Company Registered No: 03715304

**RBS HOTEL DEVELOPMENT COMPANY LIMITED** 

**DIRECTORS' REPORT AND FINANCIAL STATEMENTS** 

For the year ended 31 December 2011

TUESDAY

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Group Secretariat
The Royal Bank of Scotland Group plc
PO Box 1000
Gogarburn
Edinburgh
EH12 1HQ

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# **OFFICERS AND PROFESSIONAL ADVISERS**

**DIRECTORS** 

A R Aitken

S B Eighteen R D Hook R Sivaraman

**SECRETARY:** 

**RBS Secretarial Services Limited** 

**REGISTERED OFFICE:** 

135 Bishopsgate

London EC2M 3UR

**AUDITOR:** 

Deloitte LLP

Hill House

1 Little New Street

London EC4A 3TR

Registered in England and Wales

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#### **DIRECTORS' REPORT**

The directors of RBS Hotel Development Company Limited ("the Company") present their report and the audited financial statements for the year ended 31 December 2011

#### **ACTIVITIES AND BUSINESS REVIEW**

#### Principal activity

The principal activity of the Company continues to be that of a financing Company

The Company is a subsidiary of The Royal Bank of Scotland Group plc ("the Group") which provides the Company with direction and access to all central resources it needs and determines policies in all key areas such as finance, risk, human resources or environment. For this reason, the directors believe that performance indicators specific to the Company are not necessary or appropriate for an understanding of the development, performance or position of the business. The annual reports of The Royal Bank of Scotland Group review these matters on a group basis. Copies can be obtained from Group Secretariat, RBS Gogarburn, Edinburgh EH12 1HQ, the Registrar of Companies or through the Group's website at rbs com.

#### **Business review**

The directors are satisfied with the Company's performance in the year. The Company will be guided by its immediate parent company in seeking further opportunities for growth.

#### Financial performance

The Company's financial performance is presented in the Statement of Comprehensive Income on page 7. The profit before tax for the year was £3,215 (2010 £8,845). The retained profit for the year was £2,363 (2010 £6,368).

At the end of the year, the balance sheet showed total assets of £735,914 (2010 £1,204,037)

## **Dividends**

The directors do not recommend payment of a dividend (2010 £nil)

#### Principal risks and uncertainties

The Company's financial risk management objectives and policies regarding the use of financial instruments are set out in note 9 to these financial statements

#### Going concern

The Company's business activities, together with the factors likely to affect its future development, performance and financial position are outlined above. The financial position of the Company, its cash flows and liquidity position are set out in the financial statements.

The directors, having a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future, have prepared the financial statements on a going concern basis

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## **DIRECTORS' REPORT (continued)**

#### **DIRECTORS AND SECRETARY**

The present directors and secretary, who have served throughout the year except where noted below, are listed on page 1

From 1 January 2011 to date the following changes have taken place

Directors	Appointed	Resigned
R D Hook	04 August 2011	-
D A Duke	-	03 August 2011
J M Goddard	-	26 January 2012
Secretary		
R E Fletcher		27 April 2012
RBS Secretarial Services Limited	27 April 2012	•

#### **DIRECTORS' RESPONSIBILITIES STATEMENT**

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare a directors' report and financial statements for each financial year and the directors have elected to prepare them in accordance with International Financial Reporting Standards (IFRS) as adopted by the European Union (EU) Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs at the end of the year and the profit for the financial year of the Company In preparing these financial statements, under International Accounting Standard (IAS) 1, the directors are required to

- select suitable accounting policies and then apply them consistently,
- present information, including accounting policies, in a manner that provides relevant, reliable, comparable and understandable information,
- provide additional disclosures when compliance with the specific requirements in IFRS are insufficient to enable users to understand the impact of particular transactions, other events and conditions of the entity's financial position and performance, and
- make an assessment of the Company's ability to continue as a going concern

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the Directors' Report and financial statements comply with the requirements of the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# **POST BALANCE SHEET EVENTS**

There have been no significant events between the year end and the date of approval of the financial statements which would require a change or additional disclosure in the financial statements

#### **DISCLOSURE OF INFORMATION TO AUDITOR**

Each of the directors at the date of approval of this report confirms that

- so far as they are aware there is no relevant audit information of which the Company's auditor is unaware, and
- the director has taken all the steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the Company's auditor is aware of that information

