comprise loans. These are stated at the cost plus interest which is accrued on a daily basis.

The remaining amounts due to group undertakings comprise recharges of administration costs and are recorded at transaction price.

**Interest-bearing loans and borrowings**

All interest-bearing loans and borrowings which are basic financial instruments are initially recognised at the present value of cash payable to the bank (including interest).

**Pension and other post-employment benefits**

The company provides pension arrangements to a number of full time employees operated through a defined benefit scheme, which is operated by a related company Fiat Chrysler Automobiles UK Limited. The Trustee board is legally responsible for the administration and payment of pensions in accordance with the Trust Deed. The Managing Companies, Fiat Chrysler Automobiles N.V. and Fiat Chrysler Automobiles UK Ltd and Participating Employers are legally responsible for making ongoing and deficit contributions to the scheme in accordance with the Trust Deed and scheme rules. Each of FCA Dealer Services UK Ltd, FCA Automotive Services UK Ltd and Leasys Services UK Ltd are Participating Employers.

The cost of defined benefit pension plans and other post-employment medical benefits are determined using actuarial valuations. The actuarial valuation involves making assumptions about discount rates, future salary increases, mortality rates and future pension increases. Due to the complexity of the valuation, the underlying assumptions and the long term nature of these plans, such estimates are subject to significant uncertainty. In determining the appropriate discount rate, management considers the interest rates of corporate bonds in the respective currency with at least AA rating, with extrapolated maturities corresponding to the expected duration of the defined benefit obligation. The mortality rate is based on publicly available mortality tables. Future salary increases and pension increases are based on expected future inflation rates. Further details are given in note 14.

For defined contribution schemes the amount charged to the profit and loss account in respect of pension costs and other post-retirement benefits are the contributions payable in the year. Differences between contributions payable in the year and contributions actually paid are shown as either accruals or prepayments in the balance sheet.

**Foreign currency**

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at rates of exchange ruling at the balance sheet dates. Transactions in foreign currencies are translated into sterling at the rate ruling on the date of transaction. Exchange gains and losses are recognised in the Profit and Loss account.

**NOTES TO THE FINANCIAL STATEMENTS  
AT 31 DECEMBER 2018**

**1. ACCOUNTING POLICIES (continued)**

**De-recognition of financial assets and liabilities**

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised (i.e., removed from the Company's statement of financial position) when:

- The rights to receive cash flows from the asset have expired; or
- The Company has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the Company has transferred substantially all the risks and rewards of the asset, or (b) the Company has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

Financial liabilities are de-recognised when they are extinguished, i.e. when the obligation in any contract is discharged, cancelled or expired.

**NOTES TO THE FINANCIAL STATEMENTS  
AT 31 DECEMBER 2018**

**2. TURNOVER**

The whole of the turnover is attributable to financing dealer consignment and other stocking facilities net of value added tax.

	<b>2018</b>	<b>2017</b>
	<b>£000</b>	<b>£000</b>
Interest income	4,196	4,268
Fees and commissions	3,623	3,823
<b>Total</b>	<u>7,819</u>	<u>8,091</u>

All turnover arose within the United Kingdom.

**3. ADMINISTRATIVE EXPENSES**

	<b>2018</b>	<b>2017</b>
	<b>£000</b>	<b>£000</b>
Administrative expenses	4,699	4,779
Provision for bad and doubtful debts	214	1,541
<b>Total</b>	<u>4,913</u>	<u>6,320</u>

**4. OTHER OPERATING INCOME**

	<b>2018</b>	<b>2017</b>
	<b>£000</b>	<b>£000</b>
Other Interest income	7,560	5,921
Admin Fees and Stocking Charges	1,197	2,312
<b>Total</b>	<u>8,757</u>	<u>8,233</u>

**5. AUDITOR'S REMUNERATION**

The remuneration of the auditors or its associates is further analysed as follows:

	<b>2018</b>	<b>2017</b>
	<b>£000</b>	<b>£000</b>
Fees payable to the company's auditor and its associates for the audit of the company's annual accounts	38	63
<b>Total</b>	<u>38</u>	<u>63</u>

**NOTES TO THE FINANCIAL STATEMENTS  
AT 31 DECEMBER 2018**
**6. STAFF COSTS**
**a) Staff costs**

	<b>2018</b>	<b>2017</b>
	<b>£000</b>	<b>£000</b>
Wages and salaries	686	492
Social security costs	71	76
Other pension costs	199	208
	<u>956</u>	<u>776</u>

Included in other pension costs are £146,976 (2017: £180,188) in respect of the defined benefit schemes and £51,732 (2017: £27,704) in respect of the defined contribution scheme.

