# COMPANIES HOUSE COPY

REGISTERED NUMBER 03761294 (England and Wales)

REPORT OF THE DIRECTORS AND
AUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST DECEMBER 2009
FOR
DELAMERE DAIRY LIMITED

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### **COMPANY INFORMATION** FOR THE YEAR ENDED 31ST DECEMBER 2009

**DIRECTORS** 

Mrs E A Sutton R C D Sutton E J Salt

**SECRETARY** 

Mrs E A Sutton

REGISTERED OFFICE

Yew Tree Farm Bexton Lane Knutsford Cheshire WA16 9BH

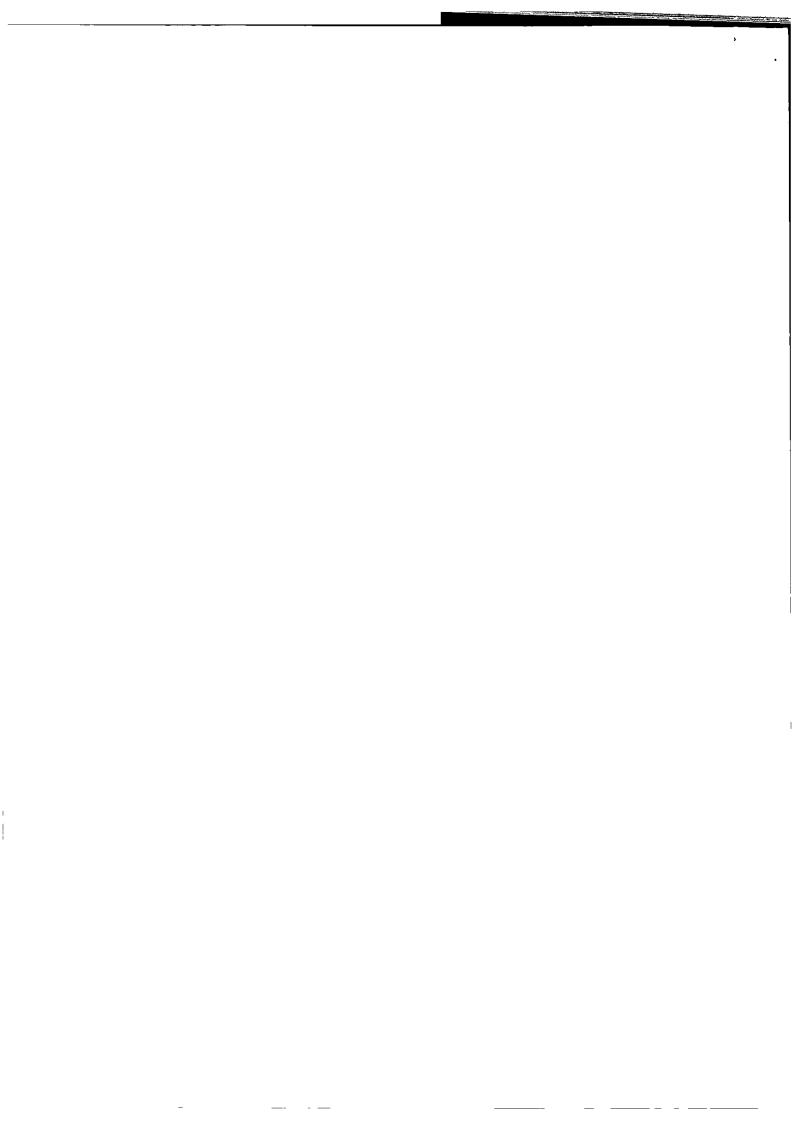
REGISTERED NUMBER:

03761294 (England and Wales)

**AUDITORS** 

**BDO LLP** 

125 Colmore Row Birmingham **B3 3SD** 



## REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31ST DECEMBER 2009

The directors present their report with the financial statements of the company for the year ended 31st December 2009

#### PRINCIPAL ACTIVITY

The principal activity of the company in the year under review was that of dairy product traders, specialising in goats' milk products

#### **REVIEW OF BUSINESS**

2009 was the first full year of trading since the company was acquired by Delamere Dairy Holdings Limited as part of a financial restructuring

Turnover was maintained in 2009 but with an improved profit margin. This was achieved in spite of difficult trading conditions for speciality food products and a continued weakening of sterling against the euro.

