

Company Registration No. 04389533 (England and Wales)

**CUSTOM COVERS HOLDINGS LIMITED**  
**ANNUAL REPORT AND FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 NOVEMBER 2021**

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# **CUSTOM COVERS HOLDINGS LIMITED**

## **COMPANY INFORMATION**

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**Directors** Mr R D Sanders BA, ACA  
Mr R S P Bell MRINA, CEng, BSc

**Secretary** Mr R D Sanders BA, ACA

**Company number** 04389533

**Registered office** Quayside Road  
Bitterne Manor  
Southampton  
Hampshire  
SO18 1AD

**Auditor** Azets Audit Services  
Secure House  
Lulworth Close  
Chandlers Ford  
Southampton  
Hampshire  
SO53 3TL

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# **CUSTOM COVERS HOLDINGS LIMITED**

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# CUSTOM COVERS HOLDINGS LIMITED

## STRATEGIC REPORT

### FOR THE YEAR ENDED 30 NOVEMBER 2021

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The directors present the strategic report for the year ended 30 November 2021.

#### Fair Review of Business

The Consolidated results for the year were defined by the removal in July 2021 of pandemic lockdown restrictions placed upon the leisure and hospitality sector by the Government and the subsequent strong demand for all our product segments. Consolidated turnover for the year was up 32.8% to £6,768k (2020: £5,096k, 2019: £6,326k). Gross profit for the year was £2,437k or 36% (2020: £1,080k or 21.2%, 2019: £1,963k or 31%); pre-tax profit for the year was £904.3k or 13.4% (2020: £12.4k or 0.2%, 2019: £244k or 3.9%).

From July onwards there was significant demand for marquee frame, PVC and decorative linings. In summary during the year, the Group's subsidiary Company made more, produced it more efficiently and sold more than it had in the previous 2 years, which propelled the Custom Covers Group to a record result.

At the time of this report the Group's subsidiary Company order book is strong indicating a broad-based return to a more stable economy with the return of pent-up demand. We have budgeted for a 12% increase in sales year on year and the outstanding orders support this. We have a robust balance sheet backed by strong cash generation during 2021 and are positive about the new year ahead. Challenges ahead include being able to navigate upward pressure on raw material input prices as well as shortages in supply caused by supply chain capacity issues which result as the global economy shrugs off the pandemic.

#### Principal Risks and Uncertainties

The Group's activities expose it to several financial risks: market risk: (foreign exchange and cash flow interest rate risk), credit risk, liquidity risk and inflation risk. The Group's risk management procedure focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance. In addition, most of the Group's revenue derives from its subsidiary's activities as a manufacturing business in which it faces health and safety risk. Since 2020 the Group has had to contend with Pandemic economic risk. We addressed the unfolding risk associated with the emergence of the global Covid-19 pandemic since early 2020 last year. While this risk still exists, we believe it is mitigated to a significant extent by the national Corona virus vaccine program. The directors have assessed the liquidity implications of further disruption and consider that steps introduced, along with the cash reserves in the company ensure it has adequate reserves.

Financial risk management is carried out by the finance department under procedures approved by the Managing Director. The Group evaluates and hedges financial risks. Taken in order these risks are as follows.

(a) Market risk (i) Foreign exchange risk: The Group buys a significant % of its raw materials outside the UK and hence has foreign exchange risk. This risk is hedged by the purchase of forward foreign exchange contracts when foreign purchased goods are received. (ii) cash flow interest rate risk: the Group's subsidiary Company has a fixed rate loan which will be repaid in October 2027.

(b) Credit risk: credit risk is managed by the finance function. Finance is responsible for managing and analysing the credit risk for new customers before standard payment and delivery terms and conditions are offered. For existing customers credit risk is analysed monthly and reviewed by the management committee. Credit risk arises from cash deposits with banks, as well as credit exposures to retail customers, including outstanding receivables and committed transactions.

With respect to credit risk arising from the other financial assets of the Group, which comprise cash and cash equivalents, the Company's exposure to credit risk arises from default of the counterparty, with a maximum exposure equal to the carrying amount of these instruments.

(c) Liquidity risk: the Group monitors its risk to a shortage of funds using a cash flow forecasting model. This model considers the maturity of both its financial assets and financial liabilities (e.g. accounts receivables, other financial assets) and projected cash flows from operations. The Group's subsidiary Company's objective is to maintain a balance between continuity of funding and flexibility using bank loans and customer deposits where applicable in order to ensure that there is sufficient cash or working capital facilities to meet the requirements of the Company for its current business plan.

# **CUSTOM COVERS HOLDINGS LIMITED**

## **STRATEGIC REPORT (CONTINUED)**

**FOR THE YEAR ENDED 30 NOVEMBER 2021**

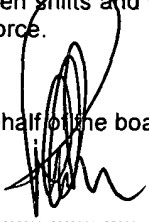
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(d) Inflation Risk: The Group's subsidiary Company's has experienced increases in raw material costs of 40% from some suppliers over the course of last year and other suppliers have warned us to expect significant increase in prices owing to their own supplier costs surging. Challenges ahead include being able to navigate upward pressure on raw material input prices as well as shortages in supply caused by supply chain capacity issues which result as the global economy shrugs off the pandemic. The management committee has spent much time assessing the cost of these inputs and increased the instance of pricing reviews reviewing to ensure that these price rises are passed on.

