Directors' report and financial statements

for the year ended 31 December 2012

FRIDAY

11 27/09/2013 COMPANIES HOUSE #317

Company information

Directors M C Allen

E Hawkes M N Jonas H Osmond

E A C Spencer-Churchill

A P Bradshaw S Farrugia (Appointed 16 June 2013) (Appointed 12 June 2013)

Secretary A Bradshaw

Company number 4222797

Registered office 4th Floor

Watson House 54 Baker Street

London W1U 7BU

Business address 4th Floor

Watson House 54 baker Street

London WIU 7BU

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Directors' report for the year ended 31 December 2012

The directors present their report and the financial statements for the year ended 31 December 2012

Principal activity

The principal activity of the company continues to be the provision of management consultancy services

Directors

The directors who served during the year are as stated below

M C Allen

E A C Spencer-Churchill

E Hawkes

A P Bradshaw

(Appointed 16 June 2013)

M N Jonas

S Farrugia

(Appointed 12 June 2013)

H Osmond

This report has been prepared in accordance with the special provisions for small companies under Part 15 of the Companies Act 2006

This report was approved by the Board on 24 September 2013 and signed on its behalf by

M C Allen

Director

Profit and loss account for the year ended 31 December 2012

		2012	2011
	Notes	£	£
Turnover	2	2,816,596	3,889,887
Administrative expenses		(2,762,939)	(3,997,729)
Operating profit/(loss)	3	53,657	(107,842)
Other interest receivable and similar income Profit/(loss) on ordinary		14,782	31,141
activities before taxation		68,439	(76,701)
Tax on profit/(loss) on ordinary	activities 5	(29,404)	(5,346)
Profit/(loss) for the year	11	39,035	(82,047)
Retained profit brought forward		1,271,983	1,354,030
Retained profit carried forwar	r d	1,311,018	1,271,983

Balance sheet as at 31 December 2012

		20	12	20	11
	Notes	£	£	£	£
Fixed assets					
Tangible assets	6		68,806		99,565
Investments	7		57,831		1,006
			126,637		100,571
Current assets					
Debtors	8	1,207,629		2,893,972	
Cash at bank and in hand		572,944		274,501	
		1,780,573		3,168,473	
Creditors: amounts falling					
due within one year	9	(596,190)		(1,997,059)	
Net current assets			1,184,383		i,171,414
Total assets less current					
liabilities			1,311,020		1,271,985
Net assets			1,311,020		1,271,985
Capital and reserves					
Called up share capital	10		2		2
Profit and loss account	11		1,311,018		1,271,983
Shareholders' funds			1,311,020		1,271,985

The directors' statements required by Sections 475(2) and (3) are shown on the following page which forms part of this Balance Sheet

Balance sheet (continued)

Directors' statements required by Sections 475(2) and (3) for the year ended 31 December 2012

In approving these financial statements as directors of the company we hereby confirm

- (a) that for the year stated above the company was entitled to the exemption conferred by Section 477 of the Companies Act 2006,
- (b) that no notice has been deposited at the registered office of the company pursuant to Section 476 requesting that an audit be conducted for the year ended 31 December 2012, and
- (c) that we acknowledge our responsibilities for
 - (1) ensuring that the company keeps accounting records which comply with Section 386, and
 - (2) preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of the financial year and of its profit or loss for the year then ended in accordance with the requirements of Section 393 and which otherwise comply with the provisions of the Companies Act 2006 relating to financial statements, so far as applicable to the company

These accounts have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies and in accordance with the Financial Reporting Standard for Smaller Entities (effective April 2008)

The financial statements were approved by the Board on 24 September 2013 and signed on its behalf by

M C Allen

Director

Registration number 4222797

Notes to the financial statements for the year ended 31 December 2012

1. Accounting policies

1.1. Accounting convention

The financial statements are prepared under the historical cost convention and in accordance with the Financial Reporting Standard for Smaller Entities (effective April 2008)

1.2. Turnover

Turnover represents the total invoice value, excluding value added tax, of sales made during the year and derives from the provision of goods falling within the company's ordinary activities

1.3. Tangible fixed assets and depreciation

Depreciation is provided at rates calculated to write off the cost less residual value of each asset over its expected useful life, as follows

Leasehold improvements

Straight line over the life of the lease

Office equipment

25% straight line

Motor vehicles

25% straight line

Fixtures & fittings

25% straight line

1.4. Investments

Fixed asset investments are stated at cost less provision for permanent diminution in value

1.5. Deferred taxation

Full provision is made for deferred tax assets and liabilities arising from all timing differences between the recognition of gains and losses in the financial statements and recognition in the tax computation

A net deferred tax asset is recognised only if it can be regarded as more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted

Deferred tax assets and liabilities are calculated at the tax rates expected to be effective at the time the timing differences are expected to reverse

Deferred tax assets and liabilities are not discounted

1.6. Foreign currencies

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the rates of exchange prevailing at the accounting date. Transactions in foreign currencies are recorded at the date of the transactions. All differences are taken to the Profit and Loss account.

