# Marshall of Ipswich Limited Report and unaudited financial statements

For the 15 months ended 31 March 2022

Company Number 04447940



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# Marshall of Ipswich Limited Report and unaudited financial statements For the 15 months ended 31 March 2022

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## Officers and Professional Advisers

For the 15 months ended 31 March 2022

The Board of Directors R.J. Blumberger

J.H. Crowther J.L. Head T.G. Lampert

Company Secretary S.R. Jones

Registered Office Airport House

The Airport Cambridge CB5 8RY United Kingdom

Banker Barclays Bank plc

9-11 St. Andrew's Street

Cambridge CB2 3AA

Solicitor Dentons UKMEA LLP

The Pinnacle

170 Midsummer Boulevard

Milton Keynes MK9 1FE

## Strategic Report

For the 15 months ended 31 March 2022

## Review of the business

The activities of Marshall of Ipswich Limited ("the Company") continue to consist primarily of vehicle sales, servicing of vehicles and associated activities.

On 21 December 2021, the Company changed its accounting reference date from 31 December to 31 March. Consequently, the Company's financial performance as reported in these financial statements is for the 15 month period ended 31 March 2022; the comparative period remains that of the year ended 31 December 2020.

The Company's financial performance is assessed primarily in relation to turnover and gross margin as disclosed in the Income Statement. Turnover increased to £34,227,000 (year ended 31 December 2020: £17,764,000) with gross profit increasing to £3,944,000 (year ended 31 December 2020: £2,091,000). In addition to the impact of the extension of the current reporting period to 15 months, turnover and gross profit have improved as significantly less disruption arising due to measures taken in respect of the COVID-19 pandemic was experienced in the current period compared to during 2020.

## Key performance indicators

The business activities of the Company cover multiple divisions operated by the group headed by Marshall Motor Holdings Limited ("the Group"). As performance is managed on a divisional basis, additional Company-specific performance indicators are not considered necessary to provide an understanding of the financial position and performance of business activities. Divisional performance is discussed in the Marshall Motor Holdings Limited consolidated financial statements which are available online or can be obtained from the address in Note 22. The Marshall Motor Holdings Limited consolidated financial statements do not form part of this Strategic Report.

## Principal risks and uncertainties

The principal risks and uncertainties that may have a significant impact on the Company's financial condition, results of operations and/or reputation include: business interruption, business relationships and strategy, legal and regulatory changes, compliance risk, economic and political uncertainty, treasury and finance risks, environmental and health and safety risks, attracting and retaining key employees and IT and cyber security risks. The Company is a member of the group headed by Marshall Motor Holdings Limited. For full details of these risks, see the Principal Risks and Uncertainties section of the Marshall Motor Holdings Limited consolidated financial statements.

## Financial risk management

Business activities are carried out under normal trade terms; these terms and relationships with suppliers and customers are regularly reviewed. The Company has a treasury arrangement providing access to Group facilities; funding requirements are managed on a group-wide basis. The Company does not use financial derivatives and does not enter into financial instruments, including derivative financial instruments, for speculative purposes.

## Board decision making (s172 statement)

When making decisions, the Directors consider what is most likely to lead to the success of the Company and to be of benefit to the members as a whole over the long term. When making such decisions, the Directors also consider the interests of other key stakeholder groups and seek to arrive at conclusions that do not adversely affect these groups as a whole. For full details of these considerations, see the Strategic Report section of the Marshall Motor Holdings Limited consolidated financial statements.

## Approval

This Strategic Report was approved by order of the Board on 16 December 2022.

— Docusigned by: Richard Blumberger

R.J. Blumberger

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Director

## **Directors' Report**

For the 15 months ended 31 March 2022

## **Directors**

The Directors of Marshall of Ipswich Limited ("the Company") throughout the period and to the date of this report were:

D. Gupta (resigned on 25 May 2022)

R.J. Blumberger

J.H. Crowther (appointed on 1 July 2022)

J.L. Head (appointed on 1 July 2022)

T.G. Lampert (appointed on 1 July 2022)

## Results and dividends

The Company is owned by Marshall Motor Holdings Limited ("the Group").

The profit for the period, after tax, amounted to £185,000 (year ended 31 December 2020: loss of £392,000). No dividends have been paid during the period (year ended 31 December 2020: £nil).

