AA PROJECTS LIMITED GROUP FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2014

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25/07/2014 COMPANIES HOUSE #330

DIRECTORS AND ADVISERS

Directors E P Allen

K R McEvoy N M Wright C Thorpe N Grindrod

Secretary N Grindrod

Company number 03768390

Registered office Jackson House

Sibson Road

Sale Manchester M33 7RR

Registered auditors UHY Hacker Young Manchester LLP

St James Building 79 Oxford Street Manchester M1 6HT

Business address Jackson House

Sibson Road

Sale Manchester M33 7RR

Bankers AIB Group (UK) plc

St James's House Charlotte Street

Manchester M1 4DZ

HSBC Bank plc

11 Stamford New Road

Altrincham Cheshire WA14 1BW

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STRATEGIC REPORT

FOR THE YEAR ENDED 31 MARCH 2014

The directors present their report for the year ended 31 March 2014.

Review of the business

As a result of further investment in diversification and new locations, Turnover increased during the year by 18%. Operating Profit for the year was £668,287, a reduction in the operating margin to 7%. This reflects the investment made in staff, IT infrastructure and new offices and locations as part of the Company's plan for further growth.

Four sectors now contribute over 10% each of turnover to the business with another two over 6%. Public spending continues to create difficult market conditions so investment in sustainable markets and revenue streams will continue into financial year 2014/15. We have developed a strong brand in the Housing Sector which has grown from a nominal base into a successful and expanding offer. In addition, we have expanded our educational offer into the Statutory Education market which has delivered a significant sustainable contribution to turnover. The commercial sector diversification investment will continue as we further penetrate a market that shows encouraging signs of increasing activity and in doing so mitigate the volatile public sector activity. We have established a dedicated commercial team with specialist expertise located in a new central Manchester location to assist the same. We have increased our geographical coverage and therefore market share for our core services by opening a London office through the acquisition of Fitton Associates Limited.

Overall the investments are generating significant growth and are now starting to make returns and create new business opportunities for our core services.

In all cases the company's KPIs noted above have been calculated on a consistent basis with previous years figures and are based directly on the amounts shown in the financial statements.

On behalf of the board

E P Allen **Director**

- 1 -

DIRECTORS' REPORT

FOR THE YEAR ENDED 31 MARCH 2014

The directors present their report and financial statements for the year ended 31 March 2014.

Principal activities and review of the business

The principal activity of the company continued to be that of strategic property consultancy, project management, quantity surveying, building surveying, facilities management, environmental and health and safety consultancy.

Results and dividends

The consolidated profit and loss account for the year is set out on page 6.

An interim ordinary dividend was paid amounting to £304,461. The directors do not recommend payment of a final dividend.

Purchase of own shares

On 10 April 2014 the company purchased 1496 Ordinary shares of £1 each with a nominal value of £1496 representing 20.83% of the company's called up share capital, for a consideration of £368,640.

Directors

The following directors have held office since 1 April 2013:

E P Allen

K R McEvoy

N M Wright

K L German

(Resigned 1 April 2014)

C Thorpe

N Grindrod

K L German resigned as a statutory director on 1 April 2014 but remains an employee of the company.

	2014	2013
	£ .	£
		>
During the year the group made the following payments:		
Charitable donations	3,914	6,175

The recipients, amounts and purpose of the charitable donations are as follows:

The Dick Camplin Education Trust - £1,000.

The remaining donations were for amounts less than £500 for general charitable causes. No donations relate to political causes.

DIRECTORS' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2014

Statement of directors' responsibilities

The directors are responsible for preparing the Directors' Report, Strategic Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the group and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Statement of disclosure to auditors

So far as the directors are aware, there is no relevant audit information of which the group's auditors are unaware. Additionally, the directors have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the group's auditors are aware of that information.

