

Registered number: 04088589
Charity number: 1084361

Kent Community Foundation
(A company limited by guarantee)

Trustees' report and financial statements
for the year ended 31 March 2015

TUESDAY



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Kent Community Foundation
(A company limited by guarantee)

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Kent Community Foundation
(A company limited by guarantee)

Reference and administrative details of the company, its trustees and advisers
for the year ended 31 March 2015

Trustees

The Lady Colgrain DL
Arthur B Gulland
Peter Lake (Retired 18 July 2014)
Victoria Jessel
Tim Bull
Ann West MBE JP DL
Georgina Warner DL
Peter Williams MBE
Sarah Hohler

Company registered number

04088589

Charity registered number

1084361

Registered office

23 Evegate Park Barn, Evegate, Smeeth, Ashford, Kent, TN25 6SX

Company secretary

Carol Lynch

Chief executive officer

Carol Lynch

Auditors

Kreston Reeves LLP, Montague Place, Quayside, Chatham Maritime, Chatham, Kent, ME4 4QU

Bankers

CAF Bank Limited, 25 Kings Hill Avenue, Kings Hill, West Malling, Kent, ME19 4JQ

Solicitors

Gullands, 16 Mill Street, Maidstone, Kent, ME15 6XT

Patron

Viscount De L'Isle, The Lord Lieutenant of Kent

Vice Presidents

Lady Nelson
Simon macLachlan,
The Right Reverend James Langstaff, The Bishop of Rochester

Kent Community Foundation
(A company limited by guarantee)

Trustees' report
for the year ended 31 March 2015

The trustees (who are also directors of the charity for the purposes of the Companies Act) present their annual report together with the audited financial statements of Kent Community Foundation (the company) for the year ended 31 March 2015. The trustees confirm that the annual report and financial statements of the company comply with the current statutory requirements, the requirements of the company's governing document and the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" issued in March 2005.

Structure, governance and management

a. Constitution

The company is registered as a charitable company limited by guarantee and was set up by a Trust deed on 20 October 2000. The Company is a registered Charity (number 1084361), registered on 5 January 2001. Operations commenced during April 2001.

b. Method of appointment or election of Trustees

Trustees are appointed by the Board of Trustees. Potential new trustees are identified by a process of needs analysis and intelligence gathering through a robust network of contacts and referrals.

c. Policies adopted for the induction and training of Trustees

New trustees undergo an initial induction to brief on the role of a trustee, Kent Community Foundation's charitable purpose, strategy & priorities, finances, staffing & operations and any current issues. Thereafter, there is an annual trustee away day and other training is arranged as appropriate.

d. Organisational structure and decision making

The Board of Trustees governs the Charity. The CEO, supported by a team of 6 full time equivalent paid staff, conducts the day to day business of the Charity, reporting to the Board.

Kent Community Foundation is an accredited member of the UK Community Foundations.

e. Risk management

The trustees have assessed the major risks to which the company is exposed, in particular those related to the operations and finances of the company, and are satisfied that systems and procedures are in place to mitigate our exposure to the major risks.

Objectives and Activities

a. Policies and objectives

The promotion of any charitable purposes for the benefit of the community in the County of Kent and the Borough of Medway and in particular the advancement of education, the protection of good health, both mental and physical, and the relief of poverty and sickness. Other exclusively charitable purposes in the United Kingdom and elsewhere which are, in the opinion of the trustees, beneficial to the community including those in the area of benefit.

The trustees confirm that they have complied with the duty in Section 17 of the Charities Act 2011 to have due regard to the Charity Commission's general guidance on public benefit. The charitable purpose of the Kent Community Foundation is stated in its 'Objectives and Activities' and the trustees ensure that this purpose is carried out for the public benefit by working to the Mission Statement.

Kent Community Foundation
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Trustees' report (continued)
for the year ended 31 March 2015

Kent Community Foundation meets its charitable objectives by encouraging and facilitating financial and other support to a wide range of charitable causes, with a particular focus on assisting and enabling local community action in Kent and Medway. This means that the majority of the Foundation's grants are made to local community organisations, often reliant on volunteers. The trustees have identified four priority themes to inform local community grant-making over the coming years:

- Enabling young people to overcome disadvantage and achieve their potential
- Supporting vulnerable and elderly adults to stay well, independent and fulfilled, playing a full and active role in their community
- Creating opportunities for employment, skills and enterprise for those furthest from the labour market, including young people with poverty of opportunity
- Strengthening disadvantaged communities and closing the inequality gap between those living in the poorest communities and those living in well-off areas.

b. Strategies for achieving objectives

Kent Community Foundation encourages and enables a culture of local charitable giving, primarily for the benefit of the communities of Kent and Medway. The Foundation aims to improve the lives of local people, particularly the most disadvantaged and vulnerable, through the raising and distribution of funds given by individuals and organisations with the means and commitment to support their local community.

