## REPORT AND FINANCIAL STATEMENTS

Year ended 30 April 2021

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31/01/2022 #32 COMPANIES HOUSE Company Registration No. 03906401

# Photobox Limited DIRECTORS AND OFFICERS

## DIRECTORS

JM Mitchell CD Mucha (appointed 19<sup>th</sup> November 2020) PJ Plumb

## REGISTERED OFFICE

10 Back Hill London EC1R 5EN

#### STRATEGIC REPORT

#### **REVIEW OF THE BUSINESS**

Photobox Limited engages in the production of personalised products and retail gifting using its internet platform. Overall revenue has increased from £103,341,000 in the prior year to £121,123,000 thanks in part to an uplift resulting from Covid-19 measures across its' markets resulting in increasing demand for its products as well as initiatives such as: investment in and roll out of the new "Flagship" mobile app and launches of innovative new products.

The Company intends to continue to launch new products and further development its mobile platforms including mobile app.

The strong revenue growth along with the effects of cost saving projects from previous years contributed to Underlying EBITDA growing to £15,322,000 (2020: £11,440,000). The operating loss before exceptional items of £488,000 (2020: £0,272,000) was mainly due to an increase in amortisation of intangible assets to £11,520,000 (2020: £6,272,000). Exceptional items of £2,403,000 (2020: £2,420,000) were incurred during the year relating to project related costs (see note 5) and the LTIP (Long Term Incentive Plan). This resulted in an operating loss for the year of £2,891,000 (2020: £466,000).

The Company has been impacted by the Covid-19 pandemic with the UK government implementing lockdown policies at different points during the year. The Company has reacted by focusing both on its people and operations. In order to protect its employees, staff have been working from home where possible. In production facilities, where staff are unable to work from home, workspaces have been amended to allow for social distancing and shift patterns altered. There have been no significant issues with suppliers during this period and alternative outsourcers have been contracted where required. The Company has continued to operate safely and has continued to serve its customers.

The Company has also been impacted by the UK's exit from the European Union which has had some impact on the Company's shipping across borders and manufacturing processes. The Company continues to manage its response to Brexit through internal working groups, working with its carriers/outsourcers and with the support of external advisors.

#### **RESULTS**

As at 30 April 2021, the company is in a net asset position of £31,143,000 (2020: £34,299,000). The loss for the financial year, is £3,753,000 (2020: loss of £2,164,000). This includes £2,403,000 (2020: £2,420,000) of exceptional costs. See Note 5.

#### **OPERATING REVIEW**

Key Performance Indicators for the Company are noted in the table below:

	Year ended 30 April 2021	Year ended 30 April 2020
N 0 (000)	•	•
New Customers (000)	1,402	1,115
Revenue with third parties (£'000)	79,365	63,527
Revenue with group companies (£'000)	41,758	39,814
Gross Profit as a % of total revenue	58.4%	57.4%
Underlying EBITDA* (£'000)	15,322	11,440
Underlying EBITDA as % of total revenue	12.6%	11.1%
Operating loss (£'000)	(2,891)	(466)
Capital Expenditure (£'000)	10,535	13,960

<sup>\*</sup>The directors consider that operating profit before interest, tax, depreciation, amortisation, exceptional items, non-recurring items and foreign exchange (Underlying EBITDA) is a primary measure of operational profitability, and therefore considered to be a key performance indicator.

# Photobox Limited STRATEGIC REPORT

	Year ended 30 April 2021 £'000	Year ended 30 April 2020 £'000
Operating loss	(2,891)	(466)
Depreciation	3,902	3,289
Amortisation	11,520	6,272
EBITDA	12,531	9,095
Exceptional items	2,403	2,420
Foreign exchange (gain)/loss	206	(274)
Non-recurring items*	182	1 <u>99</u>
Underlying EBITDA	15,322	11,440

#### PRINCIPAL RISKS AND UNCERTAINTIES

#### Competitive risks

Whilst consolidating its position as a market leader in the UK, the Company encounters significant competition from other online and mobile specialists and high street retailers who wish to have a presence in those markets. In addition, new Mobile App based competitors have entered the market and are both attracting new customers to photo gifting as well as appealing to existing customers. The Company believes that, given the investment that we have in Mobile Apps this trend poses a potential risk and also an opportunity for the Company.

#### Technology risk

The Company uses a large scale public cloud provider (AWS) to operate its revenue facing web services. The services are implemented to scale in response to peak transaction volumes and are designed to be fault tolerant. Risk is mitigated by the use of telemetry & monitoring services to allow early detection of problems; and the use of on-call engineers to respond to any issues should they arise.

#### Cyber Security risk

The Company uses extensive internal & external services to assure the security of the product & platform. Recently implemented solutions protect every end point device and our services running in AWS. Risk is mitigated by using 3rd party companies to regularly test the security of our services; and by a full time internal security team who provide Security Operations capabilities should a security event be detected.

#### Brexit

The company is impacted by the UK's exit from the European Union, which influences certain cross-border transactions including the movement of goods and services. The business is managing the impact by implementing a working Group comprising key stakeholders from various internal departments, who meet regularly to discuss impact and implement mitigation steps and optimisation strategies.

#### Legislative risks

The Company is subject to consumer law in the jurisdictions in which it operates, including distance-selling and data-protection directives. The General Data Protection Regulation (GDPR) came into effect on 25 May 2018, changing the European privacy landscape. The regulation has introduced a new principle to data protection rules in Europe: that of accountability. GDPR requires that the controller is responsible for making sure all privacy principles are adhered to and that the Group can demonstrate compliance with all GDPR principles. In addition, the Company's production facilities are subject to further legislation (for example, in respect of Health and Safety and Waste Processing). The Company continues to engage professional advisors in respect of the risk of non-compliance with new and existing directives.

# Photobox Limited STRATEGIC REPORT

Legislative risks(continued):

The Company could be negatively impacted if production facilities become impacted by Covid-19, either due to extensive local lockdowns or because we are required to close a shift for a period of time in the instance that a Covid-19 case is reported. This risk is mitigated by the fact that, to a large extent, volumes can be redistributed to other factories across the wider Group (that being the group of companies headed by the companies parent, Horizon Group Holdco Limited) or to outsource partners.

