

AR01 2015

Annual Return

BLUEPRINT

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259638/40



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A fee is payable with this form
Please see 'How to pay' on the
last page

☒ **What this form is for**
You may use this form to confirm
that the company information is
correct as at the date of this return
You must file an Annual Return at
least once every year

☒ **What this form is NOT**
You cannot use this form
notice of changes to the
officers, registered office
company type or informa
relating to the company

TUESDAY



A09 *A4LSZM9M* #64
08/12/2015
COMPANIES HOUSE

Part 1 Company details

The section must be completed by all companies

→ **Filing in this form**
Please complete in typescript or in
bold black capitals.
All fields are mandatory unless
specified or indicated by *

A1 Company details

Company number 4 1 3 8 2 0 3

Company name in full ① ROYAL MAIL GROUP LIMITED

① **Company name change**
If your company has recently
changed its name, please provide
the company name as at the date of
this return

A2 Return date

Please give the annual return made up date. The return date must not be a future
date. The annual return must be delivered within 28 days of the date given below

Date of this return ② d1 d1 m1 m1 y2 y0 y1 y5

② **Date of this return**
Your company's return date
is usually the anniversary of
incorporation or the anniversary
of the last annual return filed at
Companies House. You may choose
an earlier return date but it must not
be a later date

A3 Principal business activity

Please show the trade classification code number(s) for the principal
activity or activities ③

Classification code 1 5 3 1 0 0

Classification code 2

Classification code 3

Classification code 4

If you cannot determine a code, please give a brief description of your
business activity below

Principal activity
description

③ **Principal business activity**
You must provide a trade
classification code (SIC code 2007)
or a description of your company's
main business in this section.
A full list of the trade classification
codes are available on our website
www.gov.uk/companieshouse

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A4	Company type¹	<p>Please confirm your company type by ticking the appropriate box below (only one box must be ticked)</p> <p> <input type="checkbox"/> Public limited company <input checked="" type="checkbox"/> Private company limited by shares <input type="checkbox"/> Private company limited by guarantee <input type="checkbox"/> Private company limited by shares exempt under section 60 <input type="checkbox"/> Private company limited by guarantee exempt under section 60 <input type="checkbox"/> Private unlimited company with share capital <input type="checkbox"/> Private unlimited company without share capital </p>	<p>1 Company type If you are unsure of your company type, please check your latest certificate of incorporation or our website www.gov.uk/companieshouse </p>										
A5	Registered office address²	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 20%;">Building name/number</td> <td>100</td> </tr> <tr> <td>Street</td> <td>VICTORIA EMBANKMENT</td> </tr> <tr> <td>Post town</td> <td>LONDON</td> </tr> <tr> <td>County/Region</td> <td></td> </tr> <tr> <td>Postcode</td> <td>E C 4 Y O H Q</td> </tr> </table>	Building name/number	100	Street	VICTORIA EMBANKMENT	Post town	LONDON	County/Region		Postcode	E C 4 Y O H Q	<p>2 Change of registered office This must agree with the address that is held on the Companies House record at the date of this return</p> <p>If the registered office address has changed, you should complete form AD01 and submit it together with this annual return</p>
Building name/number	100												
Street	VICTORIA EMBANKMENT												
Post town	LONDON												
County/Region													
Postcode	E C 4 Y O H Q												
A6	Single alternative inspection location (SAIL) of the company records (if applicable)³	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 20%;">Building name/number</td> <td></td> </tr> <tr> <td>Street</td> <td></td> </tr> <tr> <td>Post town</td> <td></td> </tr> <tr> <td>County/Region</td> <td></td> </tr> <tr> <td>Postcode</td> <td></td> </tr> </table>	Building name/number		Street		Post town		County/Region		Postcode		<p>3 SAIL address This must agree with the address that is held on the Companies House record at the date of this return</p> <p>If the address has changed, you should complete form AD02 and submit it together with this annual return</p>
Building name/number													
Street													
Post town													
County/Region													
Postcode													
A7	Location of company records⁴	<p>Please tick the appropriate box to indicate which records are kept at the SAIL address in Section A6</p> <p> <input type="checkbox"/> Register of members <input type="checkbox"/> Register of directors <input type="checkbox"/> Directors' service contracts <input type="checkbox"/> Directors' indemnities <input type="checkbox"/> Register of secretaries <input type="checkbox"/> Records of resolutions etc <input type="checkbox"/> Contracts relating to purchase of own shares <input type="checkbox"/> Documents relating to redemption or purchase of own share out of capital by private company <input type="checkbox"/> Register of debenture holders <input type="checkbox"/> Report to members of outcome of investigation by public company into interests in its shares <input type="checkbox"/> Register of interests in shares disclosed to public company <input type="checkbox"/> Instruments creating charges and register of charges England and Wales or Northern Ireland <input type="checkbox"/> Instruments creating charges and register of charges Scotland </p>	<p>4 Location of company records If the company records are held at the registered office address, do not tick any of the boxes in this section</p> <p>Certain records must be kept by every company while other records are only kept by certain company types where appropriate</p> <p>If the records are not kept at the SAIL address, they must be available at the registered office</p> <p>If any of the company records have moved from the registered office to the address in Section A6 since the last annual return, you must complete form AD03 and submit it together with this annual return</p>										

