FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2014

TUESDAY

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A23 07/04/2015 COMPANIES HOUSE #102

COMPANY INFORMATION

Directors Dr Paul Kanas

Peter J Maskell William G Begg Geoffrey M W Guerin Christopher M Gunnell

Brian Hall
David K Nuttall
Michael P Sims
Charlotte M Taylor

Jill Bonehill Ian R Galer

Secretary Charlotte M Taylor

Company Number 3897857

Registered Office Gamgee House

2 Darnley Road Birmingham B16 8TE

Auditor BDO LLP

125 Colmore Row

Birmingham B3 3SD

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STRATEGIC REPORT

FOR THE YEAR ENDED 31 DECEMBER 2014

Review of business

The results for 2014 for the Company are very different from those of previous years with the transfer of sales and marketing staff and associated costs from BHSF Limited from 1 May 2014. To compensate for the extra costs, BHSF Limited pays the Company a commission for selling its products and this amounted to £2.6m in 2014. This helped push turnover up to £3.2m (2013: £0.5m). Administrative expenses, however, increased to £3.0m (2013: £0.2m) mainly due to the extra staff costs. As a result the Company made an operating profit of £143.6k (2013: 131.5k).

In the prior year, the trade, assets and liabilities of Network Insurance Brokers Limited, were transferred in to the Company. During the year ended 31 December 2014, Network Insurance Brokers Limited distributed its remaining reserves by way of dividend to the Company, resulting in the carrying value of the subsidiary of £122,476 as at the prior year end being reduced to its share capital of £1,000.

The Company's profit on ordinary activities before taxation was £132.4k (2013: £42.6k). It is anticipated by the Directors that the operations of the Company will continue to grow and this has been reflected in the 2015 budget.

The board of directors has approved a change to the Company's name to BHSF Employee Benefits Limited. It is expected that this change will take place during 2015.

Risks and uncertainties

The Company's financial risk management objective is broadly to seek to make neither profit nor loss from exposure to interest rate risks. Its policy is to finance working capital through retained earnings and to use Group borrowings and contributions to finance product development.

The Company's exposure to the price risk of financial instruments is therefore minimal. As the counterparty to most of its financial instruments is its Parent Company, it is also exposed to minimal credit and liquidity risks in respect of these instruments. It is exposed to the usual credit risk and cash flow risk associated with selling on credit and manages this through credit control procedures.

The Directors do not consider any other risks attaching to the use of financial instruments to be material to an assessment of its financial position or profit.

The Directors expect this market to remain very competitive for the foreseeable future but are seconfident that the Company will continue to generate a good margin on its business.

This report was approved by the Board on 4 March 2015 and signed on its behalf by:

Charlotte M Taylor Company Secretary 4 March 2015

DIRECTORS' REPORT

FOR THE YEAR ENDED 31 DECEMBER 2014

表现的 The Directors submit their report and the audited financial statements for the year ended 31 December 2014.

The review of the business and the principal risks and uncertainties are not shown in the Directors' Report as they are shown in the Strategic Report in accordance with s414C(11) of the Companies Act

Dividend

The Directors do not propose a dividend for the year.

Directors

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The Directors who served during the year were as follows:

Dr Paul Kanas

Peter J Maskell

William G Begg

Brian Hall

David K Nuttall

Geoffrey M W Guerin

appointed 1 February 2014

Christopher M Gunnell

Michael P Sims

Charlotte M Taylor

Nicholas A Wright

resigned 31 August 2014

Jill Bonehill

appointed 15 May 2014

Ian R Galer

appointed 1 September 2014

Political donations

The Company made no political donations.

DIRECTORS' REPORT (continued)

FOR THE YEAR ENDED 31 DECEMBER 2014

3 裏で音称。Statement regarding information given to the auditor

*** So far as each of the Directors is aware at the time the report is approved:

- there is no relevant audit information of which the Company's auditor is unaware, and
 - the Directors have taken all steps that they ought to have to make themselves aware of any relevant information and to establish that the auditor is aware of the information.

