# British Tennis Coaches Association Limited

Report and Accounts

30 September 2003

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# British Tennis Coaches Association Limited Directors' Report

The directors present their report and accounts for the year ended 30 September 2003.

## Principal activities

The company's principal activity during the year continued to be to promote and service tennis coaches and coaching at all levels.

#### Directors

The directors who served during the year were as follows:

J Poynder	N Long
C Tinker	J Schofield
L Mellor	D Simms
J Bowen	E Wilson
S Parsonage	•

#### Company Structure

The company is limited by guarantee. The liability of the members is limited and in the event of the company being wound up every member is required to contribute a maximum of £1 to the assets of the company.

## Small company special provisions

The report of the directors has been prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to small companies.

This report was approved by the board on 24th October 2003.

L Mellor

# British Tennis Coaches Association Limited Accountants' Report

Accountants' report on the unaudited accounts to the directors of British Tennis Coaches Association Limited

As described on the balance sheet you are responsible for the preparation of the accounts for the year ended 30th September 2002, set out on pages 3 to 8, and you consider that the company is exempt from an audit under section 249A(1) of the Companies Act 1985. In accordance with your instructions, we have compiled these unaudited accounts in order to assist you to fulfil your statutory responsibilities, from the accounting records and information and explanations supplied to us.

Stephen Rosser

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Chartered Accountants

43 Bridge Road

Grays

Essex

**RM17 6BU** 

24th October 2003

## British Tennis Coaches Association Limited Profit and Loss Account for the year ended 30 September 2003

	Notes	2003 £	2002 £
Turnover		227,729	208,506
Administrative expenses		(203,595)	(196,618)
Operating profit	2	24,134	11,888
Interest receivable		3,256	2,969
Profit on ordinary activities before taxation		27,390	14,857
Tax on profit on ordinary activities	3	18	(148)
Profit for the financial year		27,408	14,709
Retained profit for the financial year	9	27,408	14,709

The Companies Act 1985 requires that the results of this non-profit making organisation are presented in the above way. However, all references to profit or loss should be interpreted as being surplus or deficit of income over expenditure.

# British Tennis Coaches Association Limited Balance Sheet as at 30 September 2003

	Notes		2003		2002
			£		£
Fixed assets					
Tangible assets	4		22,117		32,059
C					
Current assets		0.700		0.500	
Stocks		3,500		8,500	
Debtors	5	-		25,320	
Cash at bank and in hand	_	253,492		215,690	
		256,992		249,510	
Creditors: amounts falling due			·*	•	
within one year	6	(47,187)	-	(54,123)	
<b>,</b>		( , )		(= ',)	
Net current assets			209,805		195,387
Total assets less current		_		_	
liabilities			231,922		227,446
Creditors: amounts falling due	•				
after more than one year	7		(45,864)		(68,796)
			, , ,		, . ,
Net assets		_	186,058		158,650
			100,030	_	250,050
Capital and reserves					
Profit and loss account	9		186,058		158,650
		_			<u>.</u>
		_	186,058		158,650

## British Tennis Coaches Association Limited Balance Sheet as at 30 September 2003

The directors are satisfied that the company is entitled to exemption under Section 249A(1) of the Companies Act 1985 and that no member or members have requested an audit pursuant to section 249B(2) of the Act.

The directors acknowledge their responsibilities for:

- (i) ensuring that the company keeps proper accounting records which comply with Section 221 of the Companies Act 1985; and
- (ii) preparing accounts which give a true and fair view of the state of affairs of the company as at the end of the financial year and of its profit or loss for the financial year in accordance with the requirements of Section 226 of the Companies Act 1985, and which otherwise comply with the requirements of this Act relating to accounts, so far as applicable to the company.

The accounts have been prepared in accordance with the special provisions relating to small companies within Part VII of the Companies Act 1985.

J Poynder

Director

Approved by the board on 24th October 2003

## British Tennis Coaches Association Limited Notes to the Accounts for the year ended 30 September 2003

### 1 Accounting policies

The accounts have been prepared under the historical cost convention and in accordance with the Financial Reporting Standard for Smaller Entities (effective June 2002).

