CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED

31 OCTOBER 2019

Company No: 04446735



FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 OCTOBER 2019

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COMPANY INFORMATION

FOR THE YEAR ENDED 31 OCTOBER 2019

Company registration number:	04446735
Registered office:	Jubilee House 7-9 The Oaks Ruislip Middlesex HA4 7LF
Directors:	A H M Janmohamed A A Janmohamed
Secretary:	A A Janmohamed
Bankers:	HSBC Bank Plc 69 Pall Mall London SW1Y 5EZ
Solicitors:	ReedSmith LLP The Broadgate Tower 20 Primrose Street London EC2A 2RS
Auditor:	Grant Thornton UK LLP Statutory Auditor Chartered Accountants 30 Finsbury Square London EC2A 1AG

REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 OCTOBER 2019

The directors present their report and audited financial statements for the year ended 31 October 2019.

Results and dividends

There was a loss for the year after taxation amounting to £3,161,545 (2018: £480,687). The directors do not recommend payment of a dividend for the year under review.

Directors

The directors in office during the year are listed below:

A H M Janmohamed A A Janmohamed

Directors' responsibilities for the financial statements

The directors are responsible for preparing the Strategic Report, Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law, the directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the directors must not approve the financial statements unless they are satisfied they give a true and fair view of the state of affairs and of the profit or loss of the group for that period. In preparing these financial statements the directors are required to:

- * select suitable accounting policies for the group's financial statements and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- * state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- * prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company and the group will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the group and for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors confirm that:

- * So far as each director is aware there is no relevant audit information of which the company and group's auditor is unaware; and
- * the directors have taken all steps that they ought to have taken as directors in order to make themselves aware of any relevant audit information and to establish that the company and the group's auditor is aware of that information.

REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 OCTOBER 2019 (continued)

Donations

The group made charitable donations of £272,997 (2018: £118,418) during the year.

Disabled employees

As an equal opportunity employer, it is the group's policy to give full and fair consideration to every application for employment from disabled persons, bearing in mind the abilities and aptitudes of the applicants in relation to available vacancies. Where existing employees become disabled, their services will be retained wherever practicable. It is the policy of the company that retraining, career development and promotion opportunities should be available to all employees:

Employee involvement

The directors consider that the involvement of employees is important to the success of the group. Employees are regularly informed of the group's performance and progress at both formal and informal meetings.

Future developments and financial risk management

In accordance with s414C(11) of the Companies Act, the Directors have disclosed future developments for the group and financial risk management for the group in the strategic report.

Auditor

Grant Thornton UK LLP, having expressed their willingness to continue in office, will be deemed reappointed for the next financial year in accordance with Section 487(2) of the Companies Act 2006 unless the company receives notice under Section 488(1) of the Companies Act 2006.

This report was approved by the Board of Directors and signed on their behalf.

A A Janmohamed

25th September 2020

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Director

STRATEGIC REPORT FOR THE YEAR ENDED 31 OCTOBER 2019

Principal activities

The group has continued its principal activity of caterers and snack bar owners. The company does not trade and acts as a holding company only.

Review of the business

During the year four new stores were opened and two were being fitted out at the year end and opened in the first two months of the new financial year.

Group turnover increased during the year to £159M, partly due to a full year's trading in the stores acquired in the previous year and new store openings, also growth generated by the business.

In line with group policy, a planned programme of refurbishment of the stores is continuing.

Due to the high amortisation charge on the cost of goodwill acquired with the business in the accounts of the new subsidiary companies, there results a group loss for the year. The directors are, however, generally satisfied with the underlying performance of the business.

Looking forward to 2020 and the advent of COVID 19, apart from a relatively short period in April and May 2020 when stores were closed due to the lockdown, the business has in fact increased, as referred to in note 28 of these financial statements. This note also considers to the potential future impact of COVID 19.

The main Key Performance Indicators which are used by management to monitor performance on a daily, weekly and monthly basis are gross margin and sales growth by outlet.

The principal risks facing the business continue to be the entry of new competitors within the geographical areas in which the group operates. These risks are addressed by implementing local store marketing strategies and brand definition.

The financial position of the group, its cash flows and liquidity position, are shown in the balance sheet, cash flow statement and subsequent notes.

The directors have assessed working capital requirements and capital expenditure plans over the next twelve months and are confident that the group has secured sufficient financial resources. As a consequence, the directors believe that the group is well placed to manage its business risks successfully despite the current economic climate.

Financial risk management objectives and policies

The group uses a variety of financial instruments, including cash, loans, inter-company debt and trade creditors that arise directly from its operations. The main purpose of these financial instruments is to provide working capital for the group's operations.

The directors consider the main risks arising from the group's financial instruments to be interest rate risk and liquidity risk and therefore set and review policies for managing these risks as below. These policies have remained unchanged from previous years.

Consideration has also been given to potential cost price increases as a consequence of Britain's withdrawal from the European Union. The franchisor has been in contact with relevant parties and plans have been put in place to mitigate the impact in the event of such circumstances.

STRATEGIC REPORT FOR THE YEAR ENDED 31 OCTOBER 2019 (continued)

Future developments

The Quick Service Restaurant industry remains a strongly competative environment within a difficult economic climate.

The group continues to invest in new restaurants and the directors are continuously looking at opportunities to expand the business.

Interest rate risk

The group finances its operations through a combination of bank loans and overdrafts and the directors have decided that it is in the group's best interest to agree floating rate interest charges. Inter-company debt is interest free and considered to be payable on demand.