Kent Community Foundation is Quality Accredited by UK Community Foundations to standards endorsed by the Charity Commission. Quality Accreditation is a programme which endorses and encourages best practice by Community Foundations and has been held by Kent Community Foundation since 2007. Achieving Quality Accreditation demonstrates that Kent Community Foundation is serious about quality and accountability, and enables the Foundation to position itself as part of a high performing network across the UK.

Achievements and performance

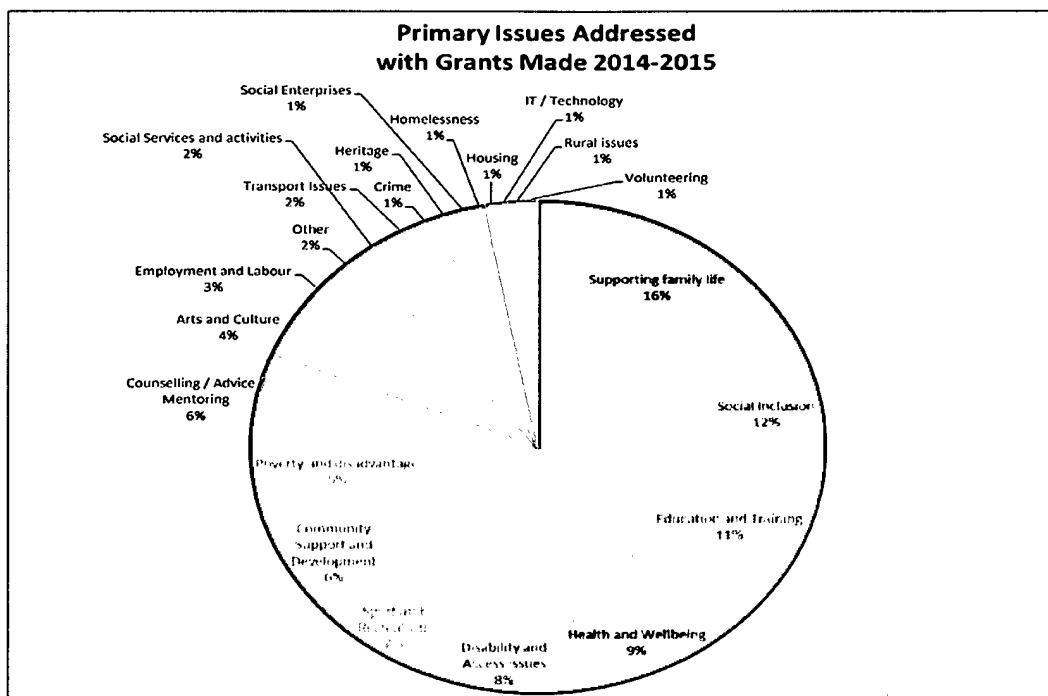
a. Review of activities

Over this year, new funds of £4,408,943 were raised, of which £2,281,521 is endowed, building an enduring resource for the benefit of the people and communities of Kent and Medway. The Community Foundation's total endowment funds now stand at £11,312,677, which is excellent progress towards our aim of raising £15 million in endowment funds by 2018. Kent Community Foundation had a very successful Community First Endowment Match Challenge with Community First endowment funds standing at over £6 million when the programme ended on 31st March 2015.

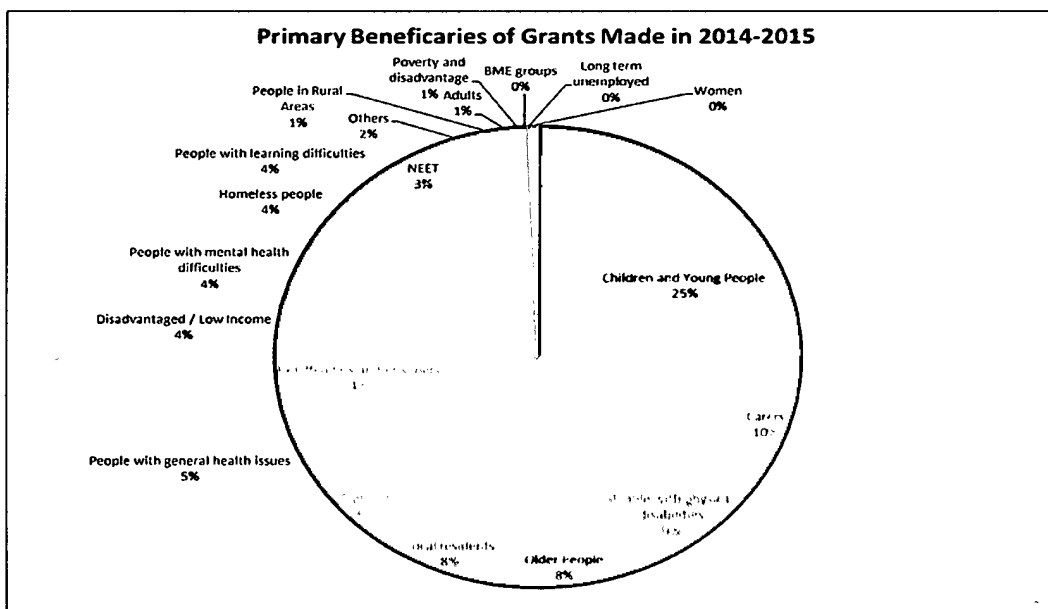
Kent Community Foundation continues to manage a growing number of named, donor advised funds on behalf of individuals, families and charitable trusts. In the financial year, Kent Community Foundation's charitable expenditure was £2,954,851. The Foundation made over 300 grants to charities and community projects covering a vast array of causes from working with local homeless people to supporting young carers. In particular, Kent Community Foundation supports local charities and grassroots community groups that provide local services and support, organise and mobilise volunteers to help those most in need, create new opportunities and transform the lives of the most disadvantaged in the community. The vast majority of grants made during the year were £5,000 or under. As these very local projects are often volunteer led, they can make the most of modest funds to make a lasting difference.