We continue to supply all the major food retailers with our ranges of dairy products. We are the second largest goats' milk supplier in the UK with 38% of the market and we are the largest UK supplier of sterilised milk in plastic bottles. Our unique pet products have continued their strong growth (84% volume and value) in a market dominated by big brands.

Key risks to the business involve € / £ exchange rate and milk price. FX exposure is managed by implementing a minimum 3 month Euro forward contracts policy allowing leeway to purchase forward on £ highs. Long-term milk price increases have to be reflected in the market. Short term issues are offset by a continuous drive for efficiency savings.

Plans for growth involve the continuation of a high level of marketing activity combined with range extensions and consolidation of sales within existing sales outlets. Export opportunities remain a focus

At the financial year end we employed 12 people (including one on maternity leave) turnover per person was £1 25m Sales value remained at the previous year's level, growth in values and volume restricted by challenging market conditions. However operating profit showed an improvement on the previous year in spite of this at just under 4% of turnover

A high level of management controls (including budget monitoring and cash flow forecasting) are in place to monitor trade on a weekly and monthly basis to ensure bank covenants are met

We look forward to 2010 with confidence

#### **DIVIDENDS**

No dividends will be distributed for the year ended 31st December 2009

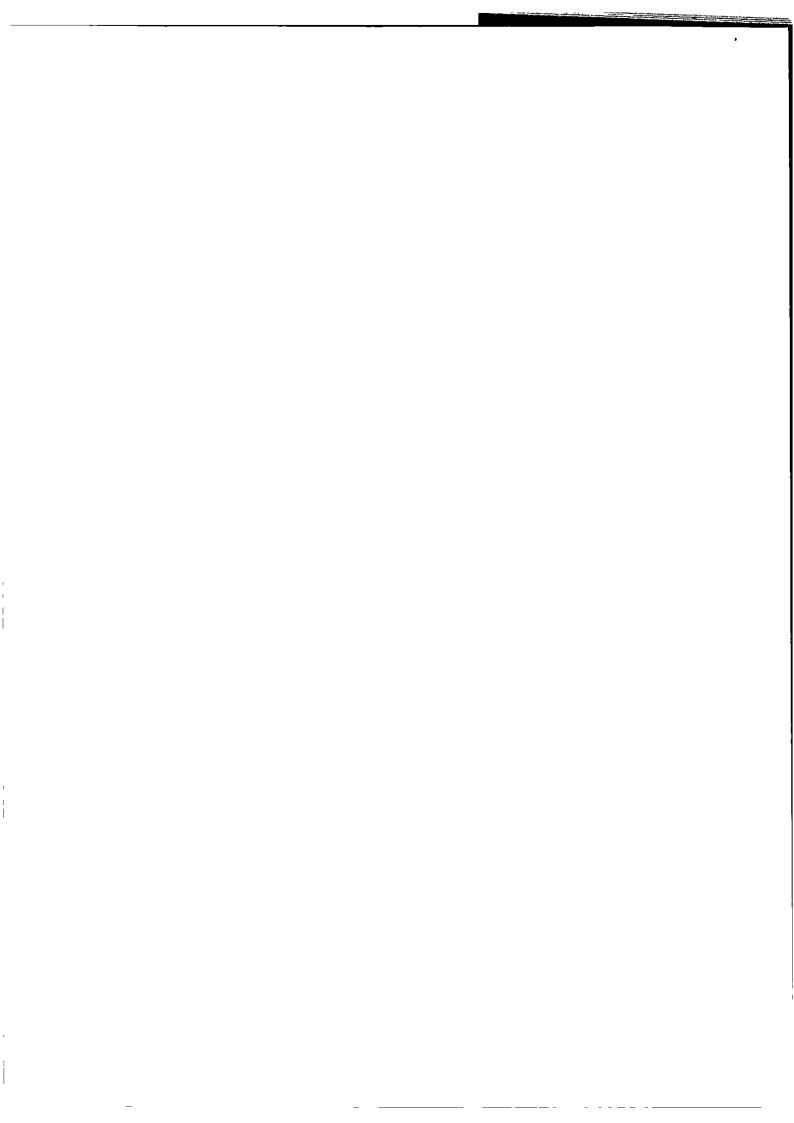
#### DIRECTORS

The directors shown below have held office during the whole of the period from 1st January 2009 to the date of this report