## Charitable donations

During the period, the Company made charitable donations of £nil (year ended 31 December 2020: £nil).

## Events since the balance sheet date

For full details of all such events, see Note 23 'Events after the reporting period'.

## Going concern

The financial statements are prepared on a going concern basis. After making appropriate enquiries, the Directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future and for at least one year from the date that these financial statements are signed. For these reasons, the Directors continue to adopt the going concern basis in preparing the financial statements.

For further information on the going concern assessment see Note 1 'Basis of preparation and statement of compliance'.

## **Future developments**

The group's strategic vision is to be regarded as the UK's premier automotive retailer. The Company will continue to focus on achieving this goal through:

- the performance optimisation of the business
- · offering outstanding customer service
- demonstrating retailing excellence
- building strong relations with our brand partners and key suppliers, and
- being a great place to work.

## **Approval**

This Directors' Report was approved by order of the Board on 16 December 2022.

DocuSigned by:

Richard Blumberger —6AAAF2ACF9A148C

R.J. Blumberger

Director

## Statement of Directors' Responsibilities

For the 15 months ended 31 March 2022

The Directors are responsible for preparing the Strategic Report, the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the Company financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of its profit or loss for that period.

In preparing these financial statements, the Directors are required to:

- · select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# Income Statement

For the 15 months ended 31 March 2022

Turnover	Note 4	15 months ended 31 March 2022 £'000 34,227	Year ended 31 December 2020 £'000 17,764
Cost of sales		(30,283)	(15,673)
Gross profit		3,944	2,091
Administrative expenses		(3,632)	(2,797)
Other operating income	5	-	280
Operating profit / (loss)		312	(426)
Interest payable and similar charges	8	(88)	(60)
Profit / (loss) on ordinary activities before taxation	6	224	(486)
Tax on profit / (loss) on ordinary activities	9	(39)	94
Profit / (loss) for the financial period		185	(392)

The Company has no recognised gains or losses other than the profit for the period as set out above.

All of the activities of the Company are classed as continuing.

The notes on pages 9 to 18 form part of these financial statements.

## **Balance Sheet**

As at 31 March 2022

	Note	31 March £'000	2022 £'000	31 Decemb £'000	er 2020 £'000
Fixed assets					
Tangible assets	10		66		68
Current assets					
Stock	11	4,149		3,494	
Debtors	12	5,260		3,399	
	-	9,409	_	6,893	
Creditors: amounts falling due within one year	14	(8,706)		(6,367)_	
Net current assets	=		703		526
Total assets less current liabilities			769	<del></del>	594
Creditors: amounts falling due after more than one year	15		(198)	_	(208)
Net assets		_	571	=	386
Capital and reserves					
Called-up share capital	18		1,330		1,330
Profit and loss account	19		(759)		(944)
Shareholder's funds			571		386

The notes on pages 9 to 18 form part of these financial statements.

For the 15-month ended 31 March 2022 the Company was entitled to exemption under section 479A of the Companies Act 2006. No members have required the Company to obtain an audit of its accounts for the period in question in accordance with section 476 of the Companies Act 2006. The Directors acknowledge their responsibility for complying with the requirements of the Companies Act 2006 with respect to accounting records and for the preparation of accounts.

The financial statements were approved by the Board of Directors and authorised for issue on 16 December 2022.

-DocuSigned by:

R. J. Blumberger

Director

Company Number: 04447940

Richard Blumberger —620AF2ACF9A148C...

# Marshall of Ipswich Limited Statement of Changes in Equity For the 15 months ended 31 March 2022

	Called-up share capital £'000	Profit and loss account £'000	Total £'000
At 1 January 2020	1,330	(552)	778
Loss for the financial year	-	(392)	(392)
Total comprehensive loss for the year	-	(392)	(392)
As at 31 December 2020	1,330	(944)	386
Profit for the financial period	-	185	185
Total comprehensive income for the period	•	185	185
At 31 March 2022	1,330	(759)	571

## **Notes to the Financial Statements**

For the 15 months ended 31 March 2022

## 1. Basis of preparation and statement of compliance

Marshall of Ipswich Limited (company number: 04447940) ("the Company") is a private company, limited by shares, incorporated in England and Wales. The registered office is Airport House, The Airport, Newmarket Road, Cambridge, CB5 8RY. The financial statements have been prepared in compliance with FRS 102, 'the Financial Reporting Standard applicable in the United Kingdom and the Republic of Ireland'.

