# ACORN LODGE LIMITED ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 NOVEMBER 2017



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# **COMPANY INFORMATION**

Director

Mr N J Lukka

Secretary

Mrs A N Lukka

Company number

04318265

Registered office

9 Essex Park Finchley Central

London N3 1ND

Auditor

H W Fisher & Company

Acre House

11-15 William Road

London NW1 3ER United Kingdom

**Bankers** 

Royal Bank of Scotland

5-10 Great Tower Street

London EC3P 3HX

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#### STRATEGIC REPORT

#### FOR THE YEAR ENDED 30 NOVEMBER 2017

The director presents the strategic report for the year ended 30 November 2017.

#### Fair review of the business

The principal activity of the company continues to be the provision of nursing home facilities for the elderly.

The company made a pre-tax profit of £1,172,925 (2016: £1,072,441) for the year on a turnover of £3,906,052 (2016: £3,624,044).

At 30 November 2017 the company had net assets of £12,924,966 (2016: £11,968,854).

#### Principal risks and uncertainties

The principal risks and uncertainties facing the company relate to adverse findings by the Care Quality Commission. However, the company ensures that the care home is run to a high standard and no such adverse findings have been reported since the last reported accounts.

#### Key performance indicators

In the opinion of the director there are no Key Performance Indicators whose disclosure is necessary for an understanding of the development, performance or position of the business.

On behalf of the board

Mr N J Lukka

Director /6/8/20/8

#### **DIRECTOR'S REPORT**

#### FOR THE YEAR ENDED 30 NOVEMBER 2017

The director presents his annual report and financial statements for the year ended 30 November 2017.

The director who held office during the year and up to the date of signature of the financial statements was as follows:

Mr N J Lukka

#### Results and dividends

The results for the year are set out on page 6.

A final ordinary dividend was paid amounting to £nil (2016: £32,000).

#### **Auditor**

The auditors, H W Fisher & Company, are deemed to be reappointed under section 487(2) of the Companies Act 2006.

#### Statement of disclosure to auditor

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the company's auditor is unaware. Additionally, the director has taken all the necessary steps that he ought to have taken as director in order to be aware of all relevant audit information and to establish that the company's auditor is aware of that information.

On behalf of the board

#### **DIRECTOR'S RESPONSIBILITIES STATEMENT**

#### FOR THE YEAR ENDED 30 NOVEMBER 2017

The director is responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

Company law requires the director to prepare financial statements for each financial year. Under that law the director has elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the director must not approve the financial statements unless he is satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the director is required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The director is responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. He is also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### INDEPENDENT AUDITOR'S REPORT

#### TO THE MEMBERS OF ACORN LODGE LIMITED

#### Opinion

We have audited the financial statements of Acorn Lodge Limited (the 'company') for the year ended 30 November 2017 which comprise the Statement of Comprehensive Income, the Balance Sheet, the Statement of Changes in Equity, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 30 November 2017 and of its profit for the year then ended:
- · have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the director's use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the director has not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

#### Other information

The director is responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the Strategic Report and the Director's Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Director's Report have been prepared in accordance with applicable legal requirements.

#### INDEPENDENT AUDITOR'S REPORT (CONTINUED)

#### TO THE MEMBERS OF ACORN LODGE LIMITED

#### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report and the Director's Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of director's remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

#### Responsibilities of director

As explained more fully in the Director's Responsibilities Statement, the director is responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the director is responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the director either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: http://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Naresh Samani (Senior Statutory Auditor) for and on behalf of H W Fisher & Company

Chartered Accountants Statutory Auditor Acre House 11-15 William Road London NW1 3ER