Kent Community Foundation has a county wide reach with grants being made in every district of Kent and in Medway across a wide range of issues and beneficiary groups. The tables overleaf illustrate the breadth and range of grants made across the county.

Trustees' report (continued)
for the year ended 31 March 2015



This chart shows the primary issues tackled by the grants made in 2014-2015 in terms of number of grants made. This is a representation of applicants who chose a 'Primary Issue' category when applying for their grant. Some grants or donations do not fall in to one of the predesigned categories, so this does not represent 100% of the grants made.



This chart shows the primary beneficiaries reached by the grants made in 2014-2015 in terms of number of grants made. This is a representation of applicants who chose a 'Primary Beneficiary' category when applying for their grant. Some grants or donations do not fall in to one of the predesigned categories, so this does not represent 100% of the grants made.

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Trustees' report (continued)
for the year ended 31 March 2015

In addition, a number of large one-off donor-advised donations were made during the period, including:

Sparks:	£500,000
New College Development Fund :	£250,000
Action Medical Research:	£200,000

A list of the recipients of significant grants made to institutions is available on request from the charity's registered office.

Kent Big Society Fund, the loan fund which was established with significant funding from Kent County Council in March 2012, is now well established and has become a valuable source of investment for local Kent based charities and social enterprises who want to grow and develop for community benefit. With the capacity to consider loans of between £10,000 and £100,000 on bespoke, flexible terms, Kent Big Society Fund supports all sizes of social venture from those starting up to others which are well established. Primarily a loan fund, there is also scope for an element of grant funding to support organisations in their investment readiness. So far, Kent Big Society Fund has offered finance arrangements totalling nearly £1.5 million to over 30 enterprises. 159 Voluntary, Community and Social Enterprises have been assisted with business planning through Kent Big Society Fund.

Kent Community Foundation welcomes applications that fit with the priorities of the Foundation's various grant- and loan-making Funds. To find out what Funds are open to applications, see Kent Community Foundation's website where the latest funding rounds are advertised. www.kentcf.org.uk

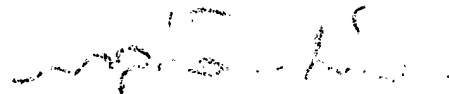
b. Investment policy and performance

All investment decisions by the Foundation are considered by the investment committee and ratified by a quorum of trustees. The Foundation's Investment Policy is reviewed from time to time by the Board of Trustees. Investment of Endowed Funds should achieve a balance between capital growth and income and performance is monitored on a quarterly basis.

Financial review

a. Reserves policy

The Trustees' reserves policy is to aim to have six months operating costs in hand. Free reserves increased to £293,740 by the end of this financial year, bringing reserves to approximately 9 months operating costs. This level of reserves supports the trustees' future plans to invest in the continuing development and future growth of Kent Community Foundation.



Kent Community Foundation
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Trustees' report (continued)
for the year ended 31 March 2015

Plans for the future

a. Future developments

Encouraging new philanthropy for the benefit of communities in Kent and Medway is Kent Community Foundation's core purpose and continues to be the Foundation's most important priority. An important aim of the Foundation's strategy is to increase endowment funds which will provide a permanent source of funding as a resource for the local community. This is alongside increasing flow-through funds that support sustainable grant and loan making, through which the Foundation can make a significant difference for local communities, in particular the most disadvantaged, vulnerable and socially excluded.

