Company Registration No. 3985580

McKechnie EP Holdings Limited

Annual report and financial statements

31 December 2009

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Report and financial statements 2009

Contents	Page
Officers and professional advisors	1
Directors' report	2
Directors' responsibilities statement	4
Independent auditors' report	5
Profit and loss account	7
Balance sheet	8
Notes to the accounts	9

Officers and professional advisors

Year ended 31 December 2009

Directors

G E Barnes

G P Martin

A G Peart

S A Peckham

J C Miller (Alternate)

D A Roper (Alternate)

Secretary

G E Barnes

Registered Office

Precision House Arden Road Alcester

Warwickshire

B49 6HN

Auditors

Deloitte LLP

Chartered Accountants and Statutory Auditors

London

Directors' report

The directors present their annual report and the audited financial statements for the year ended 31 December 2009

Results and dividends

The audited financial statements for the year ended 31 December 2009 are set out on pages 7 to 12 The retained loss for the year amounted to £2,419,000 (year ended 31 December 2008 £1,694,000)

The directors do not recommend the payment of a dividend for the year (year ended 31 December 2008 £nil)

Principal activities and review of the business

The principal activity of the company is to act as an intermediate holding company. The directors do not expect any change in this activity in the foreseeable future.

The company made a loss in the year of £2,419,000 primarily as a result of an impairment of £1,936,000 of the investment in Mckechnie Engineered Plastics Limited

Going concern

The Directors have considered the going concern assumption given the current economic climate and the net current liabilities of the Company, and have reviewed the Company forecasts and considered the financial commitment from the ultimate parent Company, which has been confirmed in writing, for the foreseeable future

After making enquiries and considering the above facts, the Directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. Accordingly, they continue to adopt the going concern basis in preparing the financial statements.

Financial risk management and policies

Liquidity risk

In order to maintain liquidity to ensure that sufficient funds are available to meet obligations as they fall due, the company ensures regular communication with other group companies

Directors and their interests

The directors who served during the year ended 31 December 2009 and thereafter are as listed on page 1

No director had any interests in the shares of the company at 31 December 2009

Directors' report (continued)

Directors' liabilities

The ultimate parent undertaking has indemnified one or more directors of the company against liability in respect of proceedings brought by third parties, subject to the conditions set out in the Companies Act 2006 Such qualifying third party indemnity provision was in force throughout the year and at the date of this report

Auditors

Each of the persons who is a director at the date of approval of this report confirms that

- so far as the director is aware, there is no relevant audit information of which the company's auditors are unaware, and
- the director has taken all the steps that he/she ought to have taken as a director in order to make himself/herself aware of any relevant audit information and to establish that the company's auditors are aware of that information

This confirmation is given and should be interpreted in accordance with the provisions of s418 of the Companies Act 2006

Deloitte LLP have indicated their willingness to continue in office as auditors and will be deemed to be reappointed after the end of the next "period for appointing auditors" as defined in s485(2) of the Companies Act 2006

Approved by the Board of Directors and signed on behalf of the Board

G E Barnes Director

2010

Statement of directors' responsibilities

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- · make judgements and accounting estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Independent auditors' report to the members of McKechnie EP Holdings Limited

We have audited the financial statements of McKechnie EP Holdings Limited for the year ended 31 December 2009 which comprise the profit and loss account, the balance sheet, and the related notes 1 to 11 The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

Respective responsibilities of directors and auditors

As explained more fully in the Directors' Responsibilities Statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the directors, and the overall presentation of the financial statements.

Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the company's affairs as at 31 December 2009 and of its loss for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006

Opinion on other matters prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements

Independent auditors' report to the members of McKechnie EP Holdings Limited (continued)

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- · the financial statements are not in agreement with the accounting records and returns, or
- · certain disclosures of directors' remuneration specified by law are not made, or
- · we have not received all the information and explanations we require for our audit

Jeremy Black (Senior Statutory Auditor)

for and on behalf of Deloitte LLP

Chartered Accountants and Statutory Auditors

London, United Kingdom

2010

Profit and loss account Year ended 31 December 2009

	Notes	2009 £'000	2008 £'000
Operating expenses – exceptional	3	(1,936)	(705)
Operating loss	2	(1,936)	(705)
Interest payable and similar charges	4	(483)	(989)
Loss on ordinary activities before taxation		(2,419)	(1,694)
Tax on loss on ordinary activities	5	-	-
Loss for the year transferred to reserves	9	(2,419)	(1,694)

There are no recognised gains or losses for either the current or preceding year other than those included in the profit and loss account above, therefore no statement of total recognised gains and losses is presented

All results derive from continuing operations

Balance sheet 31 December 2009

	Notes	2009 £'000	2008 £'000
Fixed assets			
Investments	6	19,609	21,545
		19,609	21,545
Creditors: amounts falling due within one year	7	(16,664)	(16,181)
Net current habilities		(16,664)	(16,181)
Total assets less current liabilities		2,945	5,364
Capital and reserves			
Called up share capital	8	110,018	110,018
Profit and loss account	9	(107,073)	(104,654)
Shareholders' funds	9	2,945	5,364

The financial statements of McKechnie EP Holdings Limited, registered number 3985580, were approved by the Board of Directors on 16 TW_4 2010

Signed on behalf of the Board of Directors

GE Barnes

Director

Notes to the accounts Year ended 31 December 2009

1. Principal accounting policies

The principal accounting policies are summarised below. They have been applied consistently throughout the current and preceding year

Basis of preparation

These financial statements have been prepared under the historical cost convention and in accordance with applicable UK law and accounting standards. The financial statements have been prepared on a going concern basis as outlined on page 2 of the directors' report.