1.7. Group accounts

The company is entitled to the exemption under Section 398 of the Companies Act 2006 from the obligation to prepare group accounts

Notes to the financial statements for the year ended 31 December 2012

continued

2.	Turnover
	The total turnover of the company for the year has been derived from its principal activity wholly undertaken in the UK

3.	Operating profit/(loss)	2012	2011
		£	£
	Depreciation and other amounts written off tangible assets	36,616	120,610
	Net foreign exchange loss	25,312	13,887
	Auditors' remuneration		12,000
4.	Directors' remuneration		
		2012	2011
		£	£
	Remuneration and other benefits	-	75,000
		1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	
5.	Tax on profit/(loss) on ordinary activities		
	Analysis of charge in period	2012	2011
		£	£
	Current tax		
	UK corporation tax	32,611	15,720
	Adjustments in respect of previous periods	(3,037)	-
		29,574	15,720
	Total current tax charge	29,574	15,720
	Deferred tax		
	Timing differences, origination and reversal	(170)	(10,374)
	Total deferred tax	(170)	(10,374)
	Tax on profit/(loss) on ordinary activities	29,404	5,346
		=====	====

Notes to the financial statements for the year ended 31 December 2012

continued

6.	Tangible fixed assets	Leasehold property	Office equipment	Motor vehicles	Fixtures & fittings	Total
		£	£	£	£	£
	Cost					
	At 1 January 2012	407,236	110,796	145,948	44,353	708,333
	Additions	-	1,734	-	4,123	5,857
	At 31 December 2012	407,236	112,530	145,948	48,476	714,190
	Depreciation					
	At 1 January 2012	407,236	88,553	72,513	40,466	608,768
	Charge for the year	-	6,860	26,956	2,800	36,616
	At 31 December 2012	407,236	95,413	99,469	43,266	645,384
	Net book values					
	At 31 December 2012		17,117	46,479	5,210	68,806
	At 31 December 2011		22,243	73,435	3,887	99,565

7.	Fixed asset investments	Investments in subsidiary undertakings £	Other unlisted investments £	Total £
	Cost			
	At 1 January 2012	1,006	-	1,006
	Additions	-	57,825	57,825
	Disposals	(1,000)	-	(1,000)
	At 31 December 2012	6	57,825	57,831
	Net book values			
	At 31 December 2012	6	57,825	57,831
	At 31 December 2011	1,006	-	1,006

Notes to the financial statements for the year ended 31 December 2012

continued

7.1. Holdings of 20% or more

The company holds 20% or more of the share capital of the following companies

	Company	Country of registration	Nature of business	Shares held class	Proportion of shares held
	Subsidiary undertaking				
	Sun Cap Limited	UK	Management consultancy	Ordinary	100%
	Sun Capital Limited	UK	Management consultancy	Ordinary	100%
	Sun Capital Shared Value Limited	UK	Management consultancy	Ordinary	100%
	Compound Management (UK) Limi	te₩K	Management consultancy	Ordinary	100%
8.	Debtors			2012	2011
				£	£
	Trade debtors			20,152	799,735
	Amounts owed by group undertakin	gs		10,000	559,941
	Other debtors			542,121	546,226
	Prepayments and accrued income			635,356	988,070
				1,207,629	2,893,972
9.	Creditors: amounts falling due			2012	2011
	within one year			£	£
	Trade creditors			76,686	534,525
	Amounts owed to group undertaking	2		104,246	104,246
	Corporation tax			23,700	15,720
	Other taxes and social security costs			28,137	25,543
	Other creditors			53,332	327,195
	Accruals and deferred income			310,089	989,830
				596,190	1,997,059

Notes to the financial statements for the year ended 31 December 2012

continued

10.	Share capital	2012	2011
	Allotted, called up and fully paid	£	£
	2 Ordinary shares of £1 each	2	2
	Equity Shares		
	2 Ordinary shares of £1 each	2	2
		Profit	
11.	Reserves	and loss account	Total
		£	£
	At 1 January 2012	1,271,983	1,271,983
	Profit for the year	39,035	39,035
	At 31 December 2012	1,311,018	1,311,018

Notes to the financial statements for the year ended 31 December 2012

continued

12. Related party transactions

During the year the company entered into transactions, in the ordinary course of business, with related parties. These related parties comprise directors of the company and companies which are defined as related parties by the Financial Reporting Standard for Smaller Entities (effective April 2008) being under common control with the company Transaction entered into, and trading balances at 31 December 2012, are as follows

	Sales to related party	Sales to related party	Purchases from related party	Purchases from related party	Amounts owed by/(to) related party	Amounts owed by/(to) related party
	£ 2017	£ 2011	£ 2017	£ 2011	£ 2012	£ 2011
-		5 6		2 43 4	104017	(5 434)
May Iona	• '	1 301	1,040	132 456	(73.862)	(72,454)
M Allen	1	8.252	3,466	18,114	(3,466)	(18,114)
Well Barn Farm Ltd	ı	8,143	16,288	85,136	(7,797)	(85,136)
Principal Advisors Limited	270,048	190,364	•	•	296,509	187,500
Sun Cap Limited			ı	ı	(2)	(2)
Sun Capital Limited		•	ı	•	(2)	(2)
Sun Capital Shared Value Limited	•	ı	ı	1	(104,241)	(104,241)
Compound Management (UK) Limited	3	1	•	•	(1)	(I)
Compound Capital	•	ı	474,000	275,000	,	289,941
Capital Management & Investment Plc	253,647	257,597	245,197	551,261	ı	(417,098)
Sun Capital Advisors LLP	2,083,161	700,000	ı	1	1	400,000

Notes to the financial statements for the year ended 31 December 2012

continued

13. Controlling interest

In the opinion of the directors, there is no controlling party