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Charlotte M Taylor Company Secretary 4 March 2015

DIRECTORS' RESPONSIBILITIES STATEMENT

YEAR ENDED 31 DECEMBER 2014

the Directors are responsible for preparing the Strategic Report, the Directors' Report and the the fact of financial statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the financial statements in accordance with United Bassas & Kingdom: Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing these financial statements the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- _ seamaterie _____state whether applicable UK accounting standards have been followed, subject to any material ು ಹಿಡಿದ ಎಂದು ಎಂದ departures disclosed and explained in the financial statements;
- ia desar 🛭 prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

িল্লেট্ডি জ The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the statements comply in financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

新分詞が第 INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF 10.00

BHSF SERVICES LIMITED

We have audited the financial statements of BHSF Services Limited for the year ended 31 December 2004 Which comprise the Profit and Loss Account, the Statement of Total Recognised Gains and Losses, the Balance Sheet and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

ে ১০০টিক্র Respective responsibilities of Directors and Auditor 🕠 🦠

As explained more fully in the Directors' responsibilities statement, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

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Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the FRC's website at www.frc.org.uk/auditscopeukprivate.

Opinion on financial statements

Janet &

In our opinion the financial statements:

- give a true and fair view of the state of the Company's affairs as at 31 December 2014 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

් වසන්ව Opinion on other matter prescribed by the Companies Act 2006

The Strategic Report and the Directors' Report for the financial statements are prepared is consistent with the financial statements.

AND AND INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF A SAME OF A

BHSF SERVICES LIMITED (continued)

A part of Matters on which we are required to report by exception to the same of the same

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

 adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or

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- the financial statements are not in agreement with the accounting records and returns; or a second statement of the second statements are not in agreement with the accounting records and returns; or a second statement of the second statement of
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

BDO WP

Stephen Hale (Senior statutory auditor) for and on behalf of BDO LLP, Statutory auditor

Birmingham, UK 5 March 2015

" Williams

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BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127).

PROFIT AND LOSS ACCOUNT

FOR THE YEAR ENDED 31 DECEMBER 2014

• • •	t to be		2014		2013
	Notes	£	£	£	£
TURNOVER	2	3,226,495		468,591	21
COST OF SALES		(126,691)		(160,239)	
	A STATE OF S		3,099,804	· · · · · · · · · · · · · · · · · · ·	308,352
Administrative expenses	t de la companya del companya de la companya del companya de la co	·	(2,956,209)		(176,836)
OPERATING PROFIT			143,595		131,516
Amounts written off investments			(121,476)		(77,785)
Interest payable and similar charges	s 11 - 1 - 6		(12,000)		(12,000)
Investment income	<u> 50361. 7</u>		122,303	•	834
		.;			٠.
PROFIT ON ORDINARY				•	
ACTIVITIES BEFORE TAXATION	es Ted	· .	132,422		42,565
Taxation	8	·	(12,550)		(30,238)
PROFIT FOR THE FINANCIAL YEA	AR	-	119,872	-	12,327

All amounts relate to continuing operations. There were no other recognised gains and losses for the were for other than those included in the Profit and Loss Account.

BALANCE SHEET

AT 31 DECEMBER 2014

·	. *			2014		2013
	•	Notes		£		£:
FIXED ASSETS				•		1.
Tangible fixed assets	1.00	9		13,687		18,890
Investments		10	Say Report of Sec	1,000		122,476
• • • • • • • • • • • • • • • • • • • •				14,687		141,366
CURRENT ASSETS			\$ 50 ft of a	i đạ		
Debtors	•	11	610,877		51,636	
Cash at bank and in hand			375,837		526,507	•
			986,714		578,143	
CREDITORS: Amounts falling due			No. 1, The Proof of	te op del Mario	• ;	•
within one year		12	(553,591)		(360,571)	
,			Call March 18 at	arding, 🖺	:	
NET CURRENT ASSETS			4	33,123		217,572
					+ 31 - 15	•
TOTAL ASSETS LESS CURRENT				erene en		
LIABILITIES			4		•	358,938
CREDITORS: Amounts falling due			و ما دور س	معوروند و	:	
after more than one year	<i>:</i>	13	(3	00,000)		(306,000)
, and a second s			Branch & St.		· · · · · · · · · · · · · · · · · · ·	:
NET ASSETS			. 1	47,810		52,938
	•				•	
CAPITAL AND RESERVES						
Called up share capital		14		100		100
Capital redemption reserve		15		22,500		22,500
Profit and loss account		16	1	25,210		30,338
, , , , , , , , , , , , , , , , , , , ,						
SHAREHOLDERS' FUNDS		17	1	47,810	•	52,938
OUNITE I OF PEICO I OILD	Parties 1		· · · · · · · · · · · · · · · · · · ·	` _		

The financial statements were approved and authorised for issue by the Board and were signed on its behalf on 4 March 2015.

