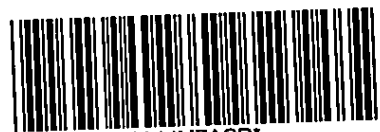


**DELOITTE SERVICES LIMITED**

**Report and Financial Statements**

**31 May 2012**

**TUESDAY**



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**16/10/2012**

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**COMPANIES HOUSE**

**REPORT AND FINANCIAL STATEMENTS 2012**

<b>CONTENTS</b>	<b>Page</b>
<b>Officers and professional advisers</b>	<b>1</b>
<b>Directors' report</b>	<b>2</b>
<b>Independent auditor's report</b>	<b>5</b>
<b>Profit and loss account</b>	<b>6</b>
<b>Balance sheet</b>	<b>7</b>
<b>Notes to the accounts</b>	<b>8-10</b>

**REPORT AND FINANCIAL STATEMENTS 2012**

**OFFICERS AND PROFESSIONAL ADVISERS**

**DIRECTORS**

S Griggs  
G Bunting

**SECRETARY**

Stonecutter Limited  
Hill House  
1 Little New Street  
London  
EC4A 3TR

**REGISTERED OFFICE**

Hill House  
1 Little New Street  
London  
EC4A 3TR

**BANKERS**

Barclays Bank  
Bedford Square Branch  
50 Pall Mall  
London  
SW1Y 5AX

**AUDITORS**

Grant Thornton UK LLP  
Grant Thornton House  
Melton Street  
Euston Square  
London  
NW1 2EP

## DIRECTORS' REPORT

The directors present their annual report and the audited accounts of the company for the year ended 31 May 2012

### BUSINESS REVIEW AND PRINCIPAL ACTIVITY

The company is a wholly owned subsidiary of Deloitte LLP and operates as part of the group's audit division

The principal activity is the provision of audit related services to member firms of the Deloitte Touche Tohmatsu organisation

As shown in the company's profit and loss account on page 6, the company's revenues increased by 25% over the prior year

The balance sheet on page 7 of the financial statements shows that the company's financial position, in net asset terms, is £2 (2011 £nil)

Overall, the directors consider the performance of the company to be in line with expectations

Deloitte LLP manages its operations on a divisional basis. For this reason the company's directors believe that further key performance indicators for the company are not necessary or appropriate for an understanding of the development, performance or position of the company. The performance of the audit division which includes this company, is discussed in the group's Annual Report for the year ended 31 May 2012 which does not form part of this report

### PRINCIPAL RISKS AND UNCERTAINTIES

The company is exposed to the movement in the US Dollar exchange rates on any revenue and costs generated. The company does not hedge or enter into forward or derivative transactions and is exposed to translation and transaction foreign currency exchange risk

The company has no third party debt and therefore no interest rate exposure

Group risks are discussed in the group's Annual Report for the year ended 31 May 2012, which does not form part of this report

### RESULTS AND DIVIDENDS

Turnover for the year was £795,000 (2011 £634,000). The profit for the year before taxation was £3,000 (2011 £nil)

The directors do not recommend the payment of a dividend for the year (2011 £nil)

## **DIRECTORS' REPORT**

### **DIRECTORS AND THEIR INTERESTS**

The names of the directors are shown below. All directors served throughout the year except as noted below.

G Bunting (appointed 1 March 2012)  
S R Counsell (resigned 30 June 2011)  
S Griggs (appointed 1 June 2011)  
R W Warburton (resigned 31 October 2011)

None of the directors had a beneficial interest in the share capital of the company at 31 May 2012 or any other group company apart from as members of Deloitte LLP, except R W Warburton, and therefore had an indirect beneficial interest in the share capital of the company.

All directors, except R W Warburton, were remunerated as members of Deloitte LLP and received no remuneration, from any source, for services as directors of the company during the current or preceding year.

R W Warburton was remunerated by Deloitte Limited for his services as a director of a number of entities owned, either directly or indirectly, by Deloitte LLP. It is not practicable to allocate his remuneration between that earned between the entities in which he served as a director. Therefore Deloitte Limited did not make any charge to other group companies in respect of his directorship or his services provided during the current or preceding financial year.

### **ENVIRONMENT**

The Deloitte LLP group recognises the importance of its environmental responsibilities, monitors its impact on the environment, and designs and implements policies to reduce any damage that might be caused by the group's activities. The company operates in accordance with group policies, which are described in the group's Annual Report for the year ended 31 May 2012 which does not form part of this report. Initiatives designed to minimise the group's impact on the environment include recycling, waste management, energy procurement and consumption and greening the supply chain.

