# REGISTRAR OF COMPANIES

# **Gravity Media Group Limited**

Report and Financial Statements

Year Ended

30 June 2004

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COMPANIES HOUSE 29/04/05

<u>IBDO</u>

**BDO Stoy Hayward** Chartered Accountants

## Annual report and financial statements for the year ended 30 June 2004

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#### **Directors**

J Newton W Newbert

## Secretary and registered office

W Newbert, Unit 14 Olympic Industrial Estate, Fulton Road, Wembley, Middlesex, HA9 0TF.

## Company number

3879766

#### **Bankers**

Barclays Bank plc, Soho Square Business Centre, 27 Soho Square, London, W1D 3QR.

#### **Auditors**

BDO Stoy Hayward LLP, 8 Baker Street, London, W1U 3LL.

#### Report of the directors for the year ended 30 June 2004

The directors present their report together with the audited financial statements for the year ended 30 June 2004.

#### Results and dividends

The profit and loss account is set out on page 5 and shows the profit for the year.

In view of the group's growth objectives, the directors do not recommend the payment of a dividend.

### Principal activity, trading review and future developments

The company acts as a holding company. The principal activity of the group is the supply of television broadcast equipment and services to the global broadcast market.

The directors are pleased to report turnover of £18.1m and EBIT of £1.5m. At 30 June 2004 the group held hire stock of £22.8m, cash reserves of £1.0m and retained net assets of £5.8m.

The group was a leading facilities provider at Euro 2004. In addition to projects the group successfully continues to grow and develop its rental and sales operations.

The business continues to perform in line with expectations despite challenging market conditions and the Board expect to deliver comparable results for the year ending 30 June 2005.

On 23 April 2004 the company repurchased and cancelled 50,000 'B' ordinary shares with an aggregate nominal value of £50,000. These shares were repurchased from the former parent company, Gearhouse Group plc. The repurchase represented the entire called up 'B' ordinary share capital, and was for an aggregate consideration of £200,000.

#### Post balance sheet events

These are detailed in note 25 to the financial statements.

#### **Directors**

The directors of the company during the year together with their interests in the shares of the company were as follows:

		Ordinary shares of £1 each		iary shares 1 each
	2004	2003	2004	2003
J Newton	21,327	21,327	378,673	378,673
W Newbert	6,250	6,250	-	-

There are no other directors' interests requiring disclosure under the Companies Act 1985.

#### Report of the directors for the year ended 30 June 2004 (Continued)

### Directors' responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and group and of the profit or loss of the group for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Auditors

On 31 December 2003, BDO Stoy Hayward, the company's auditors, transferred its business to BDO Stoy Hayward LLP, a limited liability partnership incorporated under the Limited Liability Partnerships Act 2000. Accordingly BDO Stoy Hayward resigned as auditors on that date and the directors appointed BDO Stoy Hayward LLP as its successor. A resolution to reappoint BDO Stoy Hayward LLP as auditors will be proposed at the next annual general meeting.

On behalf of the Board

J Newton

Director

Date

28 APRIL 2005.

#### Report of the independent auditors

### To the shareholders of Gravity Media Group Limited

We have audited the financial statements of Gravity Media Group Limited for the year ended 30 June 2004 on pages 5 to 23 which have been prepared under the accounting policies set out on pages 10 and 11.

Respective responsibilities of directors and auditors

The directors' responsibilities for preparing the annual report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards are set out in the Statement of Directors' Responsibilities.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Directors' Report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

We read the Directors' Report and consider the implications for our report if we become aware of any apparent misstatements within it.

Our report has been prepared pursuant to the requirements of the Companies Act 1985 and for no other purpose. No person is entitled to rely on this report unless such a person is a person entitled to rely upon this report by virtue of and for the purpose of the Companies Act 1985 or has been expressly authorised to do so by our prior written consent. Save as above, we do not accept responsibility for this report to any other person or for any other purpose and we hereby expressly disclaim any and all such liability.

#### Basis of audit opinion

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

### Report of the independent auditors (Continued)

## Opinion

In our opinion the financial statements give a true and fair view of the state of affairs of the company and the group at 30 June 2004 and of the profit of the group for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

BOSTOY HAYWARD LLP

Chartered Accountants and Registered Auditors London

Date 28 April 2005

Gravity Media Group Limited

Consolidated profit and loss account for the year ended 30 June 2004

	Note	2004 £'000	2003 £'000
Turnover	2	18,060	16,364
Cost of sales		(11,858)	(9,559)
Gross profit		6,202	6,805
Administrative expenses		(4,695)	(5,190)
Operating profit	3	1,507	1,615
Interest receivable Interest payable and other similar charges	6 6	25 (306)	56 (528)
Profit on ordinary activities before taxation		1,226	1,143
Taxation	7	(497)	(394)
Retained profit for the financial year	19	729	749

All amounts relate to continuing operations.

## Consolidated statement of recognised gains and losses for the year ended 30 June 2004

	2004 £'000	2003 £'000
Profit for the financial year	729	749
Exchange differences Share buy back	(200)	162
Recognised gains and losses since last annual report	538	911

### Consolidated balance sheet at 30 June 2004

	Note	2004 £'000	2004 £'000	2003 £'000	2003 £'000
Fixed assets				-	
Intangible assets	9		243		258
Tangible assets	10		11,547		10,526
			11,790		10,784
Current assets			ŕ		
Stocks	12	1,223		461	
Debtors	13	2,768		1,059	
Cash at bank and in hand		943		1,551	
		4,934		3,071	
Creditors: amounts falling due					
within one year	14	7,644		4,362	
Net current liabilities			(2,710)		(1,291)
Total assets less current liabilities			9,080		9,493
Creditors: amounts falling due					
after more than one year	15		2,647		3,531
Provision for liabilities and charges	16		618		685
Net assets			5,815		5,277
Capital and reserves			<del></del>		<del></del>
Called up share capital	17		450		500
Share premium	18		675		675
Capital redemption reserve	18		50		-
Profit and loss account	18		4,640		4,102
Shareholders' funds - equity	19		5,815		5,277

The financial statements were approved by the Board on 28 APRIL 2005.

Directors

W Newbert

# Company balance sheet at 30 June 2004

	Note	2004 £'000	2004 £'000	2003 £'000	2003 £'000
Fixed assets					
Investments	11		1,738		1,738
Current assets					
Debtors	13	~		659	
Creditors: amounts falling due					
within one year	14	167		592	
Net current assets			(167)	<u></u>	67
Net assets			1,571		1,805
Capital and reserves					
Called up share capital	17		450		500
Share premium	18		675		675
Capital redemption reserve	18		50		-
Profit and loss account	18		396		630
Shareholders' funds - equity	19		1,571		1,805
marenomers minus - equity	17				

The financial statements were approved by the Board on AS APRIL | 2005.

J Newton )

Directors

W Newbert )

## Consolidated cash flow statement for the year ended 30 June 2004

	Note	2004 £'000	2004 £'000	2003 £'000	2003 £'000
Net cash inflow from operating activities	21		6,171		1,264
Returns on investment and servicing of finance Interest received Interest paid Finance lease interest paid		25 (300) (6)		56 (123) (405)	
Net cash outflow from returns on investment and servicing of finance			(281)		(472)
Taxation  Corporation tax paid			(641)		(334)
Capital expenditure and financial investment					
Purchase of tangible fixed assets Sale of tangible fixed assets Repurchase of 'B' ordinary shares		(5,097) 548 (200)		(1,983) 2,139	
Net cash (outflow)/inflow from capital expenditure and financial investment			(4,749)		156
Cash inflow before financing			500		614
Financing Inception of borrowing Repayment of borrowing Inception of finance leases Capital element of finance lease rentals	ı	(2,379) 1,308 (37)		5,470 (1,152) 1,064 (6,897)	
Cash outflow from financing			(1,108)		(1,515)
Decrease in cash in the year	23		(608)		(901)

#### Notes forming part of the financial statements for the year ended 30 June 2004

#### 1 Accounting policies

The financial statements have been prepared under the historical cost convention and are in accordance with applicable accounting standards. The following principal accounting policies have been applied:

### Basis of consolidation

The consolidated financial statements incorporate the financial statements of the company and its subsidiary undertakings made up to 30 June 2004. The group uses the acquisition method of accounting to consolidate the results of the subsidiary undertakings which are included from the date of acquisition.