Mrs E A Sutton R C D Sutton E J Salt

### POLITICAL AND CHARITABLE CONTRIBUTIONS

During the year donations were made to the following charities, Kids 4 Kids £5000



## REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31ST DECEMBER 2009

### STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Report of the Directors and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,

- make judgements and accounting estimates that are reasonable and prudent,

- State whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that he or she ought to have taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the company's auditors are aware of that information

#### AUDITORS

The auditors, BDO LLP, will be proposed for re-appointment at the forthcoming Annual General Meeting

ON BEHALF OF THE BOARD.

Mrs E A Sutton - Secretary

Date 25-5-10

## REPORT OF THE INDEPENDENT AUDITORS TO THE SHAREHOLDERS OF DELAMERE DAIRY LIMITED

We have audited the financial statements of Delamere Dairy Limited for the year ended 31st December 2009 on pages five to seventeen. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

#### Respective responsibilities of directors and auditors

As explained more fully in the Statement of Directors' Responsibilities set out on page three, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

#### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error This includes an assessment of whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the directors, and the overall presentation of the financial statements

#### Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the company's affairs as at 31st December 2009 and of its profit for the year then ended.
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006

#### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit

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Stephen Ward (Senior Statutory Auditor) for and on behalf of BDO LLP, statutory auditor 125 Colmore Row Birmingham B3 3SD

Date 7 June 2000

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127)

### PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31ST DECEMBER 2009

	Notes	31 12 09 £	31 12 08 £
TURNOVER	2	15,059,630	15,081,184
Cost of sales		13,398,887	13,599,377
GROSS PROFIT		1,660,743	1,481,807
Administrative expenses		1,040,876	1,096,042
		619,867	385,765
Other operating income		75	250
OPERATING PROFIT	4	619,942	386,015
Interest receivable and similar income		21	16
		619,963	386,031
Interest payable and similar charges	5	85,564	32,144
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		534,399	353,887
Tax on profit on ordinary activities	6	134,085	81,603
PROFIT FOR THE FINANCIAL YEAR AFTER TAXATION		400,314	272,284

## **CONTINUING OPERATIONS**

None of the company's activities were acquired or discontinued during the current year or previous year

# STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES FOR THE YEAR ENDED 31ST DECEMBER 2009

	31 12 09 £	31 12 08 £
PROFIT FOR THE FINANCIAL YEAR	400,314	272,284
TOTAL RECOGNISED GAINS AND LOSSES RELATING TO THE YEAR	400,314	272,284
Prior year adjustment		_(32,060)
TOTAL GAINS AND LOSSES RECOGNISED SINCE LAST ANNUAL REPORT		240,224

## DELAMERE DAIRY LIMITED (REGISTERED NUMBER 03761294)

### BALANCE SHEET 31ST DECEMBER 2009

		31 12	09	31 12	
	Notes	£	£	£	£
FIXED ASSETS ntangible assets	7		16,001		19,201
ritarigible assets Fangible assets	8		54,056		63,481
	•				
			70,057		82,682
CURRENT ASSETS					
Stocks	9	842,360		1,080,727	
Debtors	10	4,317,959		4,176,663	
Cash at bank and in hand		19,388		460,002	
		5,179,707		5,717,392	
CREDITORS Amounts falling due within one year	11	2,638,658		3,446,158	
NET CURRENT ASSETS			2,541,049		2,271,234
TOTAL ASSETS LESS CURRENT LIABILITIES			2,611,106		2,353,916
CREDITORS					
Amounts falling due after more than one year	12		(1,014,641)		(1,159,377)
PROVISIONS FOR LIABILITIES	16		(5,634)		(4,022)
NET ASSETS			1,590,831		1,190,517
CAPITAL AND RESERVES	4-		400		400
Called up share capital Share premium	17 18		400 49,950		400 49.950
Profit and loss account	18		49,950 1,540,481		1,140,167
זקוו מונו וניסס מטטטנוונ	10		1,07,0701		1,140,107
SHAREHOLDERS' FUNDS	23		1,590,831		1,190,517