Liquidity risk

The group seeks to manage financial risk by ensuring sufficient liquidity is available to meet foreseeable needs and to invest cash assets safely. Cash is monitored on a weekly basis and funding is secured for significant new acquisitions before any commitment is made.

Fixed assets and investments

The movements in the group's fixed assets and investments during the year are set out in notes 10 to 12.

Supplier payment policy

The group's policy is to pay amounts as they fall due on confirmation of goods and services provided.

This report was approved by the Board of Directors and signed on their behalf.

A A Janmohamed

Director

25th September 2020

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF NEW DEMIPOWER LIMITED

Opinion

We have audited the financial statements of New Demipower Limited (the 'company') for the year ended 31 October 2019 which comprise the Consolidated Statement of Comprehensive Income, the Consolidated and parent company Statement of Financial Position, the Consolidated Statement of Changes in Equity, the Consolidated Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102; The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- * give a true and fair view of the state of the group's and of the parent company's affairs as at 31 October 2019 and of the group's results for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- * have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- * the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- * the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

The impact of uncertainties arising from the UK exiting the European Union on our audit

Our audit of the financial statements requires us to obtain an understanding of all relevant uncertainties, including those arising as a consequence of the effects of macro-economic uncertainties such as Covid-19 and Brexit. All audits assess and challenge the reasonableness of estimates made by the directors and the related disclosures and the appropriateness of the going concern basis of preparation of the financial statements. All of these depend on assessments of the future economic environment and the Company's future prospects and performance.

Covid-19 and Brexit are amongst the most significant economic events currently faced by the UK, and at the date of this report its effects are subject to unprecedented levels of uncertainty, with the full range of possible outcomes and their impacts unknown. We applied a standardised firm-wide approach in response to these uncertainties when assessing the Company's future prospects and performance. However, no audit should be expected to predict the unknowable factors or all possible future implications for a Company associated with these particular events.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- * the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- * the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF NEW DEMIPOWER LIMITED (CONTINUED)

Conclusions relating to going concern (continued)

In our evaluation of the directors' conclusions, we considered the risks associated with the Company's business model, including effects arising from macro-economic uncertainties such as Covid-19 and Brexit, and analysed how those risks might affect the Company's financial resources or ability to continue operations over the period of at least twelve months from the date when the financial statements are authorised for issue. In accordance with the above, we have nothing to report in these respects.

However, as we cannot predict all future events or conditions and as subsequent events may result in outcomes that are inconsistent with judgements that were reasonable at the time they were made, the absence of reference to a material uncertainty in this Auditor's Report is not a guarantee that the Company will continue in operation.

Other information

The directors are responsible for the other information. The other information comprises the information included in the financial statements set out on pages 1 to 27, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of this other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- * the information given in the Report of the Directors and Strategic Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- * the Report of the Directors and Strategic Report have been prepared in accordance with applicable legal requirements.

Matter on which we are required to report under the Companies Act 2006

In the light of the knowledge and understanding of the group and the company and its environment obtained in the course of our audit, we have not identified material misstatements in the Report of the Directors or in the Strategic Report.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- * the financial statements are not in agreement with the accounting records and returns; or
- * certain disclosures of directors' remuneration specified by law are not made; or
- * we have not received all the information and explanations we require for our audit.

Responsibilities of the directors

As explained more fully in the Directors' Responsibilities Statement set out on page 2, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF NEW DEMIPOWER LIMITED (CONTINUED)

Responsibilities of the directors (continued)

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or to have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

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Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: http://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Sergio Cardoso

Senior Statutory Auditor

for and on behalf of Grant Thornton UK LLP Statutory Auditor, Chartered Accountants

LONDON

25 September 2020

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED 31 OCTOBER 2019

•	÷		
	Note	2019	2018
		£	£
Turnover	3	158,926,624	120,409,808
Cost of sales		(50,752,193)	(38,394,064)
Gross profit	•	108,174,431	82,015,744
Other operating income	5	3,208,265	5,988,585
Amortisation of goodwill		(7,797,360)	(5,941,827)
Depreciation of tangible assets		(4,357,943)	(3,828,518)
Other operating costs		(97,349,576)	(73,834,008)
Operating profit		1,877,817	4,399,976
Other interest receivable and similar income	6	12,048	6,616
Interest payable and similar charges	7	(3,589,360)	(3,061,429)
(Loss)/profit on ordinary activities before taxation	3	(1,699,495)	1,345,163
Tax on (loss)/profit on ordinary activities	8	(1,462,050)	(1,825,850)
Loss for the financial year		(3,161,545)	(480,687)

All transactions arise from continuing operations.

There were no recognised gains or losses other than the loss for the year.

