Registration number: 4431736

Omnicom Media Group UK Limited

Annual Report and Consolidated Financial Statements

for the Year Ended 31 December 2018





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Contents

Strategic Report	I to 2
Directors' Report	3 to 4
Statement of Directors' Responsibilities in respect of the Strategic Report, the Directors' Report and the financial statements	5
Independent Auditor's Report to the Members of Omnicom Media Group UK Limited	6 to 8
Consolidated Profit and Loss Account	9
Consolidated Statement of Comprehensive Income	10
Consolidated Balance Sheet	11
Company Balance Sheet	12
Consolidated Statement of Changes in Equity	13
Statement of Changes in Equity	14
Consolidated Statement of Cash Flows	15
Notes to the Financial Statements	16 to 41

Strategic Report for the year ended 31 December 2018

The directors present their strategic report for the year ended 31 December 2018

The purpose of this strategic report is to inform members of the group and help them assess how the directors have performed their duty under section 172 of the Companies Act 2006 (duty to promote the success of the group).

Fair review of the business

Gross billings for the year were £1,542,464.395 (2017: £1,525,736,896), turnover £199,093,813 (2017: £189,383,002) and profit after tax £29,419,952 (2017: £41,041,594). The profit and loss account is shown on page 9.

The key indicators that we review focus on turnover, administrative expenses and operating margin. Our turnover has increased by 5% as a group through a combination of new business wins and growing our share of existing clients' marketing budgets. Our wins are through existing channels and specialist service offerings that add value to our clients marketing communications.

As we are a service business, we monitor expenses on a percentage of turnover basis. We measure expenses in two distinct cost categories: staff costs and all other operating expenses. Staff costs are primarily comprised of salaries, social security and employer pension contributions. Other operating expenses are primarily comprised of rent and occupancy costs, technology related costs and depreciation. Staff costs decreased to 40% (2017: 42%) of turnover while other administrative costs decreased to 20% (2017: 21%). Our operating margin remained at 18% (2017: 18%).

The balance sheet continues to be strong despite a slight decrease in the value of net assets to £59,733,439 (2017; £62,387,956).

The strict adherence to our credit policies and observance of good working capital management procedures has ensured that we have had minimal amounts of bad debts during the year and we expect this to continue

We are confident in the group's financial position and future. Accordingly the directors have prepared the financial statements on a going concern basis.

Strategic Report for the year ended 31 December 2018

Principal risks and uncertainties

The markets in which we participate are highly competitive. Key competitive considerations for keeping existing business and winning new business include our ability to develop creative solutions that meet client needs, the quality and effectiveness of the services we offer and our ability to efficiently service chents. While many of our client relationships are long-standing, companies put their marketing and communications services business up for competitive review from time to time. We have won and lost accounts in the past as a result of these reviews. To the extent that we are not able to remain competitive, our turnover may be adversely effected which could then affect our results and financial condition.

Our employees are our most important assets and our ability to attract and retain key personnel is an important aspect of our competitiveness. If we are unable to attract and retain key personnel, including highly skilled technically proficient personnel, our ability to provide our services in the manner our customers have come to expect may be adversely affected, which could harm our reputation and result in a loss of clients, which could have a material adverse effect on our results and financial position.

Our clients generally are able to reduce advertising and marketing spending or cancel projects at any time on short notice for any reason. It is possible that our clients could reduce spending in comparison to historical patterns, or they could reduce future spending. A significant reduction in advertising and marketing spending by our largest clients, or the loss of several of our largest clients, it not replaced by new clients or an increase in business from existing clients, would adversely affect our turnover and thus affect our results and financial position.

We rely on information technology systems and infrastructure to process transactions, summarise results and manage our business, including maintaining client marketing and advertising information. Our information technology systems are potentially vulnerable to system failures and network disruptions, malicious intrusion and random attack. Likewise, data security incidents and breaches by employees and others with or without permitted access to our systems may pose a risk that sensitive data may be exposed to unauthorised persons or to the public. Additionally, we utilise third parties to store, transfer or process data. While we have taken what we believe are prudent measures to protect our data and information technology systems, there can be no assurance that our efforts will prevent system failures or network disruptions or breaches in our systems, or in systems of third parties we use, that could adversely affect our reputation or business.

Approved by the Board on 26 September 2019 and signed on its behalf by:

M. Telling Director

Directors' Report for the year ended 31 December 2018

The directors present their report and the for the year ended 31 December 2018.

Principal activity

The principal activity of the company is to provide independent media planning and buying of advertising space and air time together with offering complimentary specialist marketing services.

Dividends

On 14 December 2018 the directors paid an interim dividend in respect of the year ended 31 December 2018 of £5,277,886 per share totalling £31,667,316 (2017; £35,420,981).

Directors of the group

The directors who held office during the year were as follows:

M. Telling

P Brown (resigned 1 July 2019)

The following director was appointed after the year end.

D. Clays (appointed 1 July 2019)

Post balance sheet events

On 24 September 2019, Omnicom Media Group UK Limited acquired 100% of the share capital of PHD Global Limited from Omnicom Media Group Europe Limited.

Political and charitable donations

During the year the group made political donations of £nil (2017: £nil). Donations to charity amounted to £59,730 (2017: £53,910).

Employment of disabled persons

The group gives full consideration to applications for employment from disabled persons where the candidate's particular aptitudes and abilities are consistent with adequately meeting the requirements of the job. Opportunities are available to disabled employees for training, career development and promotion. Where existing employees become disabled, it is the group's policy to provide continuing employment wherever practicable in the same or an alternative position and to provide appropriate training to achieve this aim.

Disclosure of information to the auditor

Each director who held office at the date of approval of this directors' report confirms that, so far as they are aware, there is no relevant audit information of which the Company's auditor is unaware; and each director has taken all the steps in order to make themselves aware of any relevant audit information and to establish that the company's auditor is aware of that information.

Impact of Brexit

Due to the uncertainty surrounding Brexit, it is not currently possible to fully evaluate all of its potential implications on the Company. However, based on assessment to date, the directors do not anticipate any significant direct impact on the Company. The Company may have exposure to the wider general economic impacts of Brexit.