#### FINANCIAL RISKS

Exposure to credit, liquidity, and cash flow risks

Virtually all Company revenues are derived from debit/credit card transactions over the internet, reaching Company bank accounts in 3 to 4 days. Suppliers are generally paid on 30-day terms or more and therefore the Company's operational working capital risks are negligible. Seasonal variations to the consumer print on demand business require large-scale project expenditure to be carefully planned and monitored over the year. The company has access to the Group's banking and cash-pooling facilities to help management liquidity and cashflow.

Foreign exchange risks

The Company's operating expenses are part invoiced in Euro denominated transactions and fluctuations in Sterling/Euro exchange rates is therefore a principal risk to the business. The directors consider that the Company has a partial natural hedge in place regarding the Euro (where receipts and payments are broadly matched).

On behalf of the board

Jonathan Mitchell

Director

LAWILL

30th November 2021

# Photobox Limited DIRECTORS' REPORT

The directors present their report and audited financial statements for the year ended 30 April 2021.

#### **FUTURE DEVELOPMENTS**

The directors expect the Company to continue its current activities. The Company expects to continue to serve its customers through its various online channels including increasingly through Mobile App.

#### **DIVIDENDS**

The directors do not recommend the payment of a dividend (2020. £Nil).

#### **DIRECTORS**

The directors who served during the year and up to the date of signing the financial statements were those listed on page 1.

#### GOING CONCERN

The financial statements have been prepared on a going concern basis. The statement headed "Going concern" on page 12 sets out certain factors relevant to the directors' consideration in reaching this assessment.

#### **RESEARCH & DEVELOPMENT**

During the year, the Company has focused its research and development activities on the improvement and reliability of its website, product development and enhancing customer experience, particularly in mobile channels.

#### FINANCIAL RISK MANAGEMENT

The section of the strategic report headed "Financial Risks" on page 4 sets out the Company's approach to financial risk management.

#### **EMPLOYMENT POLICIES**

The company recognises the importance of our human capital in creating long term value. We focus our attention on the attraction, motivation and engagement and retention of our talent. The Company's recruitment policies focus on ensuring it hires the best talent without any discrimination of any kind and it proactively supports diversity initiatives when engaging with potential employees. The Company's engagement tools include regular two-way communication with its employees through forums such as all-hands meetings, open forum Q&A sessions hosted by the C-team, works council meetings where work councils are in place, weekly slack and email updates on performance and key milestones. It also runs regular engagement surveys throughout the year on a variety of topics to ensure that it has up to date feedback and data points to inform our people roadmap. Performance related bonuses are operated across the Company - there are two main schemes: one for office-based employees and one for production employees.

Throughout the year the Company has provided learning and development opportunities for employees. In addition the Company funds several structured programmes supporting Leadership Development, Line Management Skills, Women in Leadership support, Mentoring and Coaching for key talent as well as Company wide compliance training supporting financial obligations, data protection and diversity.

The Company have trained Mental Health First Aiders, which enables employees to reach out to a professionally trained individual on a confidential basis when they need additional support.

The Company supports its employees' health & wellbeing through a variety of initiatives which include provision of an Employee Assistance Programme available to all employees, regular workshops to support specific issues such as building resilience and mindfulness, the launch of a digital mental health learning platform, cycle to work

# Photobox Limited DIRECTORS' REPORT

schemes (where they exist locally) and most recently the introduction of mental health first aiders, to provide confidential and professional support to employees where needed. Health insurance is offered.

Diversity is taken seriously and throughout the year the Group has ensured that managers attend unconscious bias training. This is a dedicated pro-active Diversity forum which shares ideas and best practice. Should an employee's health status change we happily make all reasonable adjustments in order to support them and this includes employees who become registered disabled.

#### **SECTION 172 STATEMENT**

Decisions regarding the direction of the Company are made by the board of the Company's ultimate parent, Horizon Group Holdco Limited. The following therefore refers to the operation of the Horizon Group Holdco Limited Board, as this is the level at which decisions which affect this Group are taken.

The board receives updates on the legal duties of UK directors, including its duties under Section 172 to promote the success of the Group. In advance of board and committee meetings, the directors receive informational materials regarding matters that will be reviewed and acted upon at the meeting. Such pre-meeting materials typically describe the proposed action and the reasons for such proposed action (and any alternative actions as applicable), including with regard to the matters specified by Section 172. During the meetings, management presents on such matters and the board is invited to ask questions on any matters presented. Once the matter is presented and discussed and the board has all relevant information, the board votes on such matter.

The board is responsible for directing the Group's purpose, values and strategy as well as promoting its culture and overseeing its conduct. The board meets regularly and makes decisions on a joint basis.

The boards structure comprises executives responsible for the Group's day to day operations, plus non-executive directors and a non-executive chairperson. The board has an additional sub-committee; The remuneration committee, which is responsible for renumeration across the Group (including executive directors), including annual pay awards, bonus schemes and equity grants.

Amongst its other responsibilities, the board discuss issues such as risk management procedures and control environment, including the appointment of the Group's external auditors. This fulfils the role of an audit committee for the Group.

The board promotes effective engagement with its stakeholders to inform them of the Group's strategy and plans. The stakeholders of the Group include our shareholders, customers, employees, suppliers, lenders and others. The directors have regular engagement with employees to keep them informed of the Group's performance and strategy, details of this are set out in the employment policies section of the directors report within the Horizon Group Holdco Limited financial statements. The Group interacts with its other key stakeholders in a number of ways, including customer satisfaction surveys, industry events, regular meetings and contact with key suppliers and meetings with lenders to discuss strategy and performance. The Board also considers its impact on the wider community. This includes consideration of its carbon footprint (including committing to steps to reduce this) as well as having policies in place (and associated training available) for employees and other stakeholders on issues such anti-corruption, modern slavery, and diversity.

At present, the Group does not currently formally follow a Corporate Governance code. The Group will be reviewing this and ensuring that its corporate governance is appropriate for the size of the business going forwards.

#### CARBON REPORTING

The Company is exempt from presenting Streamlined Energy Carbon Reporting in line with the Companies (Directors' Report) and Limited Liability Partnerships (Energy and Carbon report) Regulations 2018. These are included within the Company's ultimate parent's financial statements (Horizon Group Holdco Limited).

# Photobox Limited DIRECTORS' REPORT

#### INDEPENDENT AUDITORS

Pursuant to the companies act 2006, no appointment of an auditor is required for this company, with the exemption in effect subject to the requirements of s475(2) and (3). The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476. the directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

#### **DIRECTORS' INDEMNITIES**

The Group headed by Horizon Group Holdco Limited (the Company's ultimate parent undertaking) has made qualifying third-party indemnity provisions for the benefit of its directors on behalf of the Company which were made during the year and remain in force at the date of this report.