On behalf of the board

E P Allen

Director
10 JULY 2014

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF AA PROJECTS LIMITED

We have audited the group and parent company financial statements (the "financial statements") of AA Projects Limited for the year ended 31 March 2014 set out on pages 6 to 24. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

As explained more fully in the Directors' Responsibilities Statement set out on pages 2 - 3, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Annual Report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the group's and parent company's affairs as at 31 March 2014 and of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Strategic Report and Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

INDEPENDENT AUDITORS' REPORT (CONTINUED)

TO THE MEMBERS OF AA PROJECTS LIMITED

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Mark Robertson

(Senior Statutory Auditor)

for and on behalf of

UHY Hacker Young Manchester LLP

Chartered Accountants

Statutory Auditor

18/7/14

St James Building 79 Oxford Street Manchester M1 6HT

CONSOLIDATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 MARCH 2014

·	Notes	2014 £	2013 £
Turnover	3	9,320,307	7,900,398
Cost of sales		(4,735,165)	(4,266,941)
Gross profit		4,585,142	3,633,457
Administrative expenses		(3,916,855)	(2,842,663)
Operating profit	4	668,287	790,794
Investment income	5	30,000	-
Other interest receivable and similar income	·	108	177
Profit on ordinary activities before	•		
taxation	4	698,395	790,971
Tax on profit on ordinary activities	6	(160,335)	(190,230)
Profit on ordinary activities after			
taxation		538,060	600,741

The profit and loss account has been prepared on the basis that all operations are continuing operations.

There are no recognised gains and losses other than those passing through the profit and loss account.

BALANCE SHEETS

AS AT 31 MARCH 2014

		Grou	р	Compa	any
		2014	2013	2014	2013
	Notes	£	£	£	£
Fixed assets					
Intangible assets	9	63,613		63,613	-
Tangible assets	10	342,316	166,974	342,316	166,974
Investments	11	-	70,000	124,721	70,000
		405,929	236,974	530,650	236,974
Current assets					
Debtors	12	2,250,638	2,097,890	2,250,638	2,097,890
Cash at bank and in hand		914,962	801,975	914,962	801,975
		3,165,600	2,899,865	3,165,600	2,899,865
Creditors: amounts falling due within one year	13	(2,406,544) .	(2,197,397)	(2,531,265)	(2,197,397)
Net current assets		759,056	702,468	634,335	702,468
Net current assets			702,400		
Total assets less current liabilities		1,164,985	939,442	1,164,985	939,442
Provisions for liabilities	14	(78,644)	(86,700)	(78,644)	(86,700)
		1,086,341	852,742	1,086,341	852,742
Capital and reserves					
Called up share capital	16	7,182	7,182	7,182	7,182
Other reserves	17	2,818	2,818	2,818	2,818
Profit and loss account	17	1,076,341	842,742	1,076,341	842,742
Shareholders' funds	18	1,086,341	852,742	1,086,341	852,742

Approved by the Board and authorised for issue on 10 July 2014

TOME

E P Allen Director

Company Registration No. 03768390

CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 31 MARCH 2014

	£	2014 £	£	2013 £
Net cash inflow from operating activities		662,279		658,826
Returns on investments and servicing of finance				
Interest received	108		177	
Net cash inflow for returns on investments and servicing of finance		108		177
Taxation		(210,171)		(188,026)
Capital expenditure and financial investment				
Payments to acquire tangible assets	(258,128)		(88,696)	
Receipts from sales of investments	100,000		50,000	
Net cash outflow for capital expenditure		(158,128)		(38,696)
Acquisitions and disposals				
Purchase of subsidiary undertakings (net of cash acquired)	7,611		<u>-</u>	
Net cash inflow/(outflow) for acquisitions and				
disposals		7,611		-
Equity dividends paid		(188,712)	·	(144,047)
Net cash (outflow)/inflow before management of liquid resources and financing		112,987		288,234
Financing				
Purchase of own shares Net cash outflow from financing	-	-	(453,196)	(453,196)
Increase/(decrease) in cash in the year		112,987		(164,962)

NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 31 MARCH 2014

1	Reconciliation of operating profit to net ca	ash inflow from op	perating	2014	2013
				£	£
	Operating profit			668,287	790,794
	Depreciation of tangible assets			82,786	68,075
	Amortisation of intangible assets			31,806	-
	Increase in debtors			(180,300)	(524,191)
	Increase in creditors within one year			88,600	237,448
	Movement in provisions			(28,900)	86,700
	Net cash inflow from operating activities			662,279	658,826
2	Analysis of net funds	1 April 2013	Cash flow	Other non- cash changes	31 March 2014
		£	£	£	£
	Net cash:				
	Cash at bank and in hand	801,975	112,987	-	914,962
	Net funds	801,975	112,987	-	914,962
3	Reconciliation of net cash flow to movem	ent in net funds		2014	2013
				£	£
	Increase/(decrease) in cash in the year			112,987	(164,962)
	Movement in net funds in the year			112,987	(164,962)
	Opening net funds	•		801,975	966,937
	Closing net funds			914,962	801,975

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2014

1 Accounting policies

1.1 Accounting convention

The financial statements are prepared under the historical cost convention.

