Registered number: 03713113

# 1948 GROUP LIMITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

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# **COMPANY INFORMATION**

**Directors** 

Mr L J Ray Mrs L Ray Mr S Ray Mr W Ray

Registered number

03713113

Registered office

Henwood House Henwood Ashford Kent TN24 8DH

**Trading Address** 

Charles Anthony House

Manston Road Margate Kent CT9 4JW

Independent auditors

Magee Gammon Corporate Limited

Chartered Accountants & Statutory Auditors

Henwood House

Henwood Ashford Kent TN24 8DH

**Bankers** 

Handelsbanken plc

4th Floor

Riverside House 40-46 High Street

Maidstone Kent ME14 1JH

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### GROUP STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMBER 2020

#### Introduction

The directors present their strategic report for the group for the year ended 31st December 2020.

#### **Business review**

Group results for the year, after elimination of intra-group transactions reflects a pre-tax profit of £1,274,429 for the year, achieved on consolidated turnover of £27,121,630. This compares with £1,836,592 and £33,402,231 respectively reflected in the previous year.

The results of the company show a pre-tax profit of £3,059,131 for the year compared to last year's profit of £2,188,642 as a result of a substantial increase in investment income from subsidiaries. Rental income has decreased upon the level achieved in the comparative year, being £929,006 compared with £1,134,735 for 2019. Turnover mainly comprises rental income received from D.D.S (Demolition) Limited and Thanet Waste Services Limited, wholly owned subsidiaries of the company.

During the previous financial year, Reco Ready Mix Limited, a wholly owned subsidiary of Thanet Waste Services Limited, commenced trading and there was the addition of another subsidiary company, Recomix Limited within the group, although this company has remained dormant.

The group has had a successful year of trading. Development of premises owned and further investment in fixed assets have been made during the year, which will hopefully help facilitate further growth of the trading subsidiaries.

#### Principal risks and uncertainties

The management of the business and the execution of the group's strategy are subject to a number of risks.

Risks are formally reviewed by the board and appropriate processes put in place to monitor and mitigate them. If more than one event occurs, it is possible that the overall effect of such events would compound the possible adverse effects on the group. The key business risks affecting the group are set out as follows:

### Competition

Although the company is not directly exposed to competition, the group operates in a competitive market particularly with regard to pricing and service. This results not only in downward pressure on margins but also the risk of not attracting new contracts. In order to mitigate the risk each company's management regularly review results of the company throughout the year and try to address any factors identified that have arisen which are considered inefficient or could impact upon results further if changes are not made.

#### Employee skills and retention

The group's performance depends largely on its board directors and operational directors plus operations staff and other key employees. The resignation of these individuals and the inability to recruit people with the right experience and skills from the local community could adversely impact upon the group's results. The board continues to monitor salaries of key personnel to ensure salaries paid remain current and at expected market levels and staff are appropriately rewarded, thus helping to motivate and retain key individuals. The company is not affected by this risk directly, since the only staff employed by the company are directors. The risk could indirectly impact upon the company however, since the main trade of 1948 Group Limited is with the subsidiary undertakings, both companies of which, rely on key employees.

#### GROUP STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

#### Financial key performance indicators

The company has made progress in the year under review on the group's overriding objective and the key elements of strategy for growth. The board monitors progress on the overall strategy by reference to the following KPIs:

#### Growth in sales

Year on year sales growth expressed as a percentage. Sales have increased upon the levels achieved in the previous financial year.

(Reduction) /growth in sales for 2020 are 18.8% compared with 17.6% for 2019.

#### Gross profit

Gross profit is the ratio of profit on sale of products or services, expressed as a percentage.

Gross profit percentage for 2020 is 12.3% compared with 14.1% for 2019.

#### Other key performance indicators

Given the straight forward nature of the business activities, the directors are of the opinion that disclosure of any other KPI's is not necessary for an understanding of the results of the company.

#### Financial risk management

The group's funding, liquidity and exposure to interest rate risks are managed by the directors of the company. The management of this is conducted within a framework of policies and guidelines authorised by the board of the company.

The group's financial instruments comprise borrowings, cash and liquid resources, and various items such as trade debtors and trade creditors that arise directly from its operating activities. The main purpose of the financial instruments is to raise finance for the company's operations and also to support activities of the other group companies.