Reter J Maskell

Director

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2014

1 ACCOUNTING POLICIES

(a) Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention and in accordance with applicable accounting standards.

> The Company is itself a subsidiary company and is exempt from the requirement to prepare group accounts by virtue of section 400 of the Companies Act 2006. These financial statements therefore present information about the Company as an individual undertaking and not about its group.

(b) Turnover

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Turnover consists of commissions receivable on the transaction of insurance business and and straight fees receivable on invoiced employee and employer related benefits. Fee income for annual contracts is recognised on an incremental basis over the period of the contract.

(c) Investments

Investments in subsidiary undertakings are included at cost less provision for any permanent impairment in value.

(d) Tangible fixed assets

Tangible fixed assets are stated at cost.

Depreciation is calculated to write down the cost of tangible fixed assets by equal annual instalments over their expected useful lives. The computer and office equipment transferred in had already been fully depreciated.

The rates applicable during the year were:

Computer software

50%

(e) Deferred taxation

Deferred tax is provided in full on timing differences which result in an obligation to pay more tax, or a right to pay less tax, at a future date, at rates expected to apply when they crystallise based on current tax rates. Timing differences arise from the inclusion of items of income and expenditure in taxation computations in periods different from those in which they are included in the financial statements. Deferred tax assets are recognised to the extent that it is regarded as more likely than not that they will be recovered. Deferred tax assets and liabilities are not discounted.

NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 DECEMBER 2014

2 TURNOVER

March Barrier

·	Turnover all arose within the United Kingdom and ma	2014	2013
	Intermediary insurance commissions	£ 2,952,211	182,563
	Fee based services	274,284	286,028
		3,226,495	468,591
		医网络斯内氏病 化二烷基异丙烷	Note that we have
3	OPERATING PROFIT/(LOSS)		
A. N. T.	The operating profit/(loss) is stated after charging:	to Decreasing t	
		2014	2013
	en e	in the state of th	£
	Depreciation		21,905
	Operating lease charges	134,845	4,299
	Auditor's fees:	•	
The part of the	Fees payable in respect of the audit of the Company's	s accounts 5,910	4,350
and the second second	Fees payable in respect of the audit of a dormant sub	sidiary's	

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The Company has not disclosed amounts for non-audit remuneration as it is included in the consolidated accounts of the Parent Company. The Group accounts are required to comply with the statutory disclosure requirements.

4 Employee costs and numbers

accounts

·		2014	2013
	**	£	£
a) Employee costs:			
Wages and salaries	•	1,559,070	-
Social security costs		179,876	-
Pension costs		147,295	_
		1,886,241	

The pension costs disclosed above are the costs incurred in respect of the defined contribution The Property of the pension scheme available to employees of the Company. The scheme are the company of the com

> On 1 May 2014, the sales and marketing staff of BHSF Limited and the related activity transferred to the Company. As a result of this, staff costs and turnover for the year have $\label{eq:constraints} |\Phi_{ij}(\mathbf{x})| = \Phi_{ij}(\mathbf{x}) |\Phi_{ij}(\mathbf{x})| + \sum_{i \in \mathcal{I}_{ij}} |\Phi_{ij}(\mathbf{x})| + \sum_{i \in \mathcal{I}_{i$ increased.

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100 100 NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 DECEMBER 2014

4 Employee costs and numbers (continued)

b) The average number of employees during the year was:		2013
	Number	Number
Sales and marketing	40	_
Registration, claims and helpdesk	HOLERT SMC SHAPES AND 8	g transiti 🧢 🕒
	48	

The average number of sales and marketing staff has increased during the year because on 1 May 2014, the sales and marketing staff of BHSF Limited transferred employment into BHSF Services Limited.