Directors' Report for the year ended 31 December 2018

Reappointment of auditor

Pursuant to Section 487 of the Companies Act 2006, the auditor will be deemed to be reappointed and KPMG LLP will therefore continue in office.

Approved by the Board on 26 September 2019 and signed on its behalf by:

M. Telling Director

Bankside 3 90 - 100 Southwark Street London SEI 0SW

Statement of Directors' Responsibilities in respect of the Strategic Report, the Directors' Report and the financial statements

The directors acknowledge their responsibilities for preparing the Strategic Report, the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have the group and parent company financial statements in accordance with UK accounting standards and applicable law (UK Generally Accepted Accounting Practice), including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland.

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and parent company and of their profit or loss of the for that period. In preparing these financial statements, the directors are required to:

- · select suitable accounting policies and apply them consistently:
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures
 disclosed and explained in the financial statements; and
- assess the group and parent company's ability to continue as a going concern, disclosing, as applicable, matters
 related to going concern; and
- use the going concern basis of accounting unless they either intend to liquidate the group or the parent company
 or to cease operations, or have no realistic alternative but to do so.

the directors are responsible for keeping adequate accounting records that are sufficient to show and explain the parent company's transactions and disclose with reasonable accuracy at any time the financial position of the parent company and enable them to ensure that its financial statements comply with the Companies Act 2006. They are responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the group and to prevent and detect fraud and other irregularities.

Independent Auditor's Report to the Members of Omnicom Media Group UK Limited

Opinion

We have audited the financial statements of Omnicom Media Group UK Limited (the 'parent company') and its subsidiaries (the 'group') for the year ended 31 December 2018, which comprise the Consolidated Profit and Loss Account, Consolidated Statement of Comprehensive Income, Consolidated Balance Sheet, Company Balance Sheet, Consolidated Statement of Changes in Equity, Statement of Changes in Equity. Consolidated Statement of Cash Flows, and Notes to the Financial Statements, including the accounting policies in note I

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent company's affairs as at 31 December 2018 and
 of the group's profit for the year then ended;
- have been properly prepared in accordance with UK accounting standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland; and
- have been prepared in accordance with the requirements of the Companies Act 2006

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities are described below. We have fulfilled our ethical responsibilities under, and are independent of the group in accordance with, UK ethical requirements including the FRC Ethical Standard. We believe that the audit evidence we have obtained is a sufficient and appropriate basis for our opinion.

Going concern

The directors have prepared the financial statements on the going concern basis as they do not intend to liquidate the group or the company or to cease their operations, and as they have concluded that the group and the company's financial position means that this is realistic. They have also concluded that there are no material uncertainties that could have east significant doubt over their ability to continue as a going concern for at least a year from the date of approval of the financial statements ("the going concern period").

We are required to report to you if we have concluded that the use of the going concern basis of accounting is inappropriate or there is an undisclosed material uncertainty that may cast significant doubt over the use of that basis for a period of at least a year from the date of the approval of the financial statements. In our evaluation of the Directors' conclusions, we considered the inherent risks to the Company's business model, including the impact of Brexit, and analysed how those risks might effect the Company's financial resources or ability to continue operations over the going concern period. We have nothing to report in these respects.

However, as we cannot predict all future events or conditions and as subsequent events may result in outcomes that are inconsistent with judgements that were reasonable at the time they were made, the absence of reference to a material uncertainty in this auditor's report is not a guarantee that the company will continue in operation.

Independent Auditor's Report to the Members of Omnicom Media Group UK Limited

Strategic Report and Directors' Report

The directors are responsible for the Strategic Report and the Directors' Report. Our opinion on the financial statements does not cover those reports and we do not express an audit opinion thereon.

Our responsibility is to read the Strategic Report and the Directors' Report and, in doing so, consider whether, based on our financial statements audit work, the information therein is materially misstated or inconsistent with the financial statements or our audit knowledge. Based solely on that work:

- · we have not identified material misstatements in the Strategic Report and the Directors' Report,
- in our opinion the information given in those reports for the financial year is consistent with the financial statements; and
- in our opinion those reports have been prepared in accordance with the Companies Act 2006.

Matters on which we are required to report by exception

Under the Companies Act 2006, we are required to report to you it, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- · we have not received all the information and explanations we require for our audit.
- the directors were not entitled to take advantage of the small companies exemption from the requirement to prepare a strategic report

We have nothing to report in these respects.

Directors' responsibilities

As explained more fully in the Statement of Directors' Responsibilities in respect of the Strategic Report, the Directors' Report and the financial statements in respect of the strategic report, the directors report and the financial statements set out on page 5, the directors are responsible for: the preparation of the financial statements and for being satisfied that they give a true and fair view; such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error assessing the group and parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and using the going concern basis of accounting unless they either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue our opinion in an auditor's report. Reasonable assurance is a high level of assurance, but does not guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

A fuller description of our responsibilities is provided on the FRC's website at www fre org.uk/auditorsresponsibilities.

Independent Auditor's Report to the Members of Omnicom Media Group UK Limited

The purpose of our audit work and to whom we owe our responsibilities

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Jeremy Hall (Senior Statutory Auditor)

For and on behalf of KPMG LLP, Statutory Auditor

Chartered Accountants

15 Canada Square

London E14 5GL

Date: 26/09/19

Consolidated Profit and Loss Account for the year ended 31 December 2018

	Note	2018 £	2017 £
Gross billings		1,542,464,395	1,525,736,896
Rebillable costs		(1,343,370,582)	(1,336,353,894)
Turnover		199.093,813	189,383,002
Direct costs		(43,424,697)	(34,508,118)
Gross profit		155,669,116	154,874,884
Administrative expenses		(120.652,529)	(120,572,824)
Other operating income			31,000
Operating profit	3	35,016,587	34,333,060
Other interest receivable and similar income	7	1,041,277	337,370
Gain on disposal of fixed asset investments		-	13,201,807
Interest payable and similar charges	8	(370.898)	(323.389)
		670.379	13,215,788
Profit before tax on ordinary activities		35,686,966	47,548,848
Taxation	9	(6,267,014)	(6,507,254)
Profit for the financial year		29,419.952	41,041,594
Profit attributable to:			
Owners of the company		29,419,952	41,041,594