1.2 Compliance with accounting standards

The financial statements are prepared in accordance with applicable United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), which have been applied consistently (except as otherwise stated).

1.3 Basis of consolidation

The consolidated profit and loss account and balance sheet include the financial statements of the company and its subsidiary undertakings made up to 31 March 2014. The results of subsidiaries sold or acquired are included in the profit and loss account up to, or from the date control passes. Intra-group sales and profits are eliminated fully on consolidation.

1.4 Turnover

Turnover represents amounts receivable for goods and services net of VAT and trade discounts.

1.5 Goodwill

Goodwill arising on the acquisition of subsidiary undertakings and representing the excess of the consideration given over the fair value of the identifiable net assets acquired, has been capitalised in the group balance sheet and is amortised over its estimated economic life of 3 years.

1.6 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Leasehold improvements

Straight line over 5-10 years

Fixtures, fittings & equipment

25% Straight line

1.7 Leasing

Rentals payable under operating leases are charged against income on a straight line basis over the lease term

1.8 Investments

Fixed asset investments are stated at cost less provision for diminution in value.

1.9 Long term contracts

Amounts recoverable on long term contracts, which are included in debtors, are stated at the net sales value of the work done after provision for contingencies and anticipated future losses on contracts, less amounts received as progress payments on account. Excess progress payments are included in creditors as payments on account.

1.10 Pensions

The Group operates a defined contribution scheme for the benefit of its employees. Contributions payable are charged to the profit and loss account in the year they are payable.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2014

1 Accounting policies

(continued)

Book value

1.11 Deferred taxation

Deferred taxation is provided in full in respect of taxation deferred by timing differences between the treatment of certain items for taxation and accounting purposes. The deferred tax balance has not been discounted.

2 Acquisition of subsidiary undertakings

On 1 May 2013 AA Projects Limited acquired 100% of the issued share capital of Fitton Associates Limited. The following table sets out the identifiable assets and liabilities acquired.

	and fair value £
Debtors	76,550
	132,332
Cash at bank	
Creditors	(84,161)
Total net assets acquired	124,721
Goodwill arising on acquisition	95,419
	220,140
Satisfied by:	
Cash	124,721
Deferred cash consideration	95,419
	220,140

Fitton Associates Limited did not trade during the year to 31 March 2014.

3 Turnover

The total turnover of the group for the year has been derived from its principal activity wholly undertaken in the United Kingdom.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2014

Δ	Operating profit	2014	2013
•		£	£
	Operating profit is stated after charging:		
	Amortisation of intangible assets	31,806	-
	Depreciation of tangible assets	82,786	68,075
	Operating lease rentals	343,142	228,277
	Fees payable to the group's auditor for the audit of the group's annual		
	accounts (company £13,250; 2013: £13,800)	13,250	13,800
	Non-audit fees	8,049	6,816
			_
5	Investment income	2014	2013
		£	£
	Income from fixed asset investments	30,000	-

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2014

Taxation	2014 £	2013 £
Domestic current year tax	_	
U.K. corporation tax	119,550	210,171
Total current tax	119,550	210,171
Deferred tax		
Deferred tax charge/credit current year	40,785	(19,941)
	160,335	190,230
Factors affecting the tax charge for the year		
Profit on ordinary activities before taxation	698,395 	790,971 ————
Profit on ordinary activities before taxation multiplied by standard rate of		
UK corporation tax of 23.00% (2013 - 24.00%)	160,631	189,833
Effects of:		
Non deductible expenses	19,526	9,541
Capital allowances in excess of depreciation	(45,968)	(4,943)
Non taxable income	(6,900)	-
Other short term timing differences	(1,269)	21,054
Fixed asset differences	649	679
Marginal relief	(7,119)	(5,993)
	(41,081)	20,338
Current tax charge for the year	119,550	210,171