The average monthly number of employees during the year was made up as follows:

	<b>2018</b>	<b>2017</b>
	<b>No.</b>	<b>No.</b>
Administration	<u>9</u>	<u>8</u>

**b) Directors' remuneration**

	<b>2018</b>	<b>2017</b>
	<b>£000</b>	<b>£000</b>
Aggregate remuneration in respect of qualifying services	385	352
Aggregate amounts receivable under long term incentive plans	<u>-</u>	<u>-</u>
	<b>2018</b>	<b>2017</b>
	<b>£000</b>	<b>£000</b>
No of directors who received shares in respect of qualifying services	-	-
No of directors who exercised share options	-	-
No of directors accruing benefits under defined benefit schemes	<u>1</u>	<u>1</u>
	<b>2018</b>	<b>2017</b>
	<b>£000</b>	<b>£000</b>
In respect of highest paid directors		
Aggregate remuneration	275	244
Accrued pension at the end of the year	42	38
Accrued lump sum at the end of the year	<u>-</u>	<u>-</u>

Three directors of the company are also directors of fellow group companies. The directors do not believe that it is practicable to apportion the amount between their services as director of the company and their services as director of the fellow group companies.

**NOTES TO THE FINANCIAL STATEMENTS  
AT 31 DECEMBER 2018**

**7. INTEREST PAYABLE AND SIMILAR CHARGES**

	<b>2018</b>	<b>2017</b>
	<b>£000</b>	<b>£000</b>
Group interest payable and similar charges	5,528	6,480
Interest attributable to pension fund liability	27	52
	<u>5,555</u>	<u>6,532</u>

**8. TAXATION**

The tax charge comprises:

	<b>2018</b>	<b>2017</b>
	<b>£000</b>	<b>£000</b>
UK corporation tax at 19% (2017: 19.25%)	1,009	640
Prior year adjustment	6	280
Total current tax	<u>1,015</u>	<u>920</u>
<i>Deferred tax:</i>		
Origination and reversal of timing differences	188	28
Impact of change in tax laws and rates	(20)	(3)
Prior year adjustment	(5)	(248)
Total deferred tax	<u>163</u>	<u>(223)</u>
Tax on profit on ordinary activities	<u>1,178</u>	<u>697</u>

Tax included in the statement of total other comprehensive income:

Deferred tax:

Actuarial gain on pension scheme	60	101
Effect on decreased tax rate on deferred tax balance	(6)	(12)
Total current tax	<u>54</u>	<u>89</u>

Tax included in the statement changes in Equity:

The tax changes/(credit) is made up as follows:

Deferred Tax

Risk Provision	329	-
Effect on decreased tax rate on deferred tax balance	(35)	-
Total tax on profit on continuing operation	<u>294</u>	<u>-</u>

**NOTES TO THE FINANCIAL STATEMENTS  
AT 31 DECEMBER 2018**

**8. TAXATION (continued)**

The difference between the total tax shown above and the amount calculated by applying the standard rate of UK corporation tax to the profit before tax are as follows:

	<b>2018</b>	<b>2017</b>
	<b>£000</b>	<b>£000</b>
Profit on ordinary activities before tax	<u>6,108</u>	<u>3,472</u>
Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 19% (2017 – 19.25%)	1,161	668
Adoption of IFRS9 – Taxed through retained earnings	36	-
Change in tax laws and rates	(20)	(3)
Prior year adjustment	<u>1</u>	<u>32</u>
Total tax expense	<u>1,178</u>	<u>697</u>

**Change in corporation tax rate**

The 2015 Finance Act was enacted in November 2015 and reduced the rate of corporation tax to 19% from 1 April 2017 and 18% from 1 April 2020 respectively. Further, the Finance Act 2016 was enacted on 15 September 2016 which reduces the standard rate of UK corporation tax to 17% from 1 April 2020.

The 17% rate has been applied in the measurement of the company's deferred tax assets and liabilities at 31 December 2017.

Under FRS102 deferred tax balances should be calculated at the rate at which they are expected to unwind, based on the tax rates that have been substantively enacted or enacted at the balance sheet date. The corporation tax rate of 17% was substantively enacted on 15th September 2016 and accordingly this rate has been applied in the measurement of the Company's deferred tax assets and liabilities at 31 December 2018. The deferred tax balances may unwind, in full or in part, before the 1 April 2020 which would mean the company would obtain tax relief at a higher tax rate. The maximum possible effect of this would be to increase the value of the deferred tax asset by £5k from that recognised on the balance sheet.