Health and Safety risk management is carried out by the Health and Safety committee which reports to the management committee of the Group's subsidiary company which sits monthly. The risk we are managing is the risk of injury, serious injury and death to workplace employees. The company's operations involve physical labour, use of machinery and transport, these operations expose our staff to accidents including RIDDOR incidents. As a company we have well established training, accident reporting and processes in place to mitigate such risks. These are overseen by the Health and Safety committee which reports to the management committee of the company which sits monthly. The workings of both committees are reviewed periodically by the Board.

Pandemic Health and Safety risk: as in 2020 during the current year the Group's subsidiary had the added task of running a business in a safe way during the Covid-19 pandemic: where appropriate we incorporated social distancing measures and the necessary protocols (heightened cleaning regime, face mask wearing, time between shifts and working from home) to ensure a safe working environment and the health and safety of our workforce.

On behalf of the board



.....  
Mr R D Sanders BA, ACA  
**Director**

Date: 15<sup>th</sup> Feb 2022

# **CUSTOM COVERS HOLDINGS LIMITED**

## **DIRECTORS' REPORT**

### **FOR THE YEAR ENDED 30 NOVEMBER 2021**

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The directors present their annual report and financial statements for the year ended 30 November 2021.

#### **Principal activities**

The principal activity of the group in the year under review was that of a bespoke cover maker based in Southampton that provides a full service to customers looking for a marquee, temporary shelter or industrial structure.

Principally a PVC cover maker or marquee manufacturer, Custom Covers also specialises in the manufacture and installation of decorative linings for the event industry. Also the group operates a hire business which rents out higher value stock items of decorative linings to the event trade.

The principal activity of Custom Covers Holdings Limited was that of a holding company.

#### **Results and dividends**

The results for the year are set out on page 8.

An interim dividend of £94,620 being £8.30 per ordinary share (2020 - £Nil) was declared and paid in November 2021.

#### **Directors**

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

Mr R D Sanders BA, ACA

Mr R S P Bell MRINA, CEng, BSc

#### **Statement of directors' responsibilities**

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and company, and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group and company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the group's and company's transactions and disclose with reasonable accuracy at any time the financial position of the group and company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the group and company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# **CUSTOM COVERS HOLDINGS LIMITED**

## **DIRECTORS' REPORT (CONTINUED)**

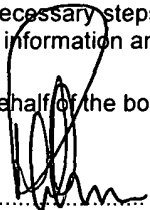
**FOR THE YEAR ENDED 30 NOVEMBER 2021**

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### **Statement of disclosure to auditor**

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the auditor of the company is unaware. Additionally, the directors individually have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the auditor of the company is aware of that information.

On behalf of the board



.....  
Mr R D Sanders BA, ACA  
**Director**

Date: 15/2/22 .....

# CUSTOM COVERS HOLDINGS LIMITED

## INDEPENDENT AUDITOR'S REPORT

### TO THE MEMBERS OF CUSTOM COVERS HOLDINGS LIMITED

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#### Opinion

We have audited the financial statements of Custom Covers Holdings Limited (the 'parent company') and its subsidiaries (the 'group') for the year ended 30 November 2021 which comprise the group profit and loss account, the group statement of comprehensive income, the group balance sheet, the company balance sheet, the group statement of changes in equity, the company statement of changes in equity, the group statement of cash flows, the company statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent company's affairs as at 30 November 2021 and of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's and parent company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

#### Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.



# **CUSTOM COVERS HOLDINGS LIMITED**

## **INDEPENDENT AUDITOR'S REPORT (CONTINUED)**

### **TO THE MEMBERS OF CUSTOM COVERS HOLDINGS LIMITED**

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#### **Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

#### **Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the group and the parent company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report and the directors' report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

#### **Responsibilities of directors**

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the directors are responsible for assessing the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

#### **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

# CUSTOM COVERS HOLDINGS LIMITED

## INDEPENDENT AUDITOR'S REPORT (CONTINUED)

### TO THE MEMBERS OF CUSTOM COVERS HOLDINGS LIMITED

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#### **Extent to which the audit was considered capable of detecting irregularities, including fraud**

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above and on the Financial Reporting Council's website, to detect material misstatements in respect of irregularities, including fraud.

We obtain and update our understanding of the entity, its activities, its control environment, and likely future developments, including in relation to the legal and regulatory framework applicable and how the entity is complying with that framework. Based on this understanding, we identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. This includes consideration of the risk of acts by the entity that were contrary to applicable laws and regulations, including fraud.

In response to the risk of irregularities and non-compliance with laws and regulations, including fraud, we designed procedures which included:

- Enquiry of management and those charged with governance around actual and potential litigation and claims as well as actual, suspected and alleged fraud;
- Reviewing minutes of meetings of those charged with governance;
- Assessing the extent of compliance with the laws and regulations considered to have a direct material effect on the financial statements or the operations of the entity through enquiry and inspection;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Performing audit work over the risk of management bias and override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for indicators of potential bias.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

#### **Use of our report**

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

*Azets Audit Services*

**Michael Wesley FCA (Senior Statutory Auditor)**

**For and on behalf of Azets Audit Services**

Date: 15/2/22

**Chartered Accountants**

**Statutory Auditor**

Secure House  
Lulworth Close  
Chandlers Ford  
Southampton  
Hampshire  
SO53 3TL