Part 2 Officers of the company

This section should include details of the company at the date to which this annual return is made up

- For a **secretary** who is an individual, go to **Section B1**
- For a **corporate secretary**, go to **Section C1**
- For a **director** who is an individual, go to **Section D1**
- For a **corporate director**, go to **Section E1**

Continuation pages

Please use a continuation page if you need to enter more officer details

Secretary

B1 Secretary's details ^①

Please use this section to list all the secretaries of the company
For a corporate secretary, complete Section C1-C4

Title*	Mrs
Full forename(s)	KULBINDER KAUR
Surname	DOSANJH
Former name(s) ^②	

① Secretary appointments

You may not use this form to appoint a secretary. To do this, please complete form **AP03** and submit it together with this annual return

Corporate details

Please use **Section C1-C4** to enter corporate secretary details

Secretary details

All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form **CH03**

② Former name(s)

Please provide any previous names (including maiden or married names) which have been used for business purposes during the period of this return

B2 Secretary's service address ^③

Building name/number	100
Street	VICTORIA EMBANKMENT
Post town	LONDON
County/Region	
Postcode	E C 4 Y 0 H Q
Country	United Kingdom

③ Service address

If you have previously notified Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the address

This information will appear on the public record

Corporate secretary

C1	Corporate secretary's details ^①	
	Please use this section to list all the corporate secretaries of the company	
Corporate body/firm name		① Corporate secretary appointments You cannot use this form to appoint a corporate secretary. To do this, please complete form AP04 and submit it together with this annual return. Corporate secretary details All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form CH04 . This information will appear on the public record.
Building name/number		
Street		
Post town		
County/Region		
Postcode		
Country		
C2	Location of the registry of the corporate body or firm	
	Is the corporate secretary registered within the European Economic Area (EEA)? → Yes Complete Section C3 only → No Complete Section C4 only	
C3	EEA companies ^②	
	Please give details of the register where the company file is kept (including the relevant state) and the registration number in that register	
Where the company/firm is registered ^③		② EEA A full list of countries of the EEA can be found in our guidance www.gov.uk/companieshouse ③ This is the register mentioned in Article 3 of the First Company Law Directive (68/151/EEC)
Registration number		
C4	Non-EEA companies	
	Please give details of the legal form of the corporate body or firm and the law by which it is governed. If applicable, please also give details of the register in which it is entered (including the state) and its registration number in that register	
Legal form of the corporate body or firm		④ Non-EEA Where you have provided details of the register (including state) where the company or firm is registered, you must also provide its number in that register.
Governing law		
If applicable, where the company/firm is registered ^④		
If applicable, the registration number		

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Director

D1	Director's details ^①	
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	
Title*		
Full forename(s)	MOYA MARGUERITE	
Surname	GREENE	
Former name(s) ^②		
Country/State of residence	United Kingdom	
Nationality	Canadian	
Month/year of birth ^③	<div>X</div> <div>X</div> <div>m</div> <div>0</div> <div>m</div> <div>6</div> <div>y</div> <div>1</div> <div>y</div> <div>9</div> <div>y</div> <div>5</div> <div>y</div> <div>4</div>	
Business occupation (if any)	Company Director	

① Director appointments
You cannot use this form to appoint a director. To do this, please complete form AP01 and submit it together with this annual return.

Corporate details
Please use Section E1-E4 to enter corporate director details.

Director details
All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form CH01.

② Former name(s)
Please provide any previous names (including maiden or married names) which have been used for business purposes during the period of this return.