On behalf of the board

Jonathan Mitchell

Director

30th November 2021

# Photobox Limited DIRECTORS' RESPONSIBILITIES STATEMENT

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulation.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 101 "Reduced Disclosure Framework", and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing the financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- state whether applicable United Kingdom Accounting Standards, comprising FRS 101, have been followed, subject to any material departures disclosed and explained in the financial statements;
- · make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006.

#### Directors' confirmations

In the case of each director in office at the date the Directors' Report is approved:

- so far as the director is aware, there is no relevant audit information of which the company's auditors are unaware; and
- they have taken all the steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

## STATEMENT OF COMPREHENSIVE LOSS

for the year ended 30 April 2021

		Year ended 30 April 2021 £'000	Year ended 30 April 2020 £'000
Revenue	2	121,123	103,341
Cost of sales	3	(50,361)	(43,984)
Gross profit		70,762	59,357
Administrative expenses		(73,653)	(59,823)
Operating loss	4	(2,891)	(466)
Operating (loss)/profit before exceptional items	<del>_</del>	(488)	1,954
Exceptional items	5	(2,403)	(2,420)
Operating loss		(2,891)	(466)
Finance income	6	582	463
Finance costs	7	(1,161)	(1,779)
Loss before taxation		(3,470)	(1,782)
Tax on loss	9	(283)	(382)
LOSS FOR THE FINANCIAL YEAR		(3,753)	(2,164)
TOTAL COMPREHENSIVE LOSS FOR THE FINANCIAL YEAR		(3,753)	(2,164)

All activities relate to continuing operations.

The accompanying notes form an integral part of the financial statements.

## STATEMENT OF FINANCIAL POSITION

as at 30 April 2021

	Note	30 April 2021 £'000	30 April 2020 £'000
ASSETS			* ***
Non-current assets			
Property, plant and equipment	10	955	3,017
Intangible assets	11	22,403	24,570
Deferred tax assets	9	1,229	1,603
Right of use assets	12	7,418	150
Other non-current assets	13	1,197	348
Total non-current assets		33,202	29,688
Current assets			
Inventories	14	808	1,927
Assets held for sale	15	8,113	
Trade and other receivables	16	22,328	22,429
Corporation tax receivable		1,113	1,418
Cash and cash equivalents	17	512	845
Total current assets		32,874	26,619
TOTAL ASSETS		66,076	56,307
LIABILITIES Current liabilities			
Trade and other payables	18	20,360	19,903
Deferred revenue		471	1,607
Lease Liability	12	1,069	153
Liabilities associated with HFS	15	6,588	=
Provisions for other liabilities and charges	19	26	94
Total current liabilities		28,514	21,757
Non-current liabilities			
Lease Liability	12	6,419	-
Provisions for other liabilities and charges	19	-	251
Total non-current liabilities		6,419	251
TOTAL LIABILITIES		34,933	22,008
NET ASSETS		31,143	34,299
CAPITAL AND RESERVES			
Equity attributable to owners of the parent			
Called up share capital	21	65	65
Share premium account		31,438	31,438
Retained earnings		(360)_	2,796
TOTAL EQUITY		31,143	34,299

For the year ending 30 April 2021 the company was entitled to exemption from audit under section 479A of the Companies Act 2006 relating to subsidiary companies.

Pursuant to the companies act 2006, no appointment of an auditor is required for this company, with the exemption in effect subject to the requirements of s475(2) and (3). The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476; The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

The financial statements on pages 9 to 29 were approved by the board of directors and authorised for issue on 30th November 2021 and are signed on its behalf by:

Andell

Jonathan Mitchell

Director

Company Registration No 03906401

# STATEMENT OF CHANGES IN EQUITY for the year ended 30 April 2021

	Called up share capital (Note 20) £'000	Share Premium account £'000	Retained earnings £'000	Total equity
At 1 May 2019	65	855	3,739	4,659
Issue of Shares	-	30,583	_	30,583
Group relief (Note 9)	-	-	1,221	1,221
Loss for the financial year		_	(2,164)	(2,164)
Total comprehensive loss for the financial year	-	-	(2,164)	(2,164)
At 30 April 2020	65	31,438	2,796	34,299
Issue of Shares	-	•	_	-
Group relief (note 9)	_	-	597	597
Loss for the financial year	-	-	(3,753)	(3,753)
Total comprehensive loss for the financial year	-	-	(3,753)	(3,753)
At 30 April 2021	65	31,438	(360)	31,143

#### NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 April 2021

#### 1.1 CORPORATE INFORMATION

The Company is a private company limited by shares and is incorporated and domiciled in the UK. The address of its registered office is 10 Back Hill, London EC1R 5EN.

#### 1.2 SIGNIFICANT ACCOUNTING POLICIES

The financial statements have been prepared in accordance with the Companies Act 2006 as applicable to companies using Financial Reporting Standard 101 Reduced Disclosure Framework (FRS 101). A summary of the material accounting policies, which have been consistently applied in preparing the financial statements for the year ended 30 April 2021 is set out below:

#### **Basis of preparation**

The financial statements are prepared in accordance with the historical cost convention.

The Company has taken advantage of the following disclosure exemptions under FRS 101:

- a) The requirements of IFRS 7 Financial instruments: Disclosures;
- b) The requirements of paragraphs 91-99 of IFRS 13 Fair Value Measurement;
- c) The requirement of paragraph 38 of IAS 1 Presentation of Financial Statements to present comparative information in respect of:
  - i. Paragraph 79(a)(iv) of IAS 1;
  - ii. Paragraph 73(e) of IAS 16 Property, Plant and Equipment;
  - iii. Paragraph 118(e) of IAS 38 Intangible Assets;
- d) The requirements of paragraphs 10(d), 10(f), 16, 38A, 38B, 38C, 38D, 40A, 40B, 40C, 40D, 111 and 134-136 of IAS 1 Presentation of Financial Statements;
- e) The requirements of IAS 7 Statement of Cash Flows;
- f) The requirements of paragraphs 30 and 31 of IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors;
- g) The requirements of paragraphs 17 and 18A of IAS 24 Related Party Disclosures;
- h) The requirements in IAS 24 Related Party Disclosures to disclose related party transactions entered into between two or more members of a group, provided that any subsidiary which is a party to the transaction is wholly owned by such a member;
- The requirements of paragraphs 130(f) (ii)-(iii), 134(d)-134(f) and 135(c) to (e) of IAS 36 Impairment of Assets.