The key areas in Kent Community Foundation's strategy are:

1. Generating new sources of philanthropic funding for the benefit of communities in Kent and Medway, specifically focusing on individuals, businesses and other sustainable sources of charitable giving and social investment.
2. Developing and maintaining effective grant and loan-making operations, including proactive funding programmes to address some of the most pressing issues for local communities in Kent and Medway
3. Developing high level relationships and loyalty with existing Fund Holders and supporters and demonstrating the impact their Funds are having
4. Building our organisational capacity and resources, including sustainable core funding, to meet our objectives.

Disclosure of information to auditor

Each of the persons who are trustees at the time when this Trustees' report is approved has confirmed that:

- so far as that trustee is aware, there is no relevant audit information of which the charitable company's auditor is unaware, and
- that trustee has taken all the steps that ought to have been taken as a trustee in order to be aware of any relevant audit information and to establish that the charitable company's auditor is aware of that information.

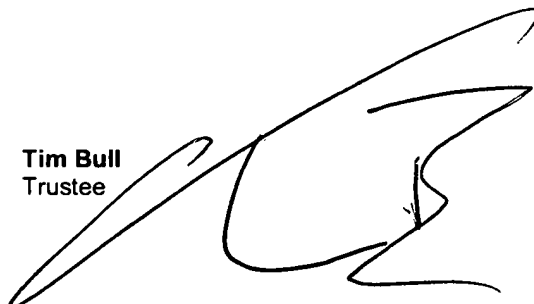
In preparing this report, the trustees have taken advantage of the small companies exemptions provided by section 415A of the Companies Act 2006.

This report was approved by the trustees on 28 July 2015 and signed on their behalf by:



The Lady Colgrain
Honourable Annabel Rose Campbell
Trustee

Tim Bull
Trustee



Kent Community Foundation
(A company limited by guarantee)

Trustees' responsibilities statement
for the year ended 31 March 2015

The trustees (who are also directors of Kent Community Foundation for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Kent Community Foundation
(A company limited by guarantee)

Independent auditor's report to the members of Kent Community Foundation

We have audited the financial statements of Kent Community Foundation for the year ended 31 March 2015 which comprise the statement of financial activities, the summary income and expenditure account, the balance sheet and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice applicable to Smaller Entities).

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members, as a body, for our audit work, for this report, or for the opinion we have formed.

Respective responsibilities of trustees and auditors

As explained more fully in the Trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the trustees; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Trustees' report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2015 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice applicable to Smaller Entities; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements.

Kent Community Foundation
(A company limited by guarantee)

Independent auditor's report to the members of Kent Community Foundation

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and to take advantage of the small companies' exemption from the requirement to prepare a strategic report or in preparing the trustees' report.



Susan Robinson BA FCA FCIE DChA (Senior statutory auditor)

for and on behalf of

Kreston Reeves LLP

Statutory Auditor
Chartered Accountants

Chatham Maritime
4 August 2015

Kent Community Foundation
(A company limited by guarantee)

Statement of financial activities
for the year ended 31 March 2015

	Note	Endowment funds 2015 £	Restricted funds 2015 £	Unrestricted funds 2015 £	Total funds 2015 £	Total funds 2014 £
Incoming resources						
Incoming resources from generated funds:						
Donations and grants	2	2,281,521	2,102,934	30,428	4,414,883	6,456,893
Other management charges (internal cross-charging)	2	-	-	368,050	368,050	241,191
Other sundry incoming resources	2	-	-	7,330	7,330	22,890
Investment income	3	-	396,091	7,133	403,224	310,281
Total incoming resources		2,281,521	2,499,025	412,941	5,193,487	7,031,255
Resources expended						
Costs of generating funds:						
Costs of generating voluntary income	4	-	-	136,370	136,370	111,841
Charitable activities	5,7	61,008	2,655,047	238,796	2,954,851	5,864,739
Governance costs	6	-	-	9,600	9,600	9,600
Total resources expended		61,008	2,655,047	384,766	3,100,821	5,986,180
Net incoming / (outgoing) resources before transfers		2,220,513	(156,022)	28,175	2,092,666	1,045,075
Transfers between funds	14	5,955	(5,955)	-	-	-
Net incoming resources before revaluations		2,226,468	(161,977)	28,175	2,092,666	1,045,075
Gains and losses on revaluations of investment assets	11	542,516	669	-	543,185	214,823
Net movement in funds for the year		2,768,984	(161,308)	28,175	2,635,851	1,259,898
Total funds at 1 April 2014		8,543,693	3,485,314	265,565	12,294,572	11,034,674
Total funds at 31 March 2015		11,312,677	3,324,006	293,740	14,930,423	12,294,572

The notes on pages 13 to 24 form part of these financial statements.