③ Month and year of birth
Please provide month and year only.

D2	Director's service address ^①	
Building name/number	100	
Street	VICTORIA EMBANKMENT	
Post town	LONDON	
County/Region		
Postcode	<div>E</div> <div>C</div> <div>4</div> <div>Y</div> <div></div> <div></div> <div>0</div> <div>H</div> <div>Q</div>	
Country	United Kingdom	

① Service address
If you have previously notified Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the address.

This information will appear on the public record.

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Director

D1	Director's details ¹	
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	
Title*		
Full forename(s)	MATTHEW JOHN	
Surname	LESTER	
Former name(s) ²		
Country/State of residence	United Kingdom	
Nationality	British	
Month/year of birth ³	<div>X</div> <div>X</div> <div>m</div> <div>0</div> <div>m</div> <div>7</div> <div>y</div> <div>1</div> <div>y</div> <div>9</div> <div>y</div> <div>6</div> <div>y</div> <div>3</div>	
Business occupation (if any)	Company Director	

1 Director appointments
You cannot use this form to appoint a director. To do this, please complete form AP01 and submit it together with this annual return.

Corporate details
Please use Section E1-E4 to enter corporate director details.

Director details
All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form CH01.

2 Former name(s)
Please provide any previous names (including maiden or married names) which have been used for business purposes during the period of this return.

3 Month and year of birth
Please provide month and year only.

D2	Director's service address ¹	
Building name/number	100	
Street	VICTORIA EMBANKMENT	
Post town	LONDON	
County/Region		
Postcode	<div>E</div> <div>C</div> <div>4</div> <div>Y</div> <div></div> <div>0</div> <div>H</div> <div>Q</div>	
Country	United Kingdom	

1 Service address
If you have previously notified Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the address.

This information will appear on the public record.

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Director

D1	Director's details ^①	
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	
Title*	Mr	
Full forename(s)	Peter James	
Surname	Long	
Former name(s) ^②		
Country/State of residence	United Kingdom	
Nationality	British	
Month/year of birth ^③	<div>X X</div> <div>m0 m6</div> <div>y1 y9 y5 y2</div>	
Business occupation (if any)	Company Director	

① Director appointments
You cannot use this form to appoint a director. To do this, please complete form **AP01** and submit it together with this annual return.

Corporate details
Please use **Section E1-E4** to enter corporate director details.

Director details
All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form **CH01**.

② Former name(s)
Please provide any previous names (including maiden or married names) which have been used for business purposes during the period of this return.

③ Month and year of birth
Please provide month and year only.

D2	Director's service address ^①	
Building name/number	100	
Street	VICTORIA EMBANKMENT	
Post town	LONDON	
County/Region		
Postcode	E C 4 Y 0 H Q	
Country	United Kingdom	

① Service address
If you have previously notified Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the address.

This information will appear on the public record.

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Corporate director

E1	Corporate director's details ^①	<p>① Corporate director appointments You cannot use this form to appoint a corporate director. To do this, please complete form AP02 and submit it together with this annual return.</p> <p>Corporate director details All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form CH02.</p> <p>This information will appear on the public record.</p>
	Please use this section to list all the corporate director's of the company	
Corporate body/firm name		
Building name/number		
Street		
Post town		
County/Region		
Postcode		
Country		
E2	Location of the registry of the corporate body or firm	
	Is the corporate director registered within the European Economic Area (EEA)? → Yes Complete Section E3 only → No Complete Section E4 only	
E3	EEA companies ^②	<p>② EEA A full list of countries of the EEA can be found in our guidance www.gov.uk/companieshouse</p> <p>③ This is the register mentioned in Article 3 of the First Company Law Directive (68/151/EEC)</p>
	Please give details of the register where the company file is kept (including the relevant state) and the registration number in that register	
Where the company/firm is registered ^③		
Registration number		
E4	Non-EEA companies	<p>④ Non-EEA Where you have provided details of the register (including state) where the company or firm is registered, you must also provide its number in that register.</p>
	Please give details of the legal form of the corporate body or firm and the law by which it is governed. If applicable, please also give details of the register in which it is entered (including the state) and its registration number in that register	
Legal form of the corporate body or firm		
Governing law		
If applicable, where the company/firm is registered ^④		
If applicable, the registration number		

Part 3 Statement of capital ^①

Does your company have share capital?