5 Directors' emoluments & benefits

	•	2014	2013
	the state of the	£	£
Directors' emoluments including benefits in kind		178,289	-
Contributions to a defined contribution scheme		28,294	
		206,583	-
Highest paid Director	. :		
Remuneration		118,988	-

The Company made contributions on behalf of Directors to the following pension schemes during the year:

2014	2013
Number	Number
2	-

Defined contribution scheme

The remuneration and pension contributions of certain other directors were borne by other group companies. It is not possible to apportion the share of their remuneration and pension contributions attributable to this Company.

6 INTEREST PAYABLE AND SIMILAR CHARGES

		*,		2014	2013
				 3 ··· 2	£
Preference divi	dend			12,000	12,000

10000600000 NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 DECEMBER 2014

7 INVESTMENT INCOME

	٠.		2014	2013
•		11.	£	£
Bank interest receiva	able	· .	827	834
Dividend received		•	121,476	_
			122,303	834

The dividend was received from Network Insurance Brokers Limited following the transfer of the the first section of the dividence assets and liabilities of that Company at 31 December 2013 (see note 10).

8 TAXATION

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	2014	2013
(a) Analysis of charge in year:	£	£
UK Corporation tax at 21% (2013: 23%):		
Current tax charge	12,708	27,898
Deferred tax (credit)/charge	(158)	2,340
Taxation charge	12,550	30,238
raxalion charge	12,330	

(b) Factors affecting the tax charge for the year:

The tax assessed for the year is less (2013: more) than would be expected by multiplying profit on ordinary activities by the standard rate of corporation tax in the UK of 21% (2013: 23%). The differences are explained below:

	2014	2013
·	£	£
Profit on ordinary activities before tax	132,422	42,565
Profit on ordinary activities before tax multiplied by the standard rate of corporation tax at 21% (2013: 23%)	27,809	9,790
Effects of: Impairment charge not subject to corporation tax	-	17,890
Group relief claimed	(17,219)	-
Fixed assets timing differences	(137)	(1,970)
Difference between actual and standard rates	`30 4	` 22 1
Marginal relief	(569)	(793)
Net income and expenses not allowable for tax	2,520	2,760
Current tax charge for the year	12,708	27,898

no after a NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 DECEMBER 2014

8 TAXATION (continued)

(c) Deferred tax		รีบบริการ (การกระบบ (การการสำหรับ (การการสาราชาติการการการการการการการการการการการการการก	*
The Company had a deferred	tax asset as fo	3 T T T T T T T T T T T T T T T T T T T	•
•		2014	2013
	4.	to was significant and a system of 🗜 to see this	
Accelerated capital allowances		turik (1994), kr <u>el (n. 2,598 - 1984) i</u>	2,440
(d) The movement on the deferre	d tax asset is a	as follows;	

FORD SHOOT WAS

		A TALL TON	2014	2013
			£	£
At 1 January	· .		2,440	4,780
Credit/(charge) to profit a	nd loss account	Set And English Char	158	(2,340)
, , ,		e mai de la compa		: · · · · ·
At 21 December			2 508	2 440

9 TANGIBLE FIXED ASSETS

	***	Computer & office equipment	Computer software	Total £
Cost: At 1 January 2014 Additions		7,974 -	128,483 11,780	136,457 11,780
At 31 December 2014		7,974	140,263	148,237
Depreciation: At 1 January 2014 Charge for the year		7,974 -	109,593 16,983	117,567 16,983
At 31 December 2014		7,974	126,576	134,550
Net book value: At 31 December 2014		- ,	13,687	13,687
At 31 December 2013	1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1	1.45 (A) 4 (<u>18</u> ,890	18,890

[and the NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 DECEMBER 2014

10 SUBSIDIARY UNDERTAKINGS

to be company owns 100% of the share capital of Network Insurance Brokers Limited which is incorporated in England.