#### New standards, amendments and interpretations not yet adopted

There are no other standards that are not yet effective and that would be expected to have a material impact on the Company in the current or future reporting years and on foreseeable future transactions. The principal accounting policies are set out below. Policies have been applied consistently, other than where new policies have been applied:

#### a) Going concern

The Company has sufficient financial resources and as a consequence, the directors believe that they can manage the business risk successfully and continue in operational existence for the foreseeable future. Therefore they consider it appropriate to adopt the going concern basis in preparing the financial statements. For the year ended 30 April 2021, the Company has a net current asset position of £4,360,000 (2020: £4,862,000), which includes amounts owed from/to group undertakings. The Directors have prepared the financial statements on a going concern basis which requires the Directors to have a reasonable expectation that the Company, as part of the Group headed by Horizon Group Holdco Limited, has adequate resources to continue in operational existence for the foreseeable future and it is at the Group level at which the financial risks are managed for the Company. The Going concern assessment has been prepared on a Group basis and comments below relate to the wider Group rather than the Company specifically. The Company is reliant on the Groups' facilities and Funding and as such these points are relevant to understand the Company's ability to continue as a going concern within the wider Group.

#### NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 April 2021

#### 1.2 SIGNIFICANT ACCOUNTING POLICIES (continued)

Consequently, the directors have reviewed the cash flow projections for the Company taking into account;

- The forecast turnover and operating cash flows from the underlying operations;
- The forecast level of capital expenditure; and
- The overall Group liquidity position, including the projected upstream of cash remaining committed and uncommitted facilities available to it, its scheduled debt maturities, and its forecast financial ratios and its ability to access debt markets.

Both the Group's base assumptions for its cashflow forecast as well its plausible downside scenarios result in the Group having sufficient headroom in its facilities and its covenants over the next 12 months to continue to trade and meet its obligations and liabilities as they fall due. However, if the Group's trading situation were to worsen beyond that of its downside scenario, the directors believe they would have further options to reduce the Group's cash outflow and remain within its committed facility limits. This could include reductions in the group operating cost base including reducing discretionary marketing spend and personnel hiring freezes, reductions in capital expenditure (both tangible and intangible), reductions in discretionary payments to employees and management of the Group's working capital position.

On the basis of their assessment of the Company's financial position, the Company's directors have a reasonable expectation that the Company will be able to continue in operational existence for the foreseeable future, which is at least twelve months after the date that these financial statements are signed. Thus, they continue to adopt the going concern basis in preparing the annual financial statements.

#### b) Intangible assets

Intangible assets are stated at historical cost.

Research costs are expensed as incurred. Development expenditures on an individual project are recognised as an intangible asset when the Company can demonstrate:

- technical feasibility of completing the intangible assets so that it will be available for use or sale;
- its intention to complete and its ability to use or sell the asset;
- how the asset will generate future economic benefits;
- · the availability of resources to complete the asset; and
- · the ability to measure reliably the expenditure during development.

Following initial recognition of the development expenditure as an asset, the asset is carried at cost less any accumulated amortisation and accumulated impairment losses. Amortisation of the asset begins when development is complete and the asset is available for use. During the period of development, the asset is tested for impairment annually. Intangible assets acquired separately are measured on initial recognition at cost. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and accumulated impairment losses.

Amortisation is provided on all intangible fixed assets at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life. Amortisation is charged on a straight line basis over the following periods:

	Useful lives	Amortisation method	Internally generated or acquired
Development costs	Finite	Straight-line basis – 3 years	Internally generated
Technology	Finite	Straight-line basis – 3 years	Acquired
Customer relationships	Finite	Straight-line basis – 3 years	Acquired
Other intangibles	Finite	Straight-line basis – 3 years	Acquired

The carrying values of intangible fixed assets are reviewed for impairment if events or changes in circumstances indicate the carrying value may not be recoverable.

#### NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 April 2021

#### 1.2 SIGNIFICANT ACCOUNTING POLICIES (continued)

#### c) Property, plant and equipment

Property, plant and equipment is stated at cost, net of accumulated depreciation and impairment losses, if any. Subsequent expenditure (expenditure for replacement and expenditure for bringing up to standard) is capitalised and amortised over the remaining useful life of the fixed asset to which it is related. All other servicing and maintenance costs are expensed as incurred.

Depreciation is provided on all tangible fixed assets at rates calculated to write each asset down to its estimated residual value evenly over its expected useful life, as follows:

Leasehold improvements

over the unexpired term of the lease

Plant and machinery Fixtures, fittings and equipment Computer equipment 20% per annum on cost20% per annum on cost

- 33% per annum on cost

The carrying values of property, plant and equipment are reviewed for impairment if events or changes in circumstances indicate the carrying value may not be recoverable.

#### d) Non-current assets (or disposal groups) held for sale

Non-current assets (or disposal groups) are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use and a sale is considered highly probable. They are measured at the lower of their carrying amount and fair value less costs to sell, except for assets such as deferred tax assets, assets arising from employee benefits, financial assets and investment property that are carried at fair value and contractual rights under insurance contracts, which are specifically exempt from this requirement.

An impairment loss is recognised for any initial or subsequent write-down of the asset (or disposal group) to fair value less costs to sell. A gain is recognised for any subsequent increases in fair value less costs to sell of an asset (or disposal group), but not in excess of any cumulative impairment loss previously recognised. A gain or loss not previously recognised by the date of the sale of the non-current asset (or disposal group) is recognised at the date of derecognition.

Non-current assets (including those that are part of a disposal group) are not depreciated or amortised while they are classified as held for sale. Interest and other expenses attributable to the liabilities of a disposal group classified as held for sale continue to be recognised.

Non-current assets classified as held for sale and the assets of a disposal group classified as held for sale are presented separately from the other assets in the balance sheet. The liabilities of a disposal group classified as held for sale are presented separately from other liabilities in the balance sheet.

#### e) Inventory

Inventories are stated at the lower of cost and net realisable value. Cost includes all costs incurred in bringing each product to its present location and condition. Net realisable value is based on estimated selling price less any further costs expected to be incurred up to completion and disposal.

#### f) Taxes

#### i) Current income tax

Current income tax assets and liabilities for the current period are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted, at the reporting date in the countries where the Company operates and generates taxable income.