- Yes Complete the sections below and the following Part 4
→ No Go to Part 5 (Signature)

^① This should reflect the company's capital status at the made up date of this annual return

F1 Share capital in pound sterling (£)

Please complete the table below to show each class of shares held in pound sterling
If all your issued capital is in sterling, only complete Section F1 and then go to Section F4

Class of shares (E g Ordinary/Preference etc.)	Amount paid up on each share ^②	Amount (if any) unpaid on each share ^②	Number of shares ^③	Aggregate nominal value ^④
Ordinary	1 00	0 00	50,000	£ 50,000 00
				£
				£
				£
Totals			50,000	£ 50,000 00

F2 Share capital in other currencies

Please complete the table below to show any class of shares held in other currencies
Please complete a separate table for each currency

Currency				
Class of shares (E g Ordinary/Preference etc.)	Amount paid up on each share ②	Amount (if any) unpaid on each share ②	Number of shares ③	Aggregate nominal value ④
Totals				

Currency				
Class of shares (E g Ordinary/Preference etc.)	Amount paid up on each share ②	Amount (if any) unpaid on each share ②	Number of shares ③	Aggregate nominal value ④
Totals				

F3 Totals

Please give the total number of shares and total aggregate nominal value of issued share capital

Total number of shares

Total aggregate
nominal value ^⑤

^⑤ Total aggregate nominal value
Please list total aggregate values in
different currencies separately For
example £100 + €100 + \$10 etc

^② Including both the nominal value and any
share premium

^③ Number of shares issued multiplied by
nominal value of each share

^③ Total number of issued shares in this class

Continuation Pages
Please use a Statement of Capital continuation
page if necessary

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F4

Statement of capital (Voting rights)

Please give the prescribed particulars of rights attached to shares for each class of share shown in the statement of capital share tables in **Sections F1 and F2**

Class of share	£1 00 Ordinary
Voting rights	The shares have attached to them full voting, dividend and capital distribution (including on winding up) rights, they do not confer any rights of redemption
Class of share	
Voting rights	
Class of share	
Voting rights	
Class of share	
Voting rights	

Part 4 Shareholders

Does your company have share capital?

- Yes go to **Section G1** 'Companies with share capital'
→ No Go to **Part 5 (Signature)**

G1 Companies with share capital

Question 1

Were any of the company's shares admitted to trading on a market at any time during this return period? Please tick the appropriate box below ❶

- ☒ No go to **Section G2** 'Past and present shareholders'
☐ Yes go to **Question 2**

Question 2

Please only refer to Question 2 below if you have answered 'Yes' to Question 1. If you answered 'No', please go to **Section G2** 'Past and present shareholders'

Did the company, throughout the return period, have any shares admitted to trading on a relevant market and was it, throughout the return period, an issuer to which DTR5 applies? Please tick the appropriate box below ❷

- ☐ No go to **Section G4** 'Shareholders who hold at least 5% of any class of shares of the company as at the made up date of the return'
☐ Yes go to **Part 5 (Signature)**

❶ A market is one established under the rules of a UK recognised investment exchange or any other regulated markets in or outside of the UK, or any other market outside of the UK. The current UK recognized investment exchanges and regulated markets can be found at www.fsa.gov.uk/register/exchanges.do

❷ DTR5 refers to the Vote Holder and Issuer Notification Rules contained in Chapter 5 of the Disclosure and Transparency Rules source book issued by the Financial Services Authority. Notification is required when the percentage acquisition of a shareholder in the company has reached a certain threshold (starting at 3%)

G2 List of past and present shareholders ❸

The company is required to provide a full list of past and present shareholders if one was not included with either of the last two returns. Please tick the appropriate box below

- ☐ There were no shareholder changes in this period. Go to **Part 5 (Signature)**
☒ A full list of shareholders is enclosed
☐ A list of shareholder changes is enclosed

How is the list of shareholders enclosed? Please tick the appropriate box below

- ☒ The list of shareholders is enclosed on paper. Go to **Section G3** 'List of past and present shareholders'
☐ The list of shareholders is enclosed in another format. Go to **Part 5 (Signature)**

❸ This section only applies to companies answering 'No' in **Section G1**

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G3

List of past and present shareholders¹

Changes during this period to shareholders' particulars or details of the amount of stock or shares transferred must be completed each year

You must provide a 'full list' of all company shareholders on

- The company's first annual return following incorporation,
- Every third annual return after a full list has been provided