Consolidated Statement of Comprehensive Income for the year ended 31 December 2018

	Note	2018 £	2017 £
Profit for the year		29,419,952	41,041,594
Total comprehensive income for the year		29,419,952	41,041,594
Total comprehensive income attributable to:			
Owners of the company		29,419,952	41,041,594

The notes on pages 16 to 41 form an integral part of these financial statements. Page 10

(Registration number: 4431736) Consolidated Balance Sheet as at 31 December 2018

	Note	2018 £	2017 £
Fixed assets			
Intangible assets	11	725,772	-
l'angible assets	12	2,816,722	2,354,153
		3,542,494	2,354,153
Current assets			
Debtors	14	509,100,747	591,548,074
Cash at bank and in hand		255	652
		509,101,002	591,548,726
Creditors: Amounts falling due within one year	15	(451,919,360)	(530,666,738)
Net current assets		57,181,642	60,881,988
Total assets less current liabilities		60,724,136	63,236,141
Creditors: Amounts falling due after more than one year	15	(990.697)	(848,185)
Net assets		59,733,439	62,387,956
Capital and reserves			
Called up share capital	16	6	6
Share premium account		22,073,999	22,073,999
Capital contribution reserve		1,079	1,079
Retained earnings		(14,598,967)	(11,944,450)
Merger reserve		52,257,322	52,257,322
Equity attributable to owners of the company		59,733,439	62,387,956
Total equity		59,733,439	62,387,956

Approved and authorised by the Board on 26 September 2019 and signed on its behalf by:

M. Telling Director

The notes on pages 16 to 41 form an integral part of these financial statements $Page \ \Pi$

(Registration number: 4431736) Company Balance Sheet as at 31 December 2018

	Note	2018 £	2017 £
Fixed assets			
langible assets	12	295.967	247,702
Investments	13	22,074,105	22,074,105
		22,370,072	22,321,807
Current assets			
Debtors	14	99,487,617	97.342,580
Creditors: Amounts falling due within one year	15	(90,538,836)	(97,341,919)
Net current assets		8,948,781	661
Total assets less current liabilities		31,318,853	22,322,468
Creditors: Amounts falling due after more than one year	15	(726,748)	(533,791)
Net assets		30,592,105	21,788,677
Capital and reserves			
Called up share capital	16	6	6
Share premium account		22,073,999	22,073,999
Retained earnings		8,518,100	(285,328)
Total equity		30,592,105	21,788,677

Approved and authorised by the Board on 26 September 2019 and signed on its behalf by:

M. Telling

Director

Omnicom Media Group UK Limited

Consolidated Statement of Changes in Equity for the year ended 31 December 2018

	Share capital £	Share premium £	Capital contribution reserve	Merger reserve £	Retained earnings £	Total £
At 1 January 2018 Profit for the year	9	22.073,999	1.079	52,257,322	(11,944,450)	62,387,956 29,419.952
Total comprehensive income Dividends Share-based payments expense		1 • •			29,419,952 (31,667,315) (46,590)	29.419.952 (31.667,315) (46.590)
Recharge from Omnicom Group Inc in respect of share based payments	٠	•	f	•	(360,564)	(360,564)
At 31 December 2018	9	22.073.999	1.079	52,257.322	(14,598,967)	59,733,439
	Share capital £	Share premium £	Capital contribution reserve £	Merger reserve £	Retained earnings £	Total £
At 1 January 2017 Profit for the year	9	22.073,999	1.079	52,257,322	(17.357,793)	56,974,613 41,041,594
Total comprehensive income Dividends				• •	41.041,594 (35,420,981)	41,041,594 (35,420,981)
Recharge from Omnicom Group Inc in respect of share based payments					(207,270)	(207.270)
At 31 December 2017	9	22.073.999	1,079	52,257.322	(11,944,450)	62,387,956

The notes on pages 16 to 41 form an integral part of these financial statements.

Page 13

Omnicom Media Group UK Limited

Statement of Changes in Equity for the year ended 31 December 2018

			Retained	
	Share capital £	Share premium £	earnings £	Total £
At 1 January 2018 Profit for the year	9	22.073,999	(285.328)	21,788.677
Total comprehensive income		•	40,877,897	40.877.897
Dividends	,	•	(31.667.315)	(31,667,315)
Share-based payments expense	,	•	(46.590)	(46,590)
Recharge from Omnicom Group Inc in respect of share based payments		1	(360,564)	(360,564)
At 31 December 2018	9	22,073,999	8,518,100	30,592,105
	Share capital £	Share premium £	Retained carnings £	Total £
At 1 January 2017	9	22.073.999	2.889,492	24,963,497
Profit for the year		•	32,453,431	32,453,431
Total comprehensive income	•	•	32,453,431	32,453.431
Dividends	•	•	(35,420,981)	(35,420,981)
Recharge from Omnicom Group Inc in respect of share based payments		•	(207,270)	(207,270)
At 31 December 2017	9	22,073,999	(285,328)	21.788,677

The notes on pages 16 to 41 form an integral part of these financial statements. Page 14

Consolidated Statement of Cash Flows for the year ended 31 December 2018

Note	2018 £	2017 £
Cash flows from operating activities		
Profit for the year	29,419,952	41,041,594
Adjustments to eash flows from non-eash items		
Depreciation 3	867,461	768,177
Profit from disposals of investments 2	-	(13.201,807)
Interest income	(1,041,277)	(337,370)
Finance costs 8	370,898	323,389
Share based payment transactions	200,586	214,220
Income tax expense 9	6.267,014	6,507,254
	36.084,634	35,315,457
Working capital adjustments		
Decrease in debtors	52,592,124	57,849,070
Decrease in creditors	(78,747,398)	(79,983,426)
Cash generated from operations	9,929,360	13,181,101
Income taxes paid	(6,618,739)	(7,998,793)
Net eash flow from operating activities	3,310,621	5,182,308
Cash flows from investing activities		
Acquisitions of tangible assets 12	(1,330,100)	(1.229.349)
Proceeds from sale of tangible assets	70	105,735
Acquisition of intangible assets 11	(725,772)	_
Profit from disposals of investments		13.201,807
Net cash flows from investing activities	(2.055,802)	12,078,193
Cash flows from financing activities		
Dividends paid	(31,667,315)	(35,420,981)
Net finance income	670,379	13.981
Movement in cash concentration arrangement	29,741,720	18,114,410
Net eash flows from financing activities	(1,255,216)	(17,292,590)
Net decrease in cash and cash equivalents	(397)	(32,089)
Cash and cash equivalents at 1 January	652	32,741
Cash and cash equivalents at 31 December	255	652

Notes to the Financial Statements for the year ended 31 December 2018

1 Accounting policies

Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Statement of compliance

These financial statements were prepared in accordance with Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. The following accounting policies have been applied consistently in dealing with items which are considered to be material in relation to the Company's financial statements.