United Kingdom

# STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 30 NOVEMBER 2017

| ·  |       | 2017        | 2016                                    |
|--|-------|-------------|---|
|  | Notes | £           | £                                       |
| Turnover                                   | 3     | 3,906,052   | 3,624,044                               |
| Cost of sales                              |       | (2,366,618) | (2,203,638)                             |
| Gross profit                               |       | 1,539,434   | 1,420,406                               |
| Administrative expenses                    |       | (412,066)   | . (365,781)                             |
| Operating profit                           | 4     | 1,127,368   | 1,054,625                               |
| Interest receivable and similar income     | 6     | 133,801     | 159,419                                 |
| Interest payable and similar expenses      | 7     | (78,845)    | (92,013)                                |
| Investment gains/(losses)                  | 8     | (9,399)     | (49,590)                                |
| Profit before taxation                     |       | 1,172,925   | 1,072,441                               |
| Taxation                                   | 9     | (254,148)   | (243,102)                               |
| Profit for the financial year              |       | 918,777     | 829,339                                 |
| Other comprehensive income                 |       |             |   |
| Tax relating to other comprehensive income |       | 37,335      | 68,137                                  |
| Total comprehensive income for the year    |       | 956,112     | 897,476                                 |
|  |       |             | ======================================= |

The statement of comprehensive income has been prepared on the basis that all operations are continuing operations.

# **BALANCE SHEET**

# AS AT 30 NOVEMBER 2017

|   |       | 2017      |             | 2016      |             |
|---|-------|-----------|-------------|-----------|-------------|
|   | Notes | £         | £           | £         | £           |
| Fixed assets  |       |           |             |           |             |
| Tangible assets   | 11    |           | 9,755,239   |           | 9,925,887   |
| Current assets  |       |           |             |           |             |
| Debtors   | 12    | 6,093,840 |             | 6,332,688 |             |
| Investments   | 13    | 591,795   |             | 604,198   |             |
| Cash at bank and in hand                                |       | 1,226,771 |             | 388,743   |             |
|   |       | 7,912,406 |             | 7,325,629 |             |
| Creditors: amounts falling due within one               | 14    | (074.015) |             | (014 256) |             |
| year  | 14    | (974,015) |             | (914,356) |             |
| Net current assets                                      |       |           | 6,938,391   |           | 6,411,273   |
| Total assets less current liabilities                   |       |           | 16,693,630  |           | 16,337,160  |
| Creditors: amounts falling due after more than one year | 15    |           | (2,972,357) |           | (3,536,318) |
| Provisions for liabilities                              | 17    |           | (796,307)   |           | (831,988)   |
| Net assets  |       |           | 12,924,966  |           | 11,968,854  |
|   |       |           |             |           |             |
| Capital and reserves                                    |       |           |             |           |             |
| Called up share capital                                 | 20    |           | 100         |           | 100         |
| Revaluation reserve                                     |       |           | 6,105,456   |           | 6,068,121   |
| Profit and loss reserves                                |       |           | 6,819,410   |           | 5,900,633   |
| Total equity  |       |           | 12,924,966  |           | 11,968,854  |
|   |       |           |             |           |             |

Mr N J Lukka

Director

Company Registration No. 04318265

# STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 NOVEMBER 2017

|       | Share capital |              | Profit and loss reserves | Total  |
|-------|---------------|--------------|--------------------------|--|
| Notes | £             | £            | £                        | £  |
|       | 100           | 5,999,984    | 5,103,294                | 11,103,378   |
|       |               |              |                          |  |
|       | -             | -            | 829,339                  | 829,339  |
|       |               |              |                          |  |
|       |               | 68,137       | -                        | 68,137   |
|       |               | 68,137       | 829,339                  | 897,476  |
| 10    | <u>-</u>      | -            | (32,000)                 | (32,000)   |
|       | 100           | 6,068,121    | 5,900,633                | 11,968,854   |
|       |               |              |                          |  |
|       |               | -            | 918,777                  | 918,777  |
|       |               |              |                          |  |
|       |               | 37,335       |                          | 37,335   |
|       | -             | 37,335       | 918,777                  | 956,112  |
|       | 100           | 6,105,456    | 6,819,410                | 12,924,966   |
|       |               | Notes £  100 | Notes £ £  100 5,999,984 | Notes         £         £         £         £           100         5,999,984         5,103,294           -         -         829,339           -         68,137         -           -         68,137         829,339           -         -         (32,000)           100         6,068,121         5,900,633           -         -         918,777           -         37,335         -           -         37,335         918,777 |

# STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 NOVEMBER 2017

|   |        |           | 7           | 201          | 6         |
|---|--------|-----------|-------------|--------------|-----------|
| N   | otes   | £         | £           | £            | £         |
| Cash flows from operating activities              |        |           |             |              |           |
| Cash generated from operations                    | 23     |           | 1,533,672   |              | 1,003,625 |
| Interest paid                                     |        |           | (78,845)    |              | (92,013)  |
| Income taxes paid                                 |        |           | (254,167)   |              | (185,895) |
| Net cash inflow from operating activities         |        |           | 1,200,660   |              | 725,717   |
| Investing activities                              |        |           |             |              |           |
| Purchase of tangible fixed assets                 |        | (59,888)  |             | (32,871)     |           |
| Purchase of current asset investments             |        | (428,719) |             | (633,939)    |           |
| Proceeds from sales of current asset investments  |        | 431,723   |             | 464,265      |           |
| Interest received                                 |        | 133,801   |             | 130,552      |           |
| Dividends received                                |        | -         |             | 28,867       |           |
| Net cash generated from/(used in) investing activ | vities |           | 76,917      | <del>-</del> | (43,126)  |
| Financing activities                              |        |           |             |              |           |
| Repayment of bank loans                           |        | (439,549) |             | (422,525)    |           |
| Dividends paid                                    |        | -         |             | (32,000)     |           |
| Net cash used in financing activities             |        |           | (439,549)   |              | (454,525) |
| Net increase in cash and cash equivalents         |        |           | 838,028     |              | 228,066   |
| Cash and cash equivalents at beginning of year    |        |           | 388,743     |              | 160,677   |
| Cash and cash equivalents at end of year          |        |           | 1,226,771   |              | 388,743   |
|   |        |           | <del></del> |              |           |

#### NOTES TO THE FINANCIAL STATEMENTS

#### FOR THE YEAR ENDED 30 NOVEMBER 2017

#### 1 Accounting policies

#### Company information

Acorn Lodge Limited is a private company limited by shares incorporated in England and Wales. The registered office is 9 Essex Park, Finchley Central, London, N3 1ND.

#### 1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, modified to include the revaluation of freehold properties and certain financial instruments at fair value. The principal accounting policies adopted are set out below.

#### 1.2 Going concern

At the time of approving the financial statements, the director has a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Thus the director continues to adopt the going concern basis of accounting in preparing the financial statements.

#### 1.3 Turnover

Turnover is recognised at the fair value of the consideration received or receivable for services provided in the normal course of business, and is shown net of VAT and other sales related taxes. The fair value of consideration takes into account trade discounts, settlement discounts and volume rebates.

Revenue for the provision of nursing home services is recognised by reference to the occupation and use of the facilities of the nursing home.

#### 1.4 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Freehold land and buildings

2% straight line (excluding land)

Fixtures, fittings & equipment

15% reducing balance

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is credited or charged to profit or loss.

#### 1.5 Impairment of fixed assets

At each reporting period end date, the company reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

#### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 30 NOVEMBER 2017

#### 1 Accounting policies

(Continued)

#### 1.6 Financial instruments

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the company's balance sheet when the company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

#### Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

#### Other financial assets

Interests in listed investments are initially measured at transaction price, and are subsequently measured at fair value at each reporting date. Changes in fair value are recognised in profit or loss.

#### Impairment of financial assets

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

#### Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the company transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

#### Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

#### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 30 NOVEMBER 2017

#### 1 Accounting policies

(Continued)

#### Basic financial liabilities

Basic financial liabilities, including creditors and loans, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

#### Derecognition of financial liabilities

Financial liabilities are derecognised when the company's contractual obligations expire or are discharged or cancelled.

#### 1.7 Equity instruments

Equity instruments issued by the company are recorded at the proceeds received, net of direct issue costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the company.