# CUSTOM COVERS HOLDINGS LIMITED

## GROUP PROFIT AND LOSS ACCOUNT

FOR THE YEAR ENDED 30 NOVEMBER 2021

	Notes	2021 £	2020 £
<b>Turnover</b>	<b>3</b>	6,767,939	5,096,009
Cost of sales		(4,330,732)	(4,015,553)
<b>Gross profit</b>		<u>2,437,207</u>	<u>1,080,456</u>
Administrative expenses		(1,614,714)	(1,477,046)
Other operating income		90,930	429,173
<b>Operating profit</b>	<b>4</b>	<u>913,423</u>	<u>32,583</u>
Interest receivable and similar income	<b>8</b>	11,102	2,020
Interest payable and similar expenses	<b>9</b>	(20,216)	(22,176)
<b>Profit before taxation</b>		<u>904,309</u>	<u>12,427</u>
Tax on profit	<b>10</b>	(201,412)	(8,433)
<b>Profit for the financial year</b>		<u><u>702,897</u></u>	<u><u>3,994</u></u>

Profit for the financial year is all attributable to the owners of the parent company.

# CUSTOM COVERS HOLDINGS LIMITED

## GROUP STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 30 NOVEMBER 2021

	2021 £	2020 £
<b>Profit for the year</b>	<u>702,897</u>	<u>3,994</u>
<b>Other comprehensive income</b>		
Revaluation of tangible fixed assets	710,019	-
Unrealised loss on financial instruments	-	(23,002)
Tax relating to other comprehensive income	<u>(118,272)</u>	<u>-</u>
<b>Other comprehensive income for the year</b>	<u>591,747</u>	<u>(23,002)</u>
<b>Total comprehensive income for the year</b>	<u>1,294,644</u>	<u>(19,008)</u>

Total comprehensive income for the year is all attributable to the owners of the parent company.

# CUSTOM COVERS HOLDINGS LIMITED

## GROUP BALANCE SHEET

AS AT 30 NOVEMBER 2021

	Notes	2021 £	£	2020 £	£
<b>Fixed assets</b>					
Tangible assets	11		3,445,923		2,955,182
<b>Current assets</b>					
Stocks	14	1,097,318		845,320	
Debtors	15	395,491		346,027	
Investments	16	354,861		343,759	
Cash at bank and in hand		3,271,341		2,779,352	
		5,119,011		4,314,458	
<b>Creditors: amounts falling due within one year</b>	17	(2,279,757)		(1,747,730)	
<b>Net current assets</b>			2,839,254		2,566,728
<b>Total assets less current liabilities</b>			6,285,177		5,521,910
<b>Creditors: amounts falling due after more than one year</b>	18		(546,928)		(1,117,579)
<b>Provisions for liabilities</b>					
Deferred tax liability	20	276,900		143,006	
			(276,900)		(143,006)
<b>Net assets</b>			5,461,349		4,261,325
<b>Capital and reserves</b>					
Called up share capital	22		11,400		11,400
Share premium account			178,952		178,952
Revaluation reserve			996,343		341,266
Capital redemption reserve			567,221		567,221
Profit and loss reserves			3,707,433		3,162,486
<b>Total equity</b>			5,461,349		4,261,325

The financial statements were approved by the board of directors and authorised for issue on 14/2/22 and are signed on its behalf by:

Mr R D Sanders BA, ACA  
Director

# CUSTOM COVERS HOLDINGS LIMITED

## COMPANY BALANCE SHEET

AS AT 30 NOVEMBER 2021

	Notes	2021 £	£	2020 £	£
<b>Fixed assets</b>					
Investments	12		1,171,661		1,171,661
<b>Current assets</b>					
Investments	16	354,861		343,759	
Cash at bank and in hand		423,799		348,720	
		<u>778,660</u>		<u>692,479</u>	
<b>Creditors: amounts falling due within one year</b>	17	<u>(3,250)</u>		<u>(7,908)</u>	
<b>Net current assets</b>			775,410		684,571
<b>Net assets</b>			<u>1,947,071</u>		<u>1,856,232</u>
<b>Capital and reserves</b>					
Called up share capital	22		11,400		11,400
Share premium account			178,952		178,952
Capital redemption reserve			567,221		567,221
Profit and loss reserves			1,189,498		1,098,659
<b>Total equity</b>			<u>1,947,071</u>		<u>1,856,232</u>

As permitted by s408 Companies Act 2006, the company has not presented its own profit and loss account and related notes. The company's profit for the year was £185,459 (2020 - £6,539 loss).

The financial statements were approved by the board of directors and authorised for issue on 14/2/22 and are signed on its behalf by:

Mr R D Sanders BA, ACA  
Director

Company Registration No. 04389533

# **CUSTOM COVERS HOLDINGS LIMITED**

## **GROUP STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 NOVEMBER 2021**

	Notes	Share capital £	Share premium account £	Revaluation reserve £	Capital redemption reserve £	Profit and loss reserves £	Total £
<b>Balance at 1 December 2019</b>		11,400	178,952	345,125	567,221	3,177,635	4,280,333
<b>Year ended 30 November 2020:</b>							
Profit for the year		-	-	-	-	3,994	3,994
Other comprehensive income:							
Unrealised loss on financial instruments		-	-	-	-	(23,002)	(23,002)
Total comprehensive income for the year		-	-	-	-	(19,008)	(19,008)
Transfers		-	-	(3,859)	-	3,859	-
<b>Balance at 30 November 2020</b>		11,400	178,952	341,266	567,221	3,162,486	4,261,325
<b>Year ended 30 November 2021:</b>							
Profit for the year		-	-	-	-	702,897	702,897
Other comprehensive income:							
Revaluation of tangible fixed assets		-	-	710,019	-	-	710,019
Tax relating to other comprehensive income		-	-	(118,272)	-	-	(118,272)
Total comprehensive income for the year		-	-	591,747	-	702,897	1,294,644
Dividends	23	-	-	-	-	(94,620)	(94,620)
Transfers		-	-	63,330	-	(63,330)	-
<b>Balance at 30 November 2021</b>		11,400	178,952	996,343	567,221	3,707,433	5,461,349