#### Turnover

Turnover represents the invoiced value of goods and services supplied by the company, net of value added tax and trade discounts.

#### Depreciation

Depreciation has been provided at the following rates in order to write off the assets over their estimated useful lives.

Plant and machinery

20% straight line

#### Stocks

Stock is valued at the lower of cost and net realisable value.

2	Operating profit	2003 £	2002 £
	This is stated after charging:	r	I.
	Depreciation of owned fixed assets Directors' remuneration	9,215 18,268	8,015 18,750
3	Taxation	2003 £	2002 £
	Analysis of charge in period		
	Current tax:		
	UK corporation tax on profits of the period	(18)	148
	Tax on (loss)/profit on ordinary activities	(18)	148

## British Tennis Coaches Association Limited Notes to the Accounts for the year ended 30 September 2003

## 4 Tangible fixed assets

4	Cost		Plant and machinery
	At 1 October 2002		40,074
	Additions		1,773
	Disposals		(2,500)
	At 30 September 2003		39,347
	Depreciation At 1 October 2002 Charge for the year At 30 September 2003	ne <sup>ge</sup> e	8,015 9,215 17,230
	Net book value At 30 September 2003		22,117
	At 30 September 2002		32,059
5	Debtors	2003	2002
		£	£
	Other debtors		25,320
6	Cuaditaria amazanta falling dua within ana wasa	2003	2002
Ü	Creditors: amounts falling due within one year	£	£
	Trade creditors	24,255	31,043
	Corporation tax	-	148
	Deferred income	22,932	22,932
		47,187	54,123
7	Creditors: amounts falling due after one year	2003 £	2002 £
	Deferred income	45,864	68,796

#### 8 Deferred income

During 2002 the Lawn Tennis Association paid a sum of £114,660 to the company. This was to compensate the company for no longer having the use of staff, offices and equipment at the Lawn Tennis Association headquarters. For the five years to 30th Sepember 2006 one fifth of this sum (£22,932) will be recognised as income.

## British Tennis Coaches Association Limited Notes to the Accounts for the year ended 30 September 2003

9

Profit and loss account	2003 £	2002 £
At 1 October	158,650	_
Retained profit	27,408	14,709
Transferred from BTCA	-	143,941
At 30 September	186,058	158,650

On 1st October 2001 the company took over the assets of the British Tennis Coaches Association and commenced operating on that date.

## British Tennis Coaches Association Limited Income And Expenditure Account For The Year Ended 30th September 2003

	Notes	200	3	200	2
Income		£	£	£	£
Subscriptions			188,308		166,792
LTA Grant			22,932		22,932
Bank Interest Receivable			3,256		2,969
Profit on Supplies			445		65
Profit on Training Courses	1 & 4		9,312		6,212
Patrons, Sponsors and Other			6,732		12,505
			230,985	_	211,475
Expenditure	•	<b>5000</b>	man and a second	500	•
Old Stock Written off	•	5000		500	
Counties Paybacks		12334		15,708	
Promotion & Advertising	2	1140		590	
Committee Fees and Expenses	2	19527		19,542	
International Representation		0150		809	
Player Plus Championships		8173		7,963	
Handbook		6257		(1,000)	
News and Views Costs	2	16144		14,719	
Administration Expenses	. 3	101981		84,292	
Accountancy		1028		1,000	
Legal & Professional		3380		(1,845)	
Project Expenses		21275		24,022	
Insurance Taxation		21375		21,303	
		(18) 9215		148	
Depreciation and Asset Disposals		9213	205,536	8,015	195,766
Net Surplus before Special Projects		-	25,449	-	15,709
ivet Sui pius betore Speciai Projects			23,449		13,709
Special Projects Expenses					·
BTCA County Awards			(1,959)		1,000
Net Surplus for the year		-	27,408	-	14,709

# British Tennis Coaches Association Limited Notes To The Income And Expenditure Account For The Year Ended 30th September 2003