7 Profit for the financial year

As permitted by section 408 Companies Act 2006, the holding company's profit and loss account has not been included in these financial statements. The profit for the financial year is made up as follows:

	2014	2013
	£	£
Holding company's profit for the financial year	538,060	600,741
	=	

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2014

8	Dividends	2014 £	2013 £
	Ordinary interim paid	304,461	144,047
		·	
9	Intangible fixed assets Group		
	Group		Goodwill £
	Cost		
	At 1 April 2013		-
	Additions		95,419
	At 31 March 2014		95,419
	Amortisation		
	At 1 April 2013	•	-
	Charge for the year		31,806
	At 31 March 2014		31,806
	Net book value		
	At 31 March 2014		63,613
	At 31 March 2013		-
	•		
	Intangible fixed assets (continued)	•	
	Company		Goodwil
			£
	Cost		
	At 1 April 2013		-
	Additions		95,419
	At 31 March 2014 ´		95,419
	Amortisation		
	At 1 April 2013		-
	Charge for the year		31,806
	At 31 March 2014		31,806
	Net book value		·····
	At 31 March 2014		63,613

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2014

Tangible fixed assets			
Group	Land and buildings Leasehold	Fixtures, fittings & equipment	Total
	£	£	£
Cost			
At 1 April 2013	352,209	601,163	953,372
Additions	45,475	212,653	258,128
At 31 March 2014	397,684	813,816	1,211,500
Depreciation			
At 1 April 2013	274,185	512,213	786,398
Charge for the year	28,780	54,006	82,786 ————
At 31 March 2014	302,965	566,219	869,184
Net book value			
At 31 March 2014	94,719	247,597	342,316
At 31 March 2013	78,024	88,950	166,974
Tangible fixed assets Company	Land and buildings	Fixtures, fittings &	Tota
_	buildings Leasehold	fittings & equipment	
_	buildings	fittings &	Tota
Cost	buildings Leasehold	fittings & equipment	
Company	buildings Leasehold £	fittings & equipment £	£
Cost At 1 April 2013	buildings Leasehold £ 352,209	fittings & equipment £	£ 953,372
Cost At 1 April 2013 Additions	buildings Leasehold £ 352,209 45,475	fittings & equipment £ 601,163 212,653	953,372 258,128
Cost At 1 April 2013 Additions At 31 March 2014	buildings Leasehold £ 352,209 45,475 397,684	fittings & equipment £ 601,163 212,653 813,816 512,213	953,372 258,128
Cost At 1 April 2013 Additions At 31 March 2014 Depreciation	buildings Leasehold £ 352,209 45,475 397,684	fittings & equipment £ 601,163 212,653 813,816	953,372 258,128 1,211,500
Cost At 1 April 2013 Additions At 31 March 2014 Depreciation At 1 April 2013	buildings Leasehold £ 352,209 45,475 397,684	fittings & equipment £ 601,163 212,653 813,816 512,213	953,372 258,128 1,211,500 786,398
Cost At 1 April 2013 Additions At 31 March 2014 Depreciation At 1 April 2013 Charge for the year	buildings Leasehold £ 352,209 45,475 397,684 274,185 28,780	601,163 212,653 813,816 512,213 54,006	953,372 258,128 1,211,500 786,398 82,786
Cost At 1 April 2013 Additions At 31 March 2014 Depreciation At 1 April 2013 Charge for the year At 31 March 2014	buildings Leasehold £ 352,209 45,475 397,684 274,185 28,780	601,163 212,653 813,816 512,213 54,006	953,372 258,128 1,211,500 786,398 82,786

11

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2014

Fixed asset investments £	Total £
investments	£
£	£
70,000	70,000
(70,000)	(70,000)
-	-
70,000	70,000
	<u>-</u>

In the opinion of the directors, the aggregate value of the group's investment in subsidiary undertakings is not less than the amount included in the balance sheet.