#### 1.8 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

#### Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

#### Deferred tax

Deferred tax is provided in full on timing differences which result in an obligation at the balance sheet date to pay more tax, or a right to pay less tax, at a future date, at rates expected to apply when they crystallise based on current tax rates and law. Timing differences arise from the inclusion of items of income and expenditure in taxation computations in periods different from those in which they are included in the accounts. Deferred tax is not provided on timing differences arising from the revaluation of fixed assets where there is no commitment to sell the assets. Deferred tax assets are recognised to the extent that it is regarded as more likely than not that they will be recovered. Deferred tax assets and liabilities are not discounted.

#### 1.9 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

#### 1.10 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

#### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 30 NOVEMBER 2017

#### 2 Judgements and key sources of estimation uncertainty

In the application of the company's accounting policies, the director is required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

#### Key sources of estimation uncertainty

The estimates and assumptions which have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities are as follows.

#### Valuation of land and buildings

The company has consulted with external valuers to ascertain the fair value of the land and buildings, which was used to determine the deemed cost of the land and buildings at the date of transition to FRS102. The valuation of the company's land and buildings is inherently subjective due to, among other factors, the individual nature, location and condition of the nursing home premises. As a result the valuation is subject to a degree of uncertainty.

#### 3 Turnover and other revenue

An analysis of the company's turnover is as follows:

|  | 2017        | 2016      |
|--|-------------|-----------|
|  | £           | £         |
| Turnover analysed by class of business   |             |           |
| Nursing home fees  | 3,906,052   | 3,624,044 |
|  | <del></del> |           |
|  | 2017        | 2016      |
|  | £           | £         |
| Other significant revenue  |             |           |
| Interest income  | 133,801     | 130,552   |
| Dividends received   | -           | 28,867    |
|  |             | =====     |
|  | 2017        | 2016      |
|  | £           | £         |
| Turnover analysed by geographical market                                       |             |           |
| United Kingdom   | 3,906,052   | 3,624,044 |
|  |             |           |
| Operating profit   |             |           |
|  | 2017        | 2016      |
| Operating profit for the year is stated after charging:                        | £           | £         |
| Fees payable to the company's auditor for the audit of the company's financial |             |           |
| statements   | 5,410       | 5,260     |
| Depreciation of owned tangible fixed assets                                    | 230,536     | 237,049   |
|  |             | =====     |

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 30 NOVEMBER 2017

The average monthly number of persons (including directors) employed by the company during the year was:

|   |   | 2017<br>Number | 2016<br>Number |
|---|---|----------------|----------------|
|   | Administration and care staff                                 | 106            | 106            |
|   | Their aggregate remuneration comprised:                       |                |                |
|   |   | 2017           | 2016           |
|   |   | £              | £              |
|   | Wages and salaries  | 1,894,745      | 1,762,241      |
|   | Social security costs   | 156,026        | 138,495        |
|   | Pension costs   | 10,652         | 9,410          |
|   |   | 2,061,423      | 1,910,146      |
|   |   | <del></del>    | <del></del>    |
| 6 | Interest receivable and similar income                        |                |                |
|   |   | 2017           | 2016           |
|   |   | £              | £              |
|   | Interest income   |                |                |
|   | Interest receivable from companies under common control       | 110,342        | 108,037        |
|   | Other interest income   | 23,459         | 22,515         |
|   | Total interest revenue  | 133,801        | 130,552        |
|   | Other income from investments                                 |                |                |
|   | Dividends received  | -              | 28,867         |
|   | Total income  | 133,801        | 159,419        |
|   |   | ===            | <del></del>    |
| 7 | Interest payable and similar expenses                         |                |                |
| , | interest payable and similar expenses                         | 2017           | 2016           |
|   |   | £              | £              |
|   | Interest on financial liabilities measured at amortised cost: | _              | _              |
|   | Interest on bank overdrafts and loans                         | 75,158         | 88,600         |
|   | Interest payable to companies under common control            | 2,849          | 2,840          |
|   |   | 70.007         | 01.440         |
|   | Other Spanes costs.   | 78,007         | 91,440         |
|   | Other finance costs: Other interest                           | <b>838</b>     | 573            |
|   | Other interest  | ————           |                |
|   |   | <b>78,84</b> 5 | 92,013         |

