# REGISTERED COMPANY NUMBER: 04386501 (England and Wales) REGISTERED CHARITY NUMBER 1093047

# REPORT OF THE TRUSTEES AND AUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2010 FOR BXL SERVICES



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17/12/2010 COMPANIES HOUSE

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Howard Worth
Chartered Accountants and
Registered Auditors
Drake House
Gadbrook Park
Northwich
Cheshire
CW9 7RA

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# CHAIRMAN'S REPORT FOR THE YEAR ENDED 31ST MARCH 2010

This financial year was our first full trading period following our transition from Connexions Birmingham and Solihull during the year 2008/9, and our results were in line with our expectations, providing a firm basis for the next financial year

The company has undergone further changes this year to reflect our renewed purpose of helping people of all ages 'get ready for work'. This has included the cessation of some contracts, amending our articles to allow BXL to trade outside of the Birmingham and Solihuli area, and a lot of work by the executive in redefining our offers to our key customers.

We have also restructured our board membership to ensure our trustees expenence are more directly relevant to the new business of BXL, and are in the process of creating a new Advisory Council for BXL to help guide us strategically and connect more closely with our Stakeholders

Looking to the future, BXL will continue to focus on our core markets of Educators, Business linkage and people development. We have new web resources planned for launch this year, as well as more frequent communications with our key customer groups.

We are seeking to leverage our strong financial base to support other similar organisations in our area to succeed further, and are considering potential acquisitions and mergers as they arise on their own ments

I remain grateful for the support of all of our board members for their support. On behalf of the board, I'd like to thank our employees for their dedication and considerable efforts during yet another year of change, and to all our business partners for their part in helping BXL continue to succeed and remain relevant to such an important purpose and agenda

Neil Makin

# REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31ST MARCH 2010

The trustees who are also directors of the chanty for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31st March 2010. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) 'Accounting and Reporting by Charities' issued in March 2005

#### REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

04386501 (England and Wales)

# Registered Charity number

1093047

#### Registered office

55 Colmore Row

Birmingham

West Midlands

**B3 2AS** 

#### **Trustees**

D N Makin

T Howell

C Chater

M A Green K I Meeson

\$ Hyde

A H Mitchell

L R Jenks

M Rogers

P Brammall

R E Martin

**B** Smith R Jeans

D J Waller

P Stone

- resigned 23/4/2009

- resigned 23/4/2009

- resigned 23/4/2009

- resigned 9/10/2009

- resigned 14/1/2010

resigned 28/4/2010

- appointed 23/4/2009

- resigned 14/1/2010

- appointed 3/7/2009

### Company Secretary

R Finding

#### **Auditors**

Howard Worth

Chartered Accountants and

Registered Auditors

**Drake House** 

Gadbrook Park

Northwich

Cheshire

**CW9 7RA** 

### STRUCTURE, GOVERNANCE AND MANAGEMENT

### **Governing document**

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006

# Recruitment and appointment of new trustees

All potential Trustees are interviewed and meet with members of the Senior Management Team before their nomination is formally taken to the Board

# REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31ST MARCH 2010

# STRUCTURE, GOVERNANCE AND MANAGEMENT

Induction and training of new trustees

All trustees receive a 'Guide to Board Members of BXL, which includes the following -

- Introduction, including memorandum and articles of association, company structure and Board Members
- Principles of Corporate Governance
- Corporate Roles and Responsibilities
- Individual Roles and Responsibilities
- Financial Reporting and Internal Controls
- Standards of Behaviour
- Responsibilities of Chanty Trustees

#### Organisational structure

The company comprises of an independent chair and a Board of Trustees, who represent a wide range of organisations within Birmingham and Solihull. The Board is supported by a Senior Management Team, who are held accountable by the Board for the delivery of service. The Senior Management Team reports to the Board at least four times a year. The Board meets at least four times a year and reviews the performance of the organisation and compares it to national, local and contracted targets.

The company structure also incorporates the following sub committees -

The Audit sub committee exist to advise the Company on its statutory responsibilities relating to the company audit and its auditors. Responsibility for ensuring that a formal risk management process is in place and to review the internal audit processes and reports.

The Finance, Staffing & General Purposes Committee remit is to cover HR issues, project reviews and to cover an operational financial review

# Related parties

The company has a close relationship with Birmingham City Council, Solihuli Metropolitan Borough Council and the Learning and Skills Council. A summary of transactions with these and other related parties is set out in note 16 of the financial statements.