# CUSTOM COVERS HOLDINGS LIMITED

## COMPANY STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 NOVEMBER 2021

	Notes	Share capital £	Share premium account £	Capital redemption reserve £	Profit and loss reserves £	Total £
<b>Balance at 1 December 2019</b>		11,400	178,952	567,221	1,128,200	1,885,773
<b>Year ended 30 November 2020:</b>						
Loss for the year		-	-	-	(6,539)	(6,539)
Other comprehensive income:						
Unrealised loss on financial instruments		-	-	-	(23,002)	(23,002)
Total comprehensive income for the year		-	-	-	(29,541)	(29,541)
<b>Balance at 30 November 2020</b>		11,400	178,952	567,221	1,098,659	1,856,232
<b>Year ended 30 November 2021:</b>						
Profit and total comprehensive income for the year		-	-	-	185,459	185,459
Dividends	23	-	-	-	(94,620)	(94,620)
<b>Balance at 30 November 2021</b>		11,400	178,952	567,221	1,189,498	1,947,071



# CUSTOM COVERS HOLDINGS LIMITED

## GROUP STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 30 NOVEMBER 2021

	Notes	2021 £	£	2020 £	£
<b>Cash flows from operating activities</b>					
Cash generated from operations	28	1,100,105		1,178,369	
Interest paid		(20,216)		(22,176)	
Income taxes paid		(8,442)		(7,030)	
<b>Net cash inflow from operating activities</b>		<b>1,071,447</b>		<b>1,149,163</b>	
<b>Investing activities</b>					
Purchase of tangible fixed assets		(8,811)		(68,261)	
Proceeds on disposal of tangible fixed assets		133,529		206,056	
Purchase of investments		-		(299,873)	
Interest received		-		2,020	
<b>Net cash generated from/(used in) investing activities</b>		<b>124,718</b>		<b>(160,058)</b>	
<b>Financing activities</b>					
Proceeds of new bank loans		-		500,000	
Repayment of bank loans		(609,556)		(43,801)	
Dividends paid to equity shareholders		(94,620)		-	
<b>Net cash (used in)/generated from financing activities</b>		<b>(704,176)</b>		<b>456,199</b>	
<b>Net increase in cash and cash equivalents</b>		<b>491,989</b>		<b>1,445,304</b>	
Cash and cash equivalents at beginning of year		2,779,352		1,334,048	
<b>Cash and cash equivalents at end of year</b>		<b>3,271,341</b>		<b>2,779,352</b>	

# CUSTOM COVERS HOLDINGS LIMITED

## COMPANY STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 30 NOVEMBER 2021

	Notes	2021 £	£	2020 £	£
<b>Cash flows from operating activities</b>					
Cash absorbed by operations	29		(8,801)		(127)
<b>Investing activities</b>					
Purchase of investments		-		(299,873)	
Interest received		-		1,288	
Dividends received		178,500		-	
		<u>178,500</u>		<u>-</u>	
<b>Net cash generated from/(used in) investing activities</b>			178,500		(298,585)
<b>Financing activities</b>					
Dividends paid to equity shareholders		(94,620)		-	
		<u>(94,620)</u>		<u>-</u>	
<b>Net cash used in financing activities</b>			(94,620)		-
<b>Net increase/(decrease) in cash and cash equivalents</b>			75,079		(298,712)
Cash and cash equivalents at beginning of year			348,720		647,432
			<u>348,720</u>		<u>647,432</u>
<b>Cash and cash equivalents at end of year</b>			<u>423,799</u>		<u>348,720</u>

# **CUSTOM COVERS HOLDINGS LIMITED**

## **NOTES TO THE FINANCIAL STATEMENTS**

### **FOR THE YEAR ENDED 30 NOVEMBER 2021**

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#### **1 Accounting policies**

##### **Company information**

Custom Covers Holdings Limited ("the company") is a private limited company by shares incorporated in England and Wales. The registered office is Quayside Road, Bitterne Manor, Southampton, Hampshire, SO18 1AD.

The group consists of Custom Covers Holdings Limited and all of its subsidiaries.

##### **1.1 Accounting convention**

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, except that as disclosed in the principal accounting policies as set out below.

The consolidated financial statements incorporate those of Custom Covers Holdings Limited and all of its subsidiaries (ie entities that the group controls through its power to govern the financial and operating policies so as to obtain economic benefits).

All intra-group transactions, balances and unrealised gains on transactions between group companies are eliminated on consolidation. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred.