#### **Turnover**

Turnover, which excludes value added tax and sales between group companies, consists of revenue derived from the supply of television broadcast equipment and services to the global broadcast market.

#### Goodwill

Goodwill arising on an acquisition of a subsidiary is the difference between the fair value of the consideration paid and the fair value of the assets and liabilities acquired. Goodwill arising on consolidation is amortised through the profit and loss account over the directors' estimate of its useful economic life of 20 years.

### Impairment of fixed assets and goodwill

The need for any fixed asset impairment write down is assessed by comparison of the carrying value of the asset against the higher of its realisable value and value in use.

#### Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation.

Depreciation is calculated on a straight-line basis at rates designed to write off the difference between cost and estimated residual value of fixed assets over the life of those assets. The annual rates used are:

Plant and equipment

between 2 and 5 years

Motor vehicles

4 years

Hire stock

between 2 and 6 years

Leasehold property

over the remaining period of the lease

#### Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed by the balance sheet date, except for deferred tax assets which are not recognised to the extent that the transfer of economic benefit in future is uncertain. Deferred tax liabilities and assets are not discounted.

#### Notes forming part of the financial statements for the year ended 30 June 2004 (Continued)

#### 1 Accounting policies (Continued)

#### Stock

Stock is stated at lower of cost and net realisable value.

#### Foreign currencies

Foreign currency transactions of individual companies with third parties are translated at the rates ruling when they occurred. Foreign currency transactions conducted within the Group are translated at fixed rates of exchange which are equivalent to market rates.

The results of overseas operations are translated at the average rates of exchange during the year and their balance sheets translated into sterling at the rates of exchange ruling on the balance sheet date. Exchange difference which arise from translation of the opening net assets and results of foreign subsidiary undertakings are taken to reserves.

The difference between the fixed exchange rates used during the period and those ruling at the balance sheet date are not material.

#### Leased assets

Assets held under finance leases and hire purchase contracts are capitalised in the balance sheet and depreciated over their expected useful lives. The interest element of leasing payments represents a constant proportion of the capital balance outstanding and is charged to the profit and loss account over the period of the lease.

All other leases are regarded as operating leases and the payments made under them are charged to the profit and loss account on a straight line basis over the lease term.

#### Pensions

The charge against the profit and loss account is equal to the employer's contributions for the year in respect of personal pension plans for individual employees.

#### Valuation of investments

Investments held as fixed assets are stated at cost less any provision for a permanent diminution in value.

## Notes forming part of the financial statements for the year ended 30 June 2004 (Continued)

2	Turnover and profit on ordinary activities before taxation

The turnover and profit before taxation are wholly attributable to the principal activity of the group.

An analysis of turnover l	by geographical r	market is g	iven below:
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	An analysis of turnover by geographical market is given below:		
	In many bis of turns of by goograpinous similar is given onto it.	2004	2003
		£'000	£'000
	United Kingdom	14,140	12,064
	Australia	2,744	2,993
	USA	1,176	1,307
	USA		1,507
		18,060	16,364
3	Operating profit		
		2004	2003
		£'000	£'000
	Operating profit is stated after charging/(crediting):		
	Auditors' remuneration		_
	Audit services - holding company	1	1
	- group	20	25
	Non-audit services	15	30
	Depreciation - owned tangible fixed assets	3,402	3,558
	<ul> <li>of assets held under finance lease</li> </ul>	116	-
	Amortisation of goodwill	15	15
	Operating lease rentals - other	123	143
	Profit on sale of fixed assets	(4)	1
4	Employees		
		2004	2003
		£'000	£'000
	Staff costs (including directors' remuneration) consist of:		
	Wages and salaries	2,605	2,619
	Social security costs	273	262
	Pension costs	25	23
		2.002	2.004
		2,903	2,904

The average number of employees of the group during the year was 67 (2003 - 71), all of whom were engaged in the principal activity of the group.