#### Risk management

The trustees have a duty to identify and review the risks to which the chanty is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error. The systems of internal control are designed to provide reasonable, but not absolute, assurance against material misstatement or loss. They include -

- a strategic plan and an annual budget approved by the directors,
- regular consideration by the directors of financial results, variance from budgets, non financial performance indicators and benchmarking reviews,
- delegation of authority and segregation of duties,
- identification and management of risks

A formal risk register is being drawn up

# REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31ST MARCH 2010

#### **OBJECTIVES AND ACTIVITIES**

#### Objectives and aims

The objective of the company to improve the prospects of employment for individuals in the Birmingham and Solihull district have been addressed by the provision of advice and guidance in relation to careers, training and personal development. The clear mission is to help people become "Ready for Work"

The company continues to seek new business and to achieve contractual targets, whilst amending our business portfolio to ensure that the company remains central to the delivery of services that support our revised purpose

Our role is to work with employers, education and government to increase levels of employability and life skills. Employers are often frustrated at the level of "work readiness" they see among candidates and can find the education system and government initiatives hard to navigate

Some young people need greater help in preparing for work once they leave full time education, need more personalised approaches to equipping them with "soft" skills as well as relevant qualifications

The activities of the company are to prepare people to become Ready for Work. Through a diverse range of activities the company increases levels of employability and engages employers with young people and the education system.

Our services include the Education Business Partnership service, our Adult Careers advice service and the Elev8 NEET (not in education, employment or training) project that work with employers, educational partners and the Government to increase employability and life skills

BXL's activities are funded through a combination of Government initiatives, as well as services which are sold directly to businesses and educational establishments

In setting our objectives and planning our activities the Trustees have given due regard to the Chanty Commission's general guidance on public benefit

### **Education Business Partnership**

The Education business Partnership provides an advisory service that brings schools, colleges, businesses and young people together through work related activities and events. EBP supports the delivery of the curriculum, including Diplomas, to help prepare young people for working life.

#### Elev8

A £2 million project funded from ESF (European Social fund) through the Learning & Skills Council from October 2008 to December 2010. A consortium of partners led by BXL will deliver the Elev8 project across Birmingham and Solihull. The project aims to engage 530 16-18 year olds and learners aged up to 25 with learning difficulties and disabilities in the NEET group into learning and progress them into sustainable education, employment and training.

#### Nextstep

Nextstep Information and Advice on learning and work is a service for adults aged 20 and over. Advice may involve using decision-making tools, completing interest questionnaires, interpretation of labour market information or advice on job search methods (eg CV design). This contract ended 1st June 2010.

# Improving Chances "Family" Project

Improving Chances Project works with individuals and families in the South West of the City, and aims to reduce multi-generational unemployment, by raising the skills and aspirations of disadvantaged young people and their parents or guardians (NB This is in future tense, yet a report on past year?) This innovative project will break the cycle of low expectations and raise aspirations by delivering a menu of accredited and non-accredited training opportunities that can be tailored to each family's needs

### REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31ST MARCH 2010

#### **OBJECTIVES AND ACTIVITIES**

#### Objectives and aims

We will work alongside Connexions, Community Centres, Children Centres and local schools. Working with these agencies, we will identify young people and adults who are at risk of becoming NEET or who are currently unemployed. We will address their individual issues and encourage them to become role-models for their family. Once identified as a family with a history of unemployment, other members will be invited to participate in the programme. Families will be encouraged to work together and a "family action plan" will be worked on together with professional support.

### **Employment & Opportunities**

This front line service underpins the work of those providing advice and guidance. It provides a comprehensive range of opportunities that will assist young people in moving forward in life.

The range encompasses personal development and voluntary work, entry level jobs, Apprenticeships and career development opportunities, plus part-time and temporary work

Recognised as the "one stop shop" to bring employers and young people together, the team works with both public and private sector, employers from blue chip organisations and household names to small to medium sized enterprises and micro businesses

Overall, we are convinced that the future for BXL will be secured through

- Becoming an aggregator for other third sector organisations for funding bids and mutual support/learning/training
- Growing through acquiring or merging with other suitable third sector or private organisations that are a good capability or customer fit to our own plans
- Developing our existing services to be a lower cost of delivery, and developing them to become more relevant
- Developing new services that find niches in existing mainstream provision, for example the intergenerational NEET offening pilot
- Supporting all of this work through use of frugal PR work to position BXL with our stakeholders and partners as a thought leader and what we stand for, as well as a frequent but relevant marketing output to our customer and stakeholder bases

#### **ACHIEVEMENT AND PERFORMANCE**

### Charitable activities

During the year we received three very important accreditations

Our Nextstep team had their Matrix standard renewed for a second time and our Elev8 NEET project was also awarded the accreditation. Matrix Standard is the national quality standard for any organisation that delivers information, advice and/or guidance on learning and work.

Our Education Business Partnership also achieved AEBE accreditation. This new award is the Education Business Excellence Standard approved by the DCSF. This award recognises the continued efforts and high standards that we have achieved and our ongoing work connecting education and the world of work for the benefit of young people in the area. BXL EBP is one of the first 25 of over 100 Education Business Partnership Organisations in the UK to be accredited with this award. (By April 2011 only EBPs with this accreditation will be eligible to continue to be commissioned)

In addition the company was successful in securing funding from Be Birmingham for reducing multigenerational unemployment by raising the skills and aspirations of disadvantaged young people and their parents or guardians

The company continued to meet the targets set by the vanous funding agencies

### REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31ST MARCH 2010

#### **FINANCIAL REVIEW**

### Reserves policy

The Directors have reviewed the reserves of the Charity. This review looked at the nature of the income and expenditure streams, the need to ensure that the variable income streams matched with fixed commitments and the nature of the reserves.