Basis of preparation

The financial statements have been prepared in accordance with applicable accounting standards and under the historical cost accounting rules.

The company is a private company limited by share capital incorporated and domiciled in United Kingdom

The financial statements are presented in sterling the Company's functional currency

Under Section 408 of the Companies Act 2006 the Company is exempt from the requirement to present its own profit and loss account.

Notes to the Financial Statements for the year ended 31 December 2018

1 Accounting policies (continued)

Summary of disclosure exemptions

In these financial statements, the company is considered to be a qualifying entity (for the purposes of this FRS) and has applied the exemptions available under FRS 102 in respect of the following disclosures for the parent company financial statements only:

- Reconciliation of the number of shares outstanding from the beginning to end of the period;
- · Cash Flow Statement and related notes; and
- · Key Management Personnel compensation.

As the consolidated financial statements of Omnicom Group Inc. include the equivalent disclosures, the Company has also taken the exemptions under FRS 102 available in respect of the following disclosures.

- Certain disclosures required by FRS 102.26 Share Based Payments; and,
- The disclosures required by LRS 102.11 Basic Financial Instruments and FRS 102.12 Other Financial Instrument Issues in respect of financial instruments not falling within the fair value accounting rules of Paragraph 36(4) of Schedule 1.

Related party transactions: As a 100% owned subsidiary of Omnicom Group Inc. the Company has taken advantage of the exemption available under FRS 102 Section 33. 1A: Related Party Disclosures, which enable it to exclude disclosure of transactions with Omnicom Group Inc., and its wholly owned subsidiaries.

Notes to the Financial Statements for the year ended 31 December 2018

1 Accounting policies (continued)

Basis of consolidation

The consolidated financial statements consolidate the financial statements of the company and its subsidiary undertakings drawn up to 31 December 2018.

A subsidiary is an entity controlled by the company. Control is achieved where the company has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.

The results of subsidiaries acquired or disposed of during the year are included in the Profit and Loss Account from the effective date of acquisition or up to the effective date of disposal, as appropriate. Where necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with those used by the group

The purchase method of accounting is used to account for business combinations that result in the acquisition of subsidiaries by the group. The cost of a business combination is measured as the fair value of the assets given, equity instruments issued and liabilities incurred or assumed at the date of exchange, plus costs directly attributable to the business combination. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. Any excess of the cost of the business combination over the acquirer's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities recognised is recorded as goodwill

Inter-company transactions, balances and unrealised gains on transactions between the company and its subsidiaries, which are related parties, are eliminated in full,

Intra-group losses are also eliminated but may indicate an impairment that requires recognition in the consolidated financial statements

Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the group. Non-controlling interests in the net assets of consolidated subsidiaries are identified separately from the group's equity therein. Non-controlling interests consist of the amount of those interests at the date of the original business combination and the non-controlling shareholder's share of changes in equity since the date of the combination.

Notes to the Financial Statements for the year ended 31 December 2018

1 Accounting policies (continued)

Going concern

The Company has not current assets of £57,181.642 at 31 December 2018 (2017: £60,881,988). The directors consider that the Company has access to sufficient funding to meet its needs for the reasons set out below. Accordingly, the directors have prepared the financial statements on a going concern basis

The Company participates in a cash concentration arrangement with its fellow subsidiary. Omnicom Finance Limited, the group's UK treasury operation, under which bank balances are cleared to zero on a daily basis either by the Company depositing cash with Omnicom Finance Limited or by Omnicom Finance Limited depositing cash with the Company. The Company's access to borrowings under the cash concentration arrangement is not limited as long as these borrowings are required in the normal course of business and are made in accordance with the Omnicom Group Inc Grant of Authority.

Omnteom I mance Limited is able to make this commitment because Omnteom Finance Limited is a co-borrower with Omnteom I mance Inc. and Omnteom Capital Inc. under certain group bank facilities which are more fully described in the Omnteom Group Inc. financial statements filed on Form 10-K and available at www.OmnteomGroup.com.

The directors consider the combination of the group facilities and expected funding requirements of the Omnicom Group Inc. and its subsidiaries provides sufficient access to funding to ensure that the Company is able to meet its liabilities as they fall due for the foreseeable future. Accordingly, the directors have prepared the financial statements as a going concern.

Gross billings

Gross billings are recognised when the service is performed, in accordance with the terms and conditions of the contractual arrangement and when collection is reasonably assured. Gross billings comprises the gross amounts billed to clients in respect of commission based income together with the total of other lees earned and amounts recharged to clients for rebillable costs.

Rebillable costs

Rebillable costs comprise media payments and third party production costs for those services that the Company is arranging for its clients in its capacity as an intermediary. The Company contracts directly with suppliers and is responsible for their payment, recharging its clients for all costs incurred. Although the Company bears credit risk in respect of these activities, the arrangements with its clients are such that, in effect it acts as an intermediary on behalf of its client. Where the Company acts as an intermediary, costs incurred with external suppliers are excluded from revenue.

Notes to the Financial Statements for the year ended 31 December 2018

1 Accounting policies (continued)

Turnover

Consequently, revenue comprises fees and commissions earned in respect of gross billings and direct costs, which meet the Companies Act definition of turnover. Revenue is recognised when services are performed, in accordance with the terms of arrangements reached with each client. Turnover is stated exclusive of VAT, sales taxation and trade discounts. Substantially all income occurs in the UK.