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 30 NOVEMBER 2017

|   | Laurana and and a diagram  |                        |              |
|---|--|------------------------|--------------|
| 8 | Investment gains/(losses)  | 2017                   | 2016         |
|   |  | £                      | £            |
|   | Fair value gains/(losses) on financial instruments                                     |                        |              |
|   | Change in value of financial assets held at fair value through profit or loss          | (9,223)                | 112,053      |
|   | Other gains/(losses)   |                        |              |
|   | Loss on disposal of investments  | (176)                  | (161,643)    |
|   |  | (9,399)                | (49,590)     |
|   |  |                        | <del></del>  |
| 9 | Taxation   | ***                    | ****         |
|   |  | 2017<br>£              | 2016<br>£    |
|   | Current tax  | <b>.</b>               | ž.           |
|   | UK corporation tax on profits for the current period                                   | 252,494                | 250,188      |
|   | ·  |                        | =            |
|   | Deferred tax   |                        |              |
|   | Origination and reversal of timing differences   | 1,654                  | (7,086)      |
|   |  |                        | =            |
|   | Total tax charge   | 254,148                | 243,102      |
|   |  |                        | ====         |
|   | The actual charge for the year can be reconciled to the expected charge for the year b | pased on the profit of | loss and the |
|   | standard rate of tax as follows:   |                        |              |
|   |  | 2017                   | 2016         |
|   |  | £                      | £            |
|   | Profit before taxation   | 1,172,925              | 1,072,441    |
|   | •  |                        | =            |
|   | Expected tax charge based on the standard rate of corporation tax in the UK of         |                        |              |
|   | 19.33% (2016: 20.00%)  | 226,745                | 214,488      |
|   | Tax effect of expenses that are not deductible in determining taxable profit           | 634                    | (232)        |
|   | Permanent capital allowances in excess of depreciation                                 | (21,268)               | (15,623)     |
|   | Depreciation on assets not qualifying for tax allowances                               | 44,566                 | 47,410       |
|   | Effect of revaluations of investments  | 1,783                  | -            |
|   | Dividend income  | -                      | (5,773)      |
|   | (Profit)/Loss on disposal of investments   | . 34                   | 9,918        |
|   | Origination and reversal of timing differences   | 1,654                  | (7,086)      |
|   | Taxation charge for the year   | 254,148                | 243,102      |
|   |  | <del></del>            | =            |

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 30 NOVEMBER 2017

| 9  | Taxation   |                                   |                                 | (Continued)  |
|----|--|-----------------------------------|---------------------------------|--------------|
|    | In addition to the amount charged to the profit and loss accoun recognised directly in other comprehensive income: | t, the following amou             | nts relating to t               | ax have been |
|    |  |                                   | 2017                            | 2016         |
|    |  |                                   | £                               | £            |
|    | Deferred tax arising on:   |                                   |                                 |              |
|    | Revaluation of property  |                                   | (37,335)                        | (68,137)     |
|    |  |                                   |                                 |              |
| 10 | Dividends  |                                   |                                 |              |
|    |  |                                   | 2017                            | 2016         |
|    |  |                                   | £                               | £            |
|    |  |                                   |                                 |              |
|    | Final paid   |                                   | -                               | 32,000       |
|    |  |                                   |                                 |              |
| 11 | Tangible fixed assets  |                                   |                                 |              |
| •• | Tangible fixed assets  | Freehold land Fi<br>and buildings | xtures, fittings<br>& equipment | Total        |
|    |  | £                                 | £                               | £            |
|    | Cost or valuation  |                                   | ,                               |              |
|    | At 1 December 2016   | 9,608,367                         | 1,620,978                       | 11,229,345   |
|    | Additions  | 3,435                             | 56,453                          | 59,888       |
|    | At 30 November 2017  | 9,611,802                         | 1,677,431                       | 11,289,233   |
|    |  |                                   |                                 |              |
|    | Depreciation and impairment  |                                   |                                 |              |
|    | At 1 December 2016   | 267,347                           | 1,036,111                       | 1,303,458    |
|    | Depreciation charged in the year   | 134,338                           | 96,198                          | 230,536      |
|    | At 30 November 2017  | 401,685                           | 1,132,309                       | 1,533,994    |
|    | Carrying amount  |                                   |                                 | <del></del>  |
|    | At 30 November 2017  | 9,210,117                         | 545,122                         | 9,755,239    |
|    | At 30 November 2016  | 9,341,020                         | 584,867                         | 9,925,887    |