This is relevant with regard to the subsidiary undertaking Thanet Waste Services Limited as the site used by the subsidiary was purchased by 1948 Group Limited, and the development of the Waste Transfer Station and related facilities are funded by the parent undertaking.

This is also relevant with regard to the other trading subsidiary companies D.D.S (Demolition) Limited and DDS Environmental Limited since they also relocated and expenditure on the site owned by 1948 Group Limited is being funded by the parent undertaking.

The company publishes its financial statements in pounds sterling and conducts business solely in sterling. There are some foreign currency transactions in the subsidiary undertakings but the foreign currency risk is considered minimal.

It is, and has been throughout the year under review, the company's policy that no trading in financial instruments shall be undertaken.

#### GROUP STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

### Financial risk management (continued)

The main risks arising from the group's financial instruments are interest rate and liquidity risk. The board of directors reviews and agrees policies for managing each of these risks and they are summarised as follows:-

### Liquidity and cashflow risk

As regards liquidity, the group's policy throughout the year has been to ensure continuity of funding. The borrowing undertaken during the year is for a term of up to 15 years.

#### Interest rate risk

The group finances its operations primarily through bank borrowings and hire purchase and finance lease agreements. The bank borrowings are at floating rates based principally on Bank of England base rates, and finance agreements at fixed rates.

The board will consider the appropriateness of financing should the operations change significantly in size or nature.

This report was approved by the board on 27 September 2021 and signed on its behalf.

Mr S Ray Director

#### DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2020

The directors present their report and the financial statements for the year ended 31 December 2020.

#### Directors' responsibilities statement

The directors are responsible for preparing the Group Strategic Report, the Directors' Report and the consolidated financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and the Group and of the profit or loss of the Group for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies for the Group's financial statements and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and the Group and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and the Group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Results and dividends

The profit for the year, after taxation, amounted to £1,208,912 (2019 - £1,336,842).

Details of dividends paid during the year are reflected in the notes to the financial statements. The directors do not recommend the payment of any further dividends for the year.

#### **Directors**

The directors who served during the year were:

Mr L J Ray Mrs L Ray Mr S Ray Mr W Ray

# DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

#### **Future developments**

The subsidiary undertaking Thanet Waste Services Limited has expanded the washplant facility with the inclusion of a concrete plant and the focus for the forthcoming year is continued increase of output from the washplant and concrete plant together with seeking new contracts for waste. The subsidiary also invested in new plant which is expected to contribute towards the continued expansion of trade and providing reliable services.

The other main trading subsidiary, D.D.S (Demolition) Limited has continued to expand its service providing building materials and aggregates and in developing contract work and groundworks to support the group and certain third parties.

Despite the uncertain economic outlook going forward, the group predicts modest growth in the forthcoming year, principally from the Thanet Waste Services Limited trading company.

The directors are satisfied with the financial position of the group and continue to look to the future with optimism.

Accordingly, the directors have prepared the group financial statements on a going concern basis.

#### Disclosure of information to auditors

Each of the persons who are directors at the time when this Directors' Report is approved has confirmed that:

- so far as the director is aware, there is no relevant audit information of which the Company and the Group's auditors are unaware, and
- the director has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the Company and the Group's auditors are aware of that information.

### Matters covered in the strategic report

Financial risk management objectives and policies of the group are detailed in the Strategic Report.

#### **Auditors**

The auditors, Magee Gammon Corporate Limited, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

This report was approved by the board on 27 September 2021 and signed on its behalf.

Mr W Ray Director

#### INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF 1948 GROUP LIMITED

#### Opinion

We have audited the financial statements of 1948 Group Limited (the 'parent Company') and its subsidiaries (the 'Group') for the year ended 31 December 2020, which comprise the Group Statement of Comprehensive Income, the Group and Company Balance Sheets, the Group Statement of Cash Flows, the Group and Company Statement of Changes in Equity and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Group's and of the parent Company's affairs as at 31 December 2020 and of the Group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Group's or the parent Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

#### Other information

The other information comprises the information included in the Annual Report other than the financial statements and our Auditors' Report thereon. The directors are responsible for the other information contained within the Annual Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF 1948 GROUP LIMITED (CONTINUED)

#### Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Group Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Group Strategic Report and the Directors' Report have been prepared in accordance with applicable legal requirements.

#### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Group and the parent Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Group Strategic Report or the Directors' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent Company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent Company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

#### Responsibilities of directors

As explained more fully in the Directors' Responsibilities Statement set out on page 4, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Group's and the parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or the parent Company or to cease operations, or have no realistic alternative but to do so.

#### INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF 1948 GROUP LIMITED (CONTINUED)

#### Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Group financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

#### Capability of the audit in detecting irregularities including fraud

Based on our understanding of the company, we have considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Companies Act 2006. We evaluated management incentives and opportunities for fraudulent manipulation of the financial statements including management override, and considered that the principal risk was related to the posting of inappropriate journal entries to improve the result before tax for the year.

We designed audit procedures to respond to the risk, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery, misrepresentations or through collusion.

Procedures performed by the audit team included:

- Discussions with management regarding known or suspected instances of non-compliance with laws and regulations;
- Evaluation of controls designed to prevent and detect irregularities; and
- Assessing journal entries as part of our planned audit approach.

There are inherent limitations in the audit procedures described above, and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it. As in all of our audits we also addressed the risk of management override of internal controls, including testing journals and evaluating whether there was evidence of bias by the directors that represented a risk of material misstatement due to fraud.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' Report.

#### Use of our report

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

# INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF 1948 GROUP LIMITED (CONTINUED)

Mr Andrew John Childs FCA (Senior Statutory Auditor)

for and on behalf of Magee Gammon Corporate Limited

Chartered Accountants Statutory Auditors

Henwood House Henwood Ashford Kent TN24 8DH

27 September 2021

# CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2020

	Note	2020	2019
Turnover	4	27,121,630	33,402,231
Cost of sales		(23,774,319)	(28,689,287)
Gross profit		3,347,311	4,712,944
Administrative expenses		(2,451,843)	(2,386,287)
Other operating income	5	778,452	-
Operating profit	6	1,673,920	2,326,657
Interest receivable and similar income	10	14,124	6,299
Interest payable and similar expenses	11	(413,615)	(496,364)
Profit before taxation		1,274,429	1,836,592
Tax on profit	12	(65,517)	(499,750)
Profit for the financial year		£ 1,208,912	£ 1,336,842
Total comprehensive income for the year	·	£ 1,208,912	£ 1,336,842
Profit for the year attributable to:		· · · · · ·	
Owners of the parent Company		1,208,912	1,336,842
		£ 1,208,912	£ 1,336,842
Total comprehensive income for the year attributable to:			
Owners of the parent Company		1,208,912	1,336,842
		£ 1,208,912	£ 1,336,842

There were no recognised gains and losses for 2020 or 2019 other than those included in the consolidated statement of comprehensive income.

# 1948 GROUP LIMITED REGISTERED NUMBER: 03713113

# CONSOLIDATED BALANCE SHEET AS AT 31 DECEMBER 2020

	Note		2020		2019
Fixed assets		•			
Intangible assets	15		614,084		722,936
Tangible assets	16		20,866,043		21,827,002
		•	21,480,127		22,549,938
Current assets					
Stocks	18	331,958		290,693	
Debtors: amounts falling due within one year	19	7,675,766		6,418,420	
Cash at bank and in hand	20	3,246,632		1,510,129	
		11,254,356		8,219,242	
Creditors: amounts falling due within one year	21	(9,322,422)		(8,381,665)	
Net current assets/(liabilities)			1,931,934		(162,423)
Total assets less current liabilities			23,412,061		22,387,515
Creditors: amounts falling due after more than one year  Provisions for liabilities	22		(9,141,667)		(8,793,870)
Deferred taxation	26	(479,861)		(387,024)	
			(479,861)		(387,024)
Net assets			£ 13,790,533		£ 13,206,621
Capital and reserves					
Called up share capital	27		1,000		1,000
Profit and loss account		•	13,789,533		13,205,621
			£ 13,790,533		£ 13,206,621

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 27 September 2021.