Current income tax relating to items recognised directly in equity is recognised in equity and not in the income statement. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

## NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 April 2021

## 1.2 SIGNIFICANT ACCOUNTING POLICIES (continued)

#### ii) Deferred tax

Deferred tax is provided using the liability method on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date.

Deferred tax assets are recognised for all deductible temporary differences, the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss. Deferred tax items are recognised in correlation to the underlying transaction either in other comprehensive income or directly in equity.

Deferred tax assets and liabilities are offset if a legally enforceable right exists to set off current tax assets against current income tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

#### g) Cash and cash equivalents

Cash and cash equivalents comprise cash at banks and on hand and short-term deposits with a maturity of three months or less. Any deposits with a maturity of more than 3 months but less than 1 year are classified as short-term investments.

#### h) Leased assets and obligations

The Company leases warehouse and office space. Rental contracts are typically made for fixed periods but may have extension options as described below.

Contracts may contain both lease and non-lease components. For leases of real estate for which the Company is a lessee, it has elected not to separate lease and non-lease components and instead accounts for these as a single lease component.

Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose any covenants other than the security interests in the leased assets that are held by the lessor. Leased assets may not be used as security for borrowing purposes.

Leases are recognised as a right-of-use asset and a corresponding liability at the date at which the leased asset is available for use by the Company.

Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of fixed payments (including in-substance fixed payments), less any lease incentives receivable.

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined the Company's incremental borrowing rate is used, being the rate that the Company would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions.

## NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 April 2021

#### 1.2 SIGNIFICANT ACCOUNTING POLICIES (continued)

#### h) Leased assets and obligations (continued)

To determine the incremental borrowing rate, the Company:

- where possible, uses recent third-party financing received by the individual lessee as a starting point, adjusted to reflect changes in financing conditions since third party financing was received
- uses a build-up approach that starts with a risk-free interest rate adjusted for credit risk for leases held by the Company, which does not have recent third party financing, and
- makes adjustments specific to the lease, e.g. term, country, currency and security.

Right-of-use assets are measured at cost comprising the following:

- the amount of the initial measurement of lease liability
- any lease payments made at or before the commencement date less any lease incentives received
- · any initial direct costs, and
- restoration costs.

Right-of-use assets are generally depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis.

Payments associated with short-term leases of equipment and vehicles and all leases of low-value assets are recognised on a straight-line basis as an expense in profit or loss. Short-term leases are leases with a lease term of 12 months or less. Low-value assets comprise IT equipment and small items of office furniture.

Extension and termination options

Extension and termination options are included in a number of property and equipment leases across the Company. These are used to maximise operational flexibility in terms of managing the assets used in the Company's operations. The majority of extension and termination options held are exercisable only by the Company and not by the respective lessor.

#### i) Foreign currency

The financial statements are presented in Sterling, which is also the Company's functional currency. Monetary assets and liabilities denominated in foreign currencies are retranslated at the rate of exchange ruling at the balance sheet date. Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction. All differences are taken to the profit and loss account.

#### j) Financial instruments

#### Financial assets

#### Initial recognition and measurement

Under IFRS 9, all financial assets are measured at amortised cost, fair value through profit or loss or fair value through OCI on the basis of the Company's business model for managing the financial assets and the contractual cash flow characteristics of the financial assets. The Company's financial assets include cash and cash equivalents, and trade and other receivables.

#### Impairment

The new impairment model requires the recognition of impairment provisions based on expected credit losses. It applies to financial assets classified at amortised cost, debt instruments at fair value through OCI, contract assets under IFRS 15, lease receivables, loan commitments and certain financial guarantee contracts. The Company regularly reviews its expected credit losses on amounts due from group undertakings, none (2019: none) have been recognised as they are immaterial.

#### NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 April 2021

#### 1.2 SIGNIFICANT ACCOUNTING POLICIES (continued)

#### j) Financial instruments (continued)

#### Financial liabilities

#### Initial recognition and measurement

Financial liabilities within the scope of IFRS 9 are classified as financial liabilities at fair value through profit or loss, loans and borrowings, or as derivatives designated as hedging instruments in an effective hedge, as appropriate. The Company determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at fair value and in the case of loans and borrowings, plus directly attributable transaction costs.

#### Subsequent measurement

The measurement of financial liabilities depends on their classification as follows:

Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss includes financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss.

Financial liabilities are classified as held for trading if they are acquired for the purpose of selling in the near term. Derivatives, including separated embedded derivatives are also classified as held for trading unless they are designated as effective hedging instruments. Gains or losses on liabilities held for trading are recognised in profit or loss.

#### Interest bearing loans and borrowings

Obligations for loans and borrowings are recognised when the Company becomes party to the related contracts and are measured initially at the fair value of consideration received less directly attributable transaction costs.

After initial recognition, interest bearing loans and borrowings are subsequently measured at amortised cost using the effective interest method. Gains and losses arising on the repurchase, settlement or otherwise cancellation of liabilities are recognised respectively in finance income and finance cost.

#### Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount reported in the Statement of Financial Position if, and only if there is a currently enforceable legal right to offset the recognized amounts and there is an intention to settle on a net basis, or to realize the assets and settle the liabilities simultaneously.

#### Derecognition of financial instruments

A financial asset or liability is generally derecognised when the contract that gives right to it is settled, sold, cancelled, or expires.

#### Fair value of financial instruments

The fair value of financial instruments that are traded in active markets at each reporting date is determined by reference to quoted market prices, without any deduction for transaction costs.

For financial instruments not traded in an active market, the fair value is determined using appropriate valuation techniques. Such techniques may include:

- Using recent arm's length market transactions
- Reference to the current fair value of another instrument that is substantially the same
- A discounted cash flow analysis or other valuation models.

#### k) Provisions

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of economic resources will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

## NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 April 2021

## 1.2 SIGNIFICANT ACCOUNTING POLICIES (continued)

#### l) Retirement benefits

For defined contribution schemes the amount charged to the profit and loss account in respect of pension costs and other post-retirement benefits is the contributions payable in the period. Differences between contributions payable in the period and contributions actually paid are shown as either accruals or prepayments in the balance sheet.

#### m) Changes to presentation

Comparative information is reclassified where appropriate to enhance comparability.

#### n) Share capital

Ordinary shares are classified as equity.