**NOTES TO THE FINANCIAL STATEMENTS  
AT 31 DECEMBER 2018**

**8. TAXATION (continued)**

The deferred tax included in the balance sheet is as follows:

**Deferred tax assets**

	<b>2018 £000</b>	<b>2017 £000</b>
Other timing differences	89	235
Pension fund deficit	163	234
	<u>252</u>	<u>469</u>

**Deferred tax liability**

Other timing difference	(294)	-
	<u>(42)</u>	<u>469</u>

	<b>2018 £000</b>	<b>2017 £000</b>
<b>Deferred tax in the income statement</b>		
Other timing differences	169	14
Pension deficit	19	14
Prior year adjustments	(5)	(248)
Change in tax laws and rates	(20)	(3)
Deferred Tax Expense/ (credit)	<u>163</u>	<u>(223)</u>

Deferred tax asset as at 1 January 2018	469	335
Amount debited to OCI	(54)	(89)
Amount (debited)/credited through retained earnings	(294)	-
Deferred tax per income statement	<u>(163)</u>	<u>223</u>
Deferred tax (liability)/ asset as at 31 December 2017	<u>(42)</u>	<u>469</u>



**NOTES TO THE FINANCIAL STATEMENTS  
AT 31 DECEMBER 2018**

**9. STOCK**

	<b>2018</b>	<b>2017</b>
	<b>£000</b>	<b>£000</b>
Finished goods and goods for resale	<u>86,185</u>	<u>175,058</u>

Stock comprises wholly of new cars and light commercial vehicles held in depot or dealer premises for resale. Impairment provisions were £nil (2017: £nil) and no impairment was charged to the income statement in the year (2017: £nil).

**10. DEBTORS**

	<b>2018</b>	<b>2017</b>
	<b>£000</b>	<b>£000</b>
Gross trade debtors	240,671	163,520
Less provision for bad and doubtful debts	(4,362)	(6,070)
Amounts owed from other group undertakings	3,049	2,399
Deferred tax asset	-	469
VAT receivable	2,611	-
	<u>241,969</u>	<u>160,318</u>

Movement on provision for bad and doubtful debts

	<b>2018</b>	<b>2017</b>
	<b>£000</b>	<b>£000</b>
At 1 January	6,070	4,529
FTA IFRS9 transition adjustment	(1,922)	-
Charge for the year to profit and loss account	214	1,541
Utilisation	-	-
Total at 31 December	<u>4,362</u>	<u>6,070</u>

All debtors fall due within one year with the exception of the deferred tax asset.

**11. CREDITORS: amounts falling due within one year**

	<b>2018</b>	<b>2017</b>
	<b>£000</b>	<b>£000</b>
Trade creditors	538	1,152
Bank loans and overdrafts	3,545	-
Amounts owed to other group undertakings	261,010	282,742
Deferred tax liability	42	-
Corporation Tax	253	485
Accruals and deferred income	4,730	7,653
	<u>270,118</u>	<u>292,032</u>

**NOTES TO THE FINANCIAL STATEMENTS  
AT 31 DECEMBER 2018**

**12. ALLOTTED AND ISSUED SHARE CAPITAL**

	<b>2018</b>	<b>2017</b>
<b>Authorised</b>	<b>£000</b>	<b>£000</b>
20,500,000 Ordinary shares of £1 each	<u>20,500</u>	<u>20,500</u>
<b>Allotted, called-up and fully paid</b>		
20,500,000 Ordinary shares of £1 each	<u>20,500</u>	<u>20,500</u>

**13. PENSION OBLIGATIONS AND OTHER POST- RETIREMENT BENEFITS**

Fiat Group Pension Scheme is an HMRC registered defined benefit pension scheme and is subject to standard UK pensions and tax law. Details of the benefits provided are set out in the Scheme's documentation.

The Company provides pension arrangements for a number of its employees through the Fiat Group Pension Scheme. It is a multi-employer scheme. The managing companies (Fiat Chrysler Automobiles NV and Fiat Chrysler Automobiles UK Ltd) and participating employers are legally responsible for making contributions to the Scheme in accordance with the Trust Deed and Scheme rules. Each of FCA Dealer Services UK Ltd, FCA Automotive Services UK Ltd and Leasys UK Ltd are participating employers.

The disclosures in these accounts below are based on calculations carried out as at 31 December 2018 by an independent qualified actuary.

The assets are held in a separate trustee-administered fund to meet long-term pension liabilities to past and present employees. The Trustee of the Scheme are required to act in the best interest of the beneficiaries. The appointment of Trustee is determined by the trust documentation.

The Trustees of the Scheme invest the assets in line with the Statement of Investment Principles. The Statement of Investment Principles has been established taking into consideration the liabilities of the Scheme and the investment risk that the Trustees are willing to accept.

