

COMPANY NO: 03895092

Harbour Club Operations Limited

ANNUAL REPORT AND UNAUDITED FINANCIAL STATEMENTS

Year ended 3 January 2018

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COMPANIES HOUSE

Company Information

Director	P Burrows
Registered office	The Hangar Mosquito Way Hatfield Business Park Hatfield AL10 9AX
Registered number	03895092
Bankers	Bank of Scotland Level 3 City Mark 150 Fountainbridge Edinburgh TNT-45 EH3 9PE

Directors' Report

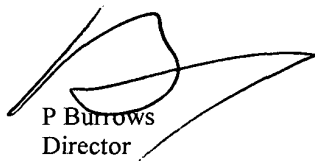
The directors present their report and the unaudited financial statements for the year ended 3 January 2018.

Directors

The directors who served throughout the year were as follows:

SA Lloyd	(resigned 31 December 2017)
IMB Harris	(resigned 31 December 2017)
P Burrows	(appointed 1 December 2017)

The Directors' Report was approved by the Board on 4 January 2018 and signed on its behalf by:



P Burrows
Director

Unaudited Financial Statements
Profit And Loss Account
for the year ended 3 January 2018

During the year ended 3 January 2018 and the preceding period, the company did not trade and received no income and incurred no expenditure. Consequently during this period the company made neither a profit nor a loss and had no recognised gains or losses.

Balance Sheet
at 3 January 2018

03895092

	3 January 2018 £'000	3 January 2017 £'000
Current assets		
Amounts due from group undertakings	20,265	20,265
Net assets	<u>20,265</u>	<u>20,265</u>
Capital and reserves		
Called up share capital	-	-
Share premium	9,500	9,500
Profit and loss account	10,765	10,765
Total shareholders' funds	<u>20,265</u>	<u>20,265</u>

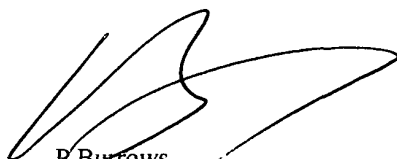
For the year ended 3 January 2018 the company was entitled to an exemption from audit under section 480 of the Companies Act 2006 relating to dormant companies.

Directors' Responsibilities:

- (i) The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476; and
- (ii) The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

Approved by the Board and authorised for issue on 4 January 2018.



R Burrows
Director

Notes to the Financial Statements

at 3 January 2018

1. ACCOUNTING POLICIES

- a. The financial statements have been prepared in accordance with Financial Reporting Standard 102, "The Financial Reporting Standard applicable in the United Kingdom and the Republic of Ireland" ("FRS 102") and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.
- b. The Company has not traded during the year and has made neither a profit nor a loss. Accordingly no profit and loss account has been prepared.

2. SHARE CAPITAL

	3 January 2018 £'000	3 January 2017 £'000
Allotted, issued and fully paid		
2 Ordinary equity shares of £1 each	-	-
98 Redeemable preference shares of £1 each	-	-
	<hr/>	<hr/>
	-	-

The preference shares are redeemable at the option of the company at par plus the share premium paid on subscription.

All ordinary shares and redeemable preference shares issued by the company share the same rights and rank pari passu with each other in relation to the payment of dividends, to the extent that there are profits available for distribution.

3. CONTROL

The company's immediate parent undertaking is Next Generation Clubs Limited, a company incorporated in Great Britain and registered in England and Wales. The company's ultimate parent is Deuce Holdco S.a.r.l, a company incorporated and registered in Luxembourg. The ultimate controlling party is a group of investment funds managed by TDR Capital LLP (registered in the UK).

Deuce Holdco Limited is the largest group undertaking for which group financial statements are prepared and of which the company is a member. The financial statements of Deuce Holdco Limited can be obtained from the Registrar of Companies, Companies House, Crown Way, Cardiff CF14 3UZ.

Deuce Acquisitions Limited is the smallest group undertaking for which group financial statements are prepared and of which the company is a member. The financial statements of Deuce Acquisitions Limited can be obtained from the Registrar of Companies, Companies House, Crown Way, Cardiff CF14 3UZ.