The financial statements of the Company were authorised for issue by the Board of Directors on 16 December 2022.

The financial statements are prepared in sterling which is the functional and presentational currency of the Company. All amounts are rounded to the nearest £'000.

The Company accounts have also adopted the following disclosure exemptions:

- presentation of a cash-flow statement and related notes
- financial instrument related disclosures
- key management personnel compensation disclosures
- related party disclosure with wholly owned subsidiaries within the Group

These exemptions have been applied as the Company is a qualifying entity and the shareholders of the Company have been notified in writing and no objection has been made to the use of the exemptions.

The Company has taken the exemption from an audit for the 15 months ended 31 March 2022 by virtue of s479A of the Companies Act 2006. In order to allow the Company to take the audit exemption, the parent company Marshall Motor Holdings Limited has given a statutory guarantee of all the outstanding liabilities of the Company as at 31 March 2022.

Under section 479C of the Companies Act 2006, the parent company Marshall Motor Holdings Limited has guaranteed all outstanding liabilities to which the Company was subject at the end of 31 March 2022 until they are satisfied in full. Such guarantees are enforceable against Marshall Motor Holdings Limited by any person to whom any such liability is due.

## Reporting period

On 11 May 2022 the entire share capital of the Company's immediate parent undertaking Marshall Motor Holdings Limited was acquired by CAG Vega 2 Limited, part of the Constellation Automotive Group. In anticipation of this change of ownership, to align the reporting period with that of the acquirer, all entities in the Group changed their accounting reference date from 31 December to 31 March. Amounts presented in respect of the 2022 reporting period cover 15 months. Comparative figures per the Income Statement, Statement of Changes in Equity and related notes are for a 12 month period.

## Going concern

The Company reported a profit for the 15 months ended 31 March 2022 and maintained a positive financial position. In addition, the Company has a treasury arrangement with other companies in the group of companies of which Marshall Motor Holdings Limited is the parent company. As at 31 March 2022 the Group had £60 million of committed, but undrawn, banking facilities made available under a facility agreement due to expire in September 2024.

In addition to these banking facilities, the Company also has, through being a member of the Group, access to substantial vehicle stock funding arrangements of which £3.7 million was utilised by the Company and a total of £413.0 million was utilised by the Group at 31 March 2022. These Group treasury arrangements facilitate the Company being able to meet its liabilities as they fall due.

The financial statements are prepared on a going concern basis. After making appropriate enquiries, the Directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future and for at least one year from the date that these financial statements are signed. For these reasons, the Directors continue to adopt the going concern basis in preparing the financial statements. Accordingly, these financial statements do not include any adjustments to the carrying amount or classification of assets and liabilities that would result if the Company were unable to continue as a going concern.

## **Notes to the Financial Statements** (continued)

For the 15 months ended 31 March 2022

## 2. Accounting policies

## Revenue recognition

Turnover is recognised to the extent that the Company obtains the right to consideration in exchange for its performance. Turnover is measured at the fair value of the consideration received, excluding Value Added Tax. The following criteria must also be met before revenue is recognised:

## Sale of goods

Turnover in respect of new and used vehicle sales is recognised when: the significant risks and rewards of ownership of the goods have passed to the buyer (usually when a customer takes possession of a vehicle); the amount of revenue can be measured reliably; it is probable that the economic benefits associated with the transaction will flow to the Company and the costs incurred or expected to be incurred in respect of the transaction can be measured reliably.

## Rendering of services

Turnover in respect of other services is recognised once the service has been provided.

## Government grants

Government grants are recognised where there is reasonable assurance that the grant will be received and all attached conditions will be complied with. All such grants relate to expense items. The grant is recognised as income on a systematic basis over the periods that the related costs, for which it is intended to compensate, are expensed.

The grant income is disclosed in other operating income in the Income Statement.

## Tangible fixed assets

Tangible fixed assets are stated at cost less accumulated depreciation and any accumulated impairment losses. Cost includes the original purchase price of the asset and the costs attributable to bringing the asset to its working condition for its intended use. When parts of an item of tangible fixed assets have different useful lives, those components are accounted for as separate items of tangible fixed assets.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the Income Statement.