CONSOLIDATED STATEMENT OF FINANCIAL POSITION AT 31 OCTOBER 2019

	Note	20	019	20)18
		£	£	£	£
Fixed assets					
Tangible assets	10		56,900,339		53,308,407
Intangible assets	11		63,096,855_		70,894,215
			119,997,194		124,202,622
Current assets					
Stocks	13	1,021,628		949,246	
Debtors falling due within one year	14	6,951,762		9,302,796	,
Cash at bank and in hand	15	13,359,479		15,400,952	
		21,332,869		25,652,994	
Creditors: amounts falling					•
due within one year	16	(49,032,496)		(44,536,610)	
Net current liabilities			(27,699,627)	-	(18,883,616)
Total assets less current liabilities			92,297,567		105,319,006
Creditors: amounts falling due				•	
after more than one year	17		(91,112,271)		(100,940,065)
Provision for liabilities	18	•	(588,000)	-	(220,100)
•			597,296		4,158,841
		=		=	
Capital and reserves					
Called up share capital	20		100		100
Profit and loss account		-	597,196	-	4,158,741
Shareholders' funds		<u>-</u>	597,296	=	4,158,841

The financial statements were approved by the Board of Directors and authorised for issue on 25th September 2020 and signed on their behalf by:

A A Janmohamed

Director

NEW DEMIPOWER LIMITED Company no. 04446735

COMPANY STATEMENT OF FINANCIAL POSITION AT 31 OCTOBER 2019

	Note		2019		2018
	•		£		£
Fixed assets			400		400
Investments	12		102		102
Current assets					
Debtors falling due within one year	14	25,805,834	.*	13,647,839	
Debtors falling due after more than one year	14	69,716,418	•	69,290,621	
Cash at bank and in hand	15	9,929		65,816	
		95,532,181		83,004,276	
Creditors: amounts falling		00,000,000		,,	
due within one year	16	(9,802,351)		(11,935,562)	
	-				·
Net current assets			85,729,830		71,068,714
Total assets less current liabilities			85,729,932		71,068,816
Conditions are contactalling due					
Creditors: amounts falling due after more than one year	17		(85,697,123)	,	(71,053,262)
•				•	
Total assets less current liabilities			32,809	. :	15,554
			•		
Capital and reserves					
Called up share capital	20		100		100
Profit and loss account			32,709		15,454
Shareholders' funds			32,809	_	15,554

The profit for the parent company for the year was £417,255 (2018: £15,454).

The financial statements were approved by the Board of Directors and authorised for issue on 25th September 2020 and signed on their behalf by:

A A Janmohamed

Director

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 OCTOBER 2019

	Called up share capital	Profit and loss account	Total
At 1 November 2018	£ 100	£ 4,158,741	£ 4,158,841
Loss for the year	· · · · · · · · · · · · · · · · · · ·	(3,161,545)	(3,161,545)
Dividends paid	-	(400,000)	(400,000)
At 31 October 2019	100	597,196	597,296
CONSOLIDATED STATEMENT OF CHANG	ES IN EQUITY FOR 1	THE YEAR ENDED 31 O	CTOBER 2018
At 1 November 2017	100	4,639,428	4,639,528
Loss for the year	-	(480,687)	(480,687)
At 31 October 2018	100	4,158,741	4,158,841
COMPANY STATEMENT OF CHANGES IN	EQUITY FOR THE YE	EAR ENDED 31 OCTOBE	ER 2019
At 1 November 2018	100	15,454	15,554
Profit for the year	-	417,255	417,255
Dividends paid	· -	(400,000)	(400,000)
At 31 October 2019	100	32,709	32,809
COMPANY STATEMENT OF CHANGES IN	EQUITY FOR THE YE	EAR ENDED 31 OCTOBE	ER 2018
At 1 November 2017	100	-	100
Profit for the year	-	15,454	15,454
At 31 October 2018	100	15,454	15,554

CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 OCTOBER 2019

	Note	2019	2018
Cash flows from operating activities		£	£
Loss for the financial year		(3,161,545)	(480,687)
Adjustments for			
Amortisation of intangible assets		7,797,360	5,941,827
Depreciation of tangible assets		4,357,943	3,828,518
(Profit)/loss on disposals		(14,135)	-
Interest paid		3,589,360	3,061,429
Interest received		(12,048)	(6,616)
Taxation		1,462,050	1,825,850
Increase in stock		(72,382)	(528,590) (2,111,453)
Decrease/(increase) in debtors		2,351,034 (1,495,313)	19,297,478
(Decrease)/increase in creditors		14,802,324	30,827,756
Corporaton tax paid		(1,190,286)	(449,620)
Net cash generated from operating activities		13,612,038	30,378,136
Cash flows from investing activities			
Purchase of intangible assets		-	(63,984,579)
Purchase of tangible assets		(7,824,055)	(31,180,240)
Proceeds from sale of tangible fixed assets		27,450	-
Interest received		12,048	6,616
Net cash outflow from investing activities		(7,784,557)	(95,158,203)
Cash flows from financing activities			
Loan advances		3,750,000	106,248,000
Repayment of bank loans		(7,504,804)	(25,704,324)
Repayment of HP and finance lease obligations		(124,790)	(52,237)
Dividends paid		(400,000)	(2.004.420)
Interest paid		(3,589,360)	(3,061,429)
Net cash (outflow)/inflow in financing activities		(7,868,954)	77,430,010
Net (decrease)/increase in cash and cash equivalents		(2,041,473)	12,649,943
Cash and cash equivalents at 1 November 2018		15,400,952	2,751,009
Cash and cash equivalents at 31 October 2019	22	13,359,479	15,400,952
Cash and cash equivalents at 31 October 2019 comprise:			
Cash at bank and in hand	22	13,359,479	15,400,952

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2019

1 GENERAL INFORMATION

New Demipower Limited is a private company limited by shares incorporated in England. The registered office is Jubilee House, 7-9 The Oaks, Ruislip, Middlesex HA4 7LF.

2 ACCOUNTING POLICIES

The financial statements have been prepared in accordance with applicable United Kingdom accounting standards, including Financial Reporting Standard 102 - 'The Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland' ('FRS 102'), and with the Companies Act 2006. The financial statements have been prepared on the historical cost basis.