Profit on Training Courses   Profit on Monthly Events (Note 6)   1,258   2,515   The Inner Game Courses   (91)   (1,000)   Mentoring Grants   (971)   - (1,000)   Mentoring Grants   (971)   Mentoring Grants   (1,000)   Mentoring Grants & May   (1,000)   May   (1,000)   (1,000)   May	rui	The Tear Ended Sour September	2003			2003	2002
Profit on Monthly Events (Note 6)         1,258         2,515           The Inner Game Courses         (91)         (910)           Grants to Counties         (971)         1,000           Mentoring Grants         (971)         1,000           Profit on International Conference         640         -8,476         4,697           Profit on Annual Conference         £ Expenses         5         -2,512           2 Committee Expenses         £ Expenses         £ -£         -2,512           Chairman         3,600         125         3,725         3,675           Treasurer         3,450         973         4,423         4,064           Editor         1,550         185         1,735         1,680           Coaches Training         4,550         230         4,780         4,791           Committee Meetings Expenses         \$ 4,864         5,326         19,527         19,452           3         Administration Expenses         \$ 52632         43,202         4,864         5,326           Permanent Staff Costs         \$ 52632         43,6162         4,928         101981         84,292           4         Profit/Loss on Monthly IST Courses         Income         Expenses         Profit/Loss		D. 64 T				£	£
The Inner Game Courses         (91)         (700)           Grants to Counties         -         (1,000)           Mentoring Grants         (971)         -           Profit on International Conference         640         -           Profit on Annual Conference         8,476         4,697           Profit on Annual Conference         £         8,476         4,697           Profit on Annual Conference         £         2.2         Expenses         £         -£           Chairman         3,600         125         3,725         3,675         Treasurer         3,450         973         4,423         4,064         640         4,664         640         4,664         640         4,664         640         4,664         640         4,664         640         4,664         640         4,664         6,612         4,664         4,665         1,550         185         1,735         1,680         4,664         4,679         4,797         4,663         14,216         4,864         4,572         14,663         14,216         4,864         5,326         19,527         19,452         19,527         19,452         19,527         19,452         43,202         4,662         4,527         3,6162         2,622	Ţ	_				1.050	0.515
Grants to Counties         (1,000)           Mentoring Grants         (971)         -           Profit on International Conference         640         -           Profit on Annual Conference         8,476         4,697           Profit on Annual Conference         Expenses         8,476         4,697           2         Committee Expenses         £         ±£         ±£           Chairman         3,600         125         3,725         3,675           Treasurer         3,450         973         4,423         4,064           Editor         1,550         185         1,735         1,680           Coaches Training         4,550         230         4,780         4,791           Committee Meetings Expenses         4,550         230         4,780         4,791           Administration Expenses         52632         4,864         5,326           Office Expenses         52632         43,202           Permanent Staff Costs         52632         43,202           Permanent Staff Costs         52632         43,202           Sceretarial Assistance         Last Year's Events         Various         462         (825)         1,287           Improving Fitness						<u>-</u>	2,515
Mentoring Grants         (971)         -           Profit on International Conference         640         -           Profit on Annual Conference         8,476         4,697           2         Committee Expenses         £         -£           Chairman         3,600         1.25         3,725         3,675           Treasurer         3,450         973         4,423         4,064           Editor         1,550         185         1,735         1,680           Coaches Training         4,550         230         4,780         4,797           Committee Meetings Expenses         4,550         230         4,780         4,797           Committee Meetings Expenses         4,864         5,326         19,527         19,452           3 Administration Expenses           Office Expenses         52632         43,202         43,202           Permanent Staff Costs         45274         36,162         45274         36,162           Secretarial Assistance         £         £         £           Permonoment Staff Costs         5         52632         43,202           Permanent Staff Costs         5         10,101         84,202           Perman						(91)	(1.000)