In view of the changing environment within which the company now operates the Board feel that the reserves are at a level to ensure that the company has the required funds to continue to fulfil its obligations

#### Funds in deficit

Following the full adoption of FRS17, the restricted funds have been put into a deficit position. In anticipation of this, the company had formulated a strategy to bring the deficit back into a surplus position. Measures in place to assist in the recovery of the pension deficit include -

- Recognising the statutory nature of the Local Government Pension Scheme (LGPS), so that deficits are recovered over time. At the last valuation, the recovery period was 25 years. As the scheme is now closed to new entrants the recovery period has been reduced to 12 years.
- Phasing increases in contributions over six years

Recognising such financial "improvements" as a reduction in ill-health retirements and changes to the LGPS, such as retirement at age 65 and no early retirements before 55

### Principal funding sources

#### Income generation

The main funding streams were received from the Local Authorities, schools to enhance the education and business links between educational institutions and employers and from the Learning and Skills Council for delivery of a service to engage with 16-18 year olds and learners up to 25 who are in the NEET group and progress them into education, employment and training

# Resources expended

Staff costs are the most significant part of the Charity's activities

Regular reviews on the best use of the Charity's resources takes place 
This ensures that BXL is making the most efficient use of its resources

# **EMPLOYEES**

It is our policy to

- Employ disabled persons in the job suited to their aptitudes, abilities and qualifications whenever practicable.
- Endeavour to continue the employment of those who become disabled whilst in our employment either by restructuring the employee's own job, retaining and/or rehabilitation if necessary,
- Provide disabled employees with the same opportunities for promotion, career development and training as those afforded to other employees
- BXL Services is an equal opportunities employer with an elected Staff Council BXL works with the disability advisory section of Job Centre Plus Access to Work and has the Positive about Disabled People " ✓ ✓ " symbol

# REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31ST MARCH 2010

#### STATEMENT OF TRUSTEES RESPONSIBILITIES

The trustees (who are also the directors of BXL Services for the purposes of company law) are responsible for preparing the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently,
- observe the methods and principles in the Charity SORP,
- make judgements and estimates that are reasonable and prudent,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the trustees are aware, there is no relevant information (as defined by Section 418 of the Companies Act 2006) of which the charitable company's auditors are unaware, and each trustee has taken all the steps that they ought to have taken as a trustee in order to make them aware of any audit information and to establish that the charitable company's auditors are aware of that information

### **AUDITORS**

The auditors, Howard Worth, will be proposed for re-appointment at the forthcoming Annual General Meeting

ON BEHALF OF THE BOARD

K I Meeson \ Trustee

Date 7th July 2010

# REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF BXL SERVICES

We have audited the financial statements of BXL Services for the year ended 31st March 2010 on pages ten to nineteen. The financial statements have been prepared under the accounting policies set out therein

This report is made solely to the chantable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed

# Respective responsibilities of trustees and auditors

The trustees' (who are also the directors of the charitable company for the purposes of company law) responsibilities for preparing the Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and for being satisfied that the financial statements give a true and fair view are set out on page seven

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland)

We report to you our opinion as to whether the financial statements give a true and fair view, are properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice and are prepared in accordance with the Companies Act 2006. We also report to you whether, in our opinion the information given in the Report of the Trustees is consistent with those financial statements.

In addition, we report to you if, in our opinion, the charitable company has not kept adequate accounting records, if the charitable company's financial statements are not in agreement with the accounting records and returns, if we have not received all the information and explanations we require for our audit, or if certain disclosures of trustees' remuneration specified by law are not made

We read other information contained in the Annual Report, and consider whether it is consistent with the audited financial statements. This other information comprises only the Report of the Trustees and the Chairman's Report. We consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the financial statements. Our responsibilities do not extend to any other information.

# Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the trustees in the preparation of the financial statements, and of whether the accounting policies are appropriate to the charitable company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

# REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF BXL SERVICES

### Opinion

In our opinion

- the financial statements give a true and fair view of the state of the charitable company's affairs as at 31st March 2010 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended,
- the financial statements have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice,
- the financial statements have been prepared in accordance with the Companies Act 2006, and
- the information given in the Report of the Trustees is consistent with the financial statements

CJ Swallow BSc FCA (Senior Statutory Auditor)