Under the Scheme Funding regime introduced by the Pensions Act 2004, the Trustees are required to carry out regular scheme funding valuations of the Scheme and establish a schedule of contributions and a recovery plan when there is a shortfall in the Scheme. The recovery plan details the amount and timing of the contributions required to eliminate the shortfall in the Scheme. Scheme funding valuations are carried out at least every three years. Approximate funding updates are produced annually in years where a full scheme funding valuation is not being completed.

At each scheme funding valuation, the present value of the contributions detailed in the current recovery plan is compared with any shortfall revealed. Where the contributions under the current recovery plan are no longer sufficient to remove the shortfall by the end of period specified in the recovery plan a new recovery plan will need to be agreed between the trustees and the employer. Options include increasing contributions due from the employer, extending the recovery period with additional contributions paid after the expiry of the current recovery period or some combination of the two. The affordability to the employer of any increase in contributions is a primary factor in the agreement of any new recovery plan. Where the contributions are more than

**NOTES TO THE FINANCIAL STATEMENTS  
AT 31 DECEMBER 2018**

**13. PENSION OBLIGATIONS AND OTHER POST- RETIREMENT BENEFITS (continued)**

sufficient to remove the shortfall by the end of the recovery period, options include reducing contributions due, keeping the recovery period the same, or shortening the recovery period

**Overall Fiat Group Pension Scheme:**

	<b>31 December 2018 £000</b>	<b>31 December 2017 £000</b>
Total market value of assets	158,637	149,515
Present value of scheme liabilities	(214,721)	(224,250)
Group net pension deficit	<u>(56,084)</u>	<u>(74,735)</u>
	<b>%</b>	<b>%</b>
<b>Key assumptions were:</b>		
Rate of increase of salaries	3.05	3.00
Rate of return of assets	2.90	2.70
Discount rate	2.90	2.70

The latest funding valuation of the Fiat Group Pension Scheme was completed at 31 March 2018. The defined benefit pension scheme exposes the employer to actuarial risks, such as longevity risk, interest rate risk, salary risk, market (investment) risk and currency risk.

The Fiat Group Pension Scheme closed to further accrual of benefit on 30 June 2017. Members in active service at that date were offered participation in the Fiat Group Money Purchase Scheme.

During the year the Company made contributions of £146,976 (2017: £180,188) into the Fiat Group Pension Scheme.

The Company is expected to contribute £174,476 to the Fiat Group Pension Scheme during 2019.

During the year the Company made contributions of £51,732 (2017: £27,704) to the Fiat Group Money Purchase Scheme

**FCA Dealer Services UK Ltd Share of Fiat Group Pension Scheme Analysed by Liability Value:**

	<b>2018 £000</b>	<b>2017 £000</b>
Opening balance	(1,376)	(1,974)
Gains on liabilities	91	73
Gains on assets	226	430
Current service cost less employee contributions	-	(33)
Employee contributions	147	180
Interest cost	(116)	(122)
Expected return on plan assets	89	70
Curtailment gain on leavers	(23)	-
Closing balance	<u>(963)</u>	<u>(1,376)</u>

**NOTES TO THE FINANCIAL STATEMENTS  
AT 31 DECEMBER 2018**

**14. RELATED PARTY TRANSACTIONS**

During the year the company entered into transactions, in the ordinary course of business, with other related parties. The balances outstanding at 31 December are as follows:

	Amounts owed from related party	Amounts owed to related party
	£000	£000
Entities with control over the company		
2018	6	246,052
2017	42	256,745
Entities with which the company shares joint management		
2018	-	-
2017	-	-
Entities that are members of the wider FCA Group but have limited or no influence		
2018	3,043	14,958
2017	2,357	25,997

Sales and purchases between related parties are made at normal market prices. Outstanding balances are unsecured, interest free and cash settlement is expected within 30 days of invoice. The company has not provided or benefitted from any guarantees for any related party receivables or payables. During the year ended 31st December 2018 the company has not made any provision for any doubtful debts relating to amounts owed by related parties (2017: £nil).

Interest on loans from related parties is calculated at LIBOR rate plus a margin.

**15. ULTIMATE CONTROLLING PARTY**

FCA Bank SpA, a company registered in Italy, is the immediate holding company. FCA Bank SpA is the parent undertaking of the smallest and largest group of which the company is a member and for which consolidated accounts are drawn up. FCA Bank SpA is owned 50% by FCA Italy SpA, the wholly owned subsidiary of Fiat Chrysler Automobiles NV and is owned 50% by CA Consumer Finance SA (the wholly owned consumer credit subsidiary of Crédit Agricole S.A.) Consolidated accounts of FCA Italy SpA may be obtained from the company secretary, FCA Bank SpA, Corso Giovanni Agnelli 200, Turin, Italy.