Profit on International Conference         640         4,697           Profit on Annual Conference         Eccs         Expenses           Fees         Expenses           £         £         £           Chairman         3,600         125         3,725         3,675           Treasurer         3,450         973         4,423         4,064           Editor         1,550         185         1,735         1,680           Coaches Training         4,550         230         4,780         4,797           Committee Meetings Expenses         2         2         4,864         5,326           Committee Meetings Expenses         September           Office Expenses         September           Office Expenses           Office Expenses         September           Office Expenses         September           Office Expenses           Office Expenses           September           Office Expenses           Expenses         September           Office Expenses						(051)	(1,000)
Profit on Annual Conference         8,476 (9,312)         4,697 (9,312)           2         Committee Expenses         Expenses for Fees (Expenses)         Expenses for Fees (Expenses)         Expenses for Fees (Expenses)         Expenses for Fees (Expenses)         3,600 (125) (3,725) (3,675)         3,675 (4,004)         3,675 (4,004)         4,604 (4,004)         4,604 (4,004)         4,604 (4,004)         4,604 (4,004)         4,604 (4,004)         4,604 (4,004)         4,707 (4,004)         4,707 (4,004)         4,707 (4,004)         4,707 (4,004)         4,707 (4,004)         4,707 (4,004)         4,707 (4,004)         4,804 (4,004)         5,326 (4,004)         1,9,527 (4,004) </td <td></td> <td>_</td> <td></td> <td></td> <td></td> <td>, ,</td> <td>-</td>		_				, ,	-
Committee Expenses   Fees   Expenses   Fees   Expenses   Fees							-
Committee Expenses		Profit on Annual Conference					
Chairman   3,600   125   3,725   3,675     Treasurer   3,450   973   4,423   4,064     Editor   1,550   185   1,735   1,680     Coaches Training   4,550   230   4,780   4,790     Committee Meetings Expenses   14,663   14,216     Committee Meetings Expenses   4,864   5,326     Committee Meetings Expenses   52632   43,202     Permanent Staff Costs   45274   36,162     Secretarial Assistance   101981   84,292     Profit/Loss on Monthly IST Courses   101981   84,292     Last Year's Events   Various   462   (825)   1,287     Improving Fitness & Movement   Oct   - 765   (765)     Focus on Fitness & Mini Gear   Oct   - 1113   (113)     Doing the Basics Better   Nov   76   500   (424)     Winning Group Lessons   Jan   924   664   260     Inspiring Individual Lessons   Mar   720   669   51     Stringing Course for BTCA   Apr   2,062   1,399   663     Pupil Plus Coach   May   750   510   240     Player Plus Coach Awareness   May   180   306   (126)     Summer Open Day   Jul   322   190   132     Tactical Drills & First Aid   Jul   1,405   1,172   233     Preparing for the PCA Award   Aug   320   500   (180)						9,312	6,212
Chairman   3,600   125   3,725   3,675     Treasurer   3,450   973   4,423   4,064     Editor   1,550   185   1,735   1,680     Coaches Training   4,550   230   4,780   4,797     Coaches Training   4,550   230   4,780   4,797     Committee Meetings Expenses   4,550   230   4,780   4,792     Committee Meetings Expenses   4,864   5,326     19,527   19,452     3 Administration Expenses   52632   43,202     Permanent Staff Costs   45274   36,162     Secretarial Assistance   4075   4,928     101981   84,292     4 Profit/Loss on Monthly IST Courses   1	2	Committee Expenses		Fees	Expenses		
Treasurer       3,450       973       4,423       4,064         Editor       1,550       185       1,735       1,680         Coaches Training       4,550       230       4,780       4,797         14,663       14,216       4,864       5,326       19,527       19,452         3 Administration Expenses         Office Expenses       52632       43,202         Permanent Staff Costs       45274       36,162         Secretarial Assistance       101981       84,292         4 Profit/Loss on Monthly IST Courses       Income       Expenses Profit/Loss         Last Year's Events       Various       462       (825)       1,287         Improving Fitness & Movement       Oct       - 765       (765)         Focus on Fitness & Mini Gear       Oct       - 113       (113)         Doing the Basics Better       Nov       76       500       (424)         Winning Group Lessons       Jan       924       664       260         Inspiring Individual Lessons       Mar       720       669       51         Stringing Course for BTCA       Apr       2,062       1,399       663         Pupil Plus Coach       May				£	£		
Editor		Chairman		3,600	125	3,725	3,675
Coaches Training		Treasurer		3,450	973	4,423	4,064
14,663   14,216   4,864   5,326   19,527   19,452		Editor		1,550	185	1,735	1,680
Age		Coaches Training		4,550	230	4,780	4,797
19,527   19,452   1						14,663	14,216