Mr S Ray Director

**Mr w Ha** Director

# 1948 GROUP LIMITED REGISTERED NUMBER: 03713113

# COMPANY BALANCE SHEET AS AT 31 DECEMBER 2020

Tangible assets       16       13,249,943       13,068,028         Investments       17       125       125         Current assets         Debtors: amounts falling due within one year       19       2,642,541       1,677,268         Cash at bank and in hand       20       487,395       563,450         Creditors: amounts falling due within one year       21       (2,909,810)       (3,602,585)         Net current assets/(liabilities)       220,126       (1,361,867)         Total assets less current liabilities       13,470,194       11,706,286         Creditors: amounts falling due after more than one year       22       (4,479,075)       (5,081,924)         Provisions for liabilities         Deferred taxation       26       (80,550)       (80,550)         Net assets       £       8,910,569       £       6,543,812         Capital and reserves         Called up share capital       27       1,000       1,000         Rodon       6,542,812       2,543,812         E       8,910,569       £       6,543,812	Fixed assets	Note		2020		2019
Total assets   Provisions for liabilities   Provisions for liabilities		16		13,249,943		13,068,028
Current assets         Debtors: amounts falling due within one year       19       2,642,541       1,677,268         Cash at bank and in hand       20       487,395       563,450         3,129,936       2,240,718         Creditors: amounts falling due within one year       21       (2,909,810)       (3,602,585)         Net current assets/(liabilities)       220,126       (1,361,867)         Total assets less current liabilities       13,470,194       11,706,286         Creditors: amounts falling due after more than one year       22       (4,479,075)       (5,081,924)         Provisions for liabilities         Deferred taxation       26       (80,550)       (80,550)         Net assets       £ 8,910,569       £ 6,543,812         Capital and reserves         Called up share capital       27       1,000       1,000         Profit and loss account       8,909,569       6,542,812	_					
Debtors: amounts falling due within one year       19       2,642,541       1,677,268         Cash at bank and in hand       20       487,395       563,450         3,129,936       2,240,718         Creditors: amounts falling due within one year       21       (2,909,810)       (3,602,585)         Net current assets/(liabilities)       220,126       (1,361,867)         Total assets less current liabilities       13,470,194       11,706,286         Creditors: amounts falling due after more than one year       22       (4,479,075)       (5,081,924)         Provisions for liabilities         Deferred taxation       26       (80,550)       (80,550)         Net assets       £ 8,910,569       £ 6,543,812         Capital and reserves         Called up share capital       27       1,000       1,000         Profit and loss account       8,909,569       6,542,812				13,250,068		13,068,153
Cash at bank and in hand       20       487,395       563,450         3,129,936       2,240,718         Creditors: amounts falling due within one year       21       (2,909,810)       (3,602,585)         Net current assets/(liabilities)       220,126       (1,361,867)         Total assets less current liabilities       13,470,194       11,706,286         Creditors: amounts falling due after more than one year       22       (4,479,075)       (5,081,924)         Provisions for liabilities       26       (80,550)       (80,550)         Deferred taxation       26       (80,550)       (80,550)         Net assets       £       8,910,569       £       6,543,812         Capital and reserves       Called up share capital       27       1,000       1,000       1,000         Profit and loss account       8,909,569       6,542,812       1,000 <td< td=""><td>Current assets</td><td></td><td></td><td></td><td></td><td></td></td<>	Current assets					
3,129,936       2,240,718         Creditors: amounts falling due within one year       21       (2,909,810)       (3,602,585)         Net current assets/(liabilities)       220,126       (1,361,867)         Total assets less current liabilities       13,470,194       11,706,286         Creditors: amounts falling due after more than one year       22       (4,479,075)       (5,081,924)         Provisions for liabilities       26       (80,550)       (80,550)         Deferred taxation       26       (80,550)       (80,550)         Net assets       £       8,910,569       £       6,543,812         Capital and reserves       Called up share capital       27       1,000       1,000         Profit and loss account       8,909,569       6,542,812	Debtors: amounts falling due within one year	19	2,642,541		1,677,268	
Creditors: amounts falling due within one year         21         (2,909,810)         (3,602,585)           Net current assets/(liabilities)         220,126         (1,361,867)           Total assets less current liabilities         13,470,194         11,706,286           Creditors: amounts falling due after more than one year         22         (4,479,075)         (5,081,924)           Provisions for liabilities         26         (80,550)         (80,550)           Deferred taxation         26         (80,550)         (80,550)           Net assets         £         8,910,569         £         6,543,812           Capital and reserves         Called up share capital         27         1,000         1,000           Profit and loss account         8,909,569         6,542,812	Cash at bank and in hand	20	487,395		563,450	
year       21       (2,909,810)       (3,602,585)         Net current assets/(liabilities)       220,126       (1,361,867)         Total assets less current liabilities       13,470,194       11,706,286         Creditors: amounts falling due after more than one year       22       (4,479,075)       (5,081,924)         Provisions for liabilities       26       (80,550)       (80,550)         Deferred taxation       26       (80,550)       (80,550)         Net assets       £ 8,910,569       £ 6,543,812         Capital and reserves         Called up share capital       27       1,000       1,000         Profit and loss account       8,909,569       6,542,812			3,129,936		2,240,718	
Total assets less current liabilities         13,470,194         11,706,286           Creditors: amounts falling due after more than one year         22         (4,479,075)         (5,081,924)           Provisions for liabilities         26         (80,550)         (80,550)           Deferred taxation         26         (80,550)         (80,550)           Net assets         £ 8,910,569         £ 6,543,812           Capital and reserves         Called up share capital         27         1,000         1,000           Profit and loss account         8,909,569         6,542,812	<del>-</del>	21	(2,909,810)		(3,602,585)	
Creditors: amounts falling due after more than one year       22       (4,479,075)       (5,081,924)         Provisions for liabilities       26       (80,550)       (80,550)         Deferred taxation       26       (80,550)       (80,550)         Net assets       £ 8,910,569       £ 6,543,812         Capital and reserves       Called up share capital       27       1,000       1,000         Profit and loss account       8,909,569       6,542,812	Net current assets/(liabilities)			220,126		(1,361,867)
than one year 22 (4,479,075) (5,081,924)  Provisions for liabilities  Deferred taxation 26 (80,550) (80,550)  Net assets £ 8,910,569 £ 6,543,812  Capital and reserves  Called up share capital 27 1,000 1,000  Profit and loss account 8,909,569 6,542,812	Total assets less current liabilities			13,470,194		11,706,286
(80,550)       (80,550)         Net assets       £ 8,910,569       £ 6,543,812         Capital and reserves       27       1,000       1,000         Profit and loss account       8,909,569       6,542,812	than one year	22		(4,479,075)		(5,081,924)
Net assets         £ 8,910,569         £ 6,543,812           Capital and reserves         27         1,000         1,000           Profit and loss account         8,909,569         6,542,812	Deferred taxation	26	(80,550)		(80,550)	
Capital and reserves  Called up share capital 27 1,000 1,000  Profit and loss account 8,909,569 6,542,812				(80,550)		(80,550)
Called up share capital       27       1,000       1,000         Profit and loss account       8,909,569       6,542,812	Net assets		:	£ 8,910,569		£ 6,543,812
Profit and loss account <b>8,909,569</b> <i>6,542,812</i>	Capital and reserves					
Profit and loss account <b>8,909,569</b> <i>6,542,812</i>	Called up share capital	27		1,000		1,000
£ 8,910,569 £ 6,543,812	·			-		
			. !	£ 8,910,569	:	£ 6,543,812