Foreign currency transactions and balances

Transactions in foreign currencies are recorded using the rate of exchange ruling at the date of the transaction. Monetary assets and habilities denominated in foreign currencies are translated using the rate of exchange ruling at the balance sheet date and the gains or losses on translation are included in the profit and loss account.

Foreign exchange movements that arise on consolidation of foreign operations are recognised in the Statement of Comprehensive Income.

Tax

lax on the profit or loss for the year comprises current and deferred tax. Iax is recognised in the profit and loss account except to the extent that it relates to items recognised directly in equity or other comprehensive income, in which ease it is recognised directly in equity or other comprehensive income.

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the balance sheet date, and any adjustment to tax payable in respect of previous years.

Deferred tax is provided on timing differences which arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in the financial statements. The following timing differences are not provided for: differences between accumulated depreciation and tax allowances for the cost of a fixed asset if and when all conditions for retaining the tax allowances have been met; and differences relating to investments in subsidiaries, to the extent that it is not probable that they will reverse in the foreseeable future and the reporting entity is able to control the reversal of the timing difference

Deferred tax is measured at the tax rate that is expected to apply to the reversal of the related difference, using tax rates enacted or substantively enacted at the balance sheet date. Deferred tax balances are not discounted.

Fixed assets and depreciation

Tangible assets are stated in the statement of financial position at cost, less any subsequent accumulated depreciation and subsequent accumulated impairment losses. Depreciation is charged so as to write off the cost of assets, other than land and properties under construction over their estimated useful lives, as follows:

Asset class

Leaschold improvements
Furniture, fittings, tools and equipment
Office equipment

Depreciation method and rate

Life of lease 3 Years 3 Years

Notes to the Financial Statements for the year ended 31 December 2018

1 Accounting policies (continued)

Intangible assets

Other intangible assets that are acquired by the Company are stated at cost less accumulated amortisation and less accumulated impairment losses.

Amortisation

Amortisation is provided on intangible assets so as to write off the cost, less any estimated residual value, over their useful life as follows:

Asset class
Software
Software
Software
Software

Fixed asset investments

Investments in equity shares which are not publicly traded and where fair value cannot be measured reliably are measured at cost less impairment.

Cash and cash equivalents

Cash and cash equivalents comprise eash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of eash and are subject to an insignificant risk of change in value.

Trade debtors

Trade debtors are amounts due from customers for services performed in the ordinary course of business. Trade debtors are recognised initially at the transaction price. They are subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for the impairment of trade debtors is established when there is objective evidence that the Company will not be able to collect all amounts due according to the original terms of the receivables

Frade creditors

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if the group does not have an unconditional right, at the end of the reporting period, to defer settlement of the creditor for at least twelve months after the reporting date. If there is an unconditional right to defer settlement for at least twelve months after the reporting date, they are presented as non-current liabilities. Trade creditors are recognised initially at the transaction price and subsequently measured at amortised cost using the effective interest method

Provisions

Provisions are recognised when the group has an obligation at the reporting date as a result of a past event, it is probable that the group will be required to settle that obligation and a reliable estimate can be made of the amount of the obligation.

Share capital

Ordinary shares are classified as equity. Equity instruments are measured at the fair value of the cash or other resources received or receivable, net of the direct costs of issuing the equity instruments.

Notes to the Financial Statements for the year ended 31 December 2018

1 Accounting policies (continued)

Dividends

Dividends unpaid at the balance sheet date are only recognised as a liability at that date to the extent that they are appropriately authorised and are no longer at the discretion of the Company. Unpaid dividends that do not meet these criteria are disclosed in the notes to the financial statements.

Defined contribution pension obligation

The Company operates a defined contribution pension schemes. The assets of the scheme are held separately from those of the Company in independently administered funds. The amounts charged against the profit and loss account represent the contributions payable to the scheme in repect of the accounting period

Share based payments

The group operates an equity-settled, share-based compensation plan, under which the entity receives services from employees as consideration for equity instruments (options) of the entity. The fair value of the employee services received is measured by reference to the estimated fair value at the grant date of equity instruments granted and is recognised as an expense over the vesting period. The estimated fair value of the option granted is calculated using the Black Scholes option pricing model. The total amount expensed is recognised over the vesting period, which is the period over which all of the specified vesting conditions are to be satisfied.

The proceeds received net of any directly attributable transaction costs are credited to share capital (nominal value) and share premium when the options are exercised.

Financial instruments

Classification

Financial instruments are classified and accounted for, according to the substance of the contractual arrangement, as financial assets, financial liabilities or equity instruments. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its habilities. Where shares are issued, any component that creates a financial liability of the company is presented as a liability in the balance sheet. The corresponding dividends relating to the liability component are charged as interest expense in the profit and loss account.

Impairment

Financial assets (including trade and other debtors) not carried at fair value through profit or loss are assessed at each reporting date to determine whether there is objective evidence that it is impaired. A financial asset is impaired if objective evidence indicates that a loss event has occurred after the initial recognition of the asset, and that the loss event had a negative effect on the estimated future cash flows of that asset that can be estimated reliably.

An impairment loss in respect of a financial asset measured at amortised cost is calculated as the difference between its carrying amount and the present value of the estimated future cash flows discounted at the asset's original effective interest rate. For financial instruments measured at cost less impairment, an impairment is calculated as the difference between its carrying amount and the best estimate of the amount that the Company would receive for the asset if it were to be sold at the reporting date. Interest on the impaired asset continues to be recognised through the unwinding of the discount. Impairment losses are recognised in profit or loss. When a subsequent event causes the amount of impairment loss to decrease, the decrease in impairment loss is reversed through profit or loss.

Notes to the Financial Statements for the year ended 31 December 2018

1 Accounting policies (continued)

Non-financial assets

The carrying amounts of the Company's non-financial assets, other than investment property and deferred tax assets, are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated. The recoverable amount of an asset or cash-generating unit is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects the current market assessments of the time value of money and the risks specific to the asset. For the purpose of impairment testing, assets that cannot be tested individually are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or groups of assets (the "cash-generating unit"). The goodwill acquired in a business combination, for the purpose of impairment testing is a allocated to cash-generating units, or ("CGU") that are expected to benefit from the synergies of the combination. For the purpose of goodwill impairment testing, if goodwill cannot be allocated to individual CGUs or groups of CGUs on a non-arbitrary basis, the impairment of goodwill is determined using the recoverable amount of the acquired entity in its entirety, or if it has been integrated then the entire entity into which it has been integrated.