The carrying value of land and buildings was revalued as at 1 December 2014. The revaluation is based on a valuation report prepared in June 2015 by Colliers International Healthcare UK LLP, a firm of chartered surveyors. As at 30 November 2017 the director believes that the fair value of the land and buildings after the depreciation charge for the year correctly reflect the market value. The historical cost of these land and buildings is as follows:

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 30 NOVEMBER 2017

| 11 | Tangible fixed assets  |   | (Continued)   |
|----|--|---|---------------|
|    | If revalued assets were stated on an historical cost basis rather than a fair value ba would have been as follows: | sis, the total amou                     | ints included |
|    |  | 2017                                    | 2016          |
|    |  | £                                       | £             |
|    | Cost   | 3,191,177                               | 3,187,742     |
|    | Accumulated depreciation   | (561,220)                               | (516,682)     |
|    | Carrying value   | 2,629,957                               | 2,671,060     |
| 12 | Debtors  |   |               |
|    |  | 2017                                    | 2016          |
|    | Amounts falling due within one year:   | £                                       | £             |
|    | Trade debtors  | 139,430                                 | 222,454       |
|    | Other debtors  | 231,200                                 | 231,200       |
|    | Prepayments and accrued income   | 39,615                                  | 10,899        |
|    |  | 410,245                                 | 464,553       |
|    | Amounts falling due after one year:  | ======================================= |               |
|    | Amounts owed by companies under common control   | 4,613,367                               | 4,821,361     |
|    | Other debtors .  | 1,070,228                               | 1,046,774     |
|    |  | 5,683,595                               | 5,868,135     |
|    |  |   |               |
|    | Total debtors  | 6,093,840                               | 6,332,688     |
|    |  |   |               |
| 13 | Current asset investments  |   |               |
|    |  | 2017                                    | 2016          |
|    |  | £                                       | £             |
|    | Listed investments   | 591,795                                 | 604,198       |
|    |  | ·                                       |               |

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 30 NOVEMBER 2017

|    | Creditors: amounts falling due within one year   |          |                     |   |
|----|--|----------|---------------------|---|
|    |  | •        | 2017                | 2016                                    |
|    |  | Notes    | £                   | £                                       |
|    | Bank loans and overdrafts  | 16       | 440,570             | 441,080                                 |
|    | Trade creditors  | •        | 47,271              | 94,760                                  |
|    | Corporation tax  |          | 151,362             | 153,035                                 |
|    | Other taxation and social security   |          | 42,918              | 35,200                                  |
|    | Other creditors  |          | 175,631             | 138,116                                 |
|    | Accruals and deferred income   |          | 116,263             | 52,165                                  |
|    |  |          | 974,015             | 914,356                                 |
| 15 | Creditors: amounts falling due after more than one year  |          |                     |   |
|    |  |          | 2017                | 2016                                    |
|    |  | Notes    | £                   | £                                       |
|    | Bank loans and overdrafts  | 16       | 2,968,219           | 3,407,258                               |
|    | Amounts due to companies under common control  |          | 4,138               | 129,060                                 |
|    |  |          | 2,972,357           | 3,536,318                               |
|    |  |          | =                   |   |
|    | Amounts included above which fall due after five years are as  | follows: |                     |   |
|    | Payable by instalments   |          | 1,708,207           | 1,802,098                               |
| 16 | Loans and overdrafts   |          |                     |   |
|    |  |          | 2017                | 2016                                    |
|    |  |          | £                   | £                                       |
|    | Bank loans   |          | 3,408,789<br>====== | 3,848,338                               |
| •  | Payable within one year  |          | 440,570             | 441,080                                 |
|    | Payable after one year   |          | 2,968,219           | 3,407,258                               |
|    | rayable after one year   |          | =====               | ======================================= |
|    | The bank loans are secured by a legal charge over the assets of the other companies under the control of the shareholders. The base rate plus 1.25%/2.05%/2.15% is payable on the loans. |          |                     |   |
| 17 | Provisions for liabilities   |          |                     |   |
|    |  |          | 2017                | 2016                                    |
|    |  | Notes    | £                   | £                                       |
|    |  |          |                     |   |