Where any company purchases the Company's equity share capital (treasury shares), the consideration paid, including any directly attributable incremental costs (net of income taxes) is deducted from equity attributable to the Company's equity holders until the shares are cancelled or reissued. Where such ordinary shares are subsequently reissued, any consideration received, net of any directly attributable incremental transaction costs and the related income tax effects, is included in equity attributable to the Company's equity holders.

#### o) Investments in subsidiaries

Investments in subsidiaries are held at cost less accumulated impairment losses.

#### p) Revenue

The Company is principally engaged in the sale of goods to customers representing a single performance obligation which is satisfied upon dispatch of the relevant goods. Revenue from the sale of goods, as well as the related shipping and handling expenses billed to customers, are recognised upon shipment. The Company are satisfied that there is no material difference on the timing of revenue recognition between shipment and delivery to the customer. Revenue is shown net of local sales tax and is reduced for provisions of customer returns and remakes based on the history of such matters. Revenue is not recognised if there is significant uncertainty regarding recovery of the consideration due.

Where the Company acquires customers through a third party, the Company assesses its revenue arrangements against specific criteria to determine if it is acting as principal or agent. Where the Company holds the primary risks and rewards, the Company is deemed to be acting as the principal.

The Company offers prepaid accounts and/or pre-paid vouchers/"pack" products. Customers have a maximum term after the purchase date of the pack to consume these prepaid products. The income from the sales of these packs is deferred and recognised as they are consumed. Revenue from pre-paid accounts is deferred and recognised when the goods are dispatched. The unused part of the packs, together with the balance on pre-paid accounts where there has been no activity for 2 years, is posted to income after expiration.

#### 1,3 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

The preparation of the Company's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities, at the end of the reporting period. However, uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in future periods. In addition, management has made certain judgements, which have the most significant effect on the amounts recognised in the financial statements:

## NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 April 2021

#### 1.3 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (continued)

#### Estimates assumptions:

#### a) Lease accounting

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for leases in the Company, the Company's incremental borrowing rate is used, being the rate that the Company would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions. To determine the incremental borrowing rate, the Company:

- Where possible, uses recent third-party financing received by the individual lessee, adjusted to reflect changes in financing conditions since third party financing was received;
- Uses a build-up approach that starts with a risk-free interest rate adjusted for credit risk for leases held by the Company, which does not have recent third party financing; and
- Makes adjustments specific to the lease, e.g. term, currency and security.

#### Judgements:

#### a) Uncertain tax positions

Deferred tax assets are recognised for all unused tax losses to the extent that it is probable that taxable profit will be available against which the losses can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of future taxable profits. See Note 9.

Provisions in relation to material uncertain tax positions are established on an individual basis when they can be reasonably quantified, considering whether the Group believes it more likely or not that the uncertainty will crystallise.

#### b) Exceptional items

Exceptional items are those items the Company considers to be material in nature and out of the normal course of business that should be brought to the reader's attention in understanding the Company's financial performance. See Note 5.

#### c) Lease accounting

In determining the lease term, management considers all facts and circumstances that create an economic incentive to exercise an extension option, or not exercise a termination option. Extension options are only included in the lease term if the lease is reasonably certain to be extended. The company considers factors including historical lease durations and the costs and business disruption required to replace the leased asset.

#### 2 REVENUE

,	Year ended 30 April 2021 £'000	Year ended 30 April 2020 £'000
Revenue with third parties	79,365	63,527
Revenue with group companies	41,758	39,814
Total revenue	121,123	103,341

The Company's revenues were all derived from its principal activity.

	Year ended 30 April 2021 %	Year ended 30 April 2020 %
Percentage of revenue to non-UK markets	41%	35%

## NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 April 2021

3 COST OF SALES	Year ended 30 April 2021	Year ended 30 April 2020
	£'000	£,000
Cost of sales with third parties	37,190	30,107
Cost of sales with group companies	13,171	13,877
Total cost of sales	50,361	43,984

#### **4 OPERATING LOSS**

	Year ended 30 April 2021 £'000	Year ended 30 April 2020 £'000
Nature of expenses charged/(credited) to operating loss:		
Depreciation of property, plant and equipment:		
- owned assets	3,902	3,289
- leased assets	1,614	370
Amortisation of intangible assets	11,520	6,272
Auditors' remuneration:		
- audit fees	74	70
- taxation services	42	81
Foreign exchange loss/(gain)	206	(274)
Exceptional items (note 5)	2,403	2,420

Depreciation includes recharges from other group companies on assets the company does not own.

#### **5 EXCEPTIONAL ITEMS**

	Year ended 30 April 2021	30 April 2020	
	£'000		
Exceptional losses:			
Restructuring costs	1,275	2,416	
Long Term Incentive Plan	1,128	-	
Total exceptional losses	2,403	2,420	

Exceptional losses comprise:

- Restructuring costs relates to restructuring activities and office closure announced during the financial year.
- Other relates to recognition of the cost of Long Term Incentive Plan for certain employees of the company.

## 6 FINANCE INCOME

	Year ended April 2021 £'000	Year ended 30 April 2020 £'000
Interest receivable from group undertakings	582	463

## NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 April 2021

7 FINANCE COSTS	Year ended 30 April 2021 £'000	Year ended 30 April 2020 £'000
Interest payable to group undertakings	561	1,754
Interest payable on leases	600	25
Total finance costs	1,161	1,779

## **8 STAFF COSTS**

	Year ended 30 April 2021 £'000	Year ended 30 April 2020 £'000
Wages and salaries	17,828	12,684
Social security costs	1.434	2,031
Other pension costs	537	397
Long Term Incentive Plan	1,128	-
Total staff costs	20,927	15,112

The average monthly number of employees (including directors) during the year was made up as follows:

·	Year ended 30 April 2021 Number	Year ended 30 April 2020 Number
Management and administration	286	260
Production	144	160
	430	420

	Year ended 30 April 2021 £'000	Year ended 30 April 2020 £'000
Directors' emoluments		
Aggregate emoluments in respect of qualifying services	180	231
Pension costs	33	4
Health care costs	1	1
Long Term Incentive Plan	237	<u> </u>
	451	236

## NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 April 2021

## 8 STAFF COSTS (continued)

	Year ended 30 April 2021 £'000	Year ended 30 April 2020 £'000
The amounts in respect of the highest paid director are as follows:		
Aggregate emoluments in respect of qualifying services	92	162
Pension costs	2	3
Health care costs	1	1
Long Term Incentive Plan	237	-
	332	166