An impairment loss is recognised if the earrying amount of an asset or its CGU exceeds its estimated recoverable amount. Impairment losses are recognised in profit or loss. Impairment losses recognised in respect of CGUs are allocated first to reduce the earrying amount of any goodwill allocated to the units, and then to reduce the earrying amounts of the other assets in the unit (group of units) on a pro-rata basis.

Notes to the Financial Statements for the year ended 31 December 2018

2	Other gains and losses		
	The analysis of the group's other gains and losses for the year is as follows:		
		2018	2017
		£	£
	Gain from disposal of investments	 -	13,201,807
3	Operating profit		
	Arrived at after charging/(crediting)		
	• •	2018	2017
		£	£
	Depreciation and other amounts written off tangible fixed assets: owned	867.461	768,177
	Foreign exchange (gains) / losses	(454,901)	(292,769)
	Operating lease expense - property	•	1.641,365
	Hire of plant and machinery - rentals payable under operating leases	514.675	782,985
	Hire of other assets - rentals payable under operating leases	10,206,939	7,025,242
	Rental income	(12,797)	(52,406)
4	Auditor's remuneration		
		2018	2017
		£	£
	Audit of these financial statements	116,800	114,500
5	Directors' remuneration		
		2018	2017
		£	£
	Directors' emoluments	1,429,551	1,205,827
	Company contributions to money purchase pension schemes	49,457	49,162
		1,479,008	1,254.989

Notes to the Financial Statements for the year ended 31 December 2018

5 Directors' remuneration (continued)

During the year the number of directors who were receiving benefits and share incentives was as follows.

	2018 No.	2017 No.
Received or were entitled to receive shares under long term incentive schemes	2	2
Exercised share options	1	I
Accruing benefits under money purchase pension scheme	2	2
In respect of the highest paid director:		
	2018 £	2017 £
Remuneration	927.201	776,594
Company contributions to money purchase pension schemes	29,093	29,093

The Company's directors participate in the restricted stock scheme operated by the Ultimate Parent Undertaking. Shares were received or receivable under this restricted share scheme by 2 directors (2017; 2)

Under this scheme, certain directors have been awarded restricted shares in the ultimate parent undertaking, Omnicom Group Inc. The restricted shares typically vest in 20% annual increments provided the director remains an employee of the Omnicom group. Restricted shares may not be sold, transferred, pledged or otherwise encumbered until the restrictions lapse. Under most circumstances, the director forfeits the shares still subject to restriction, the director ceases employment prior to the end of the period of restriction.

6 Staff costs

The aggregate payroll costs (including directors' remuneration) were as follows:

	2018 £	2017 £
Wages and salaries	66,977.153	67,678,997
Share related awards	200,586	214,220
Social security costs	8,047,343	7,935,991
Pension and other post-employment benefit costs	4,796.564	4,005,302
Severance/loss of office		126,000
	80,021,646	79,960,510

The average number of persons employed by the group (including directors) during the year, analysed by category was as follows:

Notes to the Financial Statements for the year ended 31 December 2018

6	Staff costs (continued)		
		2018 No.	2017 No.
	Administration and support	123	136
	Sales	1,206	1,218
	Marketing	31	31
		1,360	1,385
7	Other interest receivable and similar income		
		2018 £	2017 ₤
	Receivable from group undertakings	1,041,277	337,370
8	Interest payable and similar expenses		
		2018	2017
		£	£
	Payable to group undertakings	346,198	313,239
	Other interest payable	•	1,122
	Finance charges payable in respect of finance leases and hire purchase		
	contracts	24,700	9,028
		370,898	323,389

Notes to the Financial Statements for the year ended 31 December 2018

9 Taxation

Tax charged/(credited) in the profit and loss account

	2018 £	2017 £
Current taxation		
Current tax on income for the period	7,243,422	6,992,725
Adjustments in respect of previous periods	(692,024)	(569,885)
	6,551,398	6,422,840
Deferred taxation		
Origination and reversal of timing differences	(312,819)	95,586
Effect of increased/decreased tax rate on opening liability	28,435	(11,172)
Total deferred taxation	(284,384)	84,414
Tax expense in the profit and loss account	6,267,014	6,507,254

The tax on profit before tax for the year is lower than the standard rate of corporation tax in the UK (2017 - lower than the standard rate of corporation tax in the UK) of 19% (2017 - 19.25%).

The differences are reconciled below:

Notes to the Financial Statements for the year ended 31 December 2018

9 Taxation (continued)

	2018 £	2017 £
Profit before tax	35,686,966	47,548,848
Corporation tax at standard rate	6,780,524	9,153,153
Effect of expense not deductible in determining taxable profit (tax loss)	192,753	(2,064,842)
Deferred tax expense (credit) relating to changes in tax rates or laws	28,436	(11,172)
Deferred tax expense (credit) from unrecognised temporary difference from a prior period	(42.675)	-
Increase (decrease) in UK and foreign current tax from adjustment for prior		
periods	(692,024)	(569.885)
Lotal tax charge	6,267,014	6,507,254

Reductions in the Uk corporation tax rate to 19% (effective from 1 April 2017) and to 18% (effective 1 April 2020) were substantively enacted on 26 October 2015, and an additional reduction to 17% (effective 1 April 2020) was substantively enacted on 6 September 2016. This will reduce the company's future tax charge accordingly. The deferred tax asset at 31 December 2018 has been calculated based on these rates.