##### **1.2 Going concern**

At the time of approving the financial statements, having considered the risks set out in the Strategic report and the steps taken to mitigate these, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Thus, the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

##### **1.3 Turnover**

Turnover is recognised at the fair value of the consideration received or receivable for goods and services provided in the normal course of business, and is shown net of VAT and other sales related taxes. The fair value of consideration takes into account trade discounts, settlement discounts and volume rebates.

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer (usually on dispatch of the goods), the amount of revenue can be measured reliably, it is probable that the economic benefits associated with the transaction will flow to the entity and the costs incurred or to be incurred in respect of the transaction can be measured reliably.

# CUSTOM COVERS HOLDINGS LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2021

### 1 Accounting policies

(Continued)

#### 1.4 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Freehold buildings	2% on cost
Plant and machinery	10% on cost
Fixtures and fittings	20% on cost and 10% on cost
Computers	20% on cost
Motor vehicles	20% on cost
Hire equipment	PVC and lining equipment 20% reducing balance, frame 10% reducing balance. No depreciation charge in the year of manufacture or inclusion in hire equipment.

Freehold land is not depreciated.

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the profit and loss account.

#### 1.5 Fixed asset investments

Equity investments are measured at fair value through profit or loss, except for those equity investments that are not publicly traded and whose fair value cannot otherwise be measured reliably, which are recognised at cost less impairment until a reliable measure of fair value becomes available.

In the parent company financial statements, investments in subsidiaries, associates and jointly controlled entities are initially measured at cost and subsequently measured at cost less any accumulated impairment losses.

#### 1.6 Impairment of fixed assets

At each reporting period end date, the group reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

The carrying amount of the investments accounted for using the equity method is tested for impairment as a single asset. Any goodwill included in the carrying amount of the investment is not tested separately for impairment.

#### 1.7 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition.

Stocks held for distribution at no or nominal consideration are measured at the lower of the lower of cost and replacement cost, adjusted where applicable for any loss of service potential.

At each reporting date, an assessment is made for impairment. Any excess of the carrying amount of stocks over its estimated selling price less costs to complete and sell is recognised as an impairment loss in profit or loss. Reversals of impairment losses are also recognised in profit or loss.

# CUSTOM COVERS HOLDINGS LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2021

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### 1 Accounting policies

(Continued)

#### 1.8 Cash and cash equivalents

Cash and cash equivalents are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

#### 1.9 Financial instruments

The group has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the group's balance sheet when the group becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset and the net amounts presented in the financial statements when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

##### **Basic financial assets**

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

##### **Other financial assets**

Other financial assets, including investments in equity instruments which are not subsidiaries, associates or joint ventures, are initially measured at fair value, which is normally the transaction price. Such assets are subsequently carried at fair value and the changes in fair value are recognised in profit or loss, except that investments in equity instruments that are not publicly traded and whose fair values cannot be measured reliably are measured at cost less impairment.

##### **Impairment of financial assets**

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

##### **Derecognition of financial assets**

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the group transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

# CUSTOM COVERS HOLDINGS LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2021

### 1 Accounting policies

(Continued)

#### **Classification of financial liabilities**

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the group after deducting all of its liabilities.

#### **Basic financial liabilities**

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

#### **Derecognition of financial liabilities**

Financial liabilities are derecognised when the group's contractual obligations expire or are discharged or cancelled.

### 1.10 Equity instruments

Equity instruments issued by the group are recorded at the proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the group.

### 1.11 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

#### **Current tax**

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

#### **Deferred tax**

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the profit and loss account, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset if, and only if, there is a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

# **CUSTOM COVERS HOLDINGS LIMITED**

## **NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**

**FOR THE YEAR ENDED 30 NOVEMBER 2021**

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### **1 Accounting policies**

**(Continued)**

#### **1.12 Employee benefits**

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### **1.13 Retirement benefits**

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

#### **1.14 Leases**

Rentals payable under operating leases, including any lease incentives received, are charged to profit or loss on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.

#### **1.15 Government grants**

Government grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

A grant that specifies performance conditions is recognised in income when the performance conditions are met. Where a grant does not specify performance conditions it is recognised in income when the proceeds are received or receivable. A grant received before the recognition criteria are satisfied is recognised as a liability.

# **CUSTOM COVERS HOLDINGS LIMITED**

## **NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**

**FOR THE YEAR ENDED 30 NOVEMBER 2021**

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### **2 Judgements and key sources of estimation uncertainty**

In the application of the group's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

#### **Critical judgements**

The following judgements (apart from those involving estimates) have had the most significant effect on amounts recognised in the financial statements.

#### **Leases**

The directors have determined whether leases entered into by the group are operating or finance leases. These decisions depend on an assessment of whether the risks and rewards of ownership have been transferred from the lessor to the lessee on a lease by lease basis.

#### **Impairment of fixed assets**

The directors have determined whether there are any indicators of impairment of the group's tangible fixed assets. Factors taken into consideration in reaching such a decision include the economic viability and expected future financial performance of the asset.

#### **Bank borrowings**

The directors have determined whether bank borrowings are classified as current or non-current borrowings. These decisions depend on the cash flow requirements of the group and whether the bank borrowings can be repaid.



# CUSTOM COVERS HOLDINGS LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2021

### 2 Judgements and key sources of estimation uncertainty

(Continued)

#### Key sources of estimation uncertainty

The estimates and assumptions which have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities are as follows.