for and on behalf of Howard Worth

Chartered Accountants and

Registered Auditors

Drake House

Gadbrook Park

Northwich

Cheshire

**CW9 7RA** 

Date 7<sup>th</sup> July 2010

# STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31ST MARCH 2010

| •                                                                                  |      |                    |                      |                                |                                |
|------------------------------------------------------------------------------------|------|--------------------|----------------------|--------------------------------|--------------------------------|
|                                                                                    | Note | Unrestricted funds | Restricted funds £   | 31 3 10<br>Total<br>funds<br>£ | 31 3 09<br>Total<br>funds<br>£ |
| INCOMING RESOURCES Incoming resources from generated                               |      |                    |                      |                                |                                |
| funds<br>Investment income                                                         | 2    | 3,913              | •                    | 3,913                          | 71,982                         |
| Incoming resources from charitable activities                                      | 3    |                    |                      |                                |                                |
| Information, advice and guidance to young people and adults                        |      | <del>-</del>       | 2,802,708            | 2,802,708                      | 9,464,389                      |
| Total incoming resources                                                           |      | 3,913              | 2,802,708            | 2,806,621                      | 9,536,371                      |
| RESOURCES EXPENDED Charitable activities Information, advice and guidance to young | 4    |                    |                      |                                |                                |
| people and adults                                                                  | 6    | -                  | 2,968,150<br>123,725 | 2,968,150<br>123,725           | (5,992,825)<br>1,148,733       |
| Governance costs                                                                   | О    |                    | <u> </u>             |                                |                                |
| Total resources expended                                                           |      | -                  | 3,091,875            | 3,091,875                      | (4,844,092)                    |
|                                                                                    |      |                    |                      | <del></del>                    |                                |
| NET INCOMING/(OUTGOING) RESOURCES                                                  |      | 3,913              | (289,167)            | (285,254)                      | 14,380,463                     |
| Other recognised gains/losses Actuarial gains/losses on defined benefit            |      |                    |                      |                                |                                |
| schemes                                                                            |      |                    | (908,000)            | (908,000)                      | (1,823,000)                    |
| Net movement in funds                                                              |      | 3,913              | (1,197,167)          | (1,193,254)                    | 12,557,463                     |
| RECONCILIATION OF FUNDS                                                            |      |                    |                      |                                |                                |
| Total funds brought forward                                                        |      | 2,547,299          | (3,163,040)          | (615,741)                      | (13,173,204)                   |
| TOTAL FUNDS CARRIED FORWARD                                                        |      | 2,551,212          | (4,360,207)          | (1,808,995)                    | (615,741)                      |

# **CONTINUING OPERATIONS**

All incoming resources and resources expended arise from continuing activities

The notes form part of these financial statements

# BALANCE SHEET AT 31ST MARCH 2010

|                                                                           | Note  | Unrestricted<br>funds<br>£ | Restricted funds | 31 3 10<br>Total<br>funds<br>£ | 31 3 09<br>Total<br>funds<br>£ |
|---------------------------------------------------------------------------|-------|----------------------------|------------------|--------------------------------|--------------------------------|
| CURRENT ASSETS  Debtors amounts falling due within one year  Cash at bank | ar 11 | 2,551,212                  | 568,336<br>      | 568,336<br>2,551,212           | 559,378<br>2,547,299           |
|                                                                           |       | 2,551,212                  | 568,336          | 3,119,548                      | 3,106,677                      |
| CREDITORS Amounts falling due within one year                             | 12    | -                          | (2,158,543)      | (2,158,543)                    | (1,912,418)                    |
| NET CURRENT ASSETS/(LIABILITIES)                                          |       | 2,551,212                  | (1,590,207)      | 961,005                        | 1,194,259                      |
| TOTAL ASSETS LESS CURRENT<br>LIABILITIES                                  |       | 2,551,212                  | (1,590,207)      | 961,005                        | 1,194,259                      |
| PENSION LIABILITY                                                         | 14    | -                          | (2,770,000)      | (2,770,000)                    | (1,810,000)                    |
| NET ASSETS/(LIABILITIES)                                                  |       | 2,551,212                  | (4,360,207)      | (1,808,995)                    | (615,741)                      |
| FUNDS Unrestricted funds Restricted funds                                 | 15    |                            |                  | 2,551,212<br>(4,360,207)       | 2,547,299<br>(3,163,040)       |
| TOTAL FUNDS                                                               |       |                            |                  | (1,808,995)                    | (615,741)                      |

The financial statements were approved by the Board of Trustees on  $7^{\text{th}}$  July 2010 and were signed on its behalf by

K I Meeson -Trustee

M Rogers -Trustee

The notes form part of these financial statements

# CASH FLOW STATEMENT FOR THE YEAR ENDED 31ST MARCH 2010

| Net cash outflow from operating activities                  | Notes<br>1 | 31 3 10<br>£<br>(51,801) | 31 3 09<br>£<br>(1,373,453) |
|-------------------------------------------------------------|------------|--------------------------|-----------------------------|
| Returns on investments and servicing of finance             | 2          | 3,913                    | 71,982                      |
| Capital expenditure and financial investment                | 2          | -                        | 450,005                     |
| Decrease in cash in the period                              |            | (47,888)                 | <u>(851,466)</u>            |
| Reconciliation of net cash flow to movement in net debt     | 3          |                          |                             |
| Decrease in cash in the period                              |            | (47,888)                 | (851,466)                   |
| Change in net debt resulting from cash flows                |            | (47,888)                 | (851,466)                   |
| Movement in net debt in the period<br>Net debt at 1st April |            | (47,888)<br>1,411,340    | (851,466)<br>2,262,806      |
| Net debt at 31st March                                      |            | 1,363,452                | 1,411,340                   |

The notes form part of these financial statements

# NOTES TO THE CASH FLOW STATEMENT FOR THE YEAR ENDED 31ST MARCH 2010

| 1. | RECONCILIATION OF NET (OUTGOING)\INCOMING RESOURCES TO NET CASH OUTF                                                                                                          |                          |                                         |                                                                   |
|----|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|-----------------------------------------|-------------------------------------------------------------------|
|    | Net (outgoing)\incoming resources Depreciation charges                                                                                                                        |                          | 31 3 10<br>£<br>(285,254)               | 31 3 09<br>£<br>14,380,463<br>13,446                              |
|    | Profit on disposal of fixed assets Interest received (Increase)/decrease in debtors Increase/(decrease) in creditors Difference between pension charge and cash contributions |                          | (3,913)<br>(8,958)<br>194,324<br>52,000 | (229,978)<br>(71,982)<br>3,797,374<br>(4,747,776)<br>(14,515,000) |
|    | Net cash outflow from operating activities                                                                                                                                    | •                        | (51,801)                                | (1,373,453)                                                       |
| 2  | ANALYSIS OF CASH FLOWS FOR HEADINGS NETTED                                                                                                                                    | IN THE CASH              | I FLOW STAT                             | EMENT                                                             |
|    |                                                                                                                                                                               |                          | 31 3 10<br>£                            | 31 3 09<br>£                                                      |
|    | Returns on investments and servicing of finance Interest received                                                                                                             |                          | 3,913                                   | 71,982                                                            |
|    | Net cash inflow for returns on investments and servicing finance                                                                                                              | ng of                    | 3,913                                   | 71,982                                                            |
|    | Capital expenditure and financial investment Sale of tangible fixed assets                                                                                                    |                          |                                         | 450,005                                                           |
|    | Net cash inflow for capital expenditure and financial in                                                                                                                      | vestment                 | -                                       | 450,005                                                           |
| 3  | ANALYSIS OF CHANGES IN NET DEBT                                                                                                                                               |                          |                                         |                                                                   |
|    |                                                                                                                                                                               | At 1/4/09<br>£           | Cash flow<br>£                          | At 31/3/10<br>£                                                   |
|    | Net cash<br>Cash at bank<br>Bank overdrafts                                                                                                                                   | 2,547,299<br>(1,135,959) | 3,913<br>(51,801)                       | 2,551,212<br>(1,187,760)                                          |
|    |                                                                                                                                                                               | 1,411,340                | (47,888)                                | 1,363,452                                                         |
|    | Total                                                                                                                                                                         | 1,411,340                | (47,888)                                | 1,363,452                                                         |
|    |                                                                                                                                                                               |                          |                                         | .,                                                                |

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2010

# 1 ACCOUNTING POLICIES

# Basis of preparing the financial statements

The financial statements have been prepared on the basis that the charity will continue as a going concern as services continue to be commissioned from the charity

### Accounting convention

The financial statements have been prepared under the historical cost convention, the Companies Act 2006 and the requirements of the Statement of Recommended Practice, Accounting and Reporting by Charities

# Incoming resources

All incoming resources are included on the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy

Incoming resources that are received to cover obligations in future accounting periods are included within current liabilities and not recognised in the statement of financial activities

Where the charty receives incoming resources that are solely for distribution to third parties, the incoming resources are shown net of the distribution as the charity is not entitled to recognise the resources as income at any point. Any incoming resources that are received and not distributed as at the period end are included within current liabilities.

### Resources expended

Expenditure, including irrecoverable VAT, is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

# Allocation and apportionment of costs

The expenditure of the charity is identified as being directly attributable to a category of resources expended and is recorded in the statement of financial activities in the appropriate category. No apportionment of resources expended is made in the financial statements.

#### Tavation

The charity is exempt from corporation tax on its charitable activities

#### Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees

Restricted funds can only be used for particular restricted purposes within the objects of the charity Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements

#### Retirement benefits

The charitable company operates a defined benefit pension scheme. The regular pension cost is charged to the Statement of Financial Activities and is based on the expected pension costs over the service life of the employees.

# NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31ST MARCH 2010

| 2. | INVESTMENT INCOME                   |                                                       |                |                                  |                |
|----|-------------------------------------|-------------------------------------------------------|----------------|----------------------------------|----------------|
|    |                                     |                                                       |                | 31 3 10                          | 31 3 09        |
|    | Deposit account interest            |                                                       |                | £<br>3,913                       | £<br>71,982    |
| 3  | INCOMING RESOURCES F                | ROM CHARITABLE ACTIV                                  | ITIES          |                                  |                |
|    |                                     | Activity                                              |                | 31 3 10<br>£                     | 31 3 09<br>£   |
|    | Grants                              | Information, advice and gu<br>young people and adults | idance to      | 2,802,708                        | 9,464,389      |
|    | Grants received, included in        | the above, are as follows                             |                | 31 3 10                          | 31 3 09        |
|    |                                     |                                                       |                | £                                | £              |
|    | Contracts covering young pe         | eople and adults                                      |                | 2,802,708                        | 9,464,389      |
| 4  | CHARITABLE ACTIVITIES               | соѕтѕ                                                 |                |                                  |                |
|    |                                     |                                                       | Direct costs   | Support<br>costs<br>(See note 5) | Totals         |
|    | Information, advice and guid        | lance to young people and                             | £              | £                                | £              |
|    | adults                              | iance to young people and                             | 2,680,557      | 287,593                          | 2,968,150      |
| 5  | SUPPORT COSTS                       |                                                       |                |                                  |                |
|    |                                     |                                                       | Overheads<br>£ | Other<br>£                       | Totals<br>£    |
|    | Information, advice and guid adults | lance to young people and                             | 159,593        | 128,000                          | 287,593        |
| 6  | GOVERNANCE COSTS                    |                                                       |                |                                  |                |
|    |                                     |                                                       |                | 31 3 10                          | 31 3 09        |
|    | Staff costs                         |                                                       |                | £<br>104,775                     | £<br>1,148,733 |
|    | Sundries<br>Auditors' remuneration  |                                                       |                | 16,000<br><u>2,95</u> 0          | <u> </u>       |
|    |                                     |                                                       |                | 123,725                          | 1,148,733      |

# NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31ST MARCH 2010

# 7 NET INCOMING/(OUTGOING) RESOURCES

Net resources are stated after charging/(crediting)

|                                    | 31 3 10 | 31 3 09     |
|------------------------------------|---------|-------------|
|                                    | £       | £           |
| Auditors' remuneration             | 2,950   | -           |
| Depreciation - owned assets        | · -     | 13,446      |
| Surplus on disposal of fixed asset | -       | (229,978)   |
|                                    |         | <del></del> |

#### 8 TRUSTEES' REMUNERATION AND BENEFITS

It is a requirement of the primary funding body that an Independent Chair is appointed D N Makin was paid £1,000 (2009 - £5,000) for his services in this role as chair

# Trustees' Expenses

There were no trustees' expenses paid for the year ended 31st March 2010 nor for the year ended 31st March 2009

#### 9. STAFF COSTS

| Wages and salaries                                                                                | 31 3 10<br>£<br>2,021,273 | 31 3 09<br>£<br>(7,052,864) |
|---------------------------------------------------------------------------------------------------|---------------------------|-----------------------------|
| The average monthly number of employees during the year was as follows  Direct Support Management | 31 3 10<br>59<br>6<br>3   | 31 3 09<br>193<br>27<br>8   |
|                                                                                                   | 68                        | 228                         |

During the period, there was 1 (2008 - nil) employee whose emoluments fell between £80,000 and £90,000. This employee was accruing pension benefits within a defined benefit pension scheme. Further information regarding the pension transactions recorded in the SOFA is provided in note 14 to the financial statements.

# 10. EXCEPTIONAL ITEMS

During the previous year members of staff who were included within the defined benefits pension scheme to which the charity contributes were transferred to the two local authorities, Birmingham City Council and Solihull Metropolitan Borough Council As a result a settlement gain amounting to £15,118,000 has been credited to resources expended on charitable activities in the previous year Further information regarding the transactions taking place in the charity's financial statements that result from employee benefit obligations is provided in note 14 to these financial statements

# NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31ST MARCH 2010

| 11 | DEBTORS AMOUNTS FALLING DUE WITHIN ONE YEAR        |                  |              |
|----|----------------------------------------------------|------------------|--------------|
|    |                                                    | 31 3 10<br>£     | 31 3 09      |
|    | Trade debtors                                      | 484,498          | £<br>406,788 |
|    | Other debtors                                      | 2,330            | 2,830        |
|    | VAT                                                | n4 500           | 149,760      |
|    | Prepayments and accrued income                     | <u>81,508</u>    |              |
|    |                                                    | 568,336          | 559,378      |
| 12 | CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR     |                  |              |
|    |                                                    | 31 3 10<br>£     | 31 3 09<br>£ |
|    | Bank loans and overdrafts (see note 13)            | 1,187,760        | 1,135,959    |
|    | Trade creditors                                    | 116,301          | 215,309      |
|    | Social security and other taxes                    | 35,448<br>65,618 | 44,367       |
|    | VAT<br>Other creditors                             | 9,178            | 13,083       |
|    | Accruals and deferred income                       | 744,238          | 503,700      |
|    |                                                    | 2,158,543        | 1,912,418    |
| 13 | LOANS                                              |                  |              |
|    | An analysis of the matunty of loans is given below |                  |              |
|    |                                                    | 31 3 10<br>£     | 31 3 09<br>£ |
|    | Amounts falling due within one year on demand      |                  |              |
|    | Bank overdraft                                     | <u>1,187,760</u> | 1,135,959    |

# 14 PENSION COMMITMENTS

The charity contributes to the West Midlands Metropolitan Authorities Pension Fund for the benefit of members of its staff who are included in the scheme. The scheme is of the defined benefit type and the pension cost is spread over the working lives of the employees with the charity. The contributions are determined by the scheme actuary and the latest triennial valuation was prepared up to 31st March 2007. A specific value of the scheme assets and liabilities has been identified as being attributable to the charity and as such they have been recognised in the financial statements of the charity. The resulting pension payments due to the employees covered by the scheme are to be paid by local government.

# NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31ST MARCH 2010

| 14 | PENSION COMMITMENTS - continued The amounts recognised in the balance sheet are as follows                                                                                      |                                                      |                                                                                                      |
|----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------|------------------------------------------------------------------------------------------------------|
|    |                                                                                                                                                                                 | Defined benefit pension plans 31 3 10 31 3 0         |                                                                                                      |
|    | Present value of funded obligations Fair value of plan assets                                                                                                                   | (3,255,000)<br>485,000                               | £<br>(1,967,000)<br>157,000                                                                          |
|    | Present value of unfunded obligations                                                                                                                                           | (2,770,000)                                          | (1,810,000)<br>                                                                                      |
|    | Defiat                                                                                                                                                                          | (2,770,000)                                          | (1,810,000)                                                                                          |
|    | Net liability                                                                                                                                                                   | (2,770,000)                                          | <u>(1,810,000</u> )                                                                                  |
|    | The amounts recognised in profit or loss are as follows                                                                                                                         |                                                      |                                                                                                      |
|    |                                                                                                                                                                                 |                                                      | ed benefit<br>on plans<br>31 3 09<br>£                                                               |
|    | Current service cost Interest cost Expected return Past service cost Gains/losses on settlements and                                                                            | 113,000<br>144,000<br>(16,000)                       | 993,000<br>1,387,000<br>(1,063,000)<br>455,000                                                       |
|    | curtailments                                                                                                                                                                    |                                                      | 15,118,000                                                                                           |
|    |                                                                                                                                                                                 | 241,000                                              | 16,890,000                                                                                           |
|    | Actual return on plan assets                                                                                                                                                    | 78,000                                               | (2,413,000)                                                                                          |
|    | Changes in the present value of the defined benefit obligation are as fol                                                                                                       | lows                                                 |                                                                                                      |
|    |                                                                                                                                                                                 |                                                      | ed benefit                                                                                           |
|    |                                                                                                                                                                                 | pensi<br>31 3 10<br>£                                | on plans<br>31 3 09<br>£                                                                             |
|    | Opening defined benefit obligation Current service cost Past service cost Contributions by scheme participants Interest cost Actuarial losses/(gains) Benefits paid Settlements | 1,967,000<br>113,000<br>61,000<br>144,000<br>970,000 | 44,699,000<br>993,000<br>455,000<br>351,000<br>1,387,000<br>(1,653,000)<br>(588,000)<br>(43,677,000) |
|    |                                                                                                                                                                                 | 3,255,000                                            | 1,967,000                                                                                            |

# NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31ST MARCH 2010

# 14. PENSION COMMITMENTS - continued

Changes in the fair value of scheme assets are as follows

|                                      | Defined benefit |                |
|--------------------------------------|-----------------|----------------|
|                                      | pens            | on plans       |
|                                      | 31 3 10         | 31 3 09        |
|                                      | £               | £              |
| Opening fair value of scheme assets  | 157,000         | 30,197,000     |
| Contributions by employer            | 189,000         | 1,169,000      |
| Contributions by scheme participants | 61,000          | 351,000        |
| Expected return                      | 16,000          | 1,063,000      |
| Actuarial gains/(losses)             | 62,000          | (3,476,000)    |
| Benefits paid                        | -               | (588,000)      |
| Settlements                          |                 | (28,559,000)   |
|                                      |                 |                |
|                                      | <u>485,000</u>  | <u>157,000</u> |

The amounts recognised in the statement of recognised gains and losses are as follows

|                                               |                  | Defined benefit pension plans |  |  |
|-----------------------------------------------|------------------|-------------------------------|--|--|
| Actuarial gains/(losses)                      | 31 3 10<br>£<br> | 31 3 09<br>£<br>(1,823,000)   |  |  |
|                                               | (908,000)        | (1,823,000)                   |  |  |
| Cumulative amount of actuarial gains/(losses) | (7,952,000)      | (7,044,000)                   |  |  |

The major categories of scheme assets as amounts of total scheme assets are as follows

|                  | Defined benefit |              |
|------------------|-----------------|--------------|
|                  | pension         | n plans      |
|                  | 31 3 10         | 31 3 09      |
|                  | £               | £            |
| Equities         | 307,000         | 103,000      |
| Government bonds | 36,000          | 21,000       |
| Property         | 39,000          | 16,000       |
| Other bonds      | 32,000          | 12,000       |
| Other            | 71,000          | <u>5,000</u> |
|                  | 485,000         | 157,000      |

# NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31ST MARCH 2010

| THE PENSION COMMINITIMENTS & CONTINU | 14 | PENSION | COMMITMENTS | <ul> <li>continued</li> </ul> |
|--------------------------------------|----|---------|-------------|-------------------------------|
|--------------------------------------|----|---------|-------------|-------------------------------|

| Principal actuanal assumptions at the balance sheet date (expressed as | : weighted average | es) |
|------------------------------------------------------------------------|--------------------|-----|
|------------------------------------------------------------------------|--------------------|-----|

31 3 10

31 3 09

| Discount rate Expected return on scheme Future salary increases Future pension increases Inflation              | assets          |                                       |                                            | 5 65%<br>6 88%<br>5 35%<br>3 60%<br>3 60%  | 7 00%<br>6 58%<br>5 25%<br>3 50%<br>3 50%  |
|-----------------------------------------------------------------------------------------------------------------|-----------------|---------------------------------------|--------------------------------------------|--------------------------------------------|--------------------------------------------|
| Amounts for the current and                                                                                     | d previous four | periods are as                        | follows                                    |                                            |                                            |
|                                                                                                                 | 31 3 10         | 31 3 09                               | 31 3 08                                    | 31 3 07                                    | 31 3 06                                    |
| Defined benefit pension p Defined benefit obligation Fair value of scheme assets Deficit Experience adjustments | (3,255,000)     | (1,967,000)<br>157,000<br>(1,810,000) | (44,699,000)<br>30,197,000<br>(14,502,000) | (35,931,000)<br>25,868,000<br>(10,063,000) | (32,993,000)<br>22,722,000<br>(10,271,000) |
| on scheme liabilities<br>Experience adjustments<br>on scheme assets                                             | -<br>62,000     | (3,476,000)                           | (2,360,000)<br>1,031,000                   | 173,000                                    | 164,000<br>704,000                         |

# 15 MOVEMENT IN FUNDS

|                                                                            |                | Net<br>movement in |                 |
|----------------------------------------------------------------------------|----------------|--------------------|-----------------|
|                                                                            | At 1/4/09<br>£ | funds<br>£         | At 31/3/10<br>£ |
| Unrestricted funds<br>General fund                                         | 2,547,299      | 3,913              | 2,551,212       |
| Restricted funds Grant income from Government and other public authorities | (3,163,040)    | (1,197,167)        | (4,360,207)     |
| TOTAL FUNDS                                                                | (615,741)      |                    | (1,808,995)     |

# NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31ST MARCH 2010

#### 15 MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows

|                                                         | Incoming<br>resources<br>£ | Resources<br>expended<br>£ | Gains and losses £ | Movement in funds £ |
|---------------------------------------------------------|----------------------------|----------------------------|--------------------|---------------------|
| Unrestricted funds                                      |                            |                            |                    |                     |
| General fund                                            | 3,913                      | -                          | -                  | 3,913               |
| Restricted funds Grant income from Government and other |                            |                            |                    |                     |
| public authorities                                      | 2,802,708                  | (3,091,875)                | (908,000)          | (1,197,167)         |
| ·                                                       |                            |                            |                    |                     |
| TOTAL FUNDS                                             | 2,806,621                  | (3,091,875)                | (908,000)          | (1,193,254)         |

The deficit on the restricted fund includes the liability on the defined benefit pension scheme Unrestricted funds are available to meet any further deficits on the restricted fund

#### 16 RELATED PARTY DISCLOSURES

The company's members are Birmingham Chamber of Commerce and Industry, Solihull Metropolitan Borough Council and Birmingham City Council During the year, the following transactions took place with related parties

# Income

|                                                                                             | 31 03 10<br>£               | 31 03 09<br>£                   |
|---------------------------------------------------------------------------------------------|-----------------------------|---------------------------------|
| Birmingham City Council<br>Learning Skills Council<br>Solihull Metropolitan Borough Council | 658,505<br>4,528<br>308,509 | 5,937,170<br>937,062<br>830,374 |
|                                                                                             | 971,542                     | 7,704,606                       |

# NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31ST MARCH 2010

| 16 | RELATED PARTY DISCLOSURES - continued                                                        |                             |                             |
|----|----------------------------------------------------------------------------------------------|-----------------------------|-----------------------------|
|    | Expenditure                                                                                  | 31 03 10<br>£               | 31 03 09<br>£               |
|    | Birmingham City Council Birmingham Voluntary Services Council Birmingham Chamber of Commerce | 54,564<br>-<br>116,874      | 561,686<br>36,061<br>91,433 |
|    | Solihull Metropolitan Borough Council                                                        | 6,152                       | 181,945                     |
|    | •                                                                                            | 177,590                     | 871,125                     |
|    | Debtors                                                                                      | 31 03 10                    | 31 03 09                    |
|    |                                                                                              | £                           | £                           |
|    | Birmingham City Council Learning Skills Council Solihull Metropolitan Borough Council        | 328,479<br>21,654<br>71,648 | 202,470<br>81,435<br>18,035 |
|    |                                                                                              | 421,781                     | 301,940                     |
|    | Creditors                                                                                    |                             |                             |
|    |                                                                                              | 31 03 10<br>£               | 31 03 09<br>£               |
|    | Birmingham City Council Birmingham Chamber of Commerce                                       | 4,827<br>1,620              | 20,516                      |
|    |                                                                                              | 6,447                       | 20,516                      |

# 17. ULTIMATE CONTROLLING PARTY

The charity is considered to have no ultimate controlling party