Deferred tax

Group

Deferred tax assets and liabilities

2018	Asset £
Difference between accumulated depreciation and amortisation and capital allowances Other timing differences	226,408 537,853 764,261
2017	Asset £
Difference between accumulated depreciation and amortisation and capital allowances Other timing differences	181,117 298,761 479,878

Notes to the Financial Statements for the year ended 31 December 2018

9 Taxation (continued) Company Deferred tax assets and liabilities Asset 2018 £ Difference between accumulated depreciation and amortisation and capital allowances 91,657 Other timing differences 301,440 393,097 Asset 2017 £ 64,951 Difference between accumulated depreciation and amortisation and capital allowances Other timing differences 245,024 309,975 10 Dividends 2017 2018 Interim dividend of £5,277,886.00 (2017 - £5,903.497.00) per ordinary share

31,667,316

35,420,981

Notes to the Financial Statements for the year ended 31 December 2018

11 Intangible assets

Group		
	Software	Total £
	£	ı
Cost or valuation		
At 1 January 2018	•	-
Additions	725,772	725,772
At 31 December 2018	725,772	725,772
Carrying amount		
At 31 December 2018	725,772	725,772
At 31 December 2017		_

Notes to the Financial Statements for the year ended 31 December 2018

12 Tangible fixed assets

•	٦,	_	_	-
Ł		1		

Givap	Leasehold improvements £	Furniture, fittings and equipment	Office equipment £	Total £
Cost or valuation				
At 1 January 2018	7,475,280	1,654,051	2,216.643	11,345.974
Additions	319,933	3,368	1,006,799	1,330,100
Disposals	(67,005)	•	(1,870)	(68,875)
Transfers		99,037	(99,037)	*
At 31 December 2018	7,728,208	1,756,456	3,122,535	12,607,199
Depreciation				
At I January 2018	6,193,162	1,482,089	1,316,570	8,991,821
Charge for the year	475,636	582	391,243	867,461
Disposal	(67,005)	-	(1,800)	(68,805)
Transfers	<u> </u>	(8.495)	8,495	
At 31 December 2018	6,601,793	1,474,176	1,714,508	9,790,477
Carrying amount				
At 31 December 2018	1,126,415	282,280	1,408,027	2,816,722
At 31 December 2017	1.282,118	171,962	900,073	2,354,153

Notes to the Financial Statements for the year ended 31 December 2018

12 l'angible fixed assets (continued)

Company

	Leasehold improvements £	Furniture, fittings and equipment £	Office equipment £	Total £
Cost or valuation				
At 1 January 2018	248,095	72,382	1,114,983	1.435.460
Additions	23,427	-	129,899	153.326
At 31 December 2018	271,522	72,382	1,244,882	1,588,786
Depreciation				
At I January 2018	217.271	71.800	898,687	1,187,758
Charge for the year	7,514	582	96,965	105.061
At 31 December 2018	224,785	72,382	995,652	1,292,819
Carrying amount				
At 31 December 2018	46,737		249,230	295,967
At 31 December 2017	30,824	582	216,296	247,702

Notes to the Financial Statements for the year ended 31 December 2018

13 Fixed assets investments

C	om	เกล	nv

Subsidiaries	Shares in group undertakings £	Total £
Cost At 1 January 2018	22,074,105	22,074,105
At 31 December 2018	22,074,105	22,074,105
Carrying amount		
At 31 December 2018	22,074,105	22,074,105
At 31 December 2017	22,074,105	22,074,105

For the details of undertakings please see the note at the end of these statutory accounts.

Notes to the Financial Statements for the year ended 31 December 2018

14 Debtors

	Group		սթ	Company	
		2018	2017	2018	2017
	Note	£	£	£	£
Frade debtors		284,354,446	295,539,860	97,841,881	14,041,567
Amounts owed by group undertakings - trading					
balances		45,866,793	82,322,294	49,102	-
Amounts owed by group undertakings - loans and					
advances		130,515.828	160,257,548	•	70,773,143
faxation and social security		-	2,770,488	-	-
Other debtors		1,347,186	25,839,133	518,301	11,811,369
Deferred tax assets	9	764,261	479,878	393,097	309,975
Prepayments and accrued					
income		46,252,233	24,338,873	685,236	406,526
		509,100.747	591,548,074	99,487,617	97,342,580

The Company participates in a cash concentration arrangement with its fellow subsidiary, Omnicom Finance Limited, Omnicom Europe Limited group's UK treasury operation, under which bank balances are cleared to zero on a daily basis either by the Company depositing cash with Omnicom Finance Limited or by Omnicom Finance Limited depositing cash with the Company Included in Amounts owed by group undertakings - Ioans and advances is £130,515,828 (2017 £160,257,548) representing cash deposited by the Company under these arrangements

Notes to the Financial Statements for the year ended 31 December 2018

15 Creditors

		Group		Company	
	Note	2018 £	2017 £	2018 £	2017 £
Due within one year					
Obligations under finance lease and hire purchase contracts		767.329	355,177		
Trade creditors		363,183,020	426,722,152	-	4,852,512
Amounts owed to associate undertakings		1,764.365	+20,722,132	368,509	-,032,312
Amounts owed to group undertakings - trading balances		30,761,416	47,052,546	52,099,846	71.133,639
Amounts owed to group undertakings - loans and advances		,	<u>.</u>	18,658,824	_
Taxation and social security		11,129,616	9,499,112	2,835,402	1,252,084
Accruals and deferred income		44,313,614	47,037,751	16,576,255	20,103,684
		451,919,360	530,666,738	90,538,836	97,341,919
Due after one year					
Obligations under finance lease and hire purchase					
contracts		479,215	467.825	224,112	162.277
Other creditors		511.482	380,360	502,636	371,514
		990,697	848,185	726,748	533,791

16

Allotted, called up and fully paid shares

	2018		2017	
	No.	£	No.	£
Ordinary shares of £1 each	6	6	6	6_

Notes to the Financial Statements for the year ended 31 December 2018

17 Pension and other schemes

Defined contribution pension scheme

The group operates a defined contribution pension scheme. The pension cost charge for the year represents contributions payable by the group to the scheme and amounted to £4,796,564 (2017 - £4,005,302)

Contributions amounting to £381,182 (2017: £268,341) were payable to the scheme and are included in creditors.

18 Share-based payments

Omnicom Group Inc (the ultimate parent of the Company) runs a share ownership programme that allows group employees to acquire shares in Omnicom Group Inc. Options were awarded in March 2017. It is anticipated that the full vesting period for options will be three years. The option grants all become exercisable three years from the grant date.