This confirmation is given and shall be interpreted in accordance with the provisions of section 418 of

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# **DIRECTORS' REPORT (continued)**

the Companies Act 2006

# **AUDITOR**

Deloitte LLP have expressed their willingness to continue in office as auditor

Approved by the Board of Directors and signed on behalf of the Board

A R Aitken Director

2012

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF RBS HOTEL DEVELOPMENT COMPANY LIMITED

We have audited the financial statements of RBS Hotel Development Company Limited ('the Company') for the year ended 31 December 2011, which comprise the Statement of Comprehensive Income, the Balance Sheet, the Statement of Changes in Equity the Cash Flow Statement and the related notes 1 to 14. The financial reporting framework that has been applied in their preparation is applicable law and International Financial Reporting Standards (IFRS) as adopted by the European Union

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed

# Respective responsibilities of directors and auditor

As explained more fully in the Directors' Responsibilities Statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland) Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors

#### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the Company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the directors, and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the annual report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### **Opinion on financial statements**

In our opinion the financial statements

- give a true and fair view of the state of the Company's affairs as at 31 December 2011 and of its profit for the year then ended,
- · have been properly prepared in accordance with IFRS as adopted by the European Union, and
- have been prepared in accordance with the requirements of the Companies Act 2006

# Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF RBS HOTEL DEVELOPMENT COMPANY LIMITED (continued)

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- · certain disclosures of directors' remuneration specified by law are not made, or
- · we have not received all the information and explanations we require for our audit

Simon Hardy, FCA

(Senior Statutory Auditor)

for and on behalf of Deloitte LLP

Chartered Accountants and Statutory Auditor,

London, United Kingdom

29 June 2012

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# STATEMENT OF COMPREHENSIVE INCOME For the year ended 31 December 2011

		2011	2010
Continuing operations	Notes	£	£
Non-operating income	3	3,215	8,845
Profit before tax		3,215	8,845
Taxation charge	4	(852)	(2,477)
Profit and total comprehensive income for the year		2,363	6,368

The accompanying notes form an integral part of these financial statements

# BALANCE SHEET As at 31 December 2011

		2011	2010
	Notes	£	£
Assets			
Loans and receivables	5	735,426	550,000
Cash at bank	6	488	654,037
Total assets		735,914	1,204,037
Liabilities			
Trade and other payables	8	658,565	1,127,426
Current taxation		852	2,477
Total liabilities	-	659,417	1,129,903
Equity			
Share capital	11	100	100
Retained earnings		76,397	74,034
Total equity		76,497	74,134
Total liabilities and equity	_	735,914	1,204,037

The accompanying notes form an integral part of these financial statements

The financial statements were approved by the Board of Directors on 2% UNE 2012 and signed on its behalf by

A R Aitken Director

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# STATEMENT OF CHANGES IN EQUITY For the year ended 31 December 2011

•	Share capital £	Retained earnings £	Total £
At 1 January 2010	100	67,666	67,766
Profit for the year	-	6,368	6,368
At 31 December 2010	100	74,034	74,134
Profit for the year	*	2,363	2,363
At 31 December 2011	100	76,397	76,497

Total comprehensive income for the year of £2,363 (2010 £6,368) was wholly attributable to the owners of the Company

The accompanying notes form an integral part of these financial statements

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# CASH FLOW STATEMENT For the year ended 31 December 2011

	2011	2010
NotesNotes	£	£
Operating activities		
Profit for the year before tax	3,215	8,845
Adjustments for		
Interest received	(3,215)	(8,845)
Operating cash flows before movements in working capital	•	-
Net movement in trade and other payables	(468,861)	(2,158,438)
Net cash used in operating activities before tax	(468,861)	(2,158,438)
Tax paid	(2,477)	(3,021)
Net cash used in operating activities	(471,338)	(2,161,459)
Cash flows from investing activities		
Interest received	3,215	8,845
Net cash flows from investing activities	3,215	8,845
Net decrease in cash and cash equivalents	(468,123)	(2,152,614)
Cash and cash equivalents at beginning of year	1,204,037	3,356,651
Cash and cash equivalents at end of year 7	735,914	1,204,037

