

Private and confidential

The Directors
Holland & Barrett International Limited
Samuel Ryder House
Barling Way
Eliot Park
Nuneaton
Warwickshire
CV10 7RH

24 August 2023

Dear Ladies and Gentlemen,

Statement of Reasons connected with ceasing to hold office as Auditors

In accordance with Section 519 of the Companies Act 2006 (the "Act"), we set out below the reasons connected with PricewaterhouseCoopers LLP, registered auditor number Coo1004062, ceasing to hold office as auditors of Holland & Barrett International Limited, registered no: 04515115 (the "Company") effective from 24 August 2023.

The reason we are ceasing to hold office is that we have resigned as auditors of L1R HB Holdings Limited (the most senior parent entity producing publically available consolidated financial statements, which is based in Jersey) and the directors have indicated to us that they wish to appoint the same firm of auditors across the group.

There are no reasons or other matters connected with our ceasing to hold office as auditors of the Company that we consider need to be brought to the attention of the Company's members or creditors.

Yours faithfully,

PricewaterhouseCoopers LLP

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