3 Administration Expenses         Office Expenses       52632       43,202         Permanent Staff Costs       45274       36,162         Secretarial Assistance       4075       4,928         101981       84,292         4       Profit/Loss on Monthly IST Courses       Income       Expenses Profit/Loss         Last Year's Events       Various       462       (825)       1,287         Improving Fitness & Movement       Oct       -       765       (765)         Focus on Fitness & Mini Gear       Oct       -       113       (113)         Doing the Basics Better       Nov       76       500       (424)         Winning Group Lessons       Jan       924       664       260         Inspiring Individual Lessons       Mar       720       669       51         Stringing Course for BTCA       Apr       2,062       1,399       663         Pupil Plus Coach       May       750       510       240         Player Plus Coach Awareness       May       180       306       (126)         Summer Open Day       Jul       322       190       132         Tactical Drills & First Aid       Jul       1,405       1,172		Committee Meetings Expenses				4,864	5,326
Office Expenses         52632         43,202           Permanent Staff Costs         4 45274         36,162           Secretarial Assistance         Income Expenses Profit/Loss           Various Pate         Expenses Profit/Loss           Last Year's Events         Various         462         (825)         1,287           Improving Fitness & Movement         Oct         -         765         (765)           Focus on Fitness & Mini Gear         Oct         -         113         (113)           Doing the Basics Better         Nov         76         500         (424)           Winning Group Lessons         Jan         924         664         260           Inspiring Individual Lessons         Mar         720         669         51           Stringing Course for BTCA         Apr         2,062         1,399         663           Pupil Plus Coach         May         750         510         240           Player Plus Coach Awareness         May         180         306         (126)           Summer Open Day         Jul         322         190         132           Tactical Drills & First Aid </td <td></td> <td></td> <td></td> <td></td> <td></td> <td>19,527</td> <td>19,452</td>						19,527	19,452
Permanent Staff Costs         45274         36,162           Secretarial Assistance         Last Year's Events         Date         Expenses Profit/Loss           Date         £         £         £           Last Year's Events         Various         462         (825)         1,287           Improving Fitness & Movement         Oct         -         765         (765)           Focus on Fitness & Mini Gear         Oct         -         113         (113)           Doing the Basics Better         Nov         76         500         (424)           Winning Group Lessons         Jan         924         664         260           Inspiring Individual Lessons         Mar         720         669         51           Stringing Course for BTCA         Apr         2,062         1,399         663           Pupil Plus Coach         May         750         510         240           Player Plus Coach Awareness         May         180         306         (126)           Summer Open Day         Jul         322         190         132           Tactical Drills & First Aid         Jul         1,405         1,172         233 <td>3</td> <td>Administration Expenses</td> <td></td> <td></td> <td></td> <td></td> <td></td>	3	Administration Expenses					
Secretarial Assistance         4 Profit/Loss on Monthly IST Courses         Income         Expenses         Profit/Loss           4 Profit/Loss on Monthly IST Courses         Date         £         £         £           Last Year's Events         Various         462         (825)         1,287           Improving Fitness & Movement         Oct         -         765         (765)           Focus on Fitness & Mini Gear         Oct         -         113         (113)           Doing the Basics Better         Nov         76         500         (424)           Winning Group Lessons         Jan         924         664         260           Inspiring Individual Lessons         Mar         720         669         51           Stringing Course for BTCA         Apr         2,062         1,399         663           Pupil Plus Coach         May         750         510         240           Player Plus Coach Awareness         May         180         306         (126)           Summer Open Day         Jul         322         190         132           Tactical Drills & First Aid         Jul         1,405         1,172         233           Preparing for		Office Expenses				52632	43,202