# Notes forming part of the financial statements for the year ended 30 June 2004 (Continued)

5	Directors		
		2004 £'000	2003 £'000
	Remuneration in respect of directors was as follows:	£.000	£.000
	Emoluments	315	313
	Company contributions to personal pension schemes	25	22
		340	335
	The amounts set out above include remuneration in respect of the highest paid director as follows:		
	Emoluments	212	210
	Company contribution to personal pension schemes (as above)	25	22
		237	232
6	Net interest payable and similar charges	2004	2003
		£'000	£'000
	Interest payable on bank loans and overdrafts	268	124
	Finance charges in respect of finance leases	6	352
	Other interest payable and similar charges	32	52
		306	528
	Other interest receivable	(25)	(56)
		281	472
		<del></del>	<del></del>

### Notes forming part of the financial statements for the year ended 30 June 2004 (Continued)

	ion charge on profit on ordinary activities	2004 £'000	2003 £'000
(a)	UK corporation tax	437	261
	Overseas taxation	123	293
	Adjustments in respect of prior period	4	(5)
	Total current tax (b)	564	549
	Deferred tax:		
	Origination and reversal of timing differences (note 16)	(67)	(155)
		497	394
(b)	Tax charge reconciliation	<del></del>	<del></del>
	Profits on ordinary activities before tax	1,226	1,143
	Profits on ordinary activities at the standard rate		
	of corporation tax 30% (2003 – 30%)	368	343
	Effects of: Items not deductible	84	(30)
	Depreciation in excess of capital allowances and	07	(50)
	other deferred tax movements	106	241
	Adjustments to tax in respect of previous periods	4	(5)
	Sundry timing differences	2	-
		564	549

## 8 Profit for the financial year

The parent company has taken advantage of section 230 of the Companies Act 1985 and has not included its own profit and loss account in these financial statements. The group profit for the year includes a loss of £34,000 (2003 –£87,000) which is dealt with in the financial statements of the company.

## Notes forming part of the financial statements for the year ended 30 June 2004 (Continued)

9	Intangible fixed assets	G 1 71
	Group	Goodwill £'000
	Cost	
	At 1 July 2003 and at 30 June 2004	309
	Amortisation	
	At 1 July 2003	51
	Provided in the year	15
	At 30 June 2004	66
	Net book value	<del></del>
	At 30 June 2004	243
	At 30 June 2003	258

Goodwill relates to the acquisition of Gearhouse Broadcast Limited and Gearhouse Broadcast Pty Limited on 29 February 2000. The goodwill is amortised over 20 years, which is the directors estimate of the economic life of the assets acquired.

Gravity Media Group Limited

## Notes forming part of the financial statements for the year ended 30 June 2004 (Continued)

10	Tangible fixed assets				
	Group	Short leasehold £'000	Hire stock £'000	Plant, equipment and motor vehicles £'000	Total £'000
	Cost				
	At beginning of year	360	19,026	1,016	20,402
	Additions	-	4,935	162	5,097
	Exchange movement	-	(21)	(18)	(39)
	Disposals	-	(1,152)	(108)	(1,260)
	At end of year	360	22,788	1,052	24,200
	Depreciation	***************************************		<del></del>	<del></del>
	At beginning of year	143	9,078	655	9,876
	Provided in the year	39	3,322	157	3,518
	Exchange movement	-	(18)	(7)	(25)
	Disposals	-	(697)	(19)	(716)
	At end of year	182	11,685	786	12,653
	Net book value		_ <del>,</del>	<del></del>	
	At 30 June 2004	178	11,103	266	11,547
	At 30 June 2003	217	9,948	361	10,526
	Net book value of assets		<del></del>		
	held under finance leases				
	At 30 June 2004		1,193	-	1,193
	At 30 June 2003	<u>-</u>		<del>-</del>	-
	-				

### Notes forming part of the financial statements for the year ended 30 June 2004 (Continued)

#### 11 Fixed asset investments

## Company

Shares in group undertakings £'000

At 1 July 2003 and at 30 June 2004

1,738

At 30 June 2004 the group held 100% of the allotted share capital of the following undertakings:

Name	Class of share capital held	Proportion held	Nature of business
Gearhouse Broadcast Limited	Ordinary £1 shares	100%	Supply of television broadcast equipment and services
Gearhouse Broadcast Pty Limited	Ordinary AUS\$1 shares	100%	Supply of television broadcast equipment and services
Evolve Digital Limited	Ordinary £1 shares	100%	Supply of broadcast and professional equipment to the television and film industry
Inertia Productions Limited	Ordinary £1 shares	100%	Supply of production facilities
Gearhouse Broadcast LLC	Capital contribution US\$15,000	100%	Supply of television broadcast equipment and services
Inertia Event Solutions Pty Limited	Ordinary AUS\$1 shares	100%	Supply of presentation solutions
Gravity Broadcast Limited	Ordinary £1 shares	100%	Holding company
Gravity Media Group Pty Limited	Ordinary AUS\$1 shares	100%	Dormant
Gravity Broadcast Pty Limited	Ordinary AUS\$1 shares	100%	Dormant

Gearhouse Broadcast Limited, Evolve Digital Limited, Inertia Productions Limited and Gravity Broadcast Limited are incorporated in England and registered in England and Wales. Gravity Media Group Pty Limited, Gearhouse Broadcast Pty Limited, Inertia Event Solutions Pty Limited and Gravity Broadcast Pty Limited are all incorporated in Australia. Gearhouse Broadcast LLC is established in the United States.

## Notes forming part of the financial statements for the year ended 30 June 2004 (Continued)

	Group 2004 £'000	Group 2003 £'000
Work in progress	152	46
Goods held for resale	1,071	415
	1,223	461

The directors do not consider that any material difference exists between the cost stated above and the present replacement cost.

#### 13 Debtors

	Group 2004 £'000	Group 2003 £'000	Company 2004 £'000	Company 2003 £'000
Trade debtors	2,565	737	_	-
Amounts owed by group undertakings	_	-	-	659
Other debtors	_	67	-	-
Prepayments and accrued income	203	255	-	<b>~</b>
	<del></del>	<del></del>		<del></del>
	2,768	1,059	_	659

## 14 Creditors: amounts falling due within one year

Group 2004 £'000	Group 2003 £'000	Company 2004 £'000	Company 2003 £'000
1,823	2,378	-	555
2,073	444	-	-
, <u>-</u>	-	167	37
427	504	-	-
52	138	_	-
45	98	-	-
2,884	792	-	-
340	8	-	-
7,644	4,362	167	592
	2004 £'000 1,823 2,073 427 52 45 2,884	2004 2003 £'000 £'000 1,823 2,378 2,073 444	2004       2003       2004         £'000       £'000       £'000         1,823       2,378       -         2,073       444       -         -       -       167         427       504       -         52       138       -         45       98       -         2,884       792       -         340       8       -

## Notes forming part of the financial statements for the year ended 30 June 2004 (Continued)

15	Creditors: amounts falling due after mo	ore than one year			
	· ·	•		Group 2004 £'000	Group 2003 £'000
	Bank loans and overdrafts (secured) Amounts due under finance leases			1,671	3,495
	and hire purchase contracts			976	36
				2,647	3,531
	Maturity of debt:				<del></del>
		Bank loans and overdrafts 2004 £'000	Bank loans and overdrafts 2003 £'000	Finance leases 2004 £'000	Finance leases 2003 £'000
	Within one year	1,823	2,378	340	8
	Between one and two years	1,671	1,823	340	36
	Between two and five years	-	1,672	636	~
		3,494	5,873	1,316	44
				<del></del>	

Bank loans and overdrafts of £3,494,000 comprise a term loan secured by means of a fixed charge over specific assets of the company. The loan is repayable in equal monthly instalments to 31 May 2006. The loan incurs interest at 2% above LIBOR.

## 16 Provision for liabilities and charges

Group	Deferred taxation £'000
At 1 July 2003 Charged to profit and loss account (note 7)	685 (67)
At 30 June 2004	618
Amounts provided for deferred tax using a tax rate of 30% (2003 - 30%) are set out below	<b>7:</b>
2004 £'000	2003 £'000
Accelerated capital allowances 618	591

## Notes forming part of the financial statements for the year ended 30 June 2004 (Continued)

17	Share capital		
		Company 2004 £'000	Company 2003 £'000
	Authorised 71,327 ordinary shares of £1 each	71	71
	378,673 'A' ordinary shares of £1 each	379	379
	50,000 B' ordinary shares of £1 each	-	50
		450	500
		450	500
	Allotted, called up and fully paid		
	71,327 ordinary shares of £1 each	71	71
	378,673 'A' ordinary shares of £1 each	379	379
	50,000 'B' ordinary shares of £1 each	-	50
		<del></del>	<del></del>
		450	500
		5 <del></del>	

All shares rank pari passu. The ordinary shares and 'A' ordinary shares carry equivalent voting rights. The 'B' ordinary shares carry no voting rights.

On 23 April 2004 the company repurchased and cancelled the 'B' ordinary shares.

## 18 Share premium account and reserves

Group	Capital redemption reserve £'000	Share premium account £'000	Profit and loss account £'000
At 1 July 2003	-	675	4,102
Retained profit for the year	-	_	729
Exchange differences	_	-	9
Repurchase of 'B' ordinary shares	50	-	(200)
At 30 June 2004	50	675	4,640
	<del></del>	=	<del></del> _

## Notes forming part of the financial statements for the year ended 30 June 2004 (Continued)

18	Share premium account and reserves (Continued)			
	Company	Capital redemption reserve £'000	Share premium account £'000	Profit and loss account £'000
	At 1 July 2003	-	675	630
	Loss for the year	-	-	(34)
	Repurchase of 'B' ordinary shares	50	-	(200)
	At 30 June 2004	50	675	396
19	Reconciliation of movements in shareholders' funds		2004	2003
	Group		£'000	£'000
	Profit for the financial year		729	749
	Exchange differences		9	162
	Repurchase of 'B' ordinary shares		(200)	<del></del>
	Net increase in shareholders' funds		538	911
	Opening shareholders' funds		5,277	4,366
	Closing shareholders' funds		5,815	5,277
	Company		2004 £'000	2003 £'000
	Opening shareholders' funds Loss for the financial year Repurchase of 'B' ordinary shares		1,805 (34) (200)	1,892 (87)
	Closing shareholders' funds		1,571	1,805

Closing net debt

## Notes forming part of the financial statements for the year ended 30 June 2004 (Continued)

	A - / 20 F - 2004 it 1 - 1 1	. 4	1t	111	
	As at 30 June 2004, the group had annual of below:	commitments und	ier non-cancei	lable operating lea	ses as set ou
		2004	2004	2003	2003
		Land and	0.7	Land and	0.4
		buildings £'000	Other £'000	buildings £'000	Other £'000
	Operating leases which expire:	¥ 000	* 000	x 000	£ 000
	Within one year	_	_	_	7
	In two to five years	37	36	40	32
	After five years	39	-	39	•
		76	36	79	39
		<del></del>	<del></del>	<del></del>	
21	Net cash inflow from operating activities				
• •	The cash miles if one operating activities			2004	2003
				£'000	£'000
	Operating profit			1,507	1,615
	Depreciation			3,518	3,558
	Amortisation			15	15
	Profit on sale of tangible fixed assets (Increase)/decrease in stocks			(4) (762)	1 576
	(Increase)/decrease in debtors			(1,711)	78 <b>7</b>
	Increase/(decrease) in creditors			3,582	(5,417)
	Exchange differences			26	129
	Net cash inflow from operating activities			6,171	1,264
				<del></del>	
22	Reconciliation of net cash flow to movemen	nt in net debt			
				2004 £'000	2003 £'000
	(Decrease) in cash in the year			(608)	(901)
	Cash outflow from financing			1,108	1,515
	Movement in net debt in the year			500	614

(3,866)

(4,366)

#### Notes forming part of the financial statements for the year ended 30 June 2004 (Continued)

23	Analysis of net debt			
	•	At 30 June 2003 £'000	Cash flow £'000	At 30 June 2004 £'000
	Cash in hand and at bank Debt due after 1 year Debt due within 1 year Finance leases	1,551 (3,495) (2,378) (44)	(608) 1,824 555 (1,271)	943 (1,671) (1,823) (1,315)
	Total	(4,366)	500	(3,866)

### 24 Contingent liabilities

The company is part of the intercompany guarantee in which it has guaranteed the bank borrowings of other companies within the group.

#### 25 Post balance sheet events

On 12 August 2004 the 378,673 issued 'A' ordinary shares of £1 each were redesignated as ordinary shares of £1 each, and the 50,000 authorised 'B' ordinary shares of £1 each were redesignated as ordinary shares of £1 each. On the same date the authorised share capital was increased by the creation of 200,000 additional ordinary shares of £1 each.