### **EMPLOYEES**

Details of number of employees and related costs can be found in note 3 to the financial statements on page 8.

### **DISABLED EMPLOYEES**

The company gives full consideration to applications for employment from disabled persons where the requirements of the job can be adequately fulfilled by a handicapped or disabled person.

Where existing employees become disabled, it is the company's policy wherever practical to provide continuing employment under normal terms and conditions and to provide training and career development and promotion wherever appropriate.

### **EMPLOYEE INVOLVEMENT**

The company seeks to inform and consult with managers and staff regularly by way of in-house publications, informal meetings, training courses and staff development seminars, so as to involve them in the success of the business and to reward their efforts accordingly.

## DIRECTORS' REPORT

### DIRECTORS' RESPONSIBILITIES STATEMENT

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgments and accounting estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as each of the directors is aware

- there is no relevant audit information of which the company's auditors are unaware, and
- the directors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

### AUDITORS

Grant Thornton UK LLP have indicated their willingness to be reappointed for another term and appropriate arrangements have been put in place for them to be deemed reappointed as auditors in the absence of an Annual General Meeting.

Approved by the Board of Directors  
and signed on behalf of the Board



S Griggs  
Duly authorised, for and on behalf of  
Stonecutter Limited  
Secretary

10 October 2012

## **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF DELOITTE SERVICES LIMITED**

We have audited the financial statements of Deloitte Services Limited for the year ended 31 May 2012 which comprise the profit and loss account, the balance sheet and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

### **Respective responsibilities of directors and auditors**

As explained more fully in the Directors' Responsibilities Statement set out on page 4, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

### **Scope of the audit of the financial statements**

A description of the scope of an audit of financial statements is provided on the APB's website at [www.frc.org.uk/apb/scope/private.cfm](http://www.frc.org.uk/apb/scope/private.cfm).

### **Opinion on financial statements**

In our opinion the financial statements

- give a true and fair view of the state of the company's affairs as at 31 May 2012 and of its result for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006.

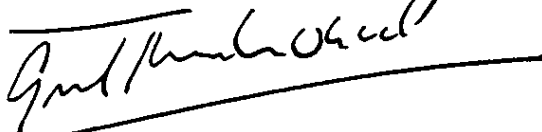
### **Opinion on other matter prescribed by the Companies Act 2006**

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit.



Simon Lowe

Senior Statutory Auditor  
for and on behalf of Grant Thornton UK LLP  
Statutory Auditor, Chartered Accountants  
London

10 October 2012

**PROFIT AND LOSS ACCOUNT**  
**For the year ended 31 May 2012**

	<b>Note</b>	<b>2012 £'000</b>	<b>2011 £'000</b>
<b>REVENUE</b>		795	634
Administrative expenses		(792)	(634)
<b>PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION</b>	2	3	-
Tax on profit on ordinary activities	4	(1)	-
<b>PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION</b>		2	-

All amounts are derived from continuing activities

There are no recognised gains or losses for the current or prior year other than as stated above



**BALANCE SHEET**  
**As at 31 May 2012**

	Note	2012 £'000	2011 £'000
<b>CURRENT ASSETS</b>			
Debtors	5	275	469
Cash at bank and in hand		1	68
		<u>276</u>	<u>537</u>
<b>CREDITORS - amounts falling due within one year</b>	6	<u>(274)</u>	<u>(537)</u>
<b>NET ASSETS</b>		<u>2</u>	<u>-</u>
<b>CAPITAL AND RESERVES</b>			
Called up share capital	7	-	-
Profit and loss account	8	<u>2</u>	<u>-</u>
<b>SHAREHOLDER'S FUNDS</b>	9	<u>2</u>	<u>-</u>

These financial statements of Deloitte Services Limited, registered number 04258664, were approved by the Board of Directors and authorised for issue on 10 October 2012

Signed on behalf of the Board of Directors



S Griggs  
Director

## NOTES TO THE ACCOUNTS

### For the year ended 31 May 2012

#### 1. ACCOUNTING POLICIES

The financial statements are prepared in accordance with United Kingdom law and accounting standards. The particular accounting policies adopted, which have been applied consistently throughout the current and preceding year are set out below.

##### Basis of accounting

The financial statements have been prepared under the historical cost convention.