The financial statements were approved by the Board of Directors on behalf by

25-5-2010 and were signed on its

R C D Sutton - Director

Mrs E A Sulton - Director

E J Salt - Director

## CASH FLOW STATEMENT FOR THE YEAR ENDED 31ST DECEMBER 2009

		31 12 (	31 12 09		31 12 08	
	Notes	£	£	£	£	
Net cash inflow/(outflow) from operating activities	24		519,327		(2,455,234)	
Returns on investments and servicing of finance	25		(85,543)		(32,128)	
Taxation			(66,329)		(107,675)	
Capital expenditure	25		(4,799)			
			362,656		(2,595,037)	
Financing	25		(803,531)		2,937,777	
(Decrease)/Increase in cash in the period		(440,875)		342		
(Decrease)/Increase in cash in the	periou		(440,013)		0 12,7 10	
Reconciliation of net cash flow	26		<u>(440,013</u> )			
Reconciliation of net cash flow to movement in net debt (Decrease)/Increase in cash in the period Cash outflow/(inflow)	26	(440,875)	<u>(440,013</u> )	342,740		
Reconciliation of net cash flow to movement in net debt (Decrease)/Increase in cash in the period Cash outflow/(inflow) from decrease/(increase) in debt and	26	(440,875) 647,781	<u>(440,013</u> )	342,740 (2,818,341)		
Reconciliation of net cash flow to movement in net debt (Decrease)/Increase In cash in the period Cash outflow/(inflow) from decrease/(increase) in debt and financing Change in net debt resulting	26		206,906	·	(2,475,601	
Reconciliation of net cash flow to movement in net debt (Decrease)/Increase in cash in the period	26 lease			·		

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER 2009

#### 1 ACCOUNTING POLICIES

#### **Accounting convention**

The financial statements have been prepared under the historical cost convention

#### Turnover

Turnover represents net invoiced sales of goods, excluding value added tax

Invoices are raised and turnover recognised on the day that goods are delivered

#### Goodwill

Goodwill, being the amount paid in connection with the acquisition of a business in 2005, is being amortised evenly over its estimated useful life of ten years

#### Patents and licenses

This intangible asset was purchased in 2005 and is being written off on a straight line basis over ten years

#### Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life or, if held under a finance lease, over the lease term, whichever is the shorter

Improvements to property

- 10% on cost

Plant and machinery

- 15% on reducing balance - 25% on reducing balance

Fixtures and fittings Motor vehicles

- 25% on reducing balance

#### Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items

#### Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date. The deferred tax charge has not been discounted

#### Research and development

Expenditure on research and development is written off in the year in which it is incurred

#### Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of transaction. Exchange differences are taken into account in arriving at the operating result.

## Hire purchase and leasing commitments

Assets obtained under hire purchase contracts or finance leases are capitalised in the balance sheet. Those held under hire purchase contracts are depreciated over their estimated useful lives. Those held under finance leases are depreciated over their estimated useful lives or the lease term, whichever is the shorter.

The interest element of these obligations is charged to the profit and loss account over the relevant period. The capital element of the future payments is treated as a liability

#### Finance costs

Finance costs are charged to profit over the term of the debt so that the amount charged is at a constant rate on the carrying amount. Finance costs include issue costs, which are initially recognised as a reduction in the proceeds of the associated capital instrument.

## NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31ST DECEMBER 2009

2	TURNOVER		
	The turnover and profit before taxation are attributable to the one principal activity	of the company	
	An analysis of turnover by geographical market is given below		
		31 12 09 £	31 12 08 £
	UK sales EU sales	14,841,433 218,197	14,893,425 187,759
		15,059,630	15,081,184
3	STAFF COSTS	31 12 09	31 12 08
	Wages and salaries	£ 365,912	£ 335,199
	Social security costs	19,561 385,473	<u>14,541</u> <u>349,740</u>
	The average monthly number of employees during the year was as follows	31 12 09	31 12 08
4	OPERATING PROFIT	12	10
•	The operating profit is stated after charging		
	The operating promite states and analysing	31 12 09 £	31 12 08 £
	Depreciation - owned assets Depreciation - assets on hire purchase contracts Loss on disposal of fixed assets Goodwill amortisation Patents and licences amortisation Auditors' remuneration	11,975 1,212 1,037 2,700 500 11,000	11,660 4,202 2,700 500 11,000
	Directors' remuneration	157,337	136,399
5	INTEREST PAYABLE AND SIMILAR CHARGES	31 12 09 £	31 12 08 £
	Bank interest Loan Hire purchase	30,657 54,199 708	1,561 29,175 1,408
		<u>85,564</u>	32,144

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continued

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31ST DECEMBER 2009

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Analysis of the tax charge The tax charge on the profit on ordinary activities for the year was as follows  Current tax  UK corporation tax  Deferred tax  Tax on profit on ordinary activities  Factors affecting the tax charge The tax assessed for the year is lower than the standard rate of corporation tax in the below	31 12 09 £ 132,473 	31 12 0 £ 81,74 (13 81,60
Current tax UK corporation tax  Deferred tax  Tax on profit on ordinary activities  Factors affecting the tax charge  The tax assessed for the year is lower than the standard rate of corporation tax in the	£ 132,473	£ 81,74 (13
UK corporation tax  Deferred tax  Tax on profit on ordinary activities  Factors affecting the tax charge  The tax assessed for the year is lower than the standard rate of corporation tax in the	£ 132,473	£ 81,74 (13
UK corporation tax  Deferred tax  Tax on profit on ordinary activities  Factors affecting the tax charge  The tax assessed for the year is lower than the standard rate of corporation tax in the	132,473 1,612 134,085	81,74 (13 81,60
Deferred tax  Tax on profit on ordinary activities  Factors affecting the tax charge  The tax assessed for the year is lower than the standard rate of corporation tax in the	1,612 134,085	(13 81,60
Tax on profit on ordinary activities  Factors affecting the tax charge  The tax assessed for the year is lower than the standard rate of corporation tax in the	134,085	81,60
Factors affecting the tax charge The tax assessed for the year is lower than the standard rate of corporation tax in the		
The tax assessed for the year is lower than the standard rate of corporation tax in the	e UK The differe	ence is expl
	31 12 09 £	31 12 ( £
Profit on ordinary activities before tax	534,399	353,8
Profit on ordinary activities		
multiplied by the standard rate of corporation tax		
n the UK of 28% (2008 - 28%)	149,632	99,0
Effects of		440.0
Marginal relief	(16,913)	(19,6
Depreciation	3,586	3,5
Losses on disposal of assets	282	(2.0
Capital and balancing allowances	(4,500) 415	(2,0) 8
Entertainment	(29)	(
Other non-taxable income	(29)	

7	INTANGIBLE FIXED ASSETS					
					Patents	
				Goodwill	and licences	Totals
				£	£	£
	COST					
	At 1st January 2009 and 31st December 2009			27,001	_5,000	32,001
	AMORTISATION					
	At 1st January 2009			10,800	2,000	12,800
	Amortisation for year			_2,700	500	3,200
	At 31st December 2009			13,500	_2,500	16,000
	NET BOOK VALUE					
	At 31st December 2009			13,501	2,500	<u>16,001</u>
	At 04-t Dansub at 0000			40.004	0.000	40.004
	At 31st December 2008			<u>16,201</u>	3,000	<u>19,201</u>
8	TANGIBLE FIXED ASSETS					
		Improvements		Fixtures		
		to	Plant and	and	Motor	Totala
		property £	machinery £	fittings £	vehicles £	Totals £
	COST	~	~	-	~	~
	At 1st January 2009	19,442	41,872	50,903	42,703	154,920
	Additions	-	-	10,549	(46.600)	10,549
	Disposals	<del>-</del>		<del></del>	<u>(16,699</u> )	<u>(16,699</u> )
	At 31st December 2009	<u>19,442</u>	41,872	61,452	26,004	148,770
	DEPRECIATION					
	At 1st January 2009	5,288	25,783	33,991	26,377	91,439
	Charge for year	1,944	2,413	6,445	2,385	13,187
		·	•	0,4-0		
	Eliminated on disposal		<del>-</del>		(9,912)	(9,912)
		·	•	40,436		
	Eliminated on disposal	<del></del>	<del></del>	<del></del>	(9,912)	(9,912)
	Eliminated on disposal  At 31st December 2009	<del></del>	<del></del>	<del></del>	(9,912)	(9,912)