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 27 September 2021.

Mr S Ray Director Mr W Ray Director

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2020

	Called up share capital	Profit and loss account	Equity attributable to owners of parent Company	Total equity
At 1 January 2020	1,000	13,205,621	13,206,621	13,206,621
Comprehensive income for the year Profit for the year	-	1,208,912	1,208,912	1,208,912
Total comprehensive income for the year	-	1,208,912	1,208,912	1,208,912
Dividends: Equity capital		(625,000)	(625,000)	(625,000)
Total transactions with owners	-	(625,000)	(625,000)	(625,000)
At 31 December 2020	£ 1,000	£ 13,789,533	£ 13,790,533	£ 13,790,533

The notes on pages 18 to 42 form part of these financial statements.

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2019

At 1 January 2019	Called up share capital 1,000	Profit and loss account 12,440,779	Equity attributable to owners of parent Company 12,441,779	Total equity 12,441,779
Comprehensive income for the year	•			
Profit for the year	-	1,336,842	1,336,842	1,336,842
Total comprehensive income for the year		1,336,842	1,336,842	1,336,842
Dividends: Equity capital	<b>-</b>	(572,000)	(572,000)	(572,000)
Total transactions with owners		(572,000)	(572,000)	(572,000)
At 31 December 2019	£ 1,000	£ 13,205,621	£ 13,206,621	£ 13,206,621

# COMPANY STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2020

	•	Profit and loss account	Total equity
At 1 January 2020	1,000	6,542,812	6,543,812
Comprehensive income for the year Profit for the year	-	2,991,757	2,991,757
Contributions by and distributions to owners Dividends: Equity capital		(625,000)	(625,000)
At 31 December 2020	£ 1,000	£ 8,909,569	£ 8,910,569

The notes on pages 18 to 42 form part of these financial statements.