Kent Community Foundation
(A company limited by guarantee)

Summary income and expenditure account
for the year ended 31 March 2015

		Restricted funds 2015 £	Unrestricted funds 2015 £	Total funds 2015 £	Total funds 2014 £
	Note				
Total income		2,499,025	412,941	2,911,966	4,992,950
Less: Total expenditure		2,655,047	384,766	3,039,813	5,919,820
<hr/>					
Net (expenditure)/income for the year before transfers		(156,022)	28,175	(127,847)	(926,870)
Transfers between funds	14	(5,955)	-	(5,955)	82,712
<hr/>					
Net (expenditure)/income for the year	14	(161,977)	28,175	(133,802)	(844,158)
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The notes on pages 13 to 24 form part of these financial statements.

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Kent Community Foundation
(A company limited by guarantee)
Registered number: 04088589

Balance sheet
as at 31 March 2015

	Note	£	2015 £	£	2014 £
Fixed assets					
Tangible assets	10		3,549		386
Investments	11		12,827,250		9,275,171
			<u>12,830,799</u>		<u>9,275,557</u>
Current assets					
Debtors: amounts falling due after more than one year	12	341,704		286,268	
Debtors: amounts falling due within one year	12	96,340		392,389	
Cash at bank		2,389,625		3,124,134	
		<u>2,827,669</u>		<u>3,802,791</u>	
Creditors: amounts falling due within one year	13	(728,045)		(783,776)	
Net current assets			<u>2,099,624</u>		<u>3,019,015</u>
Total assets less current liabilities			<u>14,930,423</u>		<u>12,294,572</u>
Charity funds					
Endowment funds	14		11,312,677		8,543,693
Restricted funds	14		3,324,006		3,485,314
Unrestricted funds	14		293,740		265,565
Total funds			<u>14,930,423</u>		<u>12,294,572</u>

The financial statements have been prepared in accordance with the provisions applicable to small companies within Part 15 of the Companies Act 2006 and in accordance with the Financial Reporting Standard for Smaller Entities (effective April 2008).

The financial statements were approved by the trustees on 28 July 2015 and signed on their behalf, by:



The Lady Colgrain
Honourable Annabel Rose Campbell

The notes on pages 13 to 24 form part of these financial statements.

Kent Community Foundation
(A company limited by guarantee)

Notes to the financial statements
for the year ended 31 March 2015

1. Accounting policies

1.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention, with the exception of investments which are included at market value, and in accordance with the Financial Reporting Standard for Smaller Entities (effective April 2008). The financial statements have been prepared in accordance with the Statement of Recommended Practice (SORP), 'Accounting and Reporting by Charities' published in March 2005, applicable accounting standards and the Companies Act 2006.

1.2 Company status

The company is a company limited by guarantee. The members of the company are the trustees named on page 1. In the event of the company being wound up, the liability in respect of the guarantee is limited to £10 per member of the company.

1.3 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Endowment funds represent those assets held in the long term by the charity, principally investments. In accordance with the trust deed and donors' wishes the capital is expendable, that is the capital can be converted into income at the discretion of the trustees in the furtherance of the charitable objectives. Income arising on the endowment fund can be used in accordance with the objects of the charity and included as restricted income. Any capital gains or losses arising and the investment management charges and legal advice relating to the fund are charged against the fund.

Investment income, gains and losses are allocated to the appropriate fund.

1.4 Incoming resources

All incoming resources are included in the statement of financial activities when the charity has entitlement to the funds, certainty of receipt and the amount can be measured with sufficient reliability.

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

For donations received subject to government backed matched funding arrangements, such as the Community First Scheme, the additional funding received is recognised at the time of the donation.

Donations other than in the form of cash are recorded at fair value as at the date of the donation.

Notes to the financial statements
for the year ended 31 March 2015

1. Accounting policies (continued)

1.5 Resources expended

Expenditure is accounted for on an accruals basis and has been included under expense categories that aggregate all costs for allocation to activities. Where costs cannot be directly attributed to particular activities they have been allocated on a basis consistent with the use of the resources.

Support costs are those costs incurred directly in support of expenditure on the objects of the charity and include project management carried out at Headquarters. Governance costs are those incurred in connection with administration of the charity and compliance with constitutional and statutory requirements.

Grants payable are charged in the year when the offer is made except in those cases where the offer is conditional, such grants being recognised as expenditure when the conditions attaching are fulfilled. Grants offered subject to conditions which have not been met at the year end are noted as a commitment, but not accrued as expenditure.

1.6 Cash flow

The financial statements do not include a Cash flow statement because the charitable company, as a small reporting entity, is exempt from the requirement to prepare such a statement under the Financial Reporting Standard for Smaller Entities (effective April 2008).

1.7 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Office equipment	-	33 1/3% straight line
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The carrying values of tangible fixed assets are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

1.8 Investments

Investments are stated at market value at the balance sheet date. The statement of financial activities includes the net gains and losses arising on revaluations and disposals throughout the year.

1.9 Operating leases

Rentals under operating leases are charged to the statement of financial activities on a straight line basis over the lease term.

1.10 Pensions

The charity operates a defined contribution pension scheme and the pension charge represents the amounts payable by the charity to the fund in respect of the year.