8	TANGIBLE FIXED ASSETS - continued		
	Fixed assets, included in the above, which are held under hire purchase contracts an	e as follows	Motor vehicles £
	COST At 1st January 2009 Disposals		12,170 (12,170)
	At 31st December 2009		<del>-</del>
	DEPRECIATION At 1st January 2009 Charge for year Disposals		6,351 1,212 (7,563)
	At 31st December 2009		<del></del>
	NET BOOK VALUE At 31st December 2009		
	At 31st December 2008		5,819
9	STOCKS	31 12 09 £	31 12 08 £
	Stocks	842,360	1,080,727
10	Trade debtors Amounts owed by group undertakings Directors' current accounts VAT Prepayments	31 12 09 £ 1,870,608 2,417,318 5,750 13,354 10,929 4,317,959	31 12 08 £ 1,681,343 2,417,318 68,989 9,013 4,176,663
11	CREDITORS AMOUNTS FALLING DUE WITHIN ONE YEAR	<del></del>	
.,	ONEDITORO AMODITOT ALLING DOL WITHIN ONE TEAR	31 12 09 £	31 12 08 £
	Bank loans and overdrafts (see note 13) Hire purchase contracts (see note 14) Trade creditors Tax Social security and other taxes	318,228 1,134,630 132,473 16,909	300,933 3,890 1,394,084 66,329 15,250
	Factoring creditor Credit card Directors' current accounts Accrued expenses	852,264 104,835 79,319	1,367,207 1,245 254,835 42,385
		2,638,658	3,446,158

12	CREDITORS AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR	31 12 09 £	31 12 08 £
	Bank loans (see note 13)	1,014,641	1,159,377
13	LOANS		
	An analysis of the maturity of loans is given below		
	Amounts falling due within one year or on demand	31 12 09 £	31 12 08 £
	Bank overdrafts Bank loans	261 317,967	300,933
		318,228	300,933
	Amounts falling due between one and two years Bank loans	342,598	<u>315,454</u>
	Amounts falling due between two and five years Bank loans	672,043	843,923
	The bank loan is repaid by monthly instalments and is due to expire on the 31st Mar	ch 2010	
14	OBLIGATIONS UNDER HIRE PURCHASE CONTRACTS AND LEASES	pur	ire chase
		31 12 09	tracts 31 12 08
	Gross obligations repayable Within one year	£	£ 4,548
	Finance charges repayable Within one year		658
	Net obligations repayable Within one year	<u> </u>	3,890
	The following operating lease payments are committed to be paid within one year		id and Idings
		31 12 09 £	31 12 08 £
	Expiring Between one and five years	20,000	20,000

15	SECURED DEB	TS .			
	The following se	cured debts are included within creditors			
				31 12 09 £	31 12 08 £
	Bank overdraft Bank loans Hire purchase co	ontracts		261 1,332,608	- 1,460,310 3,890
	Factoring creditor			852,264	1,367,207
				2,185,133	2,831,407
	A debenture dat the company is l	ted 24th October 2008 incorporating a fixed held by both the bank and the factor compan	and floating charge over	er all current and	future assets of
16	PROVISIONS F	OR LIABILITIES		31 12 09 £	31 12 08 £
	Deferred tax Accelerated ca	apital allowances		5,634	4,022
					Deferred tax
	Balance at 1st J Accelerated cap				4,022 <u>1,612</u>
	Balance at 31st	December 2009			<u>5,634</u>
17	CALLED UP SH	ARE CAPITAL			
	Allotted, issued Number	and fully paid Class	Nominal value	31 12 09 £	31 12 08 £
	400	Ordinary	£1	400	400
18	RESERVES		Profit and loss account £	Share premium £	Totals £
	At 1st January 2 Profit for the year		1,140,167 400,314	49,950 	1,190,117 372,688
	At 31st Decemb	er 2009	1,540,481	49,950	1,562,805

## NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31ST DECEMBER 2009

#### 19 ULTIMATE PARENT COMPANY

On 17 October 2008 the entire share capital of Delamere Dairy Limited was acquired by Delamere Dairy Holdings Limited and as of this date Delamere Dairy Holdings Limited became the parent and ultimate parent company of Delamere Dairy Limited Delamere Dairy Holdings Limited is a company registered in England and Wales

#### 20 TRANSACTIONS WITH DIRECTORS

The following loan to directors subsisted during the years ended 31st December 2009 and 31st December 2008

	31 12 09 £	31 12 08 £
E J Salt	<del>-</del>	_
Balance outstanding at start of year	-	-
Balance outstanding at end of year	5,750	-
Maximum balance outstanding during year	<u>5,750</u>	<del></del>

#### 21 RELATED PARTY DISCLOSURES

Mr & Mrs Sutton are partners of Sutton Dairy Goats During the year licence fees of £NIL (2008 - £36,000) were charged by Sutton Dairy Goats to Delamere Dairy Limited At the year end the balance between the two businesses was £Nil (2008 - £Nil)

#### 22 ULTIMATE CONTROLLING PARTY

The company is controlled by its directors with no one director having overall control

### 23 RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

	31 12 09 £	31 12 08 £
Profit for the financial year Share capital issued Premium on shares issues	400,314	272,284 - 
Net addition to shareholders' funds Opening shareholders' funds	400,314 	272,284 918,233
Closing shareholders' funds	1,590,831	1,190,517

## 24 RECONCILIATION OF OPERATING PROFIT TO NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES

	31 12 09 £	31 12 08 £
Operating profit	619,942	386,015
Depreciation and amortisation charges	16,387	19,062
Loss on disposal of fixed assets	1,037	-
Decrease/(Increase) in stocks	238,367	(254,950)
Increase in debtors	(135,546)	(2,676,400)
(Decrease)/Increase in creditors	<u>(220,860</u> )	71,039
Net cash inflow/(outflow) from operating activities	519,327	(2,455,234)

25	ANALYSIS OF CASH FLOWS FOR HEADINGS NETTED IN THE CASH FLOW STATEMENT					
			31 12 09 £	31 12 08 £		
	Returns on investments and servicing of finance					
	Interest received		21	16		
	Interest paid Interest element of hire purchase payments		(84,856) _(7 <u>08</u> )	(30,736) _(1,408)		
	interest element of three purchase payments		(/00/	(1,400)		
	Net cash outflow for returns on investments and servicing of finance		<u>(85,543)</u>	(32,128)		
	Capital expenditure					
	Purchase of tangible fixed assets		(10,549)	-		
	Sale of tangible fixed assets		5,750	_ <del></del>		
	Net cash outflow for capital expenditure		(4,799)	-		
	Financing					
	New loans		200,000	2,827,926		
	Loan repayments Capital element of hire purchase payments		(843,891) (3,890)	(10,422)		
	Movements on directors' current accounts		(155,750)	120,273		
	With the time of time of time of the time of t					
	Net cash (outflow)/inflow from financing		(803,531)	2,937,777		
26	ANALYSIS OF CHANGES IN NET DEBT					
		At 1 1 09	Cash flow	At 31 12 09		
		£	£	£ £		
	Net cash	~	~	~		
	Cash at bank and in hand	460,002	(440,614)	19,388		
	Bank overdraft	<del>-</del>	(261)	(261)		
		460,002	(440,875)	19,127		
	Debt					
	Hire purchase	(3,890)	3,890	-		
	Factoring account	(1,367,207)	514,943	(852,264)		
	Debts falling due	(000 470)	(45.700)	(047.007)		
Debt	within one year	(302,179)	(15,788)	(317,967)		
	Debts falling due after one year	(1,159,377)	144,736	(1,014,641)		
		(2,832,653)	647,781	<u>(2,184,872</u> )		
	Total	(2,372,651)	206,906	(2,165,745)		
		12,0. 2,00.)		<u> </u>		