#### 9 TAX ON LOSS

7 TAX ON LOSS	Year ended 30 April 2021 £'000	Year ended 30 April 2020 £'000
(a) Tax on loss on ordinary activities		
The tax charge/(credit) is made up as follows: Deferred tax:		
Origination and reversal of temporary differences	283	521
Impact of changes in tax law and rates	-	(139)
Total deferred tax	283	382
Total tax charge for the year	283	382

	Year ended 30 April 2021 £'000	Year ended 30 April 2020 £'000
(b) The tax assessed for the year differs from the standard UK rate of corporation tax applicable of 19.00% (2020: 19.00%). The differences are explained below:		
Loss before taxation	(3,470)	(1,782)
Loss on ordinary activities multiplied by the UK tax rate Effects of:	(659)	(338)
Expenses not deductible for tax purposes	96	109
Non-taxable income	-	(66)
Group Relief	152	571
Movement in unrecognised deferred tax	694	-
Tax underpaid in previous years	-	246
Change in tax laws and rate	<del>_</del>	(140)
Total tax charge for the year	283	382

## NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 April 2021

#### 9 TAX ON LOSS (continued)

#### (c) Deferred tax

Deferred tax relates to following:

	Statement of financial position 30 April 2021 £'000	Statement of financial position 30 April 2020 £'000	Statement of comprehensive loss Year ended 30 April 2021 £'000	Statement of comprehensive loss Year ended 30 April 2020 £'000
Decelerated/(Accelerated) capital allowances	(949)	(812)	137	558
Other timing differences	715	586	(220)	331
Tax losses carried forward	1,463	1,829	366	(507)
Deferred tax benefit			283	382
Deferred tax assets	1,229	1,603		

(d) Reconciliation of deferred tax liabilities, net	liation of deferred tax liabilities, net Year ended	
	30 April 2021 £'000	30 April 2020 £'000
Net deferred tax at start of year	1,603	1,760
Deferred tax liability acquired		
Deferred tax income recognised in the income statement	(283)	(521)
Change in tax rates	-	139
Other (R&D tax asset)	(91)_	224
Net deferred tax at end of year	1,229	1,603

#### Factors affecting current and future tax charges

The Company has tax losses of £7.7m (2020 £9.6m) that are available indefinitely for offset against future taxable profits of the company in which the losses arose. Deferred tax assets have not been recognised in respect of these losses as there is uncertainty as to when these losses will be recovered

The current corporation tax rate of 19% remained in place from 1 April 2020. Finance Bill 2021 was substantively enacted on 24 May 2021, increasing the main UK corporation tax rate to 25% effective from 1 April 2023. Deferred tax has been measured taking account of when the temporary difference is expected to reverse.

During the year tax losses of £3.14m (2020: £6.42m) have been surreindered through group relief to fellow subsidiaries for which payment of £597,000 (2020: £1.22m) has been settled by Moonpig.com Ltd as part of the Group restructuring. This payment has been reflected within equity as a transaction with other group companies on behalf of the parent.

## NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 April 2021

#### 10 PROPERTY, PLANT AND EQUIPMENT

	Plant and machinery	Fixtures, fittings and equipment	Leasehold improvements	Computer equipment	Total
	£'000	£'000	£'000	£'000	£'000
Cost			·		
1 May 2020	7,607	1,773	651	4,316	14,347
Additions	505	42	739	436	1,722
Disposals	(1,082)	(76)	(8)	(2,083)	(3,249)
Held for sale	(3,652)	(1,209)	(756)	(137)_	(5,754)
30 April 2021	3,378	530	626	2,532	7,066
Accumulated depreciation					
1 May 2020	6,317	874	621	3,518	11,330
Charge for year	793	292	74	550	1,709
Disposals	(1,061)	(76)	(8)	(2,083)	(3,228)
Held for sale	(2,852)	(663)	(79)	(106)	(3,700)
30 April 2021	3,197	427	608	1,879	6,111
Net book value					
30 April 2021	181	103	18	653	955
30 April 2020	1,290	899	30	798	3,017

The depreciation charge for the year is included as part of 'administrative expenses' in the statement of comprehensive loss.

Depreciation costs are partially recharged between fellow group companies.

#### 11 INTANGIBLE ASSETS

	Technology and capitalised development	Other Intangibles	Total
	costs	11141151014	
	£'000	£'000	£'000
Cost			
1 May 2020	36,991	3,243	40,234
Additions	6,125	3,294	9,419
Disposals	(5,292)		(5,292)
30 April 2021	37,824	6,537	44,361
Accumulated amortisa	tion		
1 May 2020	13,671	1,993	15,664
Charge for year	10,857	728	11,585
Disposals	(5,291)	•	(5,291)
30 April 2021	19,237	2,721	21,958
Net book value			
30 April 2021	18,587	3,816	22,403
30 April 2020	23,320	1,250	24,570

#### NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 April 2021

#### 11 INTANGIBLE ASSETS (continued)

The amortisation charge for the year is included as part of 'administrative expenses' in the statement of comprehensive loss. Amortisation of technology and capitalised development costs is partially recharged between fellow group companies.

#### 12 LEASES

#### This note provides information for leases where the Company is a lessee.

### (i) Amounts recognised in the balance sheet

The balance sheet shows the following amounts relating to leases:

Right of use assets:	30 April 2021 £°000	30 April 2020 £'000
Buildings		150
Total right of use assets	7,418	150
Lease liabilities:	30 April 2021 £°000	30 April 2020 £'000
Current	1,069	153
Non-current	6,419	
Total lease liabilities	7,488	153

Additions to the right-of-use assets during the 2021 financial year were £14,333,000 (2020: £Nil).

Right-of-use assets moved to assets held for sale as at 30 April 2021 financial year amounted to £5,451,000 and relate to the Willen Field Road Factory (Note 15).

#### (ii) Amounts recognised in the statement of profit or loss

The statement of profit or loss shows the following amounts relating to leases:

Depreciation charge of right of use assets	30 April 2021 £'000	2020 £'000
Buildings	1,614	370
Total depreciation charge of right of use assets	1,614	370
Interest expense (included in finance cost)	600	25
Total interest charge of right of use assets	600	25

The total cash outflow for leases in 2021 was £1,830,000. (2020: £617,000)

#### 13 OTHER NON-CURRENT ASSETS

	At 30 April 2021	At 30 April 2020
	£,000	£'000
Lease & other deposits	1,197	348

## NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 April 2021

#### 14 INVENTORIES

	At 30 April 2021 £'000	At 30 April 2020 £'000
Raw materials and consumables	1,093	2,047
Inventory provision	(285)	(120)
Net Inventory	808	1,927

The cost of inventories recognised as an expense and included in cost of sales during the year amounted to £9,268,000 (2020: £7,622,000).