1.11 Value Added Tax

Value Added Tax (VAT) is not recoverable by Kent Community Foundation, and as such is included in the relevant costs in the statement of financial activities.

Kent Community Foundation
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Notes to the financial statements
for the year ended 31 March 2015

1. Accounting policies (continued)

1.12 Loans advanced

One of the objectives of the Kent Big Society Fund is to support existing and emerging enterprises through the making of grants and loans. Loans receivable by the charity are recognised when funds are advanced to borrowers. Loans receivable are stated in the balance sheet net of any provision for impairment arising from arrears of payments. Amounts due for repayment after more than 12 months from the balance sheet date are shown as long-term debtors within current assets.

Fees charged in respect of loan applications are recognised in full when funds are advanced to borrowers. Interest receivable on loans is recognised on an accruals basis when funds are repaid and not when loans are advanced. Fees and interest are deemed to be restricted income, to be utilised in the making of future loans in accordance with the fund objectives.

2. Incoming resources

	Endowment funds 2015 £	Restricted funds 2015 £	Unrestricted funds 2015 £	Total funds 2015 £	Total funds 2014 £
Donations and grants	2,281,521	2,102,934	30,428	4,414,883	6,456,893
Other management charges (internal cross-charging)	-	-	368,050	368,050	241,191
Other sundry incoming resources	-	-	7,330	7,330	22,890
	<u>2,281,521</u>	<u>2,102,934</u>	<u>405,808</u>	<u>4,790,263</u>	<u>6,720,974</u>

From time to time, Kent Community Foundation receives substantial one-off donations to set up donor-advised funds. This can mean that income from donations and grants is subject to fluctuation from year to year.

Community First

Included within incoming resources from donations and grants, as shown above, are endowment funds received under the Community First programme. Under this programme, which aims to encourage long-term philanthropic giving, amounts received from donors are supplemented through the receipt of matched funding from the Office for Civil Society. Kent Community Foundation is responsible for administering this scheme throughout the County of Kent and the Medway Unitary Authority.

	2015 £	2014 £
Community First Endowment Fund for Kent and Medway	<u>2,122,501</u>	<u>1,924,555</u>

Kent Community Foundation
(A company limited by guarantee)

Notes to the financial statements
for the year ended 31 March 2015

3. Investment income

	Endowment funds 2015 £	Restricted funds 2015 £	Unrestricted funds 2015 £	Total funds 2015 £	Total funds 2014 £
Investment income	-	375,637	7,133	382,770	295,933
Kent Big Society Fund income	-	20,454	-	20,454	14,348
	<u>-</u>	<u>396,091</u>	<u>7,133</u>	<u>403,224</u>	<u>310,281</u>

4. Costs of generating voluntary income

	Endowment funds 2015 £	Restricted funds 2015 £	Unrestricted funds 2015 £	Total funds 2015 £	Total funds 2014 £
Office costs	-	-	3,360	3,360	4,018
Travel	-	-	3,022	3,022	2,524
Marketing and advertising	-	-	9,423	9,423	6,533
Sundries	-	-	635	635	819
Rent	-	-	6,293	6,293	6,286
Events	-	-	3,627	3,627	10,205
IT support	-	-	2,100	2,100	1,241
Insurance	-	-	568	568	603
Bank charges	-	-	103	103	149
Subscriptions	-	-	2,822	2,822	3,334
Bookkeeping	-	-	3,248	3,248	3,146
Legal fees	-	-	2,253	2,253	2,163
Salaries and pensions	-	-	98,916	98,916	70,820
	<u>-</u>	<u>-</u>	<u>136,370</u>	<u>136,370</u>	<u>111,841</u>

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Notes to the financial statements
for the year ended 31 March 2015

5. Grants payable in furtherance of the Charity's objectives

	Endowment funds 2015 £	Restricted funds 2015 £	Unrestricted funds 2015 £	Total funds 2015 £	Total funds 2014 £
Grants	-	2,309,121	-	2,309,121	5,204,260
Community First Grant-making	-	52,839	-	52,839	105,587
	<u>-</u>	<u>2,361,960</u>	<u>-</u>	<u>2,361,960</u>	<u>5,309,847</u>

Reconciliation of grants payable:

	2015 £	2014 £
Accrued at 1 April 2014	-	552,592
Grants payable for the year	2,361,960	5,309,847
Grants paid during the year	(2,361,960)	(5,862,439)
Accrued at 31 March 2015	<u>-</u>	<u>-</u>

From time to time, Kent Community Foundation makes large one-off donations from donor-advised funds which can mean Grants payable is subject to significant fluctuation from year to year.

Kent Community Foundation previously managed the charitable activity of a donor advised fund, for which a separate registration with the Charity Commission was obtained. The relevant funds held by Kent Community Foundation, along with the committed grants, were transferred to the newly registered charity and these are included in the Grants payable shown for 2014.