The group's functional and contractural currency is in sterling (£). The financial statements are rounded to the nearest £1.

The group financial statements consolidate the financial statements of New Demipower Limited and its subsidiary undertakings drawn up to 31st October each year.

The company has taken advantage of the following exemptions in its individual financial statements:

- * from preparing a statement of cash flows, on the basis that it is a qualifying entity and the consolidated statement of cash flows, included in these financial satatements, includes the company's cash flows;
- * from the financial instrument disclosures, required under FRS 102 paragraphs 11.41(b), 11.41(c), 11.41(e), 11.41(f), 11.42, 11.44, 11.45, 11.47, 11.48(a)(iii), 11.48(a)(iv), 11.48(b), 11.48(c), 12.26, 12.27, 12.29(a), 12.29(b) and 12.29A, as the information is provided in the consolidated financial statement disclosures;
- * from disclosing the Company key management personnel compensation, as required by FRS 102 paragraph 33.7.

All intra-group transactions and balances are eliminated on consolidation.

Judgements in applying accounting policies and key sources of estimation uncertainty In the process of applying its accounting policies, the group is required to make certain estimates, judgements and assumptions based on the information available. These judgements, estimates and assumptions affect the amounts of assets and liabilities at the date of the financial statements and the amounts of revenues and expenses recognised during the reporting periods presented.

On an ongoing basis the group evaluates its estimates using historical experience, consultation with experts and other methods considered reasonable in the particular circumstances. Actual results may differ significantly from the estimates, the effect of which is recognised in the period in which the facts that give to the revision become known.

Business combinations

The recognition of business combinations requires the excess of the purchase price of acquisitions over the net book value of assets acquired to be allocated to the assets and liabilities of the acquired entity. The group makes judgements and estimates in relation to the fair value allocation of the purchase price. Any unallocated portion, whether positive or negative, is recognised on the Statement of financial position as goodwill or negative goodwill respectively. Management do not consider there to be significant intangible assets.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2019

2 ACCOUNTING POLICIES (continued)

Business combinations (continued)

The amount of goodwill initially recognised as a result of a business combination is dependant on the allocation of the purchase price to the fair value of the identifiable assets acquired, including intangible assets, and the liabilities assumed. The determination of the fair value of the assets and liabilities is based, to a considerable extent, on management's judgement.

For an intangible to be recognised it has to be legally and contractually separable.

Estimated impairment of intangible assets

The group tests, when there are indications of impairment, whether goodwill has suffered any impairment, in accordance with its accounting policies. The recoverable amounts of cash generating units have been determined based on value in use calculations. These calculations require the use of estimates.

Sensitivity analysis is performed on the base case assumptions used to assess the carrying value. In particular, the sensitivity of the discounted cash flows to the weighted average cost of capital and the achievement of the medium term plans has been reviewed and the assumptions made are considered appropriate. Key assumptions in the budgets and plans include future revenue volume/price growth rates, the cost base of supply and directly associated overheads. These assumptions are based on historical trends and future market expectations.

The directors have performed sensitivity analysis around the base assumptions and have concluded that no reasonable possible changes in key assumptions would cause the recoverable amount to be less than the carrying value.

Related party receivables

Management applies judgement in evaluating the recoverability of the receivables. To the extent that the directors believe related party receivables will not be recoverable, they have been provided for in the financial statements.

Going concern

After reviewing the group's forecasts and projections, with particular reference to the impact of COVID 19 both in the current year to date as well as looking to the future, as detailed in note 28 of these financial statements, the directors have a reasonable expectation that the group has adequate resources to continue in operational existence for the foreseeable future. The group therefore continues to adopt the going concern basis in preparing its financial statements.

Revenue

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the group and the revenue can be reliably measured. Revenue is measured as the fair value of the consideration received or receivable, excluding value added tax and other sales taxes.

The following criteria must also be met before revenue is recognised.

Sale of goods

Revenue from the sale of goods is recognised when all of the following conditions are satisfied.

- * the group has transferred the significant risks and rewards of ownership to the buyer;
- * the group retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of revenue can be measured reliably;
- * it is probable that the group will receive the consideration due under the transaction; and
- * the costs incurred or to be incurred in respect of the transaction can be measured reliably.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2019

2 ACCOUNTING POLICIES (continued)

Tangible fixed assets and depreciation

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Depreciation is calculated to write down the cost or valuation of all tangible fixed assets other than freehold land over their expected useful lives. The rates generally applicable are:

Freehold premises - 50 years

Leasehold premises - period of lease

Fixtures, fittings and equipment - 10 - 25% on cost

Motor vehicles - 10 - 25% on cost

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the Statement of comprehensive income.

Investments

Investments comprise the company's investment in its subsidiary undertakings which are stated at cost less any provision for impairment.

Intangible assets

Intangible assets are initially recognised at cost. After recognition, under the cost model, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses. All intangible assets are considered to have a finite useful life. If a reliable estimate of this useful life cannot be made, the useful life shall not exceed ten years.

Goodwill

Goodwill represents the difference between amounts paid on the cost of a business combination and the acquirer's interest in the fair value of its identifiable assets and liabilities of the acquiree at the date of acquisition. Subsequent to initial recognition, goodwill is measured at cost less accumulated amortisation and accumulated impairment losses. Goodwill is amortised on a straight line basis on average over 10 years to the statement of comprehensive income, being, in the opinion of the directors, its useful economic life.