Depreciation is charged to the Income Statement on a straight-line basis over the estimated useful lives of each part of an item of tangible fixed assets. Estimated residual values are included in the calculation of depreciation. The useful lives applicable are:

Fixtures and fittings - 5 years
Computer equipment - 2-5 years

## Impairment of non-financial assets

At each reporting date assets are reviewed to determine whether there is any indication that those assets have suffered an impairment loss. If there is an indication of possible impairment, the recoverable amount of any affected asset is estimated and compared with its carrying amount. If the estimated recoverable amount is lower, the carrying amount is reduced to its estimated recoverable amount, and an impairment loss is recognised immediately in the Income Statement for the period.

If an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but not in excess of the amount that would have been determined had no impairment loss been recognised for the asset in prior periods. A reversal of an impairment loss is recognised immediately in the Income Statement for the period.

## Notes to the Financial Statements (continued)

For the 15 months ended 31 March 2022

## 2. Accounting policies (continued)

## Stock

Stock is stated at the lower of cost and estimated selling price less costs to complete and sell, after making due allowance for obsolete and slow moving items.

Stock held on consignment is recognised in the Balance Sheet when the terms of a consignment agreement and commercial practice indicate that the principal benefit of owning the stock (the ability to sell it) and principal risks of ownership (stock holding cost, responsibility for safe-keeping and some risk of obsolescence) rest with the Company. Stock held on consignment is recognised net of Value Added Taxes.

The Company finances the purchase of new and used vehicle stock using vehicle funding facilities provided by various lenders including the captive finance companies associated with brand partners.

These finance arrangements have varying maturity profiles with terms ranging from 60 to 360 days. The Company is normally required to repay amounts outstanding on the earlier of the sale of the vehicles that have been funded under the facilities or the stated maturity date. Amounts due to finance companies in respect of vehicle funding are included within trade creditors and disclosed under vehicle financing arrangements. Vehicle financing facilities are subject to finance house base rate (or similar) interest rates. The interest incurred under these arrangements is included within interest payable and similar charges and classified as stock financing charges.

## Basic financial instruments

### Debtors

Short term debtors are measured at transaction price. Any losses arising from impairment are recognised in the Income Statement in administrative expenses.

### Creditors

Short term trade creditors are measured at the transaction price. Trade creditors include the liability for vehicles (inclusive of Value Added Taxes) held on consignment with the corresponding asset included within stock (exclusive of Value Added Taxes).

## Leasing - as lessee

Rentals payable under operating leases are charged in the Income Statement on a straight line basis over the lease term. Lease incentives are recognised over the lease term on a straight-line basis.

During the prior period, as a direct consequence of the COVID- 19 pandemic, the Company received rent concessions under a number of property leases in the form of both deferred and waived rent payments. A number of these concessions continued to unwind during the current period.

Waived rent payments have been accounted for in accordance with the amendments to Section 20 of FRS 102. Where the following conditions are met, no lease expense has been recognised during the period covered by the waived rent payments:

- the change in lease payments resulted in revised consideration for the lease that is less than the consideration for the lease immediately preceding the change;
- the reduction in lease payments affected only payments originally due on or before 30 June 2021; and
- there is no significant change to other terms and conditions of the lease.

Deferred rent payments do not impact the total consideration payable under the lease and continue to be recognised on a straight-line over the lease term.

**Notes to the Financial Statements** (continued)

For the 15 months ended 31 March 2022

## 2. Accounting policies (continued)

## **Taxation**

Current tax is recognised for the amount of income tax payable in respect of the taxable profit for the current or past reporting periods using the tax rates and laws that have been enacted or substantively enacted by the reporting date.

Deferred tax is recognised in respect of all timing differences at the reporting date, except as otherwise indicated.

Deferred tax assets are only recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

Deferred tax is calculated without discounting using the tax rates and laws that that have been enacted or substantively enacted by the reporting date that are expected to apply to the reversal of the timing difference.

With the exception of changes arising on the initial recognition in a business combination, the tax charge / (credit) is presented either in the Income Statement, or Statement of Changes in Equity depending on the transaction that resulted in the tax charge / (credit).

Deferred tax liabilities are presented within provisions for liabilities and deferred tax assets within debtors. Deferred tax assets and deferred tax liabilities are offset only if:

- the Company has a legally enforceable right to set off current tax assets against current tax liabilities, and
- the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously.