¹Please list the company shareholders in alphabetical order

Joint shareholders should be listed consecutively

Further shareholders

Please use a 'List of past and present shareholders' continuation page if necessary

This section only applies to companies answering 'No' to Question 1 in Section G1

Shareholder's Name (Address not required)	Class of share	Shares or stock currently held	Shares or stock transferred (if appropriate)	
		Number of shares or amount of stock	Number of shares or amount of stock	Date of registration of transfer
ROYAL MAIL plc	£1 00 Ordinary	50,000		/ /
				/ /
				/ /
				/ /
				/ /
				/ /
				/ /
				/ /
				/ /
				/ /
				/ /
				/ /

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Shareholders who hold at least 5% of any class of share(s) of the company as at the made up date of this return

It should only be completed by companies that have answered 'Yes' to Question 1 in Section G1, and 'No' to Question 2 in Section G1


→ Go to Part 5 (Signature)

Please list the company shareholders
in alphabetical order

Further shareholders
Please use a 'Shareholders who hold at least 5% of any class of share(s) of the company as at the made up date of this return' continuation page if necessary

[illegible]

Part 5 Signature

	This must be completed by all companies.		
	I am signing this form on behalf of the company		
Signature	<div>Signature</div> <div>X  X</div>		<div>❶ Societas Europaea If the form is being filed on behalf of a Societas Europaea (SE) please delete 'director' and insert details of which organ of the SE the person signing has membership</div> <div>❷ Person authorised Under either section 270 or 274 of the Companies Act 2006</div>
	This form may be signed by Director ❶ , Secretary, Person authorised ❷ , Charity commission receiver and manager, CIC manager, Judicial factor		



Do not cover this barcode

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Presenter information

You do not have to give any contact information, but if you do it will help Companies House if there is a query on the form. The contact information you give will be visible to searchers of the public record.

Contact name	Laura Newell
Company name	100 VICTORIA EMBANKMENT
Address	
Post town	LONDON
County/Region	
Postcode	E C 4 Y O H Q
Country	United Kingdom
DX	
Telephone	0207 449 8178



Checklist

We may return forms completed incorrectly or with information missing

Please make sure you have remembered the following

- ☐ The company name and number match the information held on the public Register
- ☐ You have completed your principal business activity
- ☐ You have not used this form to make changes to the registered office address
- ☐ You have not used this form to make changes to secretary and director details.
- ☐ You have fully completed the Statement of capital (if applicable)
- ☐ You have signed the form
- ☐ You have enclosed the correct fee



Important information

Please note that all information on this form will appear on the public record



How to pay

A fee of £40 is payable to Companies House in respect of a paper Annual Return

Make cheques or postal orders payable to 'Companies House'



Where to send

You may return this form to any Companies House address, however for expediency we advise you to return it to the appropriate address below

For companies registered in England and Wales

The Registrar of Companies, Companies House,
Crown Way, Cardiff, Wales, CF14 3UZ
DX 33050 Cardiff

For companies registered in Scotland

The Registrar of Companies, Companies House,
Fourth floor, Edinburgh Quay 2,
139 Fountainbridge, Edinburgh, Scotland, EH3 9FF
DX ED235 Edinburgh 1
or LP - 4 Edinburgh 2 (Legal Post)

For companies registered in Northern Ireland

The Registrar of Companies, Companies House,
Second Floor, The Linenhall, 32-38 Linenhall Street,
Belfast, Northern Ireland, BT2 8BG
DX 481 N R Belfast 1



Further information

For further information, please see the guidance notes on the website at www.gov.uk/companieshouse or email enquiries@companieshouse.gov.uk

This form is available in an alternative format. Please visit the forms page on the website at www.gov.uk/companieshouse

ROYAL MAIL GROUP LIMITED
The Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008
(Schedule 4. Part 3)