The accompanying notes form an integral part of these financial statements

#### NOTES TO THE FINANCIAL STATEMENTS `

#### 1. Accounting policies

## a) Presentation of financial statements

The accounts are prepared on a going concern basis and in accordance with IFRS issued by the International Accounting Standards Board (IASB) and interpretations issued by the International Financial Reporting Interpretations Committee of the IASB as adopted by the EU (together IFRS)

The financial statements are prepared on the historical cost basis

The Company's financial statements are presented in sterling which is the functional currency of the Company

The Company is incorporated in the Great Britain and registered in England and Wales The Company's financial statements are presented in accordance with the Companies Act 2006

#### Adoption of new and revised standards

There are a number of changes to IFRS that were effective from 1 January 2011 They have had no material effect on the Company's financial statements for the year ended 31 December 2011

#### b) Foreign currencies

Transactions in foreign currencies are translated into sterling at the foreign exchange rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date.

#### c) Revenue recognition

Interest income on financial assets that are classified as loans and receivables, available-for-sale or held-to-maturity and interest expense on financial liabilities other than those at fair value through profit or loss are determined using the effective interest method. The effective interest method is a method of calculating the amortised cost of a financial asset or financial liability (or group of financial assets or liabilities) and of allocating the interest income or interest expense over the expected life of the asset or liability. The effective interest rate is the rate that exactly discounts estimated future cash flows to the instrument's initial carrying amount. Calculation of the effective interest rate takes into account fees payable or receivable, that are an integral part of the instrument's yield, premiums or discounts on acquisition or issue, early redemption fees and transaction costs. All contractual terms of a financial instrument are considered when estimating future cash flows.

#### d) Taxation

Income tax expense or income, comprising current tax and deferred tax, is recorded in the income statement except income tax on items recognised outside profit or loss which is credited or charged to other comprehensive income or to equity as appropriate

Current tax is income tax payable or recoverable in respect of the taxable profit or loss for the year arising in income or in equity. Provision is made for current tax at rates enacted or substantively enacted at the balance sheet date.

# e) Financial assets

On initial recognition, financial assets are classified into held-to-maturity investments, loans and receivables, held-for-trading, designated as at fair value through profit or loss, or available-for-sale financial assets

#### Loans and receivables

Non-derivative financial assets with fixed or determinable repayments that are not quoted in an active market are classified as loans and receivables, except those that are classified as available-for-sale or as held-for-trading, or designated as at fair value through profit or loss. Loans and receivables are initially recognised at fair value plus directly related transaction costs. They are subsequently measured at amortised cost using the effective interest method less any impairment losses.

#### 1. Accounting policies (continued)

#### f) Financial liabilities

On initial recognition financial liabilities are classified as amortised cost

#### **Amortised cost**

Other than derivatives, which are recognised and measured at fair value, all other financial liabilities are measured at amortised cost using the effective interest method (see accounting policy c)

## g) Cash and cash equivalents

In the Cash Flow Statement, cash and cash equivalents comprises cash and demand deposits with banks together with short-term highly liquid investments that are readily convertible to known amounts of cash and subject to insignificant risk of change in value

#### h) Accounting developments

The IASB issued IFRS 9 'Financial Instruments' in November 2009 simplifying the classification and measurement requirements in IAS 39 'Financial Instruments' Recognition and Measurement' in respect of financial assets. The standard reduces the measurement categories for financial assets to two fair value and amortised cost. A financial asset is classified on the basis of the entity's business model for managing the financial asset and the contractual cash flow characteristics of the financial asset. Only assets with contractual terms that give rise to cash flows on specified dates that are solely payments of principal and interest on the principal amount outstanding and which are held within a business model whose objective is to hold assets in order to collect contractual cash flows are classified as amortised cost. All other financial assets are measured at fair value. Changes in the value of financial assets measured at fair value are generally taken to profit or loss.

In October 2010, IFRS 9 was updated to include the classification and measurement of liabilities. It is not markedly different from IAS 39 except for liabilities measured at fair value where the movement is due to changes in credit rating of the preparer it is recognised not in profit or loss but in other comprehensive income.