4         Profit/Loss on Monthly IST Courses         Income         Expenses         Profit/Loss           Last Year's Events         Various         462         (825)         1,287           Improving Fitness & Movement         Oct         -         765         (765)           Focus on Fitness & Mini Gear         Oct         -         113         (113)           Doing the Basics Better         Nov         76         500         (424)           Winning Group Lessons         Jan         924         664         260           Inspiring Individual Lessons         Mar         720         669         51           Stringing Course for BTCA         Apr         2,062         1,399         663           Pupil Plus Coach         May         750         510         240           Player Plus Coach Awareness         May         180         306         (126)           Summer Open Day         Jul         322         190         132           Tactical Drills & First Aid         Jul         1,405         1,172         233           Preparing for the PCA Award         Aug         320         500         (180)		Permanent Staff Costs				45274	36,162
4         Profit/Loss on Monthly IST Courses         Income         Expenses         Profit/Loss           Last Year's Events         Various         462         (825)         1,287           Improving Fitness & Movement         Oct         -         765         (765)           Focus on Fitness & Mini Gear         Oct         -         113         (113)           Doing the Basics Better         Nov         76         500         (424)           Winning Group Lessons         Jan         924         664         260           Inspiring Individual Lessons         Mar         720         669         51           Stringing Course for BTCA         Apr         2,062         1,399         663           Pupil Plus Coach         May         750         510         240           Player Plus Coach Awareness         May         180         306         (126)           Summer Open Day         Jul         322         190         132           Tactical Drills & First Aid         Jul         1,405         1,172         233           Preparing for the PCA Award         Aug         320         500         (180)		Secretarial Assistance				4075	4,928
Date         £         £         £           Last Year's Events         Various         462         (825)         1,287           Improving Fitness & Movement         Oct         -         765         (765)           Focus on Fitness & Mini Gear         Oct         -         113         (113)           Doing the Basics Better         Nov         76         500         (424)           Winning Group Lessons         Jan         924         664         260           Inspiring Individual Lessons         Mar         720         669         51           Stringing Course for BTCA         Apr         2,062         1,399         663           Pupil Plus Coach         May         750         510         240           Player Plus Coach Awareness         May         180         306         (126)           Summer Open Day         Jul         322         190         132           Tactical Drills & First Aid         Jul         1,405         1,172         233           Preparing for the PCA Award         Aug         320         500         (180)						101981	84,292
Date         £         £         £           Last Year's Events         Various         462         (825)         1,287           Improving Fitness & Movement         Oct         -         765         (765)           Focus on Fitness & Mini Gear         Oct         -         113         (113)           Doing the Basics Better         Nov         76         500         (424)           Winning Group Lessons         Jan         924         664         260           Inspiring Individual Lessons         Mar         720         669         51           Stringing Course for BTCA         Apr         2,062         1,399         663           Pupil Plus Coach         May         750         510         240           Player Plus Coach Awareness         May         180         306         (126)           Summer Open Day         Jul         322         190         132           Tactical Drills & First Aid         Jul         1,405         1,172         233           Preparing for the PCA Award         Aug         320         500         (180)	4	Profit/Loss on Monthly IST Cou	ırses	Income	Expenses	Profit/Loss	
Last Year's Events       Various       462       (825)       1,287         Improving Fitness & Movement       Oct       -       765       (765)         Focus on Fitness & Mini Gear       Oct       -       113       (113)         Doing the Basics Better       Nov       76       500       (424)         Winning Group Lessons       Jan       924       664       260         Inspiring Individual Lessons       Mar       720       669       51         Stringing Course for BTCA       Apr       2,062       1,399       663         Pupil Plus Coach       May       750       510       240         Player Plus Coach Awareness       May       180       306       (126)         Summer Open Day       Jul       322       190       132         Tactical Drills & First Aid       Jul       1,405       1,172       233         Preparing for the PCA Award       Aug       320       500       (180)		·			=		