Write-downs of inventories to net realisable value amounted to £285,000(2020: £120,000). These were recognised as an expense during the year ended 30 April 2021 and included in 'cost of sales' in profit or loss.

#### 15 ASSETS HELD FOR SALE

On 23rd April 2021, Photobox Limited signed Heads of Terms for an agreement to transfer ownership of its UK manufacturing site, 2 Willen Field Road, to a third party. The transfer includes the company's lease for the Property, Plant and Equipment installed at the site, Inventory at the site and the TUPE of manufacturing staff working at the site. Although Heads of Terms have been signed, no legal change of ownership has yet taken place and therefore the assets and liabilities relating to this site are presented as a disposal group held for sale. The sale was completed on 1st August 2021.

#### Assets and liabilities of disposal group classified as held for sale

At 30 April 2021, the disposal group was stated at fair value less costs to sell and comprised the following assets and liabilities:

	At 30 April 2021
	£'000
Property, Plant and Equipment	2,054
Right of Use Assets	5,451
Inventories	608
Assets Held for Sale	8,113
Lease Liabilities	5,768
Provisions	820
Liabilities associated with Held for Sale Assets	6,588

## NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 April 2021

#### 16 TRADE AND OTHER RECEIVABLES

	At 30 April	At 30 April 2020 £'000
	2021	
	_£'000	
Due within one year:		
Trade receivables	147	11
Other receivables	914	859
Prepayments	2,084	1,526
Amounts owed by group undertakings	19,183	20,033
	22,328	22,429

Amounts owed by group companies are unsecured, have no fixed date of repayment, are repayable on demand. Interest is accrued on intercompany loans based on market rates. Of the above balance due from Group companies £10,666,000 is loan related (2020: £Nil).

#### 17 CASH AND CASH EQUIVALENTS

	At 30 April	At 30 April	
	2021	2020	
	£'000	£'000	
Cash and bank balances	42	24	
Cash equivalents	470	821	
Total Cash and Cash equivalents	512	845	

Cash equivalents relate to cash in transit from various payment processing intermediaries that provide receipting services to the Company.

#### 18 TRADE AND OTHER PAYABLES

	At 30 April 2021	At 30 April 2020	
	£'000	£,000	
Trade payables	4,738	4,958	
Other payables	342	380	
Other taxation and social security	769	619	
Accruals	9,752	8,058	
Amounts owed to group undertakings – Trading	4,759	5,888	
	20,360	19,903	

Amounts owed to group undertakings are unsecured, have no fixed date of repayment and are repayable on demand. Interest is accrued on intercompany loans based on market rates.

## NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 April 2021

#### 19 PROVISIONS FOR OTHER LIABILITIES AND CHARGES

	Warranty Provision	Dilapidations Provision	Other Provision	Total
	£'000	£'000	£'000	£'000
At 1 May 2019	29	222	119	370
Utilisation	-	-	(119)	(119)
Additions to provisions	65	29	-	94
At 30 April 2020	94	251	_	345
Additions to provisions	-	569	-	569
Utilisation	(68)	-	-	(68)
Transferred to 'assets held for sale' (note 15)	-	(820)	-	(820)
At 30 April 2021	26	-	-	26

Dilapidations provision relates to the estimated cost of returning leased premises to original condition. The Dilapidations provision related to the companies lease of Willen Field Road which was held for sale at the year end, as such, the provision has been presented as a liability associated with an asset held for sale. See Note 15.

Warranty provision relates to the estimated cost for re-production of products which may require re-work. It is expected that most of these costs will be incurred in the next financial year.

#### 20 INVESTMENT IN SUBSIDIARIES

Investments comprise an equity share of £1 in Photobox Free Prints Limited, which was incorporated during the year ended 30 April 2019 and is not publicly traded. The company is incorporated in the United Kingdom. The address of the registered office of Photobox Free Prints Limited is 10 Back Hill, London, United Kingdom, EC1R 5EN.

The Company owns 100% of the ordinary shares of Photobox Free Prints Limited (2020: 100%). During the year, the company received no dividends from Photobox Free Prints Limited (2020: £Nil).

The Company has taken advantage of S400 of the Companies Act, which exempts them from consolidating their investment in Photobox Free Prints Ltd.

#### 21 CALLED UP SHARE CAPITAL

	At 30 April 2021 £'000	At 30 April 2020 £'000
Authorised: 50,000,000 (2020: 50,000,000) ordinary shares of 0.5p each	250	250
Allotted, issued and fully paid: 13,132,302 (2020: 13,132,302) ordinary shares of 0.5p each	65	. 65

No shares were issued during the year ended 30 April 2021

#### NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 April 2021

#### 22 CONTINGENT LIABILITIES

The Company has given a guarantee in respect of the bank borrowings of Horizon Bidco Limited (another group company), which amounted to £60,692,000 at 30 April 2021 (2020: £263,568,000).

#### 23 RELATED PARTY TRANSACTIONS

The Company has taken advantage of the exemption under paragraph 8(k) of FRS 101 not to disclose transactions with fellow wholly owned subsidiaries. There have been no other related party transactions.

#### 24 ULTIMATE GROUP UNDERTAKING

The Company's immediate parent undertaking is Photo Holdco Limited.

The Company's ultimate parent undertaking is Horizon Group Holdco Limited, which is incorporated in the UK. This is the largest group in whose financial statements the Company is consolidated. Copies of the group financial statements are available from 10 Back Hill, London, EC1R 5EN.

The ultimate controlling party is Exponent Private Equity LLP by virtue of the provisions contained in the shareholders deed in Horizon Group Holdco Limited.

#### 25 SUBSEQUENT EVENTS

On 20th October 2021, the Company's Ultimate Controlling Party, Exponent Private Equity LLP, agreed on the sale of one of the company's intermediate parent companies, Horizon Bidco Limited, to Panorama Newco B.V. as part of an intended merger between the Photobox Group and the Albelli Group. The intended merger remains subject to approval from various competition authorities. As a result of this change, Exponent Private Equity LLP will cease to be the Ultimate Controlling Party but will instead share control with Glide Buyout Partners B.V. An estimate of the financial effect on the company cannot yet be made.