The Company has not prepared group accounts as it is exempt under section 400 of the Companies Act 2006

Cash flow statement

The Company is a subsidiary of Melrose PLC and is included in the consolidated financial statements of Melrose PLC which are publicly available. Consequently, the Company has taken advantage of the exemption from preparing a cash flow statement under the terms of Financial Reporting Standard No 1 (Revised) "Cash Flow Statements"

Investments

Investments in subsidiary undertakings are stated at cost of acquisition (including any incidental cost of acquisition) together with the amount of any loans advanced to those undertakings

Where, in the opinion of the directors, there has been an impairment in the value of the investments, appropriate provisions are made for impairment and charged to the profit and loss account

Taxation

Current tax, including UK corporation tax and foreign tax, is provided at amounts expected to be paid (or recovered) using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date

Deferred taxation

Deferred tax is provided in accordance with FRS 19 'Accounting for Deferred Taxation', at the rate ruling on the balance sheet date on all timing differences that arise from the recognition of income and expenditure in differing periods for taxation and accounting purposes

A net deferred tax asset is regarded as recoverable and therefore recognised only when, on the basis of all available evidence, it can be regarded as more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted

Deferred tax is not recognised when fixed assets are revalued unless by the balance sheet date there is a binding agreement to sell the revalued asset and the gain or loss expected to arise on sale has been recognised in the financial statements. Neither is deferred tax recognised when fixed assets are sold and it is more likely than not that the taxable gain will be rolled over, being charged to tax only if and when the replacement assets are sold

Deferred tax is measured at the average rates that are expected to apply in the periods in which the timing differences are expected to reverse, based on tax rates and laws that have been enacted or substantively enacted by the balance sheet date. Deferred tax is measured on a non-discounted basis

2. Operating loss

The auditor's remuneration of £3,000 (2008 £3,000) for the audit of the Company's financial statements was borne by a fellow Group company in the current and prior year. No non-audit fees were payable

The Company has no employees and the Directors are remunerated by another Group company in the current and previous year

Notes to the accounts Year ended 31 December 2009

3. Other operating expenses - exceptional

		2009 £'000	2008 £'000
	Impairment of investment in McKechnie Engineered Plastics Limited	1,936	705
4.	Interest payable and similar charges		
		2009 £'000	2008 £'000
	Group interest payable	483	989
5.	Taxation on loss on ordinary activities		
	(a) Analysis of charge in year		
		2009 £'000	2008 £'000
	Current tax UK Corporation tax at 28% (2008 28 5%)	-	-
	Total current tax (note (b))	-	-

(b) Factors affecting tax charge for the year

The tax assessed for the year is lower than the standard rate of corporation tax in the UK of 28% (2008 28 5%) The differences are explained below

	2009 £'000	£'000 £'000
Loss on ordinary activities before tax	(2,419)	(1,694)
Loss on ordinary activities multiplied by standard rate of corporation tax in the UK of 28% (2008 28 5%)	(677)	(483)
Effects of Disallowable expenses	542	201
Group relief surrendered for nil consideration	135	282
Current tax charge for year (note a)		

(c) Factors that may affect future tax charges

The Company has an unprovided deferred tax asset in respect of excess tax losses at 28% (2008–28%) of £7 1 million (2008–£7 1 million). Based on current forecasts, it is not anticipated these will be recoverable in the foreseeable future.

Notes to the accounts Year ended 31 December 2009

6. Fixed asset investment

	Shares in subsidiary undertakings £'000
Cost	
At 1 January 2009 and 31 December 2009	47,435
Provisions	
At 1 January 2009	25,890
Impairment	1,936
At 31 December 2009	27,826
Net book value	
At 31 December 2009	19,609
11 J1 December 2007	
At 31 December 2008	21,545

The fixed asset investment is comprised of a 75% holding in McKechnie Engineered Plastics Limited, an engineering company incorporated in Great Britain

7. Creditors: amounts falling due within one year

110,018,005 ordinary shares of £ 1 each

8.

	2009 £'000	2008 £'000
Amounts due to fellow subsidiaries	16,664	16,181
Share capital		
	2009	2008
Allotted, called up and fully paid	£'000	£'000

110,018,005 110,018,005

Notes to the accounts Year ended 31 December 2009

9. Reconciliation of shareholders' funds and movements on reserves

	Share capital £'000	Profit and loss account £'000	Total sharesholders funds £'000
At 1 January 2009	110,018	(104,654)	5,364
Loss for the financial period		(2,419)	(2,419)
At 31 December 2009	110,018	(107,073)	2,945

10. Ultimate parent undertaking and controlling party

The immediate parent company and controlling party is Melrose PLC which is incorporated in Great Britain and registered in England and Wales

The largest and smallest of undertakings for which group accounts have been drawn up is that headed by Melrose PLC, incorporated in Great Britain and registered in England and Wales Copies of Group financial statements can be obtained from Precision House, Arden Road, Alcester, Warwickshire, B49 6HN

11. Related party transactions

The Company has taken advantage of the exemption of FRS 8 Related Party Transactions from disclosing transactions with related parties between members of the Melrose PLC Group of Companies