FILE COPY



OF A PRIVATE LIMITED COMPANY

Company No. 3722646

The Registrar of Companies for England and Wales hereby certifies that ASPEN TECHNOLOGIES LIMITED

is this day incorporated under the Companies Act 1985 as a private company and that the company is limited.

Given at Companies House, Cardiff, the 1st March 1999



N03722646H





Please complete in typescript, or in bold black capitals.

Declaration on application for registration

Company Name in full

0120G30 *

Please delete as appropriate.

ASPEN TECHNOLOGIES LIMITED

ANDREW SEDMAN BROWN

1 ASPEN AVENUE, LOUGHBOROUGH, LEICESTERSHIRE LE11 2NJ

do solemnly and sincerely declare that I am a [Solicitor engaged-in the formation of the company][person named as director or secretary of the company in the statement delivered to the Registrar under section 10 of the Companies Act 1985]# and that all the requirements of the Companies Act 1985 in respect of the registration of the above company and of matters precedent and incidental to it

have been complied with.

And I make this solemn Declaration conscientiously believing the same to be true and by virtue of the Statutory Declarations Act 1835.

Declarant's signature

Declared at

CHURCHENTE

Loughtereaunt

the

One thousand nine hundred and ninety

* Please print name

before me *

Signed

of the Peace-or Solicitor oner for Oaths or Notary Public or

Please give the name, address, telephone number and, if available, a DX number and Exchange of the person Companies House should contact if there is any query.

COMPANIES HOUSE 20/02/99

Form revised March 1995

WELLESLEY HOUSE BUSINESS CENTRE LIMITED WELLESLEY HOUSE, 7 CLARENCE PARADE, CHELTENHAM 01242 256747 Tel **GL50 3NY** DX number DX exchange

When you have completed and signed the form please send it to the Registrar of Companies at:

Companies House, Crown Way, Cardiff, CF4 3UZ for companies registered in England and Wales

DX33050 Cardiff

or

Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB

for companies registered in Scotland

DX 235 Edinburgh

FORM SUPPLIED BY PROSOFT, 18 THE ROPEWALK, NOTTINGHAM NG1 5DT - TEL (0115) 955 0008

10

Please complete in typescript, or in bold black capitals.

9

Notes on completion appear on final page

First directors and secretary and intended situation of registered office

Company Name in full



ASPEN TECHNOLOGIES LIMITED

Proposed Registered Office

e 1 ASPEN AVENUE

(PO Box numbers only, are not acceptable)

LOUGHBOROUGH

Post town

LEICESTERSHIRE

County/Region

Postcode

LE11 2NJ

If the memorandum is delivered by an agent for the subscriber(s) of the memorandum mark the box opposite and give the agent's name and address.

Agent's name

WELLESLEY HOUSE BUSINESS CENTRE LIMITED

Address

WELLESLEY HOUSE

7 CLARENCE PARADE

Post town

CHELTENHAM

County/Region

GLOUCESTERSHIRE

Postcode

GL50 3NY

Number of continuation sheets attached

Please give the name, address, telephone number and, if available, a DX number and Exchange of the person Companies House should contact if there is any query.



WELLESLEY HOUSE BUSINESS CENTRE LIMITED Ref:/

WELLESLEY HOUSE, 7 CLARENCE PARADE, CHELTENHAM

GL50 3NY

Tel

01242 256747

DX number

DX exchange

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Form revised March 1995

FORM SUPPLIED BY PROSOFT, 18 THE ROPEWALK, NOTTINGHAM NG1 5DT - TEL (0115) 955 0008

Company Secretary	(see notes 1 - 5)						
Co	mpany number					· · · · · · · · · · · · · · · · · · ·	
NAME	*Style/Title	MRS *Honours etc					
* Voluntary details	Forename(s)	DAWN ELIZABETH					
	Surname	BROWN					
Previous forename(s)				A 111 A 111			· · · · · · · · · · · · · · · · · · ·
Previous surname(s)		,				······	
Address		1 ASPEN AVENUE					
		LOUG	SHBORO	UGH	A#'.tV=\-/		
Usual residential address For a corporation, give the registered or principal office	Post town	LEICESTERSHIRE					
address.	County/Region					Postcode	• LE11 2NJ
	Country	ENGLAND			<u> </u>		
		I conser	nt to act a	s secreta	ry of the co	mpany name	ed on page 1
Conse	ent signature	ŽŽ	EBOO	w>_		Date	18.2-99
Directors (see notes 1 - Please list directors in alphab		l		_		!	L
NAME	*Style/Title	MR *Honours etc					
Forename(s) Surname		ANDREW SEDMAN					
		BROWN					
Previous forename(s)							
Previo	ous surname(s)						
Address		1 ASPEN AVENUE					
Usual residential address		LOUG	HBOROL	JGH			
For a corporation, give the registered or principal office	Post town	LEICE	STERSH	IIRE			
address.	County/Region					Postcod	e LE11 2NJ
	Country	ENGL					
Date of birth		Day	Month	Year	National	 lity	
		24	01	65			
Business occupation Other directorships		11 00	NSULTAI	N I			
			· •	···-		·	
		I conser	nt to act a	s director	of the com	pany named	on page 1
0	ont alamatura	Λ	4				iololaa
Cons	ent signature	/\	your	~ \		Date	10/2/11

Circtors (continued)	(see notes 1 - 5)		
NAME	*Style/Title		*Honours etc	
* Voluntary details	Forename(s)		<u></u>	
	Surname			
Previou	s forename(s)			
Previou	us surname(s)			
Address			· · · · · · · · · · · · · · · · · · ·	
Usual residential address For a corporation, give the registered or principal office	Post town			
address	County/Region		Postcode	
	Country			
		Day Month Year		
Date of b	oirth		Nationality	
Business	s occupation			
Other dir	ectorships			
Consent signature		consent to act as direct	Date	n page 1
This section must be s	ianed by	· · · · · · · · · · · · · · · · · · ·		
Either	.gou by			
an agent on behalf of all subscribers	Signed	,	Date	
			·	
Or the subscribers	Signed	Mount	Date	18/2/99
(i.e. those who signed as members on the memorandum of association).	Signed		Date	
	Signed		Date	

3722646

THE COMPANIES ACTS 1985 TO 1989

PRIVATE COMPANY LIMITED BY SHARES

20 FEB 1999 £20 FEE PAID COMPANIES HOUSE

MEMORANDUM OF ASSOCIATION OF ASPEN TECHNOLOGIES LIMITED

0004035

1. The Company's name is "ASPEN TECHNOLOGIES LIMITED."

The Company's registered office is to be situated in England and Wales.

0004035

- The object of the Company is to carry on business as a general commercial company; manufacturers, importers, exporters, agents, dealers (both wholesale and retail) in all kinds of raw materials; warehousemen, storage contractors, shipping and forwarding agents; dealers in property and estates, property developers, property managers; estate agents, insurance agents and brokers, accountants, financiers, financial agents and to act as nominee, trustee agent, factor, broker, executor, administrative receiver for or otherwise on behalf of Companies, Corporations, firms or persons, builders; scaffolders; contractors; heating and ventilation engineers and contractors; refrigeration engineers, specialists and contractors; decorators; painters; bricklayers, carpenters; shuttering manufacturers and erectors; joiners; public works contractors; plasterers, plumbers, electricians, shop front fitters; builders' and decorators' merchants; civil, mechanical, constructional, agricultural, consulting, heating, electrical and general engineers; welders; sheet metal workers; blacksmiths, motor engineers; garage proprietors; car hire service, taxi proprietors and operators, travel agents, tour operators, proprietors and vehicles and vessels of all kinds, transport and haulage contractors; general engineers, tool makers; booking agents for, and managers of theatres, cinemas and all other kinds of entertainments and sporting events; turf and sporting accountants in all their branches, proprietors of shops, cafes, clubs, hotels and restaurants, catering contractors; dealers in foods and provisions of all kinds; wine and spirit merchants; butchers; grocers, greengrocers; fish mongers and poultry merchants, farmers, florists horticulturists; bakers; confectioners, tobacconists; ironmongers, hardware merchants; dealers in plastic of all kinds, antique dealers; furniture manufacturers and dealers; leather and fancy goods dealers, jewellers, radio television and electrical retailers, dealers and repairers, toys, games and sports equipment dealers; photographers and dealers in all kinds of photographic material and equipment, film producers and distributors; textile merchants, tailors, fashion designers, ladies and gentlemens outfitters, boot and shoe retailers, perfumery and cosmetic dealers, hairdressers; manufacturing and retail chemists, printers, publishers, stationers, advertising and publicity agents, public relations specialists, consultants, business transfer agents and employment agents, computer operators, programmers and dealers, market research specialists, business advisors, mail order specialists; dyers and cleaners, dry cleaners, proprietors of launderettes, excavation and demolition contractors; provision and security, services plant hirers, scrap iron and waste merchants and to carry on all or any of the said businesses, and provide services in connection therewith, either together as one business or as separate and distinct businesses, in any part of the world.
- ii) Without prejudice to the generality of the object and the powers of the Company derived from Section 3A of the Act the Company has power to do all or any of the following things:

(a) To purchase or by any other means acquire and take options over any property whatever, and any rights or privileges of any kind over or in respect of any property.

(b) To apply for, register, purchase, or by other means acquire and protect, prolong and renew, whether in the United Kingdom or elsewhere any patent rights, brevets d'invention, licences, secret processes, trademarks, designs, protections and concessions and to disclaim, alter, modify, use and turn to account and to manufacture under or grant licences or privileges in respect of the same, and to expend money in experimenting upon, testing and improving any patents, inventions or rights which the Company may acquire or propose to acquire.

- (c) To acquire or undertake the whole or any part of the business, goodwill, and assets of any person, firm, or company carrying on or proposing to carry on any of the businesses which the Company is authorised to carry on and as part of the consideration for such acquisition to undertake all or any of the liabilities of such person, firm or company, or to acquire an interest in, amalgamate with, or enter into partnership or into any arrangement for sharing profits, or for cooperation, or for mutual assistance with any such person, firm or company, or for subsidising or otherwise assisting any such person, firm or company, and to give or accept, by way of consideration for any of the acts or things aforesaid or property acquired, any shares, debentures, debenture stock or securities that may be agreed upon, and to hold and retain, or sell, mortgage and deal with any shares, debentures, debenture stock or securities so received.
- (d) To improve, manage, construct, repair, develop, exchange, let on lease or otherwise, mortgage, charge, sell, dispose of, turn to account, grant licences, options, rights and privileges in respect of, or otherwise deal with all or any part of the property and rights of the Company.
- (e) To invest and deal with the moneys of the Company not immediately required in such manner as may from time to time be determined and to hold or otherwise deal with any investments made.
- (f) To lend and advance money or give credit on any terms and with or without security to any person, firm or company (including without prejudice to the generality of the foregoing any holding company, subsidiary or fellow subsidiary of, or any other company associated in any way with, the Company), to enter into guarantees, contracts of indemnity and suretyships of all kinds, to receive money on deposit or loan upon any terms, and to secure or guarantee in any manner and upon any terms the payment of any sum of money or the performance of any obligation by any person, firm or company (including without prejudice to the generality of the foregoing any such holding company, subsidiary, fellow subsidiary or associated company as aforesaid).
- (g) To borrow and raise money in any manner and to secure the repayment of any money borrowed, raised or owing by mortgage, charge, standard security, lien or other security upon the whole or any part of the Company's property or assets (whether present or future), including its uncalled capital, and also by a similar mortgage, charge, standard security, lien or security to secure and guarantee the performance by the Company of any obligation or liability it may undertake or which may become binding on it.
- (h) To draw, make, accept, endorse, discount, negotiate, execute and issue cheques, bills of exchange, promissory notes, bills of lading, warrants, debentures, and other negotiable or transferable instruments.
- (i) To apply for, promote, and obtain any Act of Parliament, order, or licence of the Department of Trade or other authority for enabling the Company to carry any of its objects into effect, or for effecting any modification of the Company's constitution, or for any other purpose which may seem calculated directly or indirectly to promote the Company's interests, and to oppose any proceedings or applications which may seem calculated directly or indirectly to prejudice the Company's interests.
- (j) To enter into any arrangements with any government or authority (supreme, municipal, local, or otherwise) that may seem conducive to the attainment of the Company's objects or any of them, and to obtain from any such government or authority any charters, decrees, rights, privileges or concessions which the Company may think desirable and to carry out, exercise, and comply with any such charters, decrees, rights, privileges, and concessions.
- (k) To subscribe for, take, purchase, or otherwise acquire, hold, sell, deal with and dispose of, place and underwrite shares, stocks, debentures, debenture stocks, bonds, obligations or securities issued or guaranteed by any other company constituted or carrying on business in any part of the world, and debentures, debenture stocks, bonds, obligations or securities issued or guaranteed by any government or authority, municipal, local or otherwise, in any part of the world.
- (I) To control, manage, finance, subsidise, coordinate or otherwise assist any company or companies in which the Company has a direct or indirect financial interest, to provide secretarial, administrative, technical, commercial and other services and facilities of all kinds for any such company or companies and to make payments by way of subvention or otherwise and any other arrangements which may seem desirable with respect to any business or operations of or generally with respect to any such company or companies.

- (m) To promote any other company for the purpose of acquiring the whole or any part of the business or property or undertaking or any of the liabilities of the Company, or of undertaking any business or operations which may appear likely to assist or benefit the Company or to enhance the value of any property or business of the Company, and to place or guarantee the placing of, underwrite, subscribe for, or otherwise acquire all or any part of the shares or securities of any such company as aforesaid.
- (n) To sell otherwise dispose of the whole or any part of the business or property of the Company, either together or in portions, for such consideration as the Company may think fit, and in particular for shares, debentures, or securities of any company purchasing the same.
- (o) To act as agents or brokers and as trustees for any person, firm or company, and to undertake and perform subcontracts.
- (p) To remunerate any person, firm or company rendering services to the Company either by cash payment or by the allotment to him or them of shares or other securities of the Company credited as paid up in full or in part or otherwise as may be thought expedient.
- (q) To distribute among the Members of the Company in kind any property of the Company of whatever nature.
- (r) To pay all or any expenses incurred in connection with the promotion, formation and incorporation of the Company, or to contract with any person, firm or company to pay the same, and to pay commissions to brokers and others for underwriting, placing, selling, or guaranteeing the subscription of any shares or others securities of the Company.
- To support and subscribe to charitable or public object and to support and subscribe to any institution, society, or club which may be for the benefit of the Company or its Directors or employees, or may be connected with any town or place where the Company carries on business; to give or award pensions, annuities, gratuities, and superannuation or other allowances or benefits or charitable aid and generally to provide advantages, facilities and services for any persons who are or have been Directors of, or who are or have been employed by, or who are serving or have served the Company, or any company which is a subsidiary of the Company or the holding company of the Company or a fellow subsidiary of the Company or the predecessors in business of the Company or of any such subsidiary, holding or fellow subsidiary company and to the wives, widows, children and other relatives and dependents of such persons; to make payments toward insurance including insurance for any Director, officer or Auditor against any liability as is referred to in Section 310(1) of the Act; and to set up, establish, support and maintain superannuation and other funds or schemes (whether contributory or non-contributory) for the benefit of any such persons and of their wives, widows, children and other relatives and dependants; and to set up, establish, support and maintain profit sharing or share purchase schemes for the benefit of any of the employees of the Company or of any such subsidiary, holding or fellow subsidiary company and to lend money to any such employees or to trustees on their behalf to enable any such purchase schemes to be established or maintained.
- (t) Subject to and in accordance with a due compliance with the provisions of Sections 155 to 158 (inclusive) of the Act (if and so far as such provisions shall be applicable), to give, whether directly or indirectly, any kind of financial assistance (as defined in Section 152(1)(a) of the Act) for any such purpose as is specified in Section 151(1) and/or Section 151(2) of the Act.
 - (u) To procure the Company to be registered or recognised in any part of the world.
- (v) To do all or any of the things or matters aforesaid in any part of the world and either as principals, agents, contractors or otherwise, and by or through agents, brokers, sub-contractors or otherwise and either alone or in conjunction with others.
- (w) To do all such other things as may be deemed incidental or conductive to the attainment of the Company's object or of any of the powers given to it by the Act or by this Clause.

AND so that:

- (1) None of the provisions set forth in any subclause of this Clause shall be restrictively construed but the widest interpretation shall be given to each such provision, and none of such provisions shall, except where the context expressly so requires, be in any way limited or restricted by reference to or inference from any other provision set forth in such subclause, or by reference to or inference from the terms of any other subclause of this Clause, or by reference to or inference from the name of the Company.
- (2) The word "Company" in this Clause, except where used in reference to the Company, shall be deemed to include any partnership or other body of persons, whether incorporated or unincorporated and whether domiciled in the United Kingdom or elsewhere.
- (3) In this Clause the expression "the Act" means the Companies Act 1985, but so that any reference in this Clause to any provision of the Act shall be deemed to include a reference to any statutory modification or re-enactment of that provision for the time being in force.
 - (4) The liability of the Members is limited.
 - (5) The Company's share capital is £100 divided into 100 shares of £1 each.

We, the subscribers to this Memorandum of Association, wish to be formed into a Company pursuant to this Memorandum; and I agree to take the number of shares shown opposite my name.

Signature name and ac	ldress of Subscriber	Number of shares taken by Subscriber		
<u>(Signature)</u> (Name) (Address)	Mr Andrew Sedman Brov 1 Aspen Avenue Loughborough Leicestershire	vn		
	LE11 2NJ	100		
		Total Shares Taken 100		
Dated this (18** Witness to the above S) day of (February	1989 Mitchelsen		
withess to the above o	(Name) (Address)	PAVIS LLOYD MITCHELSON		
		BARRIN ON SOAR		
		LEICS. LE12 8LY		

PRIVATE COMPANY LIMITED BY SHARES

ARTICLES OF ASSOCIATION OF ASPEN TECHNOLOGIES LIMITED

PRELIMINARY

1.

- (a) The Regulations contained in Table A in the Schedule to the Companies (Tables A to F) Regulations 1985 (SI 1985 No. 805) as amended by the Companies (Tables A to F) (Amendment) Regulations 1985 (SI 1985 No. 1052) (such Table being hereinafter called "Table A") shall apply to the Company save in so far as they are excluded or varied hereby and such Regulations (save as so excluded or varied) and the Articles hereinafter contained shall be the regulations of the Company.
- (b) In these Articles the expression "the Act" means the Companies Act 1985, but so that any reference in these Articles to any provision of the Act shall be deemed to include a reference to any statutory modification or re-enactment of that provision for the time being in force.

ALLOTMENT OF SHARES

- (a) Shares which are comprised in the authorised share capital with which the Company is incorporated shall be under the control of the Directors who may (subject to Section 80 of the Act and to paragraph (d) below) allot, grant options over or otherwise dispose of the same, to such persons, on such terms and in such manner as they think fit.
- All shares which are not comprised in the authorised share capital with which the Company is incorporated and which the Directors propose to issue shall first be offered to the Members in proportion as nearly as may be to the number of the existing shares held by them respectively unless the Company in General Meeting shall by Special Resolution otherwise direct. The offer shall be made by notice specifying the number of shares offered, and limiting a period (not being less than fourteen days) within which the offer, if not accepted, will be deemed to be declined. After the expiration of that period, those shares so deemed to be declined shall be offered in the proportion aforesaid to the persons who have, within the said period, accepted all the shares offered to them; such further offer shall be made in like terms in the same manner and limited by a like period as the original offer. Any shares not accepted pursuant to such offer or further offer as aforesaid or not capable of being offered as aforesaid accept by way of fractions and any shares released form the provisions by this Article by any such Special Resolution as aforesaid shall be under the control of the Directors, who may allot, grant options over or otherwise dispose of the same to such persons, on such terms, and in such manner as they think fit, provided that, in the case of shares not accepted as aforesaid, such shares shall not be disposed of on terms which are more favourable to the subscribers therefore than the terms on which they were offered to the Members. The foregoing provisions of this paragraph (b) shall have effect subject to Section 80 of the Act.
- (c) In accordance with Section 91(1) of the Act Sections 89(1) and 90(1) to (6) (inclusive) of the Act shall not apply to the Company.
- (d) The Directors are generally and unconditionally authorised for the purposes of Section 80 of the Act, to exercise any power of the Company to allot and grant rights to subscribe for or convert securities into shares of the Company up to the amount of the authorised share capital with which the Company is incorporated at any time or times during the period of five years from the date of incorporation and the Directors may after that period allot any shares or grant any such rights under this authority in pursuance of an offer or agreement so to do made by the Company within that period. The authority hereby given may at any time (subject to the said Section 80) be renewed, revoked or varied by Ordinary Resolution of the Company in General Meeting.

SHARES

- 3. The lien conferred by Clause 8 in Table A shall attach also to fully paid-up shares, and the Company shall also have a first and paramount lien on all shares, whether fully paid or not, standing registered in the name of any person indebted or under liability to the Company, whether he shall be the sole registered holder thereof or shall be one of two or more joint holders, for all moneys presently payable by him or his estate to the Company. Clause 8 in Table A shall be modified accordingly.
- 4. The liability of any Member in default in respect of a call shall be increased by the addition at the end of the first sentence of Clause 18 in Table A of the words "and all expenses that may have been incurred by the Company by reason of such non payment".

GENERAL MEETINGS AND RESOLUTIONS

5.

- (a) Every notice convening a General Meeting shall comply with the provisions of Section 372(3) of the Act as to giving information to Members in regard to their right to appoint proxies; and notices of and other communications relating to any General Meeting which any Member is entitled to receive shall be sent to the Directors and to the Auditors for the time being of the Company.
- (b) No business shall be transacted at any General Meeting unless a quorum is present. Subject to paragraph (c) below two persons entitled to vote upon the business to be transacted, each being a Member or a proxy for a Member or a duly authorised representative of a corporation, shall be a quorum.
- (c) If and for so long as the Company has only one Member, that Member present in person or by proxy or if that Member is a corporation by a duly authorised representative shall be a quorum.
- (d) If a quorum is not present within half an hour from the time appointed for a General Meeting the General Meeting shall stand adjourned to the same day in the next week at the same time and place or to such other day and at such other time and place as the Directors may determine; and if at the adjourned General Meeting a quorum is not present within half an hour from the time appointed therefor such adjourned General Meeting shall be dissolved.
- (e) Clauses 40 and 41 in Table A shall not apply to the Company.

(a) If and for so long as the Company has only one Member and that Member takes any decision which is required to be taken in a General Meeting or by means of a written resolution, that decision shall be as valid and effectual as if agreed by the Company in General Meeting save that this paragraph shall not apply to resolutions passed pursuant to Sections 303 and 391 of the Act.

(b) Any decision taken by a sole Member pursuant to paragraph (a) above shall be recorded in writing and delivered by that Member to the Company for entry in the Company's Minute Book.

APPOINTMENT OF DIRECTORS

- (a) Clause 64 in Table A shall not apply to the Company.
- (b) The maximum number and minimum number respectively of the Directors may be determined from time to time by Ordinary Resolutions in General Meeting of the Company. Subject to and in default of any such determination there shall be no maximum number of Directors and the minimum number of Directors shall be one. Whensoever the minimum number of Directors shall be one, a sole Director shall have authority to exercise all the powers and discretions by Table A and by these Articles expressed to be vested in the Directors generally, and Clause 89 in Table A shall be modified accordingly.
- (c) The Directors shall not be required to retire by rotation and Clauses 78 to 80 (inclusive) in Table A shall not apply to the Company.
 - (d) No person shall be appointed a Director at any General Meeting unless either:
 - (i) he is recommended by the Directors; or
 - (ii) not less than fourteen nor more than thirty-five clear days before the date appointed for the General Meeting, notice signed by a Member qualified to vote at the General Meeting has been given to the Company of the intention to propose that person for appointment, together with notice signed by that person of his willingness to be appointed.
- (e) Subject to paragraph (d) above, the Company may by Ordinary Resolution in a General Meeting appoint any person who is willing to act to be a Director, either to fill a vacancy or as an additional Director.

- (f) The Directors may appoint a person who is willing to act to be a Director, either to fill a vacancy or as an additional Director, provided that the appointment does not cause the number of Directors to exceed any number determined in accordance with paragraph (b) above as the maximum number of Directors and for the time being in force.
- (g) In any case where as the result of the death of a sole Member of the Company the Company has no Members and no Directors the personal representative of such deceased Member shall have the right by notice in writing to appoint a person to be a Director of the Company and such appointment shall be as effective as if made by the Company in General Meeting pursuant to paragraph (e) of this Article.

BORROWING POWERS

8

The Directors may exercise all the powers of the Company to borrow money without limit as to amount and upon such terms and in such manner as they think fit, and subject (in the case of any security convertible into shares) to Section 80 of the Act to grant any mortgage, charge or standard security over its undertaking, property and uncalled capital or any part thereof, and to issue debentures, debenture stock, and other securities whether outright or as security for any debt, liability or obligation of the Company or of any third party.

ALTERNATE DIRECTORS

9

- (a) An alternate Director shall not be entitled as such to receive any remuneration from the Company, save that he may be paid by the Company such part (if any) of the remuneration otherwise payable to his appointor as such appointor may by notice in writing to the Company from time to time direct, and the first sentence of Clause 66 in Table A shall be modified accordingly.
- (b) A Director, or any such other person as is mentioned in Clause 65 in Table A may act as an alternate Director to represent more than one Director, and as alternate Director shall be entitled at any meeting of the Directors or of any committee of the Directors to one vote for every Director whom he represents in addition to his own vote (if any) as a Director, but he shall count as only one for the purpose of determining whether a quorum is present.

GRATUITIES AND PENSIONS

10.

- (a) The Directors may exercise the powers of the Company conferred by Clause 3(ii)(s) of the Memorandum of Association of the Company and shall be entitled to retain any benefits received by them or any of them by reason of the exercise of any such powers.
 - (b) Clause 87 in Table A shall not apply to the Company.

PROCEEDINGS OF DIRECTORS

11.

- (a) A Director may vote at any meeting of the Directors or at any committee of the Directors, on any resolution, notwithstanding that it in any way concerns or relates to a matter in which he has, directly or indirectly, any kind of interest whatsoever, and if he shall vote on any such resolution as aforesaid his vote shall be counted; and in relation to any such resolution as aforesaid he shall (whether or not he shall vote on the same) be taken into account in calculating the quorum present at the meeting.
 - (b) Clauses 94 to 97 (inclusive) in Table A shall not apply to the Company.

THE SEAL

- (a) If the Company has a seal it shall only be used with the authority of the Directors or of a committee of Directors. The Directors may determine who shall sign any instrument to which the seal is affixed and unless otherwise so determined it shall be signed by a Director and by the Secretary or second Director. The obligation under Clause 6 of Table A relating to the sealing of share certificates shall apply only if the Company has a seal. Clause 101 of Table A shall not apply to the Company.
- (b) The Company may exercise the powers conferred by Section 39 of the Act with regard to having an official seal for use abroad, and such powers shall be vested in the Directors.

INDEMNITY

13.

- (a) Every Director or other officer or Auditor of the Company shall be indemnified out of the assets of the Company against all losses or liabilities which he may sustain or incur in or about the execution of the duties in his office or otherwise in relation thereto, including any liability incurred by him in defending any proceedings, whether civil or criminal, or in connection with any application under Section 144 or Section 727 of the Act in which relief is granted to him by the Court and no Director or other officer shall be liable for any loss damage or misfortune which may happen to or be incurred by the Company in the execution of the duties of his office or in relation thereto. But this Article shall only have effect in so far as its provisions are not avoided by Section 310 of the Act.
- (b) The Directors shall have power to purchase and maintain for any Director, officer or auditor of the Company insurance against any such liability as is referred to in Section 310(1) of the Act.
 - (c) Clause 118 in Table A shall not apply to the Company.

TRANSFER OF SHARES

- (a) The Directors may in their absolute discretion and without assigning any reason therefore decline to register any transfer which would otherwise be permitted under the succeeding provisions of this Article.
 - (b) The right to transfer shares in the Company shall be subject to the following restrictions:
 - (i) Before requiring the Company to register a transfer of any shares, the person whether a Member of the Company or not, proposing to transfer them ('the proposing transferor') shall give a notice in writing ('a transfer notice') to the Company that he desires to transfer such shares, and the transfer notice shall constitute the Company his agent for the sale of all (but not a part only) of the shares specified in the notice to any Member at the prescribed price (as defined below). A transfer notice once received by the Company shall not be revocable without the prior consent of the Directors;
 - (ii) if within a period of one month after receiving a transfer notice the Company finds Members ('the purchasers') willing to purchase all the shares specified in the transfer notice, and gives written notice of the fact to the proposing transferor he shall be bound upon payment of the prescribed price to transfer those shares to the respective purchasers of them.;
 - (iii) every notice given by the Company under the preceding paragraph stating that it has found a purchaser for any shares shall state the name and address to the purchaser and the number of shares which he has agreed to purchase, and shall be accompanied by appropriate instruments of transfer for execution by the proposing transferor, and the purchase shall be completed at a place and time to be appointed by the Company, not being more than 28 days after the date on which such notice was given by the Company. For the purpose of determining the right to any distribution by the Company, the proposing transferor shall be deemed to have sold such shares on the date of the notice so given by the Company;
 - (iv) if the proposing transferor after having become bound to transfer any shares to a purchaser, fails to do so, the Directors may authorise some person to sign an instrument of transfer on behalf of the proposing transferor in favour of the purchaser, and the Company may receive the purchase money, and shall at that time cause the name of the purchaser to be entered in the register as the holder of the shares and shall hold the purchase money in trust for the proposing transferor. The receipt of the Company for the purchase money shall be a good discharge to the purchaser, who shall not be bound to see to its application; and after his name has been entered in the register the validity of the proceedings shall not be questioned by any person;

- (v) if within a period of 28 days after receiving a transfer notice ('the prescribed period') the Company shall not find purchasers for all the shares specified in the transfer notice, and gives notice in writing to that effect to the proposing transferor, or if the Company within the prescribed period gives to the proposing transferor notice in writing that it has no prospect of finding such purchasers, the proposing transferor shall be at liberty, until the expiration of four months after the end of the prescribed period, to transfer all or any of the shares specified in the transfer notice to any person and at any price, or by way of gift; provided that, if the Directors shall so resolve, the Company may when giving notice under this paragraph inform the proposing transferor that the Companies Act 1985, as soon as practicable purchase all the shares specified in the transfer notice at the prescribed price, and such notice shall be binding upon the Company and the proposing transferor, who shall respectively take all steps within their power for carrying such purchase into effect.
- (vi) if within one month after the receipt by the proposing transferor of a notice given by the Company under paragraph 14(b)(ii) of this Article he shall have agreed with the purchaser or purchasers a price per share as the fair value of any shares, then that price shall be the prescribed price for those shares. For any other shares the prescribed price shall be determined by the auditors for the time being of the Company or (if the proposing transferor shall so require) by some other chartered accountant to be nominated by the President for the time being of the Institute of Chartered Accountants in England and Wales, whose determination in either case shall be conclusive; and in fixing the prescribed price they or he shall have power to determine how the costs of fixing it shall be borne;
- (vii) all shares comprised in any transfer notice shall be offered by the Company in the first instance for sale at the prescribed price to all Members holding shares of the same class as those so comprised (other than the proposing transferor) on the terms that in case of competition the shares so offered shall be sold to the Members accepting the offer in proportion (as nearly as may be) to their existing holdings of such shares. All offers of shares under this paragraph shall be made in writing and sent by prepaid post to the Members at their respective registered addresses and shall limit a time (not being less then 21 days) within which the offer must be accepted or in default will be treated as declined.
- (c) If any Member is adjudged bankrupt, his trustee in bankruptcy shall be bound immediately to give the Company a transfer notice in respect to all the shares registered in the name of the bankrupt Member as sole holder, and if no such transfer notice is given within one month of the bankruptcy the trustee in bankruptcy shall be deemed to have given it at the end of that period, and the said provisions shall have effect accordingly.

Loughborough Leicestershire LE11 2NJ	
Dated this (D. L. Mitchelin
(Name) (Address)	DAVID LLOYD MITCHELSON 17 SOUTH ST. BARROD ON SOAR

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Names and Addresses of Subscribers

Mr Andrew Sedman Brown

1 Aspen Avenue

(Signature) (Name)

(Address)