Further information on the recipients of grants made by the charity are included as part of the Trustees' report on pages 3 to 5. A list of the recipients of significant grants made to institutions is available on request from the charity's registered office.

6. Governance costs

	Endowment funds 2015 £	Restricted funds 2015 £	Unrestricted funds 2015 £	Total funds 2015 £	Total funds 2014 £
Audit fees	-	-	9,600	9,600	9,600

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Notes to the financial statements
for the year ended 31 March 2015

7. Costs of charitable activities

	2015 £	2014 £
Grants payable (see Note 5)	2,361,960	5,309,847
Management fees	274,535	235,191
Contribution for KCF running costs	79,560	78,000
Other direct fund expenses	-	17,426
Staff training	283	6,669
Rent & rates	12,588	12,574
Office costs	6,720	8,037
Marketing and advertising	1,419	402
Insurance	1,136	1,207
Bank charges	206	298
Sundries	6,907	8,306
Legal fees	1,652	-
Bookkeeping	6,496	6,294
IT support	4,201	-
Travel	6,045	5,048
Salaries and pensions	188,982	174,576
Depreciation	2,161	864
	<u>2,954,851</u>	<u>5,864,739</u>

Charitable expenditure summary by fund type

	2015 £	2014 £
Endowment funds	61,008	66,360
Restricted funds	2,655,047	5,572,644
Unrestricted funds	238,796	225,735
	<u>2,954,851</u>	<u>5,864,739</u>

8. Net incoming / (outgoing) resources

This is stated after charging:

	2015 £	2014 £
Depreciation of tangible fixed assets:		
- owned by the charity	2,161	864
Auditor's remuneration	9,600	9,600
Pension costs	7,498	11,934
	<u>9,259</u>	<u>22,398</u>

During the year, no trustees received any remuneration (2014 - £NIL).
During the year, no trustees received any benefits in kind (2014 - £NIL).
During the year, no trustees received any reimbursement of expenses (2014 - £NIL).

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Notes to the financial statements
for the year ended 31 March 2015

9. Staff costs

Staff costs were as follows:

	2015	2014
	£	£
Wages and salaries	256,275	212,497
Social security costs	24,125	20,965
Other pension costs	7,498	11,934
	<u>287,898</u>	<u>245,396</u>

The average monthly number of employees during the year was as follows:

2015	2014
No.	No.
<u>8</u>	<u>8</u>

No employee received remuneration amounting to more than £60,000 in either year.

10. Tangible fixed assets

	Office equipment £
Cost	
At 1 April 2014	22,811
Additions	5,324
At 31 March 2015	<u>28,135</u>
Depreciation	
At 1 April 2014	22,425
Charge for the year	2,161
At 31 March 2015	<u>24,586</u>
Net book value	
At 31 March 2015	<u>3,549</u>
At 31 March 2014	<u>386</u>

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Notes to the financial statements
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11. Fixed asset investments

	Listed securities £
Market value	
At 1 April 2014	9,275,171
Additions	4,184,447
Disposals	(1,180,703)
Revaluations	548,335
	<hr/>
At 31 March 2015	12,827,250
	<hr/>

Revaluations

The total value of revaluations of £548,335 disclosed above comprises £543,185 attributable to the charity and £5,150 attributable to client money held.

Investments at market value comprise:

	31 March 2015 £	31 March 2014 £
Listed Investments	11,706,773	9,094,869
Cash held for investment	1,120,477	180,302
	<hr/>	<hr/>
	12,827,250	9,275,171
	<hr/>	<hr/>

12. Debtors

	2015 £	2014 £
Due after more than one year		
Loans	341,704	286,268
	<hr/>	<hr/>
Due within one year		
Loans	96,340	92,106
Other	-	300,283
	<hr/>	<hr/>
	96,340	392,389
	<hr/>	<hr/>

Loans consist of loans to borrowers issued through the Kent Big Society Fund.

At 31 March 2015, loans of £Nil (2014: £44,000) had been committed to borrowers by the Charity, but had not been advanced to them.

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Notes to the financial statements
for the year ended 31 March 2015

13. Creditors:
Amounts falling due within one year

	2015 £	2014 £
Trade creditors	2,012	731
Other taxation and social security	7,932	6,364
Client money held	627,204	656,318
Other creditors	90,897	120,363
	<u>728,045</u>	<u>783,776</u>

The Kent Community Foundation hold funds of £627,204 (2014: £656,318) in respect of the Spires Academy.