Improving Fitness & Movement         Oct         -         765         (765)           Focus on Fitness & Mini Gear         Oct         -         113         (113)           Doing the Basics Better         Nov         76         500         (424)           Winning Group Lessons         Jan         924         664         260           Inspiring Individual Lessons         Mar         720         669         51           Stringing Course for BTCA         Apr         2,062         1,399         663           Pupil Plus Coach         May         750         510         240           Player Plus Coach Awareness         May         180         306         (126)           Summer Open Day         Jul         322         190         132           Tactical Drills & First Aid         Jul         1,405         1,172         233           Preparing for the PCA Award         Aug         320         500         (180)		Last Year's Events		462	(825)	1,287	
Focus on Fitness & Mini Gear         Oct         -         113         (113)           Doing the Basics Better         Nov         76         500         (424)           Winning Group Lessons         Jan         924         664         260           Inspiring Individual Lessons         Mar         720         669         51           Stringing Course for BTCA         Apr         2,062         1,399         663           Pupil Plus Coach         May         750         510         240           Player Plus Coach Awareness         May         180         306         (126)           Summer Open Day         Jul         322         190         132           Tactical Drills & First Aid         Jul         1,405         1,172         233           Preparing for the PCA Award         Aug         320         500         (180)		Improving Fitness & Movement	Oct	_	• ,		
Doing the Basics Better       Nov       76       500       (424)         Winning Group Lessons       Jan       924       664       260         Inspiring Individual Lessons       Mar       720       669       51         Stringing Course for BTCA       Apr       2,062       1,399       663         Pupil Plus Coach       May       750       510       240         Player Plus Coach Awareness       May       180       306       (126)         Summer Open Day       Jul       322       190       132         Tactical Drills & First Aid       Jul       1,405       1,172       233         Preparing for the PCA Award       Aug       320       500       (180)		- 0	Oct	_			
Winning Group Lessons       Jan       924       664       260         Inspiring Individual Lessons       Mar       720       669       51         Stringing Course for BTCA       Apr       2,062       1,399       663         Pupil Plus Coach       May       750       510       240         Player Plus Coach Awareness       May       180       306       (126)         Summer Open Day       Jul       322       190       132         Tactical Drills & First Aid       Jul       1,405       1,172       233         Preparing for the PCA Award       Aug       320       500       (180)		Doing the Basics Better	Nov	76	500	• •	
Inspiring Individual Lessons       Mar       720       669       51         Stringing Course for BTCA       Apr       2,062       1,399       663         Pupil Plus Coach       May       750       510       240         Player Plus Coach Awareness       May       180       306       (126)         Summer Open Day       Jul       322       190       132         Tactical Drills & First Aid       Jul       1,405       1,172       233         Preparing for the PCA Award       Aug       320       500       (180)		9	Jan	924	664	• •	
Stringing Course for BTCA       Apr       2,062       1,399       663         Pupil Plus Coach       May       750       510       240         Player Plus Coach Awareness       May       180       306       (126)         Summer Open Day       Jul       322       190       132         Tactical Drills & First Aid       Jul       1,405       1,172       233         Preparing for the PCA Award       Aug       320       500       (180)		<del>-</del>	Mar	720	669	51	
Pupil Plus Coach       May       750       510       240         Player Plus Coach Awareness       May       180       306       (126)         Summer Open Day       Jul       322       190       132         Tactical Drills & First Aid       Jul       1,405       1,172       233         Preparing for the PCA Award       Aug       320       500       (180)			Apr	2,062	1,399	663	
Player Plus Coach Awareness       May       180       306       (126)         Summer Open Day       Jul       322       190       132         Tactical Drills & First Aid       Jul       1,405       1,172       233         Preparing for the PCA Award       Aug       320       500       (180)		Pupil Plus Coach	-	•	•	240	
Summer Open Day       Jul       322       190       132         Tactical Drills & First Aid       Jul       1,405       1,172       233         Preparing for the PCA Award       Aug       320       500       (180)		<del>-</del>		180	306		
Tactical Drills & First Aid Jul 1,405 1,172 233 Preparing for the PCA Award Aug 320 500 (180)		•	<del>-</del>			•	
Preparing for the PCA Award Aug 320 500 (180)							
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