# COMPANY STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2019

	Called up share capital	Profit and loss account	Total equity
At 1 January 2019	1,000	5,065,183	5,066,183
Comprehensive income for the year  Profit for the year	-	2,049,629	2,049,629
Contributions by and distributions to owners  Dividends: Equity capital	-	(572,000)	(572,000)
At 31 December 2019	٤ 1,000	£ 6,542,812	6,543,812

# CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2020

	2020	2019
Cash flows from operating activities		
Profit for the financial year	1,208,912	1,336,842
Adjustments for:		
Amortisation of intangible assets	108,852	104,477
Depreciation of tangible assets	2,148,787	2,268,993
Loss on disposal of tangible assets	(213,611)	(80,277)
Government grants	(778,452)	-
Interest paid	413,615	496,363
Interest received	(14,124)	(6,299)
Taxation charge	65,517	499,750
(Increase) in stocks	(41,265)	(124,092)
(Increase) in debtors	(757,525)	(1,260,295)
Increase in creditors	239,177	910,811
Corporation tax (paid)	(567,235)	(538,093)
Net cash generated from operating activities	1,812,648	3,608,180
Cash flows from investing activities		
Purchase of intangible fixed assets		(150,000)
Purchase of tangible fixed assets	(674,492)	(5,348,428)
Sale of tangible fixed assets	653,705	433,947
Government grants received	778,452	-
Interest received	14,124	<i>6,299</i>
HP interest paid	(129,483)	(135,094)
Net cash from investing activities	642,306	(5,193,276)

# CONSOLIDATED STATEMENT OF CASH FLOWS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

	2020	2019
,		•
Cash flows from financing activities		
New secured loans	. •	1,500,000
Repayment of loans	(278,732)	(817,746)
Repayment of/new finance leases	530,369	807,083
Dividends paid	(625,000)	(572,000)
Interest paid	(284,132)	(361,269)
Net cash used in financing activities	(657,495)	556,068
Net increase/(decrease) in cash and cash equivalents	1,797,459	(1,029,028)
Cash and cash equivalents at beginning of year	1,285,858	2,314,886
Cash and cash equivalents at the end of year	£ 3,083,317 £	1,285,858
Cash and cash equivalents at the end of year comprise:		
Cash at bank and in hand	3,246,632	1,510,129
Bank overdrafts	(163,315)	(224,271)
	£ 3,083,317 £	1,285,858

# CONSOLIDATED ANALYSIS OF NET DEBTFOR THE YEAR ENDED 31 DECEMBER 2020

	At 1 January 2020	Cash flows	New finance leases	Other non- cash changes	At 31 December 2020
Cash at bank and in hand	1,510,129	1,736,503	-	-	3,246,632
Bank overdrafts	(224,271)	60,956	-	-	(163,315)
Debt due after 1 year	(5,081,924)	-	-	602,849	(4,479,075)
Debt due within 1 year	(876,284)	278,732	-	(602,849)	(1,200,401)
Finance leases	(5,462,100)	1,336,869	(2,820,667)	-	(6,945,898)
	£(10,134,450) §	3,413,060	£ (2,820,667) £	-	£ (9,542,057)

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

#### 1. General information

1948 Group Limited is a private limited company incorporated in England and Wales. The Company is limited by shares and the address of its registered office is Henwood House, Henwood, Ashford, Kent, TN24 8DH. The address of the principal place of business is Charles Anthony House, Manston Road, Margate, Kent, CT9 4JW.

The registered number of the company is 03713113.

The principal activity of the company is that of property rental.

#### 2. Accounting policies

#### 2.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and the Republic of Ireland and the Companies Act 2006.

The Company has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own Statement of Comprehensive Income in these financial statements.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires Group management to exercise judgement in applying the Group's accounting policies (see note 3).

The following principal accounting policies have been applied:

### 2.2 Basis of consolidation

The consolidated financial statements present the results of the Company and its own subsidiaries ("the Group") as if they form a single entity. Intercompany transactions and balances between group companies are therefore eliminated in full.

The consolidated financial statements incorporate the results of business combinations using the purchase method. In the Balance Sheet, the acquiree's identifiable assets, liabilities and contingent liabilities are initially recognised at their fair values at the acquisition date. