

Financial Statements Birley Manufacturing Limited

For the year ended 31 December 2014



Registered number: 03728374

Company Information

Registered number

03728374

Registered office

Birley Vale Avenue

Birley Vale SHEFFIELD S12 2AX

Directors

 $M \ G \ Barlow$

S English

Company secretary

T D Roberts

Bankers

HSBC Bank plc 17 Church Street

SHEFFIELD S1 1HZ

Solicitors

DLA

Fountain Precinct

Balm Green SHEFFIELD S1 1RZ

Independent auditor

Grant Thornton UK LLP

Chartered Accountants & Statutory Auditor

2 Broadfield Court SHEFFIELD S8 0XF

Contents

	Page
Directors' report	1 - 2
Strategic report	3
Independent auditor's report	4 - 5
Profit and loss account	6
Balance sheet	7
Cash flow statement	. 8
Notes to the financial statements	9 - 20

Directors' report For the year ended 31 December 2014

The directors present their report and the financial statements for the year ended 31 December 2014.

Principal activities

The company is engaged in the manufacture and installation of bespoke joinery and metalwork products to businesses operating in the UK, Ireland and mainland Europe. There have been no changes in the company's activities in the year under review.

Results and dividends

The profit for the year, after taxation, amounted to £719,655 (2013 - £223,791).

No dividend was paid during the year (2013 - [NIL). The directors do not recommend payment of a final dividend.

Directors

The directors who served during the year were:

M G Barlow S English

Directors' responsibilities statement

The directors are responsible for preparing the Strategic report, the Directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Directors' report For the year ended 31 December 2014

Disclosure of information to auditor

Each of the persons who are directors at the time when this Directors' report is approved has confirmed that:

- so far as that director is aware, there is no relevant audit information of which the company's auditor is unaware, and
- that director has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the company's auditor is aware of that information.

Auditor

The auditor, Grant Thornton UK LLP, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

This report was approved by the board on 24 March 2015 and signed on its behalf.

S English Director

Strategic report

For the year ended 31 December 2014

The directors present their Strategic report for the year ended 31 December 2014.

Business review

Manufacturing conditions in the UK appear to be easing, however, it remains to be seen if this is sustained in the medium and longer term. The company has a robust business strategy and is continuing to focus on growth through distinct business sectors. Ongoing enhancement of relationships with key blue chip customers continues and this is assisting with the growth of the business. The business is in negotiation with new blue chip clients and this is encouraging for the future.

The financial statements have been prepared on a going concern basis. The directors have determined that this is the appropriate basis of preparation of the financial statements.

The directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future with reference to current financial forecasts for the period to 31 March 2016. The company has remained and expects to remain within its facilities at all times. Accordingly, the going concern basis has been adopted in preparing the annual report and accounts.

Principal risks and uncertainties

Manufacturing conditions

Manufacturing conditions in the UK remain challenging given the current business environment. The group is focusing on its long term relationships with supermarket clients, who are continuing their growth strategies. A growth strategy is also in place to develop new clients.

Credit risk

The group's credit risk is primarily attributable to its trade debtors. Credit risk is managed by running credit checks on new customers and by monitoring payments against contractual arrangements.

Cash flow will continue to be an important factor to the business and will continue to be monitored by the Senior Management Team.

Financial key performance indicators

The company's key financial performance indicators include the monitoring of margins and profitability. The following shows the key financial indicators;

Turnover £12,299,480 (2013: £9,925,997) Gross profit £3,782,841 (2013: £2,909,597) Gross profit margin 30.8% (2013: 29.3%) Net profit (before tax) £918,549 (2013: £283,698) Net profit margin 7.5% (2013: 2.9%).

This report was approved by the board on 24 March 2015 and signed on its behalf.

S English Director



Independent auditor's report to the members of Birley Manufacturing Limited

We have audited the financial statements of Birley Manufacturing Limited for the year ended 31 December 2014, which comprise the Profit and loss account, the Balance sheet, the Cash flow statement and reconciliation of net cash flow to movement in net funds/debt and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditor

As explained more fully in the Directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's website at www.frc.org.uk/auditscopeukprivate.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2014 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
 and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Strategic report and the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements.



Independent auditor's report to the members of Birley Manufacturing Limited

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

a The Un wo

Michael Redfern (Senior statutory auditor) for and on behalf of Grant Thornton UK LLP Statutory Auditor Chartered Accountants SHEFFIELD

24 March 2015

Profit and loss account For the year ended 31 December 2014

	Note	2014 £	2013 £
Turnover	1,2	12,299,480	9,925,997
Cost of sales		(8,516,639)	(7,016,400)
Gross profit		3,782,841	2,909,597
Administrative expenses		(3,043,313)	(2,583,117)
Other operating income	3	223,500	
Operating profit	4	963,028	326,480
Interest payable and similar charges	7	(44,479)	(42,782)
Profit on ordinary activities before taxation		918,549	283,698
Tax on profit on ordinary activities	8 .	(198,894)	(59,907)
Profit for the financial year		719,655	223,791

All amounts relate to continuing operations.

There were no recognised gains and losses for 2014 or 2013 other than those included in the Profit and loss account.

The notes on pages 9 to 20 form part of these financial statements.

Birley Manufacturing Limited Registered number: 03728374

Balance sheet As at 31 December 2014

	Note	£	2014 £	£	2013 £
Fixed assets					
Tangible assets	9		484,349		199,599
Current assets					
Stocks	10	2,797,746		2,805,232	
Debtors	11	2,267,143		2,776,046	
Cash at bank		577,148		61,523	
		5,642,037		5,642,801	
Creditors: amounts falling due within one year	12	(2,869,603)		(3,344,403)	
Net current assets			2,772,434		2,298,398
Total assets less current liabilities			3,256,783		2,497,997
Creditors: amounts falling due after more than one year	13		(25,025)		(46,200)
Provisions for liabilities					
Deferred tax	14	(51,000)		-	
Other provisions	15	(40,251)		(30,945)	
			(91,251)		(30,945)
Net assets			3,140,507		2,420,852
Capital and reserves					
Called up share capital	16		2		2
Profit and loss account	17		3,140,505		2,420,850
Shareholders' funds	18		3,140,507		2,420,852

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 24 March 2015.

S English

S English Director

The notes on pages 9 to 20 form part of these financial statements.

Cash flow statement For the year ended 31 December 2014

		2014	2013
	Note	£	£
Net cash flow from operating activities	19	1,161,108	(73,845)
Returns on investments and servicing of finance	20	(44,479)	(42,782)
Taxation		(34,594)	-
Capital expenditure and financial investment	20	(62,439)	(59,039)
Cash inflow/(outflow) before financing		1,019,596	(175,666)
Financing	20	(503,971)	209,670
Increase in cash in the year		515,625	34,004

Reconciliation of net cash flow to movement in net funds/debt For the year ended 31 December 2014

	2014	2013
	£	£
Increase in cash in the year	515,625	34,004
Cash outflow/(inflow) from decrease/(increase) in debt and lease financing	503,971	(209,670)
Movement in net debt in the year	1,019,596	(175,666)
Net debt at 1 January 2014	(487,273)	(311,607)
Net funds/(debt) at 31 December 2014	532,323	(487,273)

The notes on pages 9 to 20 form part of these financial statements.

Notes to the financial statements

For the year ended 31 December 2014

1. Accounting policies

1.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention and in accordance with applicable accounting standards.

The accounting policies have remained unchanged from the previous year and are set out below.

1.2 Going concern

The financial statements have been prepared on a going concern basis. The directors have determined that this is the appropriate basis of preparation of the financial statements.

The directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future with reference to current financial forecasts for the period to 31 March 2016. The company has remained and expects to remain within its facilities at all times. Accordingly, the going concern basis has been adopted in preparing the annual report and accounts.

1.3 Turnover

Turnover comprises revenue recognised by the company in respect of goods and services supplied during the year, exclusive of Value Added Tax and trade discounts.

Revenue on the sale of goods is recognised in the profit and loss account when the significant risks and rewards of ownership have been transferred, which is typically upon delivery of goods to the customer. Revenue on the provision of services is recognised in the period in which the services are rendered.

In respect of long-term contracts and contracts where the installation of the joinery and metal work products is ongoing, turnover represents the value of work done in the year, including estimates of amounts not invoiced. Turnover in respect of long-term contracts and contracts for on-going services is recognised by reference to the stage of completion.

1.4 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Plant & machinery
Fixtures, fittings & office

15% straight line

15 % / 33.3% straight line

equipment

1.5 Leasing and hire purchase

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible fixed assets. Assets acquired by finance lease are depreciated over the shorter of the lease term and their useful lives. Assets acquired by hire purchase are depreciated over their useful lives. Finance leases are those where substantially all of the benefits and risks of ownership are assumed by the company. Obligations under such agreements are included in creditors net of the finance charge allocated to future periods. The finance element of the rental payment is charged to the Profit and loss account so as to produce a constant periodic rate of charge on the net obligation outstanding in each period.

Notes to the financial statements

For the year ended 31 December 2014

1. Accounting policies (continued)

1.6 Operating leases

Rentals under operating leases are charged to the Profit and loss account on a straight line basis over

Benefits received and receivable as an incentive to sign an operating lease are recognised on a straight line basis over the period until the date the rent is expected to be adjusted to the prevailing market rate.

1.7 Stocks and work in progress

Stocks and work in progress are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

1.8 Deferred taxation

Full provision is made for deferred tax assets and liabilities arising from all timing differences between the recognition of gains and losses in the financial statements and recognition in the tax computation.

A net deferred tax asset is recognised only if it can be regarded as more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted.

Deferred tax assets and liabilities are calculated at the tax rates expected to be effective at the time the timing differences are expected to reverse.

Deferred tax assets and liabilities are not discounted.

1.9 Government grants

Government grants are credited to the profit and loss account as the related expenditure is incurred.

1.10 Pensions

The company operates a defined contribution pension scheme and the pension charge represents the amounts payable by the company to the fund in respect of the year.

1.11 Warranty provision

A warranty provision is recognised as a liability in the financial statements where any unavoidable future cost can be measured reliably and a transfer of economic benefit is required to settle the transaction.

Notes to the financial statements

For the year ended 31 December 2014

1. Accounting policies (continued)

1.12 Long-term contracts

Profit on long-term contracts is taken as the work is carried out if the final outcome can be assessed with reasonable certainty. The profit included is calculated on a prudent basis to reflect the proportion of the work carried out at the year end, by recording turnover and related costs as contract activity progresses. Turnover is calculated as that proportion of total contract value which costs incurred to date bear to total expected costs for that contract. Revenues derived from variations on contracts are recognised only when they have been accepted by the customer. Full provision is made for losses on all contracts in the year in which they are first foreseen.

2. Turnover

The whole of the turnover is attributable to the principal activity of the company.

All turnover arose within the United Kingdom.

3. Other operating income

		2014	2013
		£	·£
	Government grants receivable	223,500	-
	Government grants receivable		
4.	Operating profit		
	The operating profit is stated after charging:		
		2014	2013
		£	£
	Depreciation of tangible fixed assets:		
	- owned by the company	39,026	41,611
	- held under hire purchase	21,163	16,500
	Auditor's remuneration	12,500	12,000
	Operating lease rentals:		
	- plant and machinery	20,521	24,606
	- other operating leases	134,500	134,500

Notes to the financial statements

For the year ended 31 December 2014

5. Staff costs

Staff costs, including directors' remuneration, were as follows:

	2014	2013
	£	£
Wages and salaries	2,738,096	2,520,195
Social security costs	292,706	263,181
Other pension costs	70,417	60,591
	3,101,219	2,843,967
The average monthly number of employees, including the dir	rectors, during the year was as fo	ollows:
	2011	2012

	2014 No.	2013 No.
Direct Administration	49	45 46
	90	91

6. Directors' remuneration

	2014	2013
	£	£
Emoluments	118,450	121,977
		
Company pension contributions to money purchase pension		
schemes	5,056	4,502

During the year 1 director (2013 - 1) participated in defined contribution pension schemes.

7. Interest payable and similar charges

	2014	2013
	£	£
On bank loans and overdrafts	3,965	2,925
On hire purchase contracts	3,105	3,363
Other interest payable and similar charges	37,409	36,494
	· · · · · · · · · · · · · · · · · · ·	
	44,479	42,782

Notes to the financial statements

For the year ended 31 December 2014

8. Taxation

	2014 £	2013 £
Analysis of tax charge in the year	₽.	. 5
Current tax (see note below)		
UK corporation tax charge on profit for the year Adjustments in respect of prior periods	134,500 8,894	25,700
Total current tax	143,394	25,700
Deferred tax (see note 14)		
Origination and reversal of timing differences	55,500	34,207
Tax on profit on ordinary activities	198,894	59,907

Factors affecting tax charge for the year

The tax assessed for the year is lower than (2013 - lower than) the standard rate of corporation tax in the UK of 21.5% (2013 - 23.25%). The differences are explained below:

	2014	2013
•	£	£
Profit on ordinary activities before tax	918,549	283,698
Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 21.5% (2013 - 23.25%)	197,488	65,960
Effects of:		
Expenses not deductible for tax purposes, other than goodwill		
amortisation and impairment	4,242	893
Capital allowances for year in excess of depreciation	(69,203)	(10,405)
Utilisation of tax losses	-	(30,470)
Adjustments to tax charge in respect of prior periods	8,894	` - ´
Short term timing difference leading to an increase/ (decrease) in	·	
taxation	1,973	1,208
Marginal relief	-	(1,486)
Current tax charge for the year (see note above)	143,394	25,700

Notes to the financial statements For the year ended 31 December 2014

9. Tangible fixed assets

10.

	Plant & machinery £	Fixtures, fittings & office equipment	Total £
Cost			
At 1 January 2014 Additions Disposals	1,305,516 315,068 (185,010)	725,678 29,871 -	2,031,194 344,939 (185,010)
At 31 December 2014	1,435,574	755,549	2,191,123
Depreciation			
At 1 January 2014 Charge for the year On disposals	1,152,031 39,327 (185,010)	679,564 20,862	1,831,595 60,189 (185,010)
At 31 December 2014	1,006,348	700,426	1,706,774
Net book value			
At 31 December 2014	429,226	55,123	484,349
At 31 December 2013	153,485	46,114	199,599
The net book value of assets held under hire purchase	contracts, included abo	ove, are as follows	s:
		2014	2013
Plant and machinery	_	£ 378,219	£ 80,025
Stocks			
		2014	2013
		£	£
Raw materials		358,863	584,011
Work in progress Finished goods and goods for resale		398,042 2,040,841	269,168 1,952,053
		2,797,746	2,805,232
			

Notes to the financial statements For the year ended 31 December 2014

11. Debtors

20210:0		
	2014	2013
•	£	£
Trade debtors	2,136,044	2,684,520
Other debtors		2,289
Prepayments and accrued income		84,737
Deferred tax asset (see note 14)	-	4,500
	2.267.143	2,776,046
		,
Creditors:		
Amounts falling due within one year		
	2014	2013
	£	£
Invoice financing facility	-	482,796
Net obligations under hire purchase contracts	19,800	19,800
Trade creditors	1,568,953	1,878,915
Corporation tax	134,500	25,700
Other taxation and social security	483,100	633,846
Other creditors	283,009	23,433
Accruals and deferred income	380,241	279,913
	2,869,603	3,344,403
	Other debtors Prepayments and accrued income Deferred tax asset (see note 14) Creditors: Amounts falling due within one year Invoice financing facility Net obligations under hire purchase contracts Trade creditors Corporation tax Other taxation and social security Other creditors	Trade debtors 2,136,044 Other debtors 26,904 Prepayments and accrued income 104,195 Deferred tax asset (see note 14) - Creditors: Amounts falling due within one year Invoice financing facility Net obligations under hire purchase contracts 19,800 Trade creditors 1,568,953 Corporation tax 134,500 Other taxation and social security 483,100 Other creditors 283,009 Accruals and deferred income 380,241

The invoice financing facility is secured by way of a fixed and floating charge over the assets of the company.

13. Creditors:

Amounts falling due after more than one year

	2014 £	2013 £
Net obligations under hire purchase contracts	25,025	46,200
Obligations under hire purchase contracts, included above, are payable as	follows:	
	2014	2013
	£	£
Between one and five years	25,025	46,200

Notes to the financial statements For the year ended 31 December 2014

_	 	,			_		_		

14. D	eferred	taxation
-------	---------	----------

	2014	2013
	£	£
At beginning of year	4,500	38,707
Movement during year	(55,500)	(34,207)
At end of year	(51,000)	4,500
The deferred taxation balance is made up as follows:	J.	
	2014	2013
	£	£
Accelerated capital allowances	(66,094)	(1,600)
Other timing difference	15,094	6,100
	(51,000)	4,500

15. Provisions

	warranues
	£
At 1 January 2014	30,945
Provided during the year	9,306
At 31 December 2014	40,251

Warranties

Birley Manufacturing Limited provides a 2 year warranty on certain work it undertakes. A provision for the costs associated with honouring these warranties has been included at the year end.

16. Share capital

	2014	2013
	£	£
Allotted, called up and fully paid		
2 Ordinary shares of £1 each	2	2

Notes to the financial statements For the year ended 31 December 2014

	_	-
1	7.	Reserves

			Profit and loss account
	At 1 January 2014 Profit for the financial year		2,420,850 719,655
	At 31 December 2014		3,140,505
18.	Reconciliation of movement in shareholders' funds		
		2014	2013
	Opening shareholders' funds Profit for the financial year	£ 2,420,852 719,655	£ 2,197,061 223,791
	Closing shareholders' funds	3,140,507	2,420,852
19.	Net cash flow from operating activities		
		2014	2013
		£	£
	Operating profit	963,028	326,480
	Depreciation of tangible fixed assets	60,189	58,111
	Profit on disposal of tangible fixed assets	(3,500)	(1,237)
	Decrease/(increase) in stocks	7,485	(429,949)
	Decrease/(increase) in debtors	504,403	(862,831)
	(Decrease)/increase in creditors	(379,803)	827,404
	Increase in provisions	9,306	8,177
	Net cash inflow/(outflow) from operating activities	1,161,108	(73,845)
20.	Analysis of cash flows for headings netted in cash flow stateme	ent	
		2014	2013
		£	£
	Returns on investments and servicing of finance		
	Interest paid	(41,374)	(39,419)
	Hire purchase interest	(3,105)	(3,363)
	Net cash outflow from returns on investments and servicing of	(44 470)	(40.700)
	finance	(44,479)	(42,782)

Notes to the financial statements

For the year ended 31 December 2014

20. Analysis of cash flows for headings netted in cash flow statement (continued)

		2014 £	2013 £
Capital expenditure and financial investment		£	₺
Purchase of tangible fixed assets Sale of tangible fixed assets		(65,939) 3,500	(60,543) 1,504
Net cash outflow from capital expenditure	- -	(62,439)	(59,039)
		2014	2013
Financing		£	£
Invoice financing facility		_	229,470
Repayment of invoice financing facility		(482,796)	,
New hire purchase		- (04.495)	- (10.000)
Repayment of hire purchase		(21,175)	(19,800)
Net cash (outflow)/inflow from financing	=	(503,971)	209,670
Analysis of changes in net debt			
	1 January 2014	Cash flow	31 December 2014
	£	£	£
Cash at bank and in hand	61,523	515,625	577,148
Debt:			
Hire purchase	(66,000)	21,175	(44,825)
Debts due within one year	(482,796)	482,796	
Net debt	(487,273)	1,019,596	532,323

22. Contingent liabilities

21.

The company is party to an unlimited guarantee in respect of amounts owing to the bank by Birley Manufacturing Holdings Limited. At 31 December 2014 this amounted to £NIL (2013 - £NIL).

23. Capital commitments

The company had no capital commitments as at 31 December 2014 or 31 December 2013.

Notes to the financial statements

For the year ended 31 December 2014

24. Pension commitments

The company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. The pension charge amounted to £70,416 (2013 - £60,591). Contributions amounting to £3,172 (2013 - £3,973) were payable to the fund at the year end and are included in creditors.

25. Operating lease commitments

At 31 December 2014 the company had annual commitments under non-cancellable operating leases as follows:

	Land and buildings			Other
	2014	2013	2014	2013
	£	· £	£	£
Expiry date:				
Within 1 year	-	-	4,689	1,289
Between 2 and 5 years	134,500	134,500	12,622	12,993
Total	134,500	134,500	17,311	14,282

Notes to the financial statements

For the year ended 31 December 2014

26. Related party disclosures

The company is a wholly owned subsidiary of Birley Manufacturing Holdings Limited and has taken advantage of the exemption provided by FRS 8 not to disclose transactions with its parent company.

	2014	2013
	£	£
Purchases from related parties		
Barlow Group Limited	83,803	_
Keetons Management Services Limited	141,500	141,500
Sales to related parties		·
Barlow Group Limited	28,557	378,677
Management charges from related parties		
Keetons Management Services Limited	117,515	113,240
Amounts owed to related parties		
Barlow Group Limited	50,020	_
Keetons Management Services Limited	30,604	30,059
Amounts due from related parties		
Barlow Group Limited	-	9,798

Barlow Group Limited and Keetons Management Services Limited are companies in which Michael Barlow is a director and controlling shareholder. Michael Barlow is also a director and controlling shareholder of Birley Manufacturing Holdings Limited.

All transactions were at arms length value. The amounts owed to and due from related parties shown above are inclusive of VAT.

27. Ultimate parent undertaking and controlling party

The ultimate parent undertaking of the company is Birley Manufacturing Holdings Limited, a company incorporated in England and Wales. The ultimate controlling party of the company is M G Barlow by virtue of his 100% shareholding of Birley Manufacturing Holdings Limited.