The standard is effective for annual periods beginning on or after 1 January 2015, early application is permitted

This standard makes major changes to the framework for the classification and measurement of financial assets and will have a significant effect on the Company's financial statements. The changes relating to the classification and measurement of liabilities carried at fair value will have a less significant effect on the Company. The Company is assessing these impacts which are likely to depend on the outcome of the other phases of IASB's IAS 39 replacement project.

The IASB issued an amendment to IAS 12 'Income Taxes' in December 2010 to clarify that recognition of deferred tax should have regard to the expected manner of recovery or settlement of the asset or liability. The amendment and consequential withdrawal of SIC 21 'Deferred Tax Recovery of Underlying Assets', effective for annual periods beginning on or after 1 January 2012, is not expected to have a material effect on the Company.

In May 2011, the IASB issued six new or revised standards

IFRS 10 Consolidated Financial Statements which replaces SIC-12 Consolidation - Special Purpose Entities and the consolidation elements of the existing IAS 27 Consolidated and Separate Financial Statements. The new standard adopts a single definition of control a reporting entity controls another entity when the reporting entity has the power to direct the activities of that other entity to generate returns for the reporting entity.

IAS 27 Separate Financial Statements which comprises those parts of the existing IAS 27 that dealt with separate financial statements

IFRS 11 Joint Arrangements which supersedes IAS 31 Interests in Joint Ventures IFRS 11 distinguishes between joint operations and joint ventures. Joint operations are accounted for by the investor recognising its assets and liabilities including its share of any assets held and liabilities incurred jointly and its share of revenues and costs. Joint ventures are accounted for in the investor's consolidated accounts using the equity method.

#### 1. Accounting policies (continued)

#### h) Accounting developments (continued)

IAS 28 Investments in Associates and Joint Ventures covers joint ventures as well as associates, both must be accounted for using the equity method. The mechanics of the equity method are unchanged.

IFRS 12 Disclosure of Interests in Other Entities covers disclosures for entities reporting under IFRS 10 and IFRS 11 replacing those in IAS 28 and IAS 27 Entities are required to disclose information that helps financial statement readers evaluate the nature, risks and financial effects associated with an entity's interests in subsidiaries, in associates and joint arrangements and in unconsolidated structured entities

IFRS 13 Fair Value Measurement which sets out a single IFRS framework for defining and measuring fair value and requiring disclosures about fair value measurements

These standards are effective for annual periods beginning on or after 1 January 2013 Earlier application is permitted. The Group is reviewing the standards to determine their effect on the Group's financial reporting.

In June 2011, the IASB issued amendments to two standards

Amendments to IAS 1 Presentation of Items of Other Comprehensive Income that require items that will never be recognised in profit or loss to be presented separately in other comprehensive income from those that are subject to subsequent reclassification

Amendments IAS 19 Employee Benefits - these require the immediate recognition of all actuarial gains and losses eliminating the 'corridor approach', interest cost to be calculated on the net pension liability or asset at the appropriate corporate bond rate, and all past service costs to be recognised immediately when a scheme is curtailed or amended

These amendments are effective for annual periods beginning on or after 1 July 2012 and 1 January 2013 respectively Earlier application is permitted. The Company is reviewing the amendments to determine their effect on the Company's financial reporting.

# 2. Operating expenses

None of the directors received any emoluments from the Company for their services to the Company in the year ended 31 December 2011 (2010: £nil)

None of the directors had any material interest in any contract of significance in relation to the business of the Company in the year ended 31 December 2011 (2010 £nil)

The Company did not have any employees during the current year (2010 none)

The auditor's remuneration of £7,000 (2010 £5,000) for statutory audit work for the Company was borne by The Royal Bank of Scotland plc

# 3. Non-operating income

	2011	2010
	£	£
Interest receivable from Group undertakings	3,215	8,845

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# NOTES TO THE FINANCIAL STATEMENTS (continued)

## 4. Taxation

	2011	2010
	£	£
UK corporation tax charge for the year	852	2,477
Under/(over) provision in respect of prior periods	-	-
Tax charge for the year	852	2,477

The actual tax charge matches with the expected tax charge computed by applying the approximate blended rate of UK corporation tax of 26 5% (2010 28%)