Company			
	Shares in	Fixed asset	Total
	group	investments	
	undertakings		
	£	£	£
Cost			
At 1 April 2013	-	70,000	70,000
Additions	124,721	-	124,721
Disposals	-	(70,000)	(70,000)
At 31 March 2014	124,721	<u>-</u>	124,721
Net book value			
At 31 March 2014	124,721	-	124,721

In the opinion of the directors, the aggregate value of the company's investment in subsidiary undertakings is not less than the amount included in the balance sheet.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2014

12	Debtors	0	_	0	
		Group Comp		Compa	any
		2014	2013	2014	2013
		£	£	£	£
	Trade debtors	1,713,070	1,519,302	1,713,070	1,519,302
	Amounts recoverable on long term contracts	157,091	356,405	157,091	356,405
	Corporation tax	6,605	-	6,605	-
	Prepayments and accrued income	373,872	202,242	373,872	202,242
	Deferred tax asset (see note)	-	19,941		19,941
		2,250,638	2,097,890	2,250,638	2,097,890

13 Creditors : amounts falling due within one year

	Grou	р	Compa	any
	2014	2013	2014	2013
	£	£	£	£
Payments received on account	562,446	676,481	562,446	676,481
Trade creditors	399,103	343,130	399,103	343,130
Amounts owed to group undertakings	•	-	124,721	-
Corporation tax	119,550	210,171	119,550	210,171
Taxes and social security costs	559,699	467,176	559,699	467,176
Directors current accounts	72,008	-	72,008	-
Other creditors	142,114	15,113	142,114	15,113
Accruals and deferred income	551,624	485,326	551,624	485,326
	2,406,544	2,197,397	2,531,265	2,197,397

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2014

14	Provisions for liabilities Group				
		De	eferred tax liability/ (asset)	Other	Total
			£	£	£
	Balance at 1 April 2013 Profit and loss account		(19,941) 40,785	86,700 (28,900)	66,759 11,885
	Balance at 31 March 2014		20,844	57,800	78,644
	Company				
	Balance at 1 April 2013 Profit and loss account		(19,941) 40,785	86,700 (28,900)	66,759 11,885
	Balance at 31 March 2014		20,844	57,800	78,644
	The deferred tax liability is made up as follows:				
;		Group		Compar	•
		2014 £	2013 £	2014 £	2013 £
	Other timing differences	20,844	(19,941)	20,844	(19,941)

15 Pension and other post-retirement benefit commitments

The company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. The pension cost charge represents contributions payable by the company to the fund.

Defined contribution

	2014	2013
	£	£
Contributions payable by the group for the year	329,843	217,150
	======	

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2014

Share capital	2014	2013
	£	£
Allotted, called up and fully paid		
2,722 'A' Ordinary shares of £1 each	2,722	2,722
1,464 'B' Ordinary shares of £1 each	1,464	1,464
500 'D' Ordinary shares of £1 each	500	500
250 'E' Ordinary shares of £1 each	250	250
1,000 'H' Ordinary shares of £1 each	1,000	1,000
1,246 'l' Ordinary shares of £1 each	1,246	1,246
	7,182	7,182
	Allotted, called up and fully paid 2,722 'A' Ordinary shares of £1 each 1,464 'B' Ordinary shares of £1 each 500 'D' Ordinary shares of £1 each 250 'E' Ordinary shares of £1 each 1,000 'H' Ordinary shares of £1 each	Allotted, called up and fully paid 2,722 'A' Ordinary shares of £1 each 1,464 'B' Ordinary shares of £1 each 500 'D' Ordinary shares of £1 each 500 'E' Ordinary shares of £1 each 1,000 'H' Ordinary shares of £1 each 1,246 'I' Ordinary shares of £1 each 1,246

The shares of the said classes rank pari passu in all respects.