Subsidiary Undertakings

Name of Undertaking	Country of Incorporation	Share class	% held by Parent Company of the Group	% held by Group companies, if different
AGONE S r L	Italy	€10,000 00 Ordinary shares	0 000	100 000
ANGARD STAFFING SOLUTIONS LIMITED	United Kingdom	£1 00 Ordinary shares	100 000	
COMMUNITY COURIERS LTD	United Kingdom	£1 00 Ordinary shares	100 000	
CONSIGNIA (CUSTOMER MANAGEMENT) LIMITED	United Kingdom	£1 00 ORDINARY shares	100 000	
CONSIGNIA LIMITED	United Kingdom	£1 00 Ordinary shares	100 000	
DER KURIER BETEILIGUNGSGESELLSCHAFT GmbH	Germany	€25,000 00 Ordinary shares	0 000	100 000
DER KURIER GmbH & Co KG	Germany	€2,561,572 32 Cash Contribution shares	0 000	100 000
DGMH CLAYTON LIMITED	United Kingdom	£1 00 ORDINARY shares	100 000	
EBP CONSULTANCY (BEIJING) CO LTD*	China	N/A Company Limited by equity	-	100 000
ENVISION LICENSING LIMITED	United Kingdom	£1 00 Ordinary-A shares	0 000	100 000
		£1 00 Ordinary-B shares	0 000	100 000
		£1 00 Ordinary-C shares	0 000	100 000
GENERAL LOGISTICS SYSTEMS AUSTRIA GmbH	Austria	€1,090,092 51 Ordinary shares	0 000	100 000
GENERAL LOGISTICS SYSTEMS B V	Netherlands	€100 00 Ordinary shares	0 000	100 000
GENERAL LOGISTICS SYSTEMS BELGIUM N V	Belgium	€100 00 Ordinary shares	0 000	100 000
GENERAL LOGISTICS SYSTEMS CROATIA d o o	Croatia	HRK760,000 00 Ordinary shares	0 000	100 000
GENERAL LOGISTICS SYSTEMS CZECH REPUBLIC s r o	Czech Republic	CZK2,970,000 00 Ordinary shares	0 000	100 000
GENERAL LOGISTICS SYSTEMS d o o		CZK30,000 00 Ordinary shares	0 000	100 000
GENERAL LOGISTICS SYSTEMS DENMARK A/S	Slovenia	€751,127 00 Ordinary shares	0 000	100 000
GENERAL LOGISTICS SYSTEMS ENTERPRISE S r l	Denmark	DKK100 00 Ordinary shares	0 000	100 000
GENERAL LOGISTICS SYSTEMS EXPRESS A/S	Italy	€1,011,000 00 Ordinary shares	0 000	100 000
GENERAL LOGISTICS SYSTEMS FINLAND Oy	Denmark	DKK1,000 00 Ordinary shares	0 000	100 000
GENERAL LOGISTICS SYSTEMS FRANCE S A S	Finland	€50 00 Ordinary shares	0 000	100 000
GENERAL LOGISTICS SYSTEMS GERMANY GmbH & Co OHG	France	€50 00 Ordinary shares	0 000	100 000
GENERAL LOGISTICS SYSTEMS IRELAND LIMITED	Germany	€178,249,643 37 Cash Contribution shares	0 000	100 000
GENERAL LOGISTICS SYSTEMS ITALY S p A	Ireland	€1 2697 Ordinary shares	0 000	100 000
GENERAL LOGISTICS SYSTEMS NETHERLANDS B V	Italy	€0 52 Ordinary shares	0 000	100 000
	Netherlands	€50 00 Ordinary shares	0 000	100 000

ROYAL MAIL GROUP LIMITED

The Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008 (Schedule 4. Part 3)

