

The Companies Act 2006
COMPANY LIMITED BY SHARES
RESOLUTION
OF
WHITBREAD PLC
COMPANY NUMBER: 04120344

Passed on 15 June 2022

At the Annual General Meeting held on 15 June 2022 the following resolutions were passed:

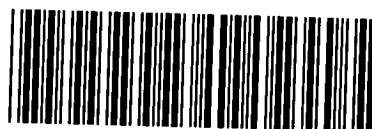
Ordinary Resolution

18. That the Board be generally and unconditionally authorised in accordance with section 551 of the Act to allot shares in the Company and to grant rights to subscribe for or convert any security into shares in the Company:

- A.** up to a nominal amount of £51,715,899 (such amount to be reduced by any allotments or grants made under paragraph (B) below in excess of such sum); and
- B.** comprising equity securities (as defined in the Act) up to a nominal amount of £103,431,798 (such amount to be reduced by any allotments or grants made under paragraph (A) above) in connection with an offer by way of a rights issue:
 - i.** to ordinary shareholders in proportion (as nearly as may be practicable) to their existing holdings; and
 - ii.** to holders of other equity securities as required by the rights of those securities or as the Board otherwise considers necessary,and so that the Board may impose any limits or restrictions and make any arrangements which it considers necessary or appropriate to deal with treasury shares, fractional entitlements, record dates, legal, regulatory or practical problems in, or under the laws of, any territory or any other matter,

such authority to apply until the end of next year's AGM (or, if earlier, until the close of business on 15 September 2023) but, in each case, during this period the Company may make offers and enter into agreements which would, or might, require shares to be allotted or rights to subscribe for or convert securities into shares to be granted after the authority ends and the Board may allot shares or grant rights to subscribe for or convert securities into shares under any such offer or agreement as if the authority had not ended.

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Special Resolution

19. That, if resolution 18 is passed, the Board be given power to allot equity securities (as defined in the Act) for cash under the authority given by that resolution and/or to sell ordinary shares held by the Company as treasury shares for cash as if Section 561 of the Act did not apply to any such allotment or sale, such power to be limited:

C. to the allotment of equity securities and sale of treasury shares in connection with an offer of, or invitation to apply for, equity securities (but in the case of the authority granted under paragraph (B) of resolution 18, by way of a rights issue only):

- i. to ordinary shareholders in proportion (as nearly as may be practicable) to their existing holdings; and
- ii. to holders of other equity securities, as required by the rights of those securities, or as the Board otherwise considers necessary,

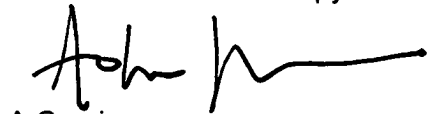
and so that the Board may impose any limits or restrictions and make any arrangements which it considers necessary or appropriate to deal with treasury shares, fractional entitlements, record dates, legal, regulatory or practical problems in, or under the laws of, any territory or any other matter; and

D. in the case of the authority granted under paragraph (A) of resolution 18 and/or in the case of any sale of treasury shares, to the allotment of equity securities or sale of treasury shares (otherwise than under paragraph (A) above) up to a nominal amount of £7,757,384,

such power to apply until the end of next year's AGM (or, if earlier, until the close of business on 15 September 2023) but, in each case, during this period the Company may make offers, and enter into agreements, which would, or might, require equity securities to be allotted (and treasury shares

to be sold) after the power ends and the Board may allot equity securities (and sell treasury shares) under any such offer or agreement as if the power had not ended.

Certified to be a true copy



A Crozier
Chairman

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RESOLUTION
OF
WHITBREAD PLC
COMPANY NUMBER: 04120344

Passed on 15 June 2022

At the Annual General Meeting held on 15 June 2022 the following resolutions were passed:

Ordinary Resolution

18. That the Board be generally and unconditionally authorised in accordance with section 551 of the Act to allot shares in the Company and to grant rights to subscribe for or convert any security into shares in the Company:

- A.** up to a nominal amount of £51,715,899 (such amount to be reduced by any allotments or grants made under paragraph (B) below in excess of such sum); and
- B.** comprising equity securities (as defined in the Act) up to a nominal amount of £103,431,798 (such amount to be reduced by any allotments or grants made under paragraph (A) above) in connection with an offer by way of a rights issue:

- i.** to ordinary shareholders in proportion (as nearly as may be practicable) to their existing holdings; and
 - ii.** to holders of other equity securities as required by the rights of those securities or as the Board otherwise considers necessary;
- and so that the Board may impose any limits or restrictions and make any arrangements which it considers necessary or appropriate to deal with treasury shares, fractional entitlements, record dates, legal, regulatory or practical problems in, or under the laws of, any territory or any other matter,

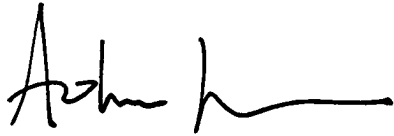
such authority to apply until the end of next year's AGM (or, if earlier, until the close of business on 15 September 2023) but, in each case, during this period the Company may make offers and enter into agreements which would, or might, require shares to be allotted or rights to subscribe for or convert securities into shares to be granted after the authority ends and the Board may allot shares or grant rights to subscribe for or convert securities into shares under any such offer or agreement as if the authority had not ended.

Special Resolution

20. That, if resolution 18 is passed, the Board be given the power in addition to any power granted under resolution 19 to allot equity securities (as defined in the Act) for cash under the authority granted under paragraph (A) of resolution 18 and/or to sell ordinary shares held by the Company as treasury shares for cash as if Section 561 of the Act did not apply to any such allotment or sale, such power to be:

- C. limited to the allotment of equity securities or sale of treasury shares up to a nominal amount of £7,757,384; and
- D. used only for the purposes of financing a transaction which the Board determines to be an acquisition or other capital investment of a kind contemplated by the Statement of Principles on Disapplying Pre-Emption Rights most recently published by the Pre-Emption Group prior to the date of this Notice or for the purposes of refinancing such a transaction within six months of its taking place, such power to apply until the end of next year's AGM (or, if earlier, until the close of business on 15 September 2023) but, in each case, during this period the Company may make offers, and enter into agreements, which would, or might, require equity securities to be allotted (and treasury shares to be sold) after the power ends and the Board may allot equity securities (and sell treasury shares) under any such offer or agreement as if the power had not ended.

Certified to be a true copy

A handwritten signature in black ink, appearing to read 'A Crozier', with a long horizontal flourish extending to the right.

A Crozier
Chairman

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COMPANY LIMITED BY SHARES

**RESOLUTION
OF
WHITBREAD PLC
COMPANY NUMBER: 04120344**

Passed on 15 June 2022

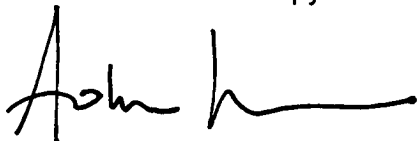
At the Annual General Meeting held on 15 June 2022 the following resolutions were passed:

Special Resolution

21. That, pursuant to Section 701 of the Act, the Company be generally authorised to make one or more market purchases (within the meaning of Section 693(4) of the Act) of up to 20,202,211 ordinary shares (of any nominal value from time to time) in the capital of the Company provided that:

- A.** the minimum price (exclusive of expenses) which may be paid for each ordinary share is the nominal amount of that share; limited to the allotment of equity securities or sale of treasury shares up to a nominal amount of £7,757,384; and
- B.** the maximum price (exclusive of expenses) which may be paid for each ordinary share is the highest of (i) an amount equal to 5% above the average market value of an ordinary share for the five business days immediately preceding the day on which that ordinary share is contracted to be purchased, and (ii) the higher of the price of the last independent trade and the highest current independent bid on the trading venues where the purchase is carried out at the relevant time; and
- C.** this authority will apply until the conclusion of the AGM of the Company to be held in 2023 (or, if earlier, 15 September 2023) but during this period the Company may enter into a contract to purchase ordinary shares which would, or might, be completed or executed wholly or partly after this authority has ended and the Company may purchase ordinary shares pursuant to any such contract as if this authority had not ended.

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A Crozier
Chairman

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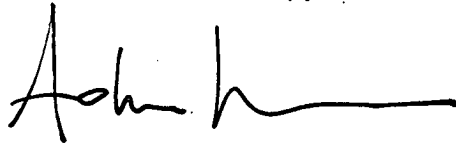
Passed on 15 June 2022

At the Annual General Meeting held on 15 June 2022 the following resolutions were passed:

Special Resolution

22. That a general meeting of the Company, other than an AGM, may be called on not less than 14 clear days' notice.

Certified to be a true copy

A handwritten signature in black ink, appearing to read 'A Crozier', followed by a long horizontal line.

A Crozier
Chairman