On 10 April 2014 the company purchased 1496 Ordinary shares of £1 each with a nominal value of £1496 representing 20.83% of the company's called up share capital, for a consideration of £368,640.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2014

17	Statement of movements on reserves Group		
		Other reserves (see below)	Profit and loss account
		(See Delow)	£
	Dalamas at 4 April 2042	2,818	842,742
	Balance at 1 April 2013 Profit for the year	2,010	538,060
	Dividends paid	-	(304,461)
	Dividends paid		
	Balance at 31 March 2014	2,818	1,076,341
	Other reserves		
	Capital redemption reserve		
	Balance at 1 April 2013 & at 31 March 2014	2,818	
	Company		
		Other	
			loss account
		(see below)	
		£	£
	Balance at 1 April 2013	. 2,818	842,742
	Profit for the year	-	538,060
	Dividends paid		(304,461)
	Balance at 31 March 2014	2,818	1,076,341
		=-	=
	Other reserves		
			=
	Other reserves Capital redemption reserve Balance at 1 April 2013 & at 31 March 2014	2,818	

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2014

18	Reconciliation of movements in shareholders' funds Group	2014 £	2013 £
	Profit for the financial year	538,060	600,741
	Dividends	(304,461)	(144,047)
	Purchase of own shares	<u> </u>	(453,196)
	Net addition to shareholders' funds	233,599	3,498
	Opening shareholders' funds	852,742	849,244
	Closing shareholders' funds	1,086,341	852,742
		2014	2013
	Company	£	£
	Profit for the financial year	538,060	600,741
	Dividends	(304,461)	(144,047)
			(
	Purchase of own shares	<u> </u>	(453,196)
	Purchase of own shares Net addition to shareholders' funds	233,599	• • •
		233,599 852,742	(453,196)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2014

19 Financial commitments

At 31 March 2014 the group had annual commitments under non-cancellable operating leases as follows:

	Land and buildings		Other	
	2014	2013	2014	2013
	£	£	£	£
Expiry date:	•			
Within one year	81,551	5,313	•	2,100
Between two and five years	141,410	27,880	42,832	380
In over five years	55,223	123,410	-	38,052
	278,184	156,603	42,832	40,532

At 31 March 2014 the company had annual commitments under non-cancellable operating leases as follows:

	Land and buildings		Other	
•	2014	2013	2014	2013
·	£	£	£	£
Expiry date:				
Within one year	81,551	5,313	-	2,100
Between two and five years	141,410	27,880	42,832	380
In over five years	55,223	123,410		38,052
	278,184	156,603	42,832	40,532
		=======================================		

20 Capital commitments

•	Group		Company		
	2014	2014	2013	2014	2013
·	£	£	£	£	
Authorised but not contracted for	20,000	-	20,000	-	

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2014

21	Directors' remuneration	2014	2013
		£	£
	Remuneration for qualifying services	521,187	504,515
	Company pension contributions to defined contribution schemes	134,242	41,650
	Pensions to former directors	<u>-</u>	115,600
		655,429	661,765

The number of directors for whom retirement benefits are accruing under defined contribution schemes amounted to 3 (2013 - 3).

Remuneration disclosed above include the following amounts paid to the highest paid director:

Remuneration for qualifying services	134,489	95,998
Company pension contributions to defined contribution schemes	17,200	5,591

22 Employees

Number of employees

The average monthly number of employees (including directors) during the year was:

, , , , , , , , , , , , , , , , , , ,	2014 Number	2013 Number
Service staff	77	61
Administrative staff	26	16
	103	77
Employment costs	2014	2013
	£	£
Wages and salaries	4,682,357	3,422,922
Social security costs	525,261	375,379
Other pension costs	329,843	332,750
	5,537,461	4,131,051

23 Control

The ultimate controlling parties are the directors of the company by virtue of their shareholdings and directorship.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2014

24 Related party transactions

Company

Dividends totalling £304,461 (2013 - £144,047) were paid during the year to directors.

Included in creditors is a balance of £72,009 (2013 - £nil) due to directors.

During the year the company made purchases of £45,600 (2013 - £40,800) from Advantage Marketing & PR LLP. At the year end the company owed Advantage Marketing & PR LLP £3,600 (2013 - £7,200). E P Allen is a designated member of Advantage Marketing & PR LLP.

Included in other creditors is a balance of £43,740 (2013 - £nil) due to shareholders.

During the year the company made sales of £558 (2013 - £24,302) to Roof Energy Limited. The company owned 10% of the share capital of Roof Energy Limited until 15 November 2013.

During the year the company made purchases of £24,000 (2013 - £39,011) from Arrimar Limited, of which Valerie Brown, a non executive director, is interested.

All of the above transactions were carried out on an arm's length basis.