##### Cash flow statement

The company has taken advantage of the exemption rules under FRS 1 'Cash Flow Statements' and has not prepared a cash flow statement as the results of Deloitte Services Limited are consolidated into the accounts of Deloitte LLP.

##### Revenue

Revenue represents amounts chargeable for professional services provided during the year including recoverable expenses on client assignments but excluding Value Added Tax.

##### Foreign currency

Transactions undertaken in foreign currencies are translated into Pounds Sterling at the rate of exchange ruling at the date of the transaction. Balances outstanding at the period end are translated into Pounds Sterling at the exchange rate ruling at the balance sheet date. All translation differences are recorded in the profit and loss account.

##### Current taxation

Current tax, including UK corporation tax and foreign tax, is provided at amounts expected to be paid (or recovered) using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

#### 2. PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION

	2012 £'000	2011 £'000
Profit on ordinary activities before taxation is stated after charging		
Auditors' remuneration		
- Fees payable for the audit of the company's annual accounts	-	5
Net foreign exchange gain	3	-

The audit fee for the current year has been borne by Deloitte LLP.

#### 3. INFORMATION REGARDING DIRECTORS AND EMPLOYEES

##### Directors

All directors, except R W Warburton, were remunerated as members of Deloitte LLP. Except for R W Warburton, none of the directors received any remuneration from any source, for their services as directors of the company during the current or preceding year.

R W Warburton was remunerated by Deloitte Limited for his services as a director of a number of entities owned, either directly or indirectly, by Deloitte LLP. It is not practicable to allocate his remuneration between that earned between the entities in which he served as a director. Therefore Deloitte Limited did not make any charge to other group companies in respect of his directorship or his services provided during the current or preceding financial year.

##### Employees

Other than the directors, the company had no employees during the current or preceding year.

**NOTES TO THE ACCOUNTS**  
**For the year ended 31 May 2012**

**4. TAX ON PROFIT ON ORDINARY ACTIVITIES**

	2012 £'000	2011 £'000
UK corporation tax	1	-
Total current tax	1	-

The difference between the total current tax charge and amount calculated by applying the standard rate of UK corporation tax to the profit before tax is as follows

Profit on ordinary activities before taxation	1	-
Tax on profit on ordinary activities at the standard rate of UK corporation tax of 20.00% (2011: 20.80%)	1	-
Total current tax	1	-

**5. DEBTORS**

	2012 £'000	2011 £'000
Client debtors	8	-
Amounts due from other member firms of the DTTL organisation	152	432
Social security and other taxes	115	37
	275	469

**6. CREDITORS – AMOUNTS FALLING DUE WITHIN ONE YEAR**

	2012 £'000	2011 £'000
Amounts owed to Deloitte LLP	273	537
Corporation tax	1	-
	274	537

**7. CALLED UP SHARE CAPITAL**

	2012 £'000	2011 £'000
Authorised 1,000 ordinary shares of £1 each	1	1
Called up, allotted and fully paid 2 ordinary shares of £1 each	-	-

**NOTES TO THE ACCOUNTS**  
**For the year ended 31 May 2012**

**8. STATEMENT OF MOVEMENT ON RESERVES**

	Profit and loss account £'000
At 1 June 2011	-
Profit for the financial year	2
	<hr/>
At 31 May 2012	2
	<hr/>

**9 RECONCILIATION OF MOVEMENT IN SHAREHOLDER'S FUNDS**

	2012 £'000	2011 £'000
Profit for the financial year	2	-
Opening shareholder's funds	-	-
	<hr/>	<hr/>
Closing shareholder's funds	2	-
	<hr/>	<hr/>

**10. CONTINGENT LIABILITIES**

There were no contingent liabilities at 31 May 2012 or 31 May 2011

**11. RELATED PARTY TRANSACTIONS**

As a wholly owned subsidiary, the company has taken advantage of the exemption available under FRS 8 'Related Party Transactions' not to disclose related party transactions with fellow group entities

**12. ULTIMATE PARENT AND CONTROLLING PARTIES**

The immediate parent company is Deloitte & Touche Holdings Limited. The immediate parent company is itself a wholly owned subsidiary of Deloitte LLP. The largest and smallest group for which consolidated financial statements are prepared is that headed by Deloitte LLP which consolidate Deloitte Services Limited. The financial statements of Deloitte LLP are publicly available and can be obtained from The Registrar of Companies, Companies House, Mandy, Cardiff.