ಾರ್ಷದ ಚಿತ್ರಗಳು - Network Insurance Brokers Limited became a dormant company as at 31 December 2013. ್

Cost Cost at 1 January 2014	a logit	ing the second of the second o	£ 480,261
Impairment At 1 January 2014 Charge for the year	14 14 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	i kan kan engan ing disa San	357,785 121,476
At 31 December 2014		and the second of the second o	479,261
Net book value At 31 December 2014	·		1,000
At 31 December 2013		·	122,476

At close of business on 31 December 2013 all of the assets, liabilities and trade of Network and the linear surface Brokers Limited were transferred to BHSF Services Limited at net book value and the Company has not traded since that date. During the year to 31 December 2014, Network and the control of the Insurance Brokers Limited distributed its residual net assets to BHSF Services, further impairing the value of the investment.

11 DEBTORS

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	2014	2013
	£	£
Amounts owed by group undertakings	494,810	210
Trade debtors	88,501	46,949
Prepayments	24,968	2,037
Deferred tax (Note 8)	2,598	2,440
in the second se	610,877	51,636
12 CREDITORS: Amounts falling due within one year		
	2014	2013
	£	£
Trade creditors	63,980	-
Amounts owed to group undertakings	18,603	142,348
Corporation tax payable	12,708	31,393
Other taxation and social security	75,020	-
Other creditors	13,312	9,000
Accruals and deferred income	369,968	177,830
	553,591	360,571

The Market NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 DECEMBER 2014

ನಟ ರಿಂಡ ಲ 113 CREDITORS: Amounts falling due after more than one year

			V 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		., 1.
		• ;		2014	2013
				£	ana di , a, £ ∵
	Other creditors			- ₁	6,000
r promise Addition	Redeemable preference shares	s of £1 each autho	rised, called up,		
	issued and fully paid			300,000	₁₇ 300,000
				300,000	306,000
2					

symmetric in the preference shares rank for dividend payment at a fixed rate of 4% per annum in priority to the ordinary shareholders. In the event of a winding up the preference shares rank in priority for the repayment of capital to the ordinary shareholders. The Company has the option to redeem the shares at par value at any time after giving 14 days' notice but is obliged to redeem the Salah Salah Salah shares on 31 December 2020.

14 SHARE CAPITAL

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14 SHARE CAPITAL	•	
	2014 £	2013 £
Ordinary shares of £1 each – called up, issued and fully paid	100	100
	en en ella trabación de la company	
45 CARITAL REPEMBTION RESERVE		: :
15 CAPITAL REDEMPTION RESERVE		
	2014	2013
:	£	£
At 1 January and 31 December 2014	22,500	22,500
16 PROFIT AND LOSS ACCOUNT		
	2014	2013
	£	£
At 1 January 2014		18,011
Profit for the year		12,327
Interim dividend	(25,000)	-
At 31 December 2014	125,210 <u></u>	30,338
17 SHAREHOLDERS' FUNDS		
	2014	2013
	£	£
At 1 January 2014	· · · · · · · · · · · · · · · · · · ·	0,611
Profit/(loss) for the year		2,327
Interim dividend	(25,000)	-
At 31 December 2014	<u>147,810</u> <u>5</u>	2,938

NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 DECEMBER 2014

18 DIVIDENDS PAID

		٠.	2014 £	2013 £
Interim dividend	·		in de la Meritania 1946: America de la 25,000 estados en di 1948: La de la Meritania	
		*	25,000	_

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19 PARENT UNDERTAKINGS AND CONTROLLING PARTIES

The parent undertaking of the largest and smallest groups for which consolidated accounts are prepared is BHSF Group Limited. Consolidated accounts are available from Companies House, Cardiff, CF4 3UZ.

In the opinion of the Directors this is the Company's ultimate parent company and ultimate controlling party.

20 RELATED PARTY TRANSACTIONS

1971 1 1979

The Company is exempt under Financial Reporting Standard 8 "Related Party Transactions" from disclosing transactions with other group companies.

During the year the Company made purchases of £2,250 excluding VAT from Alphabet Place Limited. The majority shareholder of Alphabet Place Limited is the wife of Mr Brian Hall who is a Director of this Company.

人名英格兰人姓氏克特克

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No balance was due to Alphabet Place Limited at either balance sheet date.