Impairment of goodwill

At each reporting date fixed assets are reviewed to determine whether there is any indication that those assets have suffered impairment loss. If there is an indication of possible impairment, the irrecoverable amount of any affected asset is estimated and compared with the carrying amount. If the estimated recoverable amount is lower, the carrying amount is reduced to its estimated recoverable amount, and an impairment loss is recognised immediately in profit and loss.

Stocks

Stocks are stated at the lower of cost and net realisable value, being the estimated selling price less costs to complete and sell. Cost is based on the cost of purchase on a first in, first out basis.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2019

2 ACCOUNTING POLICIES (continued)

Stocks (continued)

At each balance sheet date, stocks are measured for impairment. If stock is impaired, the carrying amount is reduced to the selling price less costs to complete and sell. The impairment loss is recognised immediately in profit or loss.

Debtors

Short term debtors are measured at transaction price, less any impairment. Loans receivable are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.

Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and are readily convertible to known amounts of cash with insignificant risk of change in value.

Creditors

Short term trade creditors are measured at transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

Finance costs

Finance costs are charged to the Income statement over the term of the debt using the effective interest method so that the amount charged is at a constant rate on the carrying amount. Issue costs are initially recognised as a reduction in the proceeds of the associated capital instrument.

Leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership of the leased asset to the group. All other leases are classified as operating leases.

Assets held under finance leases and hire purchase contracts are recognised initially at fair value of the leased asset at the inception of the lease. The corresponding liability to the lessor is included in the statement of financial position as a finance lease or hire purchase obligation. Finance lease and hire purchase payments are apportioned between finance charges and reduction of the finance lease or hire purchase obligation.

Finance lease charges are deducted in measuring profit and loss.

Assets held under finance leases or hire purchase contracts are included in tangible fixed assets and depreciated and assessed for impairment losses in the same way as owned assets.

Operating leases

Rentals payable under operating leases are charged to profit and loss account on a straight-line basis over the lease term.

Benefits received and receivable as an incentive to sign an operating lease are recognised on a straight line basis over the period until the date the rent is expected to be adjusted to the prevailing market rate.

The group has taken advantage of the optional exception available on transition to FRS 102 which allows lease incentives on leases entered into before the date of transition to the standard 1 November 2014 to continue to be charged over the period to the first market rent review rather than the term of the lease.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2019

2 ACCOUNTING POLICIES (continued)

Financial instruments

The group only enters into basic financial instruments transactions that result in the recognition of financial assets and liabilities like trade and other debtors and creditors, loans from banks and other third parties, loans to related parties and investments in non-puttable ordinary shares.

Debt instruments (other than those wholly repayable or receivable within one year), including loans and other accounts receivable or payable, are initially measured at present value of the future cash flows and subsequently at amortised cost using the effective interest method. Debt instruments that are payable or receivable within one year, typically trade payables or receivables, are measured initially and subsequently, at the undiscounted amount of the cash or other consideration expected to be paid or received. However if the arrangements of a short term instrument constitute a financing transaction, like the payment of a trade debt deferred beyond normal business terms or financed at a rate of interest that is not a market rate or in the case of an out-right short-term loan not at market rate, the financial asset or liability is measured, initially, at the present value of the future cash flow discounted are a market rate of interest for a similar debt instrument and subsequently at amortised cost.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the Statement of comprehensive income.

For financial assets that are measured at amortised cost, the impairment loss is measured at the difference between an asset's carrying amount and the present value of estimated cash flows discounted at the asset's original effective interest rate. If a financial asset has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract.

For financial assets measured at cost less impairment, the impairment loss is measured as the difference between an asset's carrying amount and best estimate, which is an approximation of the amount that the group would receive for the asset if it were to be sold at the balance sheet date.

Financial assets and liabilities are offset and the net amount reported in the Statement of financial position when there is an enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Pensions

Defined contribution pension plan

The group operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the group pays fixed contributions into a separate entity. Once the contributions have been paid the group has no further payment obligations.

The contributions are recognised as an expense in the Income statement when they fall due. Amounts not paid are shown in sundry creditors as a liability. The assets of the plan are held separately from the group in independently administered funds.

Current and deferred taxation

The tax expense for the period comprises current and deferred tax. Tax is recognised in the Income statement, except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date in the countries where the group operates and generates income.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2019

2 ACCOUNTING POLICIES (continued)

Current and deferred taxation (continued)

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the reporting date, except that

- * The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits; and
- * Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the difference between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred tax is determined using the tax rates that have been enacted of substantively enacted by the reporting date.

Holiday pay accrual

The group recognises a provision for annual leave accrued by employees as a result of services rendered in the current period, and which employees are entitled to carry forward at the accounting date. The provision is measured at the salary cost payable for the period of absence.

Provisions for liabilities

Provisions are assessed by reference to available data and best estimates at the time of the preparation of the financial statements. Any variances will be adjusted in the accounting period in which the actual amounts become known.

3 TURNOVER AND LOSS ON ORDINARY ACTIVITIES BEFORE TAXATION

Turnover and operating loss have been derived from continuing operations of the group within the UK and are attributable to the principal activity of caterers and snack bar owners.