Name of Undertaking	Country of Incorporation	Share class	% held by Parent Company of the Group	% held by Group companies, if different
GENERAL LOGISTICS SYSTEMS POLAND Spolka z o o	Poland	PLN1 721 Ordinary shares	0 000	100 000
GENERAL LOGISTICS SYSTEMS PORTUGAL LDA	Portugal	€199,900 00 Ordinary shares	0 000	100 000
		€100 00 Ordinary shares	0 000	100 000
GENERAL LOGISTICS SYSTEMS SPAIN S L	Spain	€20 00 Ordinary shares	0 000	100 000
GLS BELGIUM DISTRIBUTION S A/N V	Belgium	€4 27 Ordinary shares	0 000	100 000
GLS BETEILIGUNGS GmbH	Germany	€7,720,507 41 Ordinary shares	0 000	100 000
GLS GENERAL LOGISTICS SYSTEMS HUNGARY Kft	Hungary	HUF30,000,000 00 Ordinary shares	0 000	100 000
GLS GENERAL LOGISTICS SYSTEMS ROMANIA SRL	Romania	RON4,000 00 Ordinary shares	0 000	100 000
GLS GENERAL LOGISTICS SYSTEMS SLOVAKIA s r o	Slovakia	€98,604 00 Ordinary shares	0 000	100 000
		€996 00 Ordinary shares	0 000	100 000
GLS INVEST FRANCE S A S	France	€21 00 Ordinary shares	0 000	100 000
GLS IT SERVICES GmbH	Germany	€127,822 97 Ordinary shares	0 000	100 000
GLS NETHERLANDS HOLDING B V	Netherlands	€0 50 Ordinary shares	0 000	100 000
GLS NETHERLANDS SERVICES B V	Netherlands	€50 00 Ordinary shares	0 000	100 000
GLS VERWALTUNGS-UND SERVICE GmbH	Germany	€153,387 56 Ordinary shares	0 000	100 000
GRUPPO EXECUTIVE SOCIETA CONSORTILE s r l	Italy	€255 00 Ordinary shares	0 000	81 667
ired PARTNERSHIP LIMITED	United Kingdom	£1 00 Ordinary shares	100 000	
NDC 2000 LIMITED	United Kingdom	£1 00 Ordinary-A shares	100 000	
NDC 2001 Limited	United Kingdom	£1 00 Ordinary shares	0 000	100 000
OVERNIGHT SERVICES GmbH Vermittlung ueberregionaler Kuerierdienste	Germany	€25,564 59 Ordinary shares	0 000	100 000
PARCELFORCE LIMITED	United Kingdom	£1 00 Ordinary shares	100 000	
POSG LIMITED	United Kingdom	£1 00 ORDINARY shares	100 000	
POSTCAP (GUERNSEY) LIMITED	Guernsey	£1 00 ORDINARY shares	0 000	100 000
QUADRANT CATERING LIMITED	United Kingdom	£1 00 Ordinary-A shares	100 000	
RM (International) Limited	United Kingdom	£1 00 ORDINARY shares	100 000	
RM Financing Operations Limited	Ireland	€1 00 Ordinary shares	0 000	100 000
		€1 00 Redeemable Preference shares	0 000	100 000
ROMEC ENTERPRISES LIMITED	United Kingdom	£1 00 Ordinary shares	0 000	100 000
ROMEC LIMITED	United Kingdom	£1 00 B Shares	100 000	
		£1 00 C Shares	100 000	
		£1 00 Ordinary shares	51 000	

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ROYAL MAIL COURIER SERVICES LTD	United Kingdom	£1 00 Ordinary shares	100 000	
ROYAL MAIL ENTERPRISES LIMITED	United Kingdom	£1 00 ORDINARY shares	100 000	
ROYAL MAIL ESTATES LIMITED	United Kingdom	£1 00 Ordinary shares	100 000	
ROYAL MAIL FINANCE (No2) LIMITED	United Kingdom	£1 00 ORDINARY shares	100 000	
ROYAL MAIL FINANCE LIMITED	United Kingdom	£1 00 ORDINARY shares	100 000	
ROYAL MAIL INNOVATIONS LIMITED	United Kingdom	£1 00 Ordinary shares	100 000	
ROYAL MAIL INVESTMENTS LIMITED	United Kingdom	£1 00 ORDINARY shares	100 000	
ROYAL MAIL PENSIONS TRUSTEES LIMITED	United Kingdom	£1 00 ORDINARY shares	100 000	
SENDITNOW LIMITED	United Kingdom	£1 00 Ordinary shares	100 000	
Storefeeder Ltd	United Kingdom	£1 00 Ordinary shares	100 000	
VIACODE LIMITED	United Kingdom	£1 00 ORDINARY shares	100 000	
WILLIAMS CARGO SYSTEMS LTD	Ireland	€1 2697 Ordinary shares	0 000	100 000

* No share class information available

ROYAL MAIL GROUP LIMITED

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Joint Ventures

Name of Undertaking	Principle place of business address	Capital % owned by Group	Notes
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Associated Undertakings

Name of Undertaking	Country of Incorporation	Share class	% held by Parent Company of the Group	% held by Group companies, if different
Ambassador Uni Ltd	United Kingdom	£0.01 Ordinary shares	25,005	
Market Engine Global Pty Limited*	Australia	AU\$1.00 preference shares	34,470	-
ParcelLock GmbH	Germany	€50,000 Cash Contribution Shares	0,000	33,333

* No share class information available

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Significant other holdings

Name of Undertaking	Country of Incorporation	Share class	% held by Parent Company of the Group	% held by Group company, if different
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