#### Depreciation

Tangible fixed assets are depreciated over their useful economic lives taking into consideration residual values, where appropriate. The actual lives of the assets and residual values are assessed annually and may vary depending on a number of factors. In re-assessing asset lives, factors such as technological innovation, product life cycles and maintenance programmes are taken into consideration. Residual value assessments consider issues such as future market conditions, the remaining life of the asset and projected disposal values.

#### Allowances for doubtful debts

Allowances for doubtful accounts are maintained for estimated losses resulting from the subsequent inability of customers to make required payments. If the financial conditions of customers were to deteriorate, resulting in impairment of the ability to make payments, additional allowances may be required in future periods.

#### Work in progress

Assess the stage of completion of work in progress and estimate the level of materials and labour used for each job.

#### Land and buildings revaluation

Land and buildings are valued by chartered surveyors not connected with the company on the basis of market value. The valuation conforms to International Valuation Standards and is based on recent market transactions on arm's length terms for similar properties.

### 3 Turnover and other revenue

	2021 £	2020 £
<b>Turnover analysed by class of business</b>		
The sale of goods	6,510,939	4,996,309
The rendering of services	257,000	99,700
	<u>6,767,939</u>	<u>5,096,009</u>
	2021 £	2020 £
<b>Other significant revenue</b>		
Interest income	-	2,020
Coronavirus Job Retention Scheme	89,814	428,579
	<u>89,814</u>	<u>428,579</u>

# CUSTOM COVERS HOLDINGS LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2021

### 3 Turnover and other revenue

(Continued)

	2021	2020
	£	£
<b>Turnover analysed by geographical market</b>		
United Kingdom	6,580,939	4,708,206
Rest of Europe	183,000	366,131
Rest of the World	4,000	21,672
	<u>6,767,939</u>	<u>5,096,009</u>

### 4 Operating profit

	2021	2020
	£	£
Operating profit for the year is stated after charging/(crediting):		
Government grants	(89,814)	(428,579)
Depreciation of owned tangible fixed assets	165,269	209,530
Profit on disposal of tangible fixed assets	(70,709)	(111,157)
Operating lease charges	<u>77,697</u>	<u>82,500</u>

The government grants received during the year are in respect of the United Kingdom government Job Retention Scheme.

The 2021 cost of sales of £4,330,732 includes costs of £72,602 recovered under the CJRS. On a comparable basis to 2020 the gross profit is therefore £2,509,809 (2020 - £1,445,045) which is 37.1% of sales (2020 - 28.4%).

### 5 Auditor's remuneration

	2021	2020
	£	£
Fees payable to the company's auditor and associates:		
<b>For audit services</b>		
Audit of the financial statements of the group and company	3,200	3,100
Audit of the financial statements of the company's subsidiaries	10,600	11,325
	<u>13,800</u>	<u>14,425</u>
<b>For other services</b>		
Other taxation services	<u>1,950</u>	<u>1,550</u>

# CUSTOM COVERS HOLDINGS LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2021

### 6 Employees

The average monthly number of persons (including directors) employed by the group and company during the year was:

	Group 2021 Number	2020 Number	Company 2021 Number	2020 Number
Directors	2	2	2	2
Production	41	57	-	-
Administrative	14	12	-	-
Total	<u>57</u>	<u>71</u>	<u>2</u>	<u>2</u>

Their aggregate remuneration comprised:

	Group 2021 £	2020 £	Company 2021 £	2020 £
Wages and salaries	2,058,494	1,989,795	-	-
Social security costs	241,143	185,613	-	-
Pension costs	64,821	79,283	-	-
	<u>2,364,458</u>	<u>2,254,691</u>	<u>-</u>	<u>-</u>
Redundancy payments made or committed	-	43,136	-	-

### 7 Directors' remuneration

	2021 £	2020 £
Remuneration for qualifying services	223,016	157,714
Company pension contributions to defined contribution schemes	2,000	2,961
	<u>225,016</u>	<u>160,675</u>

The number of directors for whom retirement benefits are accruing under defined contribution schemes amounted to 1 (2020 - 1).

Remuneration disclosed above includes the following amounts paid to the highest paid director:

	2021 £	2020 £
Remuneration for qualifying services	<u>162,008</u>	<u>102,506</u>

# CUSTOM COVERS HOLDINGS LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2021

### 8 Interest receivable and similar income

	2021 £	2020 £
<b>Interest income</b>		
Interest on bank deposits	-	2,020
<b>Other income from investments</b>		
Unrealised gains on financial instruments measured at fair value through profit or loss	11,102	-
<b>Total income</b>	<u>11,102</u>	<u>2,020</u>

### 9 Interest payable and similar expenses

	2021 £	2020 £
<b>Interest on financial liabilities measured at amortised cost:</b>		
Interest on bank overdrafts and loans	20,216	22,176
	<u>20,216</u>	<u>22,176</u>

### 10 Taxation

	2021 £	2020 £
<b>Current tax</b>		
UK corporation tax on profits for the current period	185,790	8,442
Adjustments in respect of prior periods	-	(9)
<b>Total current tax</b>	<u>185,790</u>	<u>8,433</u>
<b>Deferred tax</b>		
Origination and reversal of timing differences	15,622	-
<b>Total tax charge</b>	<u>201,412</u>	<u>8,433</u>

# CUSTOM COVERS HOLDINGS LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 30 NOVEMBER 2021

#### 10 Taxation

(Continued)

The actual charge for the year can be reconciled to the expected charge for the year based on the profit or loss and the standard rate of tax as follows:

	2021 £	2020 £
Profit before taxation	904,309	12,427
Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2020: 19.00%)	171,819	2,361
Capital allowances in excess of depreciation	16,292	6,178
Disallowable expenditure	-	15
Income not taxable	(2,321)	(112)
Adjustments in respect of prior periods	-	(9)
Deferred tax charge	15,622	-
Taxation charge	201,412	8,433

In addition to the amount charged to the profit and loss account, the following amounts relating to tax have been recognised directly in other comprehensive income:

	2021 £	2020 £
Deferred tax arising on:		
Revaluation of property	118,272	-

## CUSTOM COVERS HOLDINGS LIMITED

### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2021

#### 11 Tangible fixed assets

Group	Freehold buildings £	Plant and machinery £	Fixtures and fittings £	Computers £	Motor vehicles £	Hire equipment £	Total £
<b>Cost or valuation</b>							
At 1 December 2020	2,346,200	1,376,994	157,856	168,778	82,711	275,993	4,408,532
Additions	-	-	-	-	-	8,811	8,811
Disposals	-	(55,811)	(16,372)	-	-	(51,825)	(124,008)
Revaluation	478,800	-	-	-	-	-	478,800
At 30 November 2021	2,825,000	1,321,183	141,484	168,778	82,711	232,979	4,772,135
<b>Depreciation and impairment</b>							
At 1 December 2020	231,219	826,203	104,258	145,193	75,535	70,942	1,453,350
Depreciation charged in the year	13,588	84,577	13,105	8,851	6,873	38,275	165,269
Eliminated in respect of disposals	-	(22,860)	(12,224)	-	-	(26,104)	(61,188)
Revaluation	(231,219)	-	-	-	-	-	(231,219)
At 30 November 2021	13,588	887,920	105,139	154,044	82,408	83,113	1,326,212
<b>Carrying amount</b>							
At 30 November 2021	2,811,412	433,263	36,345	14,734	303	149,866	3,445,923
At 30 November 2020	2,114,981	550,791	53,598	23,585	7,176	205,051	2,955,182

The company had no tangible fixed assets at 30 November 2021 or 30 November 2020.

# CUSTOM COVERS HOLDINGS LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 30 NOVEMBER 2021

#### 11 Tangible fixed assets

(Continued)

Included in cost or valuation of land and buildings is freehold land of £974,400 (2020 - £822,808) which is not depreciated.

The carrying value of land and buildings comprises:

	Group 2021 £	2020 £	Company 2021 £	2020 £
Freehold	2,811,412	2,114,981	-	-

Land and buildings were valued at 19 July 2021 by Vail Williams, Chartered Surveyors not connected with the company on the basis of market value. The valuation conforms to International Valuation Standards and was based on recent market transactions on arm's length terms for similar properties.

If revalued assets were stated on an historical cost basis rather than a fair value basis, the total amounts included would have been as follows:

	Group 2021 £	2020 £	Company 2021 £	2020 £
Cost	1,813,038	1,813,038	-	-
Accumulated depreciation	(141,592)	(130,360)	-	-
Carrying value	1,671,446	1,682,678	-	-

#### 12 Fixed asset investments

	Notes	Group 2021 £	2020 £	Company 2021 £	2020 £
Investments in subsidiaries	13	-	-	1,171,661	1,171,661

#### Movements in fixed asset investments Company

	Shares in subsidiaries £
<b>Cost or valuation</b>	
At 1 December 2020 and 30 November 2021	1,171,661
<b>Carrying amount</b>	
At 30 November 2021	1,171,661
At 30 November 2020	1,171,661

# CUSTOM COVERS HOLDINGS LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2021

### 13 Subsidiaries

Details of the company's subsidiaries at 30 November 2021 are as follows:

Name of undertaking	Registered office	Nature of business	Class of shares held	% Held Direct
Custom Covers (1984) Limited	England & Wales	Bespoke cover maker	Ordinary	100.00

### 14 Stocks

	Group 2021 £	2020 £	Company 2021 £	2020 £
Raw materials and consumables	516,119	402,495	-	-
Work in progress	38,525	38,215	-	-
Finished goods and goods for resale	542,674	404,610	-	-
	<u>1,097,318</u>	<u>845,320</u>	<u>-</u>	<u>-</u>

### 15 Debtors

	Group 2021 £	2020 £	Company 2021 £	2020 £
<b>Amounts falling due within one year:</b>				
Trade debtors	327,382	292,654	-	-
Prepayments and accrued income	68,109	53,373	-	-
	<u>395,491</u>	<u>346,027</u>	<u>-</u>	<u>-</u>

### 16 Current asset investments

	Group 2021 £	2020 £	Company 2021 £	2020 £
Listed investments	<u>354,861</u>	<u>343,759</u>	<u>354,861</u>	<u>343,759</u>



# CUSTOM COVERS HOLDINGS LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2021

### 17 Creditors: amounts falling due within one year

	Notes	Group 2021 £	2020 £	Company 2021 £	2020 £
Bank loans	19	103,327	142,232	-	-
Trade creditors		383,666	872,188	-	-
Amounts owed to group undertakings		-	-	-	4,408
Corporation tax payable		185,790	8,442	-	-
Other taxation and social security		242,057	314,795	-	-
Other creditors		978,440	207,697	-	-
Accruals and deferred income		386,477	202,376	3,250	3,500
		<u>2,279,757</u>	<u>1,747,730</u>	<u>3,250</u>	<u>7,908</u>