	Operating loss is stated after:	2019	2018
		£	£
	Auditor's remuneration:		
	- audit services	69,025	67,050
	- non audit services	29,000	421,150
	Depreciation of tangible fixed assets, owned	4,299,730	3,777,143
	Depreciation of tangible fixed assets, held under hire purchase	58,213	51,375
	(Profit)/loss on disposals	(14,135)	<u>-</u>
	Amortisation of goodwill	7,797,360	5,941,827
	Operating lease rentals - land and buildings	7,540,450	7,041,332
4	DIRECTORS AND EMPLOYEES	2019	2018
	Staff costs during the year amounted to:	£	£
	Directors' remuneration	600,000	600,000
	Wages and salaries	40,428,009	31,001,064
	Pension contributions	584,086	345,485
	Social security costs	2,161,877	1,572,286
		43,773,972	33,518,835

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2019

4 DIRECTORS AND EMPLOYEES (continued)

Aggregate emoluments paid to directors, including benefits in kind, amounted to £691,378 (2018: £686,843).

The amounts set out above include remuneration in respect of the highest paid director of £398,116 (2018: £393,894).

No directors received pension contributions for the year ended 31 October 2019 or 31 October 2018.

The average number of employees of the group during the year was made up as follows:

		2019 Number	2018 Number
	Average number of employees of the group during the year	3,675	2,683
	There are no employees of the parent company (2017: nil).		
5	OTHER OPERATING INCOME	2019 £	2018 £
	Rent receivable less agents commission Compensation Waste oil	223,428 2,786,932 197,905 3,208,265	241,171 5,635,168 112,246 5,988,585
6	INTEREST RECEIVABLE AND SIMILAR INCOME	2019	2018
	Bank Interest from related parties	7,417 4,631 12,048	£ - 6,616 6,616
7	INTEREST PAYABLE AND SIMILAR CHARGES	2019	2018
	On bank loans and overdrafts Hire purchase interest Other (refund)/charge	\$. 3,582,802 6,837 (279) 3,589,360	£ 3,050,229 4,903 6,297 3,061,429
8	TAX ON LOSS ON ORDINARY ACTIVITIES		
	The tax charge is based on the results for the year and represents:	2019 £	2018 £
	Corporation tax @ 19% (2018: 19%) Overprovision re prior year Deferred taxation credit	1,204,150 (110,000) 367,900 1,462,050	1,818,750 - 7,100 1,825,850

The tax assessed for the year differs from the standard rate of corporation tax in the United Kingdom at 19% (2018: 19%). The differences are explained as follows:

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2019

8	TAX ON LOSS ON ORDINARY ACTIVITIES (continued)	2019 £	2018 £
	Loss on ordinary activities before taxation	(1,699,495)	1,967,707_
	Loss on ordinary activities multiplied by the standard rate of corporation tax in the United Kingdom at 19% (2018: 19%) Effect of:	(323,350)	374,500
	Expenses not deductible for tax purposes	1,836,000	1,438,000
	Adjustment to deferred tax and rounding of tax charge	(50,600)	13,100
		1,462,050	1,825,600

9 PROFIT FOR THE FINANCIAL YEAR

The parent company has taken advantage of Section 408 of the Companies Act 2006 and has not included its own profit and loss account in these financial statements. The company results for the year includes a profit of £17,255 (2018: £15,454) which is dealt with in the financial statements of the company.

10 TANGIBLE FIXED ASSETS

Freehold Short fixtures, Motor	
•	Total
The group improvements premises equipment	ota.
£ £ £	£
Cost	
At 1 November 2018 28,075,923 20,333,832 25,798,779 475,412 74,6	83,946
Additions 124,338 3,669,508 4,030,209 139,135 7,5	963,190
Disposals - (127,042) (63,574) (87,535) (2	278,151)
At 31 October 2019 28,200,261 23,876,298 29,765,414 527,012 82,5	368,985
Depreciation	
At 1 November 2018 1,423,461 7,303,907 12,313,442 334,729 21,3	375,539
Charge for year 547,374 1,478,724 2,267,611 64,234 4,3	357,943
	<u> 264,836)</u>
At 31 October 2019 1,970,835 8,655,589 14,517,479 324,743 25,4	168,646
Net book amount	
At 31 October 2019 26,229,426 15,220,709 15,247,935 202,269 56,9	900,339
Net book amount	
,	308,407

The net book value of motor vehicles purchased under hire purchase contracts is £190,216 (2018: £122,608).

Depreciation charged in respect of motor vehicles purchased under hire purchase contracts amounted to £58,213 (2018: £39,600).

All fixed assets are pledged as security under fixed and floating charges in relation to bank borrowings.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2019