The changes to tax rates and capital allowances proposed in the Budget on 22 June 2010, 23 March 2011 and 21 March 2012 are not expected to have a material effect on the company

#### 5 Loans and receivables

	2011 £	2010
Deposits with banks – Group	735,426	£ 550,000
6 Cash at bank		
	2011	2010
	£	£
Cash at bank – Group	488	654,037
7. Cash and cash equivalents		
	2011	2010
	£	£
Loans and receivables (note 5)	735,426	550,000
Cash at bank (note 6)	488	654,037
	735,914	1,204,037
8. Trade and other payables		
	2011	2010
	£	£
Accruals	658,565	1,127,426

## 9. Financial instruments

The following tables analyse the Company's financial assets and liabilities in accordance with the categories of financial instruments in IAS 39 "Financial Instruments, Recognition and Measurement" Assets and liabilities outside the scope of IAS 39 are shown separately

			Non financial	
	Loans and	At amortised	assets/	
	receivables	cost	liabilities	Total
2011	£	£	£	£
Assets				
Loans and receivables	735,426	•	-	735,426
Cash at bank	488	<u>-</u>	-	488
	735,914	-	-	735,914
Liabilities			_	
Trade and other payables	-	658,565	-	658,565
Current taxation	-	-	852	852
	-	658,565	852	659,417
Equity				76,497
			_	735,914
			Non financial	
	Loans and	At amortised	assets/	
	receivables	cost	liabilities	Total
2010	£	£	£	£
Assets				
Loans and receivables	550,000	-	-	550,000
Cash at bank	654,037	-	-	654,037
-	1,204,037	-	-	1,204,037
Liabilities			_	<del> </del>
Trade and other payables		1,127,426	-	1,127,426
	-	1,121,720		
Current taxation	-	-	2,477	
Current taxation		1,127,426	2,477 2,477	2,477 1,129,903
Current taxation  Equity	<u> </u>	<u>-</u>		2,477

There are no material differences between the carrying value and the fair value of the financial instruments

## 10. Risk management

The principal risks associated with the Company are as follows

#### Market risk

Market risk is the potential for loss as a result of adverse changes in risk factors including interest rates, foreign currency and equity prices together with related parameters such as market volatilities

None of the Company's assets present in the balance sheet as at 31 December 2011 are subject to market risk (2010 £nil)

#### Interest rate risk

Interest rate risk arises where assets and liabilities have different repricing maturities

The financial liabilities of the Company consist of amounts due to Group undertakings and third party trade payables. The amounts due to Group undertakings do not have any significant interest rate risk as they are due primarily on demand. The third party trade payables do not have any significant interest rate risk as the Company follows the policy and practice on payment of creditors determined by the Group as detailed in the Directors' Report.

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# NOTES TO THE FINANCIAL STATEMENTS (continued)

#### 10. Risk management (continued)

#### Currency risk

The Company has no currency risk as all transactions and balances are denominated in Sterling

#### Credit risk

The objective of credit risk management is to enable the Company to achieve appropriate risk versus reward performance whilst maintaining credit risk exposure in line with approved appetite for the risk that customers will be unable to meet their obligations to the Company

The key principles of the Group's Credit Risk Management Framework are set out below

- · Approval of all credit exposure is granted prior to any advance or extension of credit
- An appropriate credit risk assessment of the customer and credit facilities is undertaken prior to
  approval of credit exposure. This includes a review of, amongst other things, the purpose of
  credit and sources of repayment, compliance with affordability tests, repayment history, capacity
  to repay, sensitivity to economic and market developments and risk-adjusted return.
- Credit risk authority is dictated by the Board and specifically granted in writing to all individuals involved in the granting of credit approval. In exercising credit authority, the individuals act independently of any related business revenue origination.
- All credit exposures, once approved, are effectively monitored and managed and reviewed periodically against approved limits. Lower quality exposures are subject to a greater frequency of analysis and assessment.

The Company's exposure to credit risk is not considered to be significant as the credit exposures are with Group companies (see Note 5). At 31 December 2011 there were no outstanding or impaired loans due to the Company (2010 £nil).

#### Liquidity risk

Liquidity risk is the risk that the Company is unable to meet its obligations as they fall due. Liquidity risk is mitigated by the routine monitoring of key management information.