The fair value of services received in return for shares and share options granted to employees, is measured by reference to the fair value of shares and share options granted. As permitted by FRS 20, the Company has applied the requirements of this standard to all share based payment awards granted after 7 November 2002. The estimate of the fair value of the services received is measured based on the Black-Scholes formula.

During the year ended 31 December 2018 the Company recognised an expense of £46,590 (2017; £34,943) in respect of outstanding share awards.

The options outstanding at the year-end have an exercise price of \$84.94 and a weighted average contractual life of 6 years.

	2017
	Mar 2017
l air value at measurement date \$	9.87
Weighted average share price \$	84.94
Exercise price \$	84.94
Expected volatility (expressed as 5 year historical monthly used in the modelling under Black Scholes model)	16.30%
Option life in years	4.5 years
Expected dividends	2.600%

Notes to the Financial Statements for the year ended 31 December 2018

18 Share-based payments (continued)

Risk-free interest rate (based on national government bonds)

2 00%

The expected volatility is wholly based on the historic volatility (calculated based on the weighted average remaining life of the share options), adjusted for any expected changes to future volatility due to publicly available information.

Share options are granted under a service condition and a non-market performance condition. Such conditions are not taken into account in the grant date fair value measurement of the services received.

The number and weighted average exercise prices of share options in Omnicom Group Inc held by Omnicom Media Group UK I imited employees are as follows:

	2018	2018	2017	2017
	Weighted average exercise price \$	Number of options	Weighted average exercise price \$	Number of options
At beginning of year	84.94	18,000	-	-
Granted	•	-	84.94	18.000
Exercised	-	-	-	-
Lapsed	-	-	-	•
Forfeited	-	-	-	•
Outstanding options at end of the year	84.94	18,000	84,94	18,000
Exercisable at end of the year	-	•		-

The liability arising in relation to the linked recharge from Omnicom Group Inc in relation to these share options for the year was £602,775 (2017: £242,210).

The weighted average share price at the date of exercise of share options exercised during the year was \$nil (2017; \$nil)

Notes to the Financial Statements for the year ended 31 December 2018

19	Commitments			

9 Commitments		
Group		
Operating leases		
The Company's principal premises are leased from a fellow group compar payments.	ny on terms with no futu	re minimum base
The total of future minimum lease payments is as follows:		
	2018	2017
	£	£
Not later than one year	•	727,500
Later than one year and not later than five years	<u> </u>	2,182,500
	<u> </u>	2,910,000
Company		
Operating leases		
The total of future minimum lease payments is as follows:		
	2018 £	2017 £

Notes to the Financial Statements for the year ended 31 December 2018

20 Related party transactions

Group

Key management personnel

Key management personnel are considered to be the senior leadership management across the group, agencies and specialist services with responsibility for planning, directing and controlling the activities of the group. Total remuneration in respect of these individuals is £3,574,843 (2017 - £4,543,278).

Summary of transactions with subsidiaries

At 31 December 2018, the Company's parent undertaking was Omnicom Media Group Europe Ltd. The shareholders of the Company have interests directly or indirectly in certain other companies which are considered to give rise to related party disclosures under FRS 102 Section 33

As a 100% owned subsidiary of Omnicom Media Group Europe Ltd, the Company has taken advantage of the exemption under FRS 102 Section 33.14: Related Party Disclosures, which enable it to exclude disclosure of transactions with Omnicom Media Group Europe Limited and its wholly owned subsidiaries.

Income and receivables from related parties

2018 Sale of goods Amounts receivable from related party	Other related parties £ 1.282,015 218,142
2017	Entities with joint control or significant influence £
Sale of goods	180,505
Amounts receivable from related party	244,414

Notes to the Financial Statements for the year ended 31 December 2018

20 Related party transactions (continued)

Expenditure with and payables to related parties

2018 Purchase of goods	Other related parties £ 114,337
Amounts payable to related party	130,701
2017	Entities with joint control or significant influence £
Purchase of goods	972,317
Amounts payable to related party	707,786

21 Parent and ultimate parent undertaking

The Company's immediate parent company is Omnicom Media Group Europe Ltd. The company is a subsidiary undertaking of Omnicom Group Inc. incorporated in the United States of America and is the largest group in which the results are consolidated.

The financial statements of Omnicom Group Inc. may be obtained from Omnicom Group Inc., 437 Madison Avenue New York, NY10022.

No other group accounts include the results of the Company.

22 Post balance sheet events

On 24 September 2019, Omnicom Media Group UK Limited acquired 100% of the share capital of PHD Global Limited from Omnicom Media Group Europe Limited.

Notes to the Financial Statements for the year ended 31 December 2018

23 Details of undertakings

Subsidiary exemption

The following UK subsidiaries of the group, having met the criteria set out in sections 479A-479C of the Companies Act 2006, are claiming exemptions from the audit of the individual accounts afforded by those sections for the year ended 31 December 2018.

Details of the investments in which the company holds 20% or more, directly or indirectly, of the nominal value of any class of share capital are as follows:

Undertaking	Company number	Country of incorporation	Holding	Proportion of voting rights and P shares held a	Príncipal activity	Registered address		
Subsidiary undertakings								
Drum OMG Limited	2904456	England	Ordinary	100% Creative Content Agency	Creative Content Agency	Bankside 3, 90-100 Southwark Street, London, SE1 0SW	Southwark	Street,
Hearts & Science Limited	10445362	England	Ordinary	100% Media Plannin Buying	Media Planning Buying	Bankside 3, 90-100 Southwark Street. and London. SEI 0SW	Southwark	Street.
OMD Group Limited	2078820	England	Ordinary	100% Media Plannin Buying	Media Planning Buying	Bankside 3. 90-100 Southwark Street, and London. SEI 0SW	Southwark	Street,
PHD Media Limited	2423952	England	Other; Ordinary; Preference	%001	Media Planning Buying	The Telephone Exchange, 5 North Crescent. and Chenies Street. London. WC1E 7PH. England	ie, 5 North C WC1E 7PH. I	rescent. Ingland