## **Pensions**

The parent company, Marshall Motor Holdings Limited operates a defined contribution scheme for the employees of the Group. The Company participates in a defined contribution scheme for its employees. Contributions are charged to the Income Statement as they become payable in accordance with the rules of the scheme.

## 3. Significant judgements and key sources of estimation uncertainty

The Company makes judgements and estimates concerning the future. The judgements and estimates that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities are discussed below:

## Estimated useful life of tangible fixed assets and impairment of non-financial assets

The Company estimates the useful life and residual values of tangible fixed assets and reviews these estimates at each financial period end. The Company also tests for impairment when a trigger event occurs or annually as appropriate.

## Stock valuation

Motor vehicle stock is stated at the lower of cost and net realisable value (being the fair value of the motor vehicles less costs to sell). Fair values are assessed using reputable industry valuation data which is based upon recent industry activity and forecasts. Whilst this data is deemed representative of current value of vehicles held in stock it is possible that the price at which the vehicles are actually sold will differ from the vehicles' industry valuations. Where this is the case, adjustments arise in the Income Statement on the sale of vehicles held in stock.

Industry valuations are sensitive to rapid changes in regulatory and market conditions which are difficult to anticipate. In light of the materiality of the inventory balance in the Balance Sheet, this uncertainty is considered to represent a key source of estimation uncertainty. The inventory provision as at 31 March 2022 represents 3.6% of the gross inventory balance (31 December 2020: 4.0%), this decrease is largely due to the unusual market conditions during the period ended 31 March 2022 and the expectation of lower pricing during the year ending 31 March 2023.

**Notes to the Financial Statements** (continued)

For the 15 months ended 31 March 2022

## 4. Turnover

Turnover is all attributable to the principal activity of the Company, which is car and commercial vehicle sales, distribution and service. All turnover arises from continuing activities within the United Kingdom and is stated net of VAT.

Turnover	is	analy	sed	as	follows:
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	15 months ended	Year ended
	31 March 2022	31 December 2020
	£.000	£'000
Sale of goods	33,023	16,749
Rendering of services	1,204	1,015
-	34,227	17,764

## 5. Other operating income

	15 months ended	Year ended
	31 March 2022 £′000	31 December 2020 £'000
Coronavirus Job Retention Scheme grant income	<u> </u>	280

## 6. Profit / (loss) on ordinary activities before taxation

This is stated after charging:

	15 months ended 31 March 2022	Year ended 31 December 2020
	£'000	£'000
Depreciation of tangible fixed assets (note 10)	31	24
Operating lease costs - land and buildings	393	305
Operating lease rentals - vehicles and equipment	24	

## 7. Staff costs

Staff costs during the period were as follows:

15 months ended	Year ended
31 March 2022	31 December 2020
£'000	£'000
2,063	1,602
209	176
52	47
2,324	1,825
	31 March 2022 £'000 2,063 209 52

Employee costs stated above exclude grant income of £nil (year ended 31 December 2020: £280,000) received under the Coronavirus Job Retention Scheme.

The average number of employees during the period was as follows:

•	15 months ended	Year ended
	31 March 2022	31 December 2020
	No.	No.
Administration	2	7
Sales and aftersales	41	40
	43	47

The costs of Directors' services are borne by the Group.

Notes to the Financial Statements (continued)

For the 15 months ended 31 March 2022

## 8. Interest payable and similar charges

	15 months ended 31 March 2022	Year ended 31 December 2020
	£'000	£'000
Stock financing charges	88	60_

## 9. Tax

## a) Tax on profit / (loss) on ordinary activities

The tax charge / (credit) is made up as follows:

	15 months ended 31 March 2022 £'000	Year ended 31 December 2020 £'000
Current tax	2 000	2 000
Current tax on profit / (loss) for the period	43	(99)
Adjustment in respect of previous periods	1	1
Total current tax	44	(98)
Deferred tax		
Origination and reversal of timing differences	1	7
Adjustment in respect of previous periods	(1)	(1)
Effect of change in tax rates	(5)	(2)
Total deferred tax	(5)	4
Taxation on profit / (loss) on ordinary activities	39	(94)

## b) Factors affecting the total tax charge / (credit)

The tax assessed on the loss on ordinary activities for the period is lower (year ended 31 December 2020: lower) than the standard rate of corporation tax in the UK of 19% (2020: 19%). The differences are explained below:

Profit / (loss) on ordinary activities before tax	15 months ended 31 March 2022 £'000 224	Year ended 31 December 2020 £'000 (486)
Profit / (loss) on ordinary activities at the standard rate of corporation tax in the UK of 19% (2020: 19%)	43	(92)
Effects of:  Expenses not deductible for tax purposes  Effect of change in tax rates  Total tax charge / (credit) for the period	1 (5) <b>39</b>	(2) (94)

## c) Factors that may affect future tax charges

Future tax charges, and the Company's effective tax rate, may be affected by factors such as acquisitions, disposals, restructuring and tax regime reforms.

In the Budget of 3 March 2021, the Chancellor of the Exchequer announced a 6% increase in the standard rate of corporation tax, which will be applicable in the financial year beginning 1 April 2023. This change in the rate of corporation tax to 25% will affect the amount of future tax payments for which the Company will be responsible. Being substantively enacted, this rate change has already been reflected in the measurement of the Company's deferred tax assets and liabilities.

For further information on deferred tax balances see Note 13.

Notes to the Financial Statements (continued)

For the 15 months ended 31 March 2022

## 10. Tangible fixed assets

	Plant and machinery £'000
Cost	
At 1 January 2021	711
Additions	29_
At 31 March 2022	740
Depreciation	
At 1 January 2021	643
Charge for the period	31
At 31 March 2022	674
Net book value	
At 31 March 2022	66
At 1 January 2021	68
-	<del></del>

## 11.Stock

	31 March 2022	31 December 2020
	£'000	£'000
Stock held for resale	4,149	3,494

The replacement cost of stock is not significantly different from the value included in the Balance Sheet.

At 31 March 2022 and 31 December 2020, all new and the majority of used vehicles are held under vehicle financing arrangements, see Note 14.

## 12. Debtors

	5,260	3,399
Deferred taxation (note 13)	19	14
Prepayments	3	43
VAT	-	195
Other debtors	126	92
Amounts owed by Group undertakings	4,643	2,955
Trade debtors	469	100
	31 March 2022 £'000	31 December 2020 £'000

Outstanding balances with Group entities are unsecured, interest free and are expected to be settled in cash. During the 15 months ended 31 March 2022, no provisions for doubtful debts relating to amounts owed by related parties were recognised (year ended 31 December 2020: £nil).

**Notes to the Financial Statements** (continued)

For the 15 months ended 31 March 2022

## 13. Deferred tax

The movement in the deferred tax asset during the period was:

· ·	31 March 2022 £'000	31 December 2020 £'000
At 1 January	14	18
Changes in provision	5	(4)
At period end (note 12)	19_	14

The balance of the deferred tax asset consists of the tax effect of timing differences in respect of:

	31 March 2022	31 December 2020
	£'000	£'000
Decelerated capital allowances	15	13
Retirement benefit obligations	2	1
Other short term timing differences	2	-
Total deferred tax	19	14

During the year beginning 1 April 2022, the net reversal of existing deferred tax assets is expected to increase the corporation tax charge for that year by £1,000. This is due to fixed asset movements offset by deductions for pension amounts paid.

## 14. Creditors: amounts falling due within one year

	31 March 2022 £'000	31 December 2020 £'000
Bank overdrafts	2,664	1,063
Trade creditors		
- Vehicle financing arrangement	3,700	4,307
- Other trade creditors	712	333
Amounts owed to Group undertakings	309	347
Corporation tax	87	87
Other taxation and social security	99	47
Other creditors	3	10
Accruals	1,132	173
	8,706	6,367

The Company finances the purchase of new and used vehicle stock using vehicle funding facilities provided by various lenders including the captive finance company associated with the brand partner. These finance arrangements have varying maturity profiles with terms ranging from 60 to 360 days. The Company is normally required to repay amounts outstanding on the earlier of the sale of the vehicles that have been funded under the facilities or the stated maturity date.

Amounts due to finance companies in respect of vehicle funding are included within trade creditors and disclosed under vehicle financing arrangements.

Vehicle financing facilities are subject to floating interest rates linked to the Bank of England Base Rate (or equivalent finance house base rates). The interest incurred under these arrangements is included within interest payable and similar charges and is classified as stock financing charges.

Vehicle funding facilities provided by various lenders are secured against vehicles and by guarantees provided by the Group's parent company, Marshall Motor Holdings Limited.

Management considers the carrying amount of trade and other creditors to approximate their fair value.

Notes to the Financial Statements (continued)

For the 15 months ended 31 March 2022

## 15. Creditors: amounts falling due after more than one year

	31 March 2022 £'000	31 December 2020 £'000
Deferred income	198	208

## 16. Pensions

As described in Note 2, the Company participates in a defined contribution pension scheme for the benefit of its employees. The scheme is funded by the payment of contributions to a trustee-administered fund which is kept independently from the assets of the participating employers.

The total pension costs for the period for the Company in respect of the scheme were £52,000 (year ended 31 December 2020: £47,000).

The total unpaid pension contributions outstanding at the period-end were £8,000 (31 December 2020: £6,000).

## 17. Operating lease commitments

The Company's future minimum operating lease commitments all relate to land and buildings and are as follows:

	31 March 2022 £'000	31 December 2020 £'000
Within one year	308	308

## 18. Transactions with related parties

During the 15 months ended 31 March 2022 and year ended 31 December 2020, all transactions with related parties were with wholly owned subsidiaries within the Group. Therefore, all transactions are covered by the disclosure exemption taken by the Company.

Outstanding balances with Group entities are unsecured, interest free and are expected to be settled in cash. During the period ended 31 March 2022, the Company has not made any provision for doubtful debt relating to amounts owed by related parties (year ended 31 December 2020: £nil).

## 19. Share capital

Allotted, called up and fully paid:	31 March 2022 £'000	31 December 2020 £'000
13,300 ordinary 'A' shares of £1 each	13	13
1,316,700 ordinary shares of £1 each	1,317	1,317
•	1,330	1,330

The two classes of shares rank equally in respect of their rights to dividends and in respect of their priority and the amounts receivable in the event of a winding up. There are certain operating issues on which either the holders of ordinary shares alone, or the holders of ordinary 'A' shares alone, can vote. On all other matters, the two classes of shares have equal voting rights.

## 20. Reserves

Profit and loss account - includes all current and prior period profits and losses.

Notes to the Financial Statements (continued)

For the 15 months ended 31 March 2022

## 21. Guarantees and other financial commitments

The Group has a revolving credit facility of £60,000,000 of which £nil was drawn at 31 March 2022 (31 December 2020: £nil). This facility includes access to an overdraft facility of £25,000,000. This facility is available for general corporate purposes including acquisitions or working capital requirements.

The facility is secured by cross-guarantees granted by certain members of the Group. The facility is available until September 2024.

The Group's principal vehicle stock funding facility is secured by a cross-guarantee granted by the Company.

## 22. Ultimate parent company

The Company's immediate parent undertaking is Marshall Motor Holdings Limited. On 11 May 2022 Marshall Motor Holdings Limited was acquired by a new intermediate parent company, CAG Vega 2 Limited, a company incorporated in England and Wales. The ultimate controlling party became TDR Capital LLP, a Limited Liability Partnership incorporated in England and Wales. Constellation Automotive Holdings Limited is the largest undertaking that consolidates these financial statements. The parent company of the smallest such group is Marshall Motor Holdings Limited.

Copies of the consolidated financial statements for both Marshall Motor Holdings Limited and Constellation Automotive Holdings Limited can be obtained from The Registrar of Companies at Companies House, Crown Way, Cardiff CF14 3UZ.

## 23. Events after the reporting period

## Change of control

On 29 November 2021 the Board of Constellation Automotive Holdings Limited announced the terms of a cash offer pursuant to which its wholly-owned subsidiary CAG Vega 2 Limited would acquire the entire issued, and to be issued, share capital of the Company's immediate parent undertaking (Marshall Motor Holdings Limited), subject to the requisite regulatory approvals being obtained. Marshall of Cambridge (Holdings) Limited provided an irrevocable undertaking to accept the offer in respect of its entire shareholding in the ordinary share capital of Marshall Motor Holdings, representing approximately 64.4% of the issued ordinary share capital. Following the granting of the requisite regulatory approvals on 11 May 2022, the change of control took effect.