INTANGIBLE FIXED ASSETS			Goodwill	
The group			£	•
Cost				
At 1 November 2018 and at 31 Oct	ober 2019		78,203,314	
Amortisation				
At 1 November 2018		•	7,309,099	
Amortisation for year			7,797,360	
At 31 October 2019			15,106,459	
Net book value				
At 31 October 2019			63,096,855	
At 31 October 2019				
Net book value				•
At 31 October 2018			70,894,215	=
FIXED ASSETS INVESTMENTS	·			
Total fixed asset investments comp	orise: The	group	The	e company
	2019	2018	2019	2017
	£	£	£	£
Interest in subsidiary undertakings	_	•	102	1
At 31 October 2019 and 31 Octobe	r 2018 the compa	ny held investm		
	·	ny held investm		
At 31 October 2019 and 31 Octobe	Country	Class of	nents in the follow	ing undertakings:
At 31 October 2019 and 31 Octobe	·			ing undertakings:
At 31 October 2019 and 31 Octobe Name of subsidiary undertaking	Country of registration	Class of capital held	nents in the follow	ing undertakings: Nature of
At 31 October 2019 and 31 Octobe Name of subsidiary	Country of	Class of capital	nents in the follow Proportion held	ing undertakings: Nature of business
At 31 October 2019 and 31 Octobe Name of subsidiary undertaking Demipower Limited	Country of registration England	Class of capital held Ordinary	Proportion held	ing undertakings: Nature of business Caterers and snack bar own
At 31 October 2019 and 31 Octobe Name of subsidiary undertaking	Country of registration	Class of capital held	nents in the follow Proportion held	ing undertakings: Nature of business Caterers and snack bar own Caterers and
At 31 October 2019 and 31 Octobe Name of subsidiary undertaking Demipower Limited Demipower (2017) Limited	Country of registration England England	Class of capital held Ordinary Ordinary	Proportion held 100%	ing undertakings: Nature of business Caterers and snack bar own Caterers and
At 31 October 2019 and 31 Octobe Name of subsidiary undertaking Demipower Limited	Country of registration England	Class of capital held Ordinary	Proportion held	ing undertakings: Nature of business Caterers and snack bar own Caterers and
At 31 October 2019 and 31 Octobe Name of subsidiary undertaking Demipower Limited Demipower (2017) Limited	Country of registration England England England	Class of capital held Ordinary Ordinary Ordinary	Proportion held 100% 100%	ing undertakings: Nature of business Caterers and snack bar own Caterers and snack bar own Caterers and snack bar own Caterers and
At 31 October 2019 and 31 Octobe Name of subsidiary undertaking Demipower Limited Demipower (2017) Limited Demipower (Eastern) Limited At 31 October 2019 and 31 Octobe	Country of registration England England England	Class of capital held Ordinary Ordinary Ordinary	Proportion held 100% 100%	ing undertakings: Nature of business Caterers and snack bar own Caterers and caterers and caterers and
At 31 October 2019 and 31 Octobe Name of subsidiary undertaking Demipower Limited Demipower (2017) Limited Demipower (Eastern) Limited At 31 October 2019 and 31 Octobe undertaking:	Country of registration England England England England	Class of capital held Ordinary Ordinary Ordinary r Limited held a	Proportion held 100% 100% 100% 100%	ing undertakings: Nature of business Caterers and shack bar own Caterers and shack bar own Caterers and shack bar own for the following Caterers and shack bar own Caterers and shack bar own

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2019

3 STOCKS	(S The group		The co	mpany
	2019	2018	2019	2018
	£	£	£	£
Raw food stock	1,021,628	949,246	-	-

There were no impairment losses recognised or reversed during the current or prior year.

14	DEBTORS	The group		The company	
		2019	2018	2019	2018
		£	£	£	£
	Amounts owed by group undertakings	-	-	25,282,152	12,929,518
	Amounts owed by related undertakings	114,876	1,040,120	-	-
	Other debtors	1,080,547	1,194,744	5,155	26,951
	Prepayments and accrued income	5,756,339	7,067,932	518,527	691,370_
	•	6,951,762	9,302,796	25,805,834	13,647,839
	Amounts due after more than one year:				
	Amounts owed by group undertakings	-		69,716,418	69,290,621

Amounts owed by group undertakings are unsecured, interest free and payable on demand.

15	CASH AND CASH EQUIVALENTS	The group		The company	
		2019	2018	2019	2018
		£	£	£	£
	Cash at bank and in hand	13,359,479	15,400,952	9,929	65,816

16 CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	The g	roup	The co	mpany
	2019	2018	2019	2018
	£	£	£	£
Bank loans and overdrafts	11,250,804	7,411,336	7,500,804	4,838,136
Trade creditors	16,316,597	14,516,652	26,130	15,613
Other creditors	7,821,698	8,163,216	-	-
Amounts owed to group undertakings	-	-	2,038,440	7,078,063
Amounts owed to related undertakings	201,734	.	-	-
Corporation tax	1,825,011	1,921,147	4,251	3,750
Social security and other taxation	3,683,158	4,139,600	-	-
Accruals and deferred income	7,867,524	8,288,886	232,726	-
Amounts due under hire purchase contracts	65,970	95,773		_
	49,032,496	44,536,610	9,802,351	11,935,562

Included within other creditors is £82,729 (2018: £303,279) for outstanding pension contributions.

17 CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	The group		The company	
	2019	2018	2019	2018
	£	£	£	£
Bank loans	85,697,123	93,291,395	85,697,123	71,053,262
Amounts due under hire purchase contracts	100,584	56,436	-	-
Other creditors	5,314,564	7,592,234		
	91,112,271	100,940,065	85,697,123	71,053,262
_•				

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2019

17 CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR (continued)

Borrowings are repayable as follows:

	The group		The company	
	2019	2019 2018	2019	2018
	£	£	£	£
Within one year - bank	11,250,804	7,411,336	7,500,804	4,838,136
- hire purchase agreements	65,970	95,773	-	-
After one and within five years - bank	72,907,523	87,541,395	72,907,523	71,053,262
- hire purchase agreements	100,584	56,436	-	-
After 5 years - bank	12,789,600	5,750,000_	12,789,600	
	97,114,481	100,854,940	93,197,927	75,891,398

The bank loans are repayable by quarterly instalments totalling to £1,875,201 (2018: £1,852,834). The bank loans and overdraft are secured by way of fixed and floating charges on the assets of the company and by a cross guarantee provided by the companies within the group. Interest is paid on bank borrowings at floating rates.