14. Statement of funds

	Brought Forward £	Incoming resources £	Resources Expended £	Transfers in/out £	Gains/ (Losses) £	Carried Forward £
Unrestricted funds						
General Funds	265,565	412,941	(384,766)	-	-	293,740
Endowment funds						
	Brought Forward £	Incoming resources £	Resources Expended £	Transfers in/out £	Gains/ (Losses) £	Carried Forward £
Grassroots Funds						
Endowment funds	4,514,170	100,000	(47,105)	539,009	116,762	5,222,836
Other Endowment Funds	531,520	-	-	(535,630)	5,246	1,136
Community First Endowment Funds for Kent	3,498,003	2,181,521	(13,903)	2,576	420,508	6,088,705
	<u>8,543,693</u>	<u>2,281,521</u>	<u>(61,008)</u>	<u>5,955</u>	<u>542,516</u>	<u>11,312,677</u>

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Notes to the financial statements
for the year ended 31 March 2015

14. Statement of funds (continued)

Restricted funds

	Brought Forward £	Incoming resources £	Resources Expended £	Transfers in/out £	Gains/ (Losses) £	Carried Forward £
Donor Advised Funds - Individuals	1,422,348	1,710,991	(2,074,254)	(4,655)	669	1,055,099
Donor Advised Funds - Corporate	336,226	575,057	(301,557)	-	-	609,726
Miscellaneous Funds	66,957	44,340	(41,218)	(1,300)	-	68,779
Comic Relief	-	113,641	(83,461)	-	-	30,180
Colyer-Fergusson	40,000	-	(20,000)	-	-	20,000
Surviving Winter	7,559	11,538	(15,041)	-	-	4,056
The Kent Big Society Fund	1,612,224	43,458	(119,516)	-	-	1,536,166
	3,485,314	2,499,025	(2,655,047)	(5,955)	669	3,324,006
Total of funds	12,294,572	5,193,487	(3,100,821)	-	543,185	14,930,423

Endowment funds relate to amounts received from philanthropists who want to provide a lasting legacy for their local community. This includes matched funding received under the Grassroots scheme (which ended on 31 March 2011) and the Community First scheme. The income received on endowment funds is treated as restricted income, to be expended in accordance with the criteria of each fund as agreed by the donors.

In addition the charity receives donations from donors which are treated as restricted funds to be expended in accordance with the wishes of the donor concerned. Details of the grant-making criteria for funds available for application from the community are publicised on the Kent Community Foundation website. Timing differences between receiving restricted donations and making grants can result in variances in net incoming resources from year to year.

The object of the Comic Relief Fund is making grants that increase access to sport and exercise for people who face social exclusion and isolation. In addition, Comic Relief helps people who are experiencing difficulties to regain confidence and self esteem and encourages people to participate in sporting activities.

The object of Surviving Winter is to fund projects supporting elderly people during winter months.

The object of the Kent Big Society Fund is to support existing and emerging social enterprises.

The Colyer-Fergusson fund is a restricted donation to support the cost of the Kent Community Foundation CEO position and the charity's strategic development.

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Notes to the financial statements
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14. Statement of funds (continued)

Summary of funds

	Brought Forward £	Incoming resources £	Resources Expended £	Transfers in/out £	Gains/ (Losses) £	Carried Forward £
General funds	265,565	412,941	(384,766)	-	-	293,740
Endowment funds	8,543,693	2,281,521	(61,008)	5,955	542,516	11,312,677
Restricted funds	3,485,314	2,499,025	(2,655,047)	(5,955)	669	3,324,006
	<u>12,294,572</u>	<u>5,193,487</u>	<u>(3,100,821)</u>	<u>-</u>	<u>543,185</u>	<u>14,930,423</u>

15. Analysis of net assets between funds

	Endowment funds 2015 £	Restricted funds 2015 £	Unrestricted funds 2015 £	Total funds 2015 £	Total funds 2014 £
Tangible fixed assets	-	-	3,549	3,549	386
Fixed asset investments	11,312,677	764,573	750,000	12,827,250	9,275,171
Debtors due after more than 1 year	-	341,704	-	341,704	286,268
Current assets	-	2,844,933	(358,968)	2,485,965	3,516,523
Creditors due within one year	-	(627,204)	(100,841)	(728,045)	(783,776)
	<u>11,312,677</u>	<u>3,324,006</u>	<u>293,740</u>	<u>14,930,423</u>	<u>12,294,572</u>

16. Operating lease commitments

At 31 March 2015 the company had annual commitments under non-cancellable operating leases as follows:

	2015 £	2014 £
Expiry date:		
Between 2 and 5 years	<u>4,485</u>	<u>4,485</u>

17. Related party transactions

The Trustee Arthur B Gulland is a partner in Gullands Solicitors. During the year professional fees of £Nil (2014: £408) were paid to Gullands Solicitors.

During the year the Kent Community Foundation supported a number of other charities and social enterprises which have one or more Trustees in common with the Foundation. All such donations, grants or loans have been made in accordance with the same eligibility criteria as all other similar applications for support received.

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18. Controlling party

The charity is a company limited by guarantee and was controlled throughout the year by the Trustees.