### 18 Creditors: amounts falling due after more than one year

	Notes	Group 2021 £	2020 £	Company 2021 £	2020 £
Bank loans and overdrafts	19	<u>546,928</u>	<u>1,117,579</u>	<u>-</u>	<u>-</u>

Amounts included above which fall due after five years are as follows:

Payable by instalments	<u>104,456</u>	<u>281,818</u>	<u>-</u>	<u>-</u>
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### 19 Loans and overdrafts

	Group 2021 £	2020 £	Company 2021 £	2020 £
Bank loans	<u>650,255</u>	<u>1,259,811</u>	<u>-</u>	<u>-</u>
Payable within one year	103,327	142,232	-	-
Payable after one year	<u>546,928</u>	<u>1,117,579</u>	<u>-</u>	<u>-</u>

#### Commercial Mortgage

The commercial mortgage is repayable by monthly instalments at a fixed rate of interest at 2.87%.

HSBC Bank PLC has one outstanding legal mortgage over the freehold land and buildings.

# CUSTOM COVERS HOLDINGS LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 30 NOVEMBER 2021

#### 20 Deferred taxation

The following are the major deferred tax liabilities and assets recognised by the group and company, and movements thereon:

	Liabilities 2021 £	Liabilities 2020 £
<b>Group</b>		
Accelerated capital allowances	158,628	143,006
Revaluations	118,272	-
	<u>276,900</u>	<u>143,006</u>
	<b>Group 2021 £</b>	<b>Company 2021 £</b>
<b>Movements in the year:</b>		
Liability at 1 December 2020	143,006	-
Charge to profit or loss	15,622	-
Charge to other comprehensive income	118,272	-
	<u>276,900</u>	<u>-</u>
Liability at 30 November 2021		

#### 21 Retirement benefit schemes

	2021 £	2020 £
<b>Defined contribution schemes</b>		
Charge to profit or loss in respect of defined contribution schemes	<u>64,821</u>	<u>79,283</u>

A defined contribution pension scheme is operated for all qualifying employees. The assets of the scheme are held separately from those of the group in an independently administered fund.

#### 22 Share capital

	2021 Number	2020 Number	2021 £	2020 £
<b>Ordinary share capital Issued and fully paid</b>				
Ordinary shares of £1 each	<u>11,400</u>	<u>11,400</u>	<u>11,400</u>	<u>11,400</u>

## CUSTOM COVERS HOLDINGS LIMITED

### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2021

#### 23 Dividends

	2021 £	2020 £
Interim paid	94,620	-

#### 24 Operating lease commitments

##### Lessee

At the reporting end date the company and group had no outstanding commitments for future minimum lease payments under non-cancellable operating leases. In 2020, the following amounts were due:

	Group 2021 £	2020 £	Company 2021 £	2020 £
Within one year	-	82,500	-	-
Between two and five years	-	362,000	-	-
In over five years	-	90,500	-	-
	-	535,000	-	-

#### 25 Related party transactions

##### Family member of a director

Dividends totalling £8,715 (2020 - £0) were paid in the year in respect of shares held by a family member of a director.

#### 26 Directors' transactions

Dividends totalling £85,905 (2020 - £0) were paid in the year in respect of shares held by the company's directors.

#### 27 Controlling party

The ultimate controlling party is R D Sanders BA, ACA.

# CUSTOM COVERS HOLDINGS LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2021

### 28 Cash generated from group operations

	2021 £	2020 £
Profit for the year after tax	702,897	3,994
<b>Adjustments for:</b>		
Taxation charged	201,412	8,433
Finance costs	20,216	22,176
Investment income	(11,102)	(2,020)
Gain on disposal of tangible fixed assets	(70,709)	(111,157)
Depreciation and impairment of tangible fixed assets	165,269	209,530
<b>Movements in working capital:</b>		
(Increase)/decrease in stocks	(251,998)	203,867
(Increase)/decrease in debtors	(49,464)	195,948
Increase in creditors	393,584	647,598
<b>Cash generated from operations</b>	<b>1,100,105</b>	<b>1,178,369</b>

### 29 Cash absorbed by operations - company

	2021 £	2020 £
Profit/(loss) for the year after tax	185,459	(6,539)
<b>Adjustments for:</b>		
Investment income	(189,602)	(1,288)
<b>Movements in working capital:</b>		
(Decrease)/increase in creditors	(4,658)	7,700
<b>Cash absorbed by operations</b>	<b>(8,801)</b>	<b>(127)</b>

### 30 Analysis of changes in net funds - group

	1 December 2020 £	Cash flows £	30 November 2021 £
Cash at bank and in hand	2,779,352	491,989	3,271,341
Borrowings excluding overdrafts	(1,259,811)	609,556	(650,255)
	<b>1,519,541</b>	<b>1,101,545</b>	<b>2,621,086</b>

# CUSTOM COVERS HOLDINGS LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

**FOR THE YEAR ENDED 30 NOVEMBER 2021**

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**31 Analysis of changes in net funds - company**

	<b>1 December 2020</b>	<b>Cash flows</b>	<b>30 November 2021</b>
	<b>£</b>	<b>£</b>	<b>£</b>
Cash at bank and in hand	348,720	75,079	423,799
	<u>          </u>	<u>          </u>	<u>          </u>