18	PROVISIONS FOR LIABILITIES AND CHARGES	Defer	red Tax
		The group	The company
		£	£
	At 1 November 2018	220,100	-
	Provided for the year	367,900	-
	At 31 October 2019	588,000	-

Deferred taxation has been fully provided for and relates to accelerated capital allowances.

19	FINANCIAL INSTRUMENTS	The group		The company	
		2019	2018	2019	2018
		£	£	£	£
	Financial assets				
	Cash at bank and in hand	13,359,479	15,400,952	9,929	65,816
	Financial assets measured				
	at amortised cost	1,195,423	2,234,864	95,003,725	82,247,090
		14,554,902	17,635,816	95,013,654	82,312,906
	Financial liabilities				
	Financial liabilities measured				
	at amortised cost	134,636,598	139,415,928	95,495,223	82,985,074

Financial assets measured at amortised cost comprise trade debtors, other debtors, amounts owed by group and related companies and accrued income.

Financial liabilities measured at amortised cost comprise trade creditors, other creditors, amounts owed to group and related companies, bank loans and accruals.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2019

20	SHARE CAPITAL	2019 £	2018 £
	Authorised Ordinary shares of £1 each	100	100
	Allotted, called up and fully paid Ordinary shares of £1 each	100	100

21 RESERVES

Profit and loss account

Profit and loss account includes all current and prior retained profits and losses.

22 ANALYSIS OF CHANGES IN NET DEBT

	At 1 November 2018	Cash flows	Other non cash changes	At 31 October 2019
	£	£	£	£
Cash at bank and in hand	15,400,952	(2,041,473)		13,359,479
Debt due within 1 year	(7,411,336)	(3,839,468)	-	(11,250,804)
Debt due after 1 year	(93,291,395)	7,594,272	-	(85,697,123)
Hire purchase contracts	(152,209)	124,790	(139,135)	(166,554)
•	(85,453,988)	1,838,121	(139,135)	(83,755,002)

23 CAPITAL COMMITMENTS

The group had no capital commitments at 31 October 2019 or 31 October 2018.

24 CONTINGENT LIABILITIES

The group had no contingent liabilities at 31 October 2019 or 31 October 2018.

25 LEASING COMMITMENTS

The company's future minimum operating lease payments are as follows:

	Land and Buildings		
	2019	2018	
	£	£	
Within 1 year	5,983,407	5,564,449	
In two to five years	20,459,757	18,958,770	
In five years or more	29,447,473	25,042,289	
	55,890,637	49,565,508	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2019

26 RELATED PARTY TRANSACTIONS

The following are related parties in which the directors of this company are also directors. Balances at 31 October 2019 and at 31 October 2018 are detailed below:

	2019	2018
Amounts owed to the group	£	£
A&A Capital Limited	-	874,174
Hammonds Properties Limited	-	253
Keld Limited	5,839	3,652
Mornington Limited	-	13,487
Sherrygold (Restaurants) Ltd	109,037	109,037
World Credit Limited	-	39,176
Amounts owed by the group		
A&A Capital Limited	1,532	-
Hammonds Properties Limited	202	-
World Credit Limited	200,000	

The above balances are interest free, unsecured and payable on demand and have arisen from intercompany funding between the related parties.

Included with accruals is accrued directors' remuneration of aggregating £313,990 (2018: £313,990).

The group has taken advantage of the exemption provided by FRS 102 Section 33 not to disclose transactions with its wholly owned subsidiary undertakings.

One of the KFC outlet buildings is owned by Sherrygold No.1 Limited, for which rent totalling £137,750 (2018: £130,999) was charged to the company.

The directors are considered to be the only key management personnel and their remuneration is disclosed in note 4.

27 CONTROLLING RELATED PARTY

The ultimate controlling related party is Mr A H Janmohamed, by virtue of his beneficial controlling interest of the shares in New Demipower Limited.

28 POST BALANCE SHEET EVENTS

The impact of COVID 19 on the group's financial position became evident in late March 2020 following the Government's advice that all stores should be closed. Many stores were, however, able to be re-opened during May with delivery & Drive Thru sales and, by July, all stores were again operational and making a strong recovery.

The potential future impact of COVID 19 has been carefully considered in budget and cash flow projections which have been subjected to sensitivity tests. Safety measures for staff and customers have been introduced to mitigate future risk to the business. Consideration has also been given to possible disruption in the supply chain which, at present, is operating with no adverse effect. The group is also being fully supported by its bankers, who waived covenant compliance restrictions, despite which, based on actual results to July 2020, the group proved to be compliant with the existing covenants. In addition, the bank agreed additional funding facilities would be made available to the group but it has not proved necessary for these to be called upon.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2019

28 POST BALANCE SHEET EVENTS (continued)

With regard to the ongoing impact of COVID 19 and potential future shutdowns, based on the experience of recent months, the brand that the group trades under, has continued to lead the recovery in the QSR Quick Service Restaurant market and particularly in this group's case running Drive Thrus and Restaurants offering a Home delivery Service.

In the light of the above and having regard to current performance levels, the directors have reasonable expectation that, despite the severe problems experienced worldwide as a consequence of COVID 19, the going concern basis is still appropriate for the accounts preparation.

There are no adjusting post balance events arising from the above or any other matters so far as the October 2019 financial statements are concerned.