Liquidity risk arises where assets and liabilities have different contractual maturities

Management focuses on both overall balance sheet structure and the control, within prudent limits, of risk arising from the mismatch of maturities across the balance sheet and from undrawn commitments and other contingent obligations. It is undertaken within limits and other policy parameters set by Group Asset and Liability Management Committee (GALCO)

#### 11. Share capital

	2011 £	2010 £
Authorised 100 Ordinary Shares of £1	100	100
Allotted, called up and fully paid. 100 Ordinary Shares of £1	100	100

The Company has one class of Ordinary Shares which carry no right to fixed income Holders of the Ordinary Shares have the right to receive notice of, to attend and to vote in respect of any resolution of the Company Each Ordinary Share carries an equal entitlement to receive dividends out of the funds of the Company that are legally available for distribution

#### 12 Capital resources

The Company's capital consists of equity comprising issued share capital and retained earnings. The Company is a member of The Royal Bank of Scotland group of companies which has regulatory disciplines over the use of capital. In the management of capital resources, the Company is governed by the Group's policy which is to maintain a strong capital base, it is not separately regulated. The Group has complied with the FSA's capital requirements throughout the year.

#### 13. Related parties

#### **UK Government**

On 1 December 2008, the UK Government through HM Treasury became the ultimate controlling party of The Royal Bank of Scotland Group plc The UK Government's shareholding is managed by UK Financial Investments Limited, a company wholly owned by the UK Government As a result, the UK Government and UK Government controlled bodies became related parties of the Company

Transactions between the Company, and the UK Government and UK Government controlled bodies, consisted solely of corporation tax, which is separately disclosed in Note 4

#### **Group undertakings**

The Company's ultimate holding company is The Royal Bank of Scotland Group plc, a company incorporated in Great Britain and registered in Scotland. Its immediate parent is National Westminster Bank Plc, a company incorporated in Great Britain and registered in England and Wales.

As at 31 December 2011, The Royal Bank of Scotland Group plc heads the largest group in which the Company is consolidated and National Westminster Bank Plc heads the smallest group in which the Company is consolidated. Copies of the consolidated accounts of both companies may be obtained from The Secretary, The Royal Bank of Scotland Group plc, Gogarburn, PO Box 1000, Edinburgh EH12 1HQ

The Company was party to various transactions with The Royal Bank of Scotland plc These transactions were entered into on an arm's length basis unless stated otherwise

The income statement impact for the year ended 31 December 2011 is set out in the tables below

	2011	2010
The Royal Bank of Scotland Plc.	£	£
Non-operating income	3,215	8,845
Balances with Group companies as at 31 December 201	1 are set out in the below table	
	2011	2010
The Royal Bank of Scotland Plc.	2011 £	2010 £

#### **Capital Support Deed**

The Company, together with other members of the Group, is party to a capital support deed (CSD) Under the terms of the CSD, the Company may be required, if compatible with its legal obligations, to make distributions on, or repurchase or redeem, its Ordinary Shares. The amount of this obligation is limited to the Company's immediately accessible funds or assets, rights, facilities or other resources that, using best efforts, are reasonably capable of being converted to cleared, immediately available funds (the Company's available resources) together with any amounts distributed to it by its subsidiaries pursuant to the CSD. The CSD also provides that, in certain circumstances, funding received by the Company from other parties to the CSD becomes immediately repayable, such repayment being limited to the Company's available resources.

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# **NOTES TO THE FINANCIAL STATEMENTS (continued)**

## 13. Related parties (continued)

## Key management

The Company is a subsidiary of The Royal Bank of Scotland Group plc whose policy is for companies to bear the costs of their full time staff. The time and costs of executives and other staff who are primarily employed by the Group are not specifically recharged. However, the Group recharges subsidiaries for management fees which include an allocation of certain staff and administrative support costs.

In the Company and the Group, key management comprise directors of the Company and members of the Group Executive Management Committee The emoluments of the directors of the Company are met by the Group

The directors of the Company do not receive remuneration for specific services provided to the Company

#### 14. Post balance sheet events

There have been no significant events between the year end and the date of approval of the financial statements which would require a change or additional disclosure in the financial statements