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 30 NOVEMBER 2017

#### 18 Deferred taxation

Deferred tax assets and liabilities are offset where the company has a legally enforceable right to do so. The following is the analysis of the deferred tax balances (after offset) for financial reporting purposes:

|    |  | Liabilities<br>2017 | Liabilities<br>2016 |
|----|--|---------------------|---------------------|
|    | Balances:  | £                   | 2016<br>£           |
|    | Accelerated capital allowances   | 53,069              | 51,415              |
|    | Revaluations   | 743,238             | 780,573             |
|    |  | 796,307             | 831,988             |
| 19 | Retirement benefit schemes   | 2017                | 2016                |
|    | Defined contribution schemes   | £                   | £                   |
|    | Charge to profit or loss in respect of defined contribution schemes  | 10,652              | 9,410               |
|    | The company operates a defined contribution pension scheme for all qualifying are held separately from those of the company in an independently administered for |                     | of the scheme       |
| 20 | Share capital  |                     |                     |
|    | •  | 2017                | 2016                |
|    | Ordinary share capital   | £                   | £                   |
|    | Issued and fully paid  |                     |                     |
|    | 100 Ordinary shares of £1 each   | 100                 | 100                 |
|    |  | 100                 | 100                 |

#### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 30 NOVEMBER 2017

#### 21 Related party transactions

At 30 November 2017 the company was owed £4,613,367 by companies under common control (2016: £4,821,361). During the year, the company charged interest of £110,342 on this balance (2016: £108,037).

At 30 November 2017 the company owed £4,138 to companies under common control (2016: £129,060). During the year, the company was charged interest of £2,849 on this balance (2016: £2,840).

All of the above companies are related parties by virtue of the significant interest in the share capital of each by Mr N J Lukka and members of his close family, and the balances arose from loans made to/received from the above companies.

The assets of the companies are subject to a cross-guarantee given in relation to the borrowings of other companies under the control of the shareholders.

At the year end the company owed £798 to Mr N J Lukka (2016: £3,803). During the year, Mr N J Lukka received dividends of £nil (2016: £32,000) from the company.

#### 22 Controlling party

The ultimate controlling party is Mr N J Lukka, by virtue of his shareholding.

#### 23 Cash generated from operations

| ·  | 2017<br>£   | 2016<br>£ |
|--|-------------|-----------|
| Profit for the year after tax                        | 918,777     | 829,339   |
| Adjustments for:                                     |             |           |
| Taxation charged                                     | 254,148     | 243,102   |
| Finance costs  | 78,845      | 92,013    |
| Investment income                                    | (133,801)   | (159,419) |
| Depreciation and impairment of tangible fixed assets | 230,536     | 237,049   |
| Amounts written off investments                      | 9,399       | 49,590    |
| Movements in working capital:                        |             |           |
| Decrease/(increase) in debtors                       | 238,848     | (390,439) |
| (Decrease)/increase in creditors                     | (63,080)    | 102,390   |
| Cash generated from operations                       | 1,533,672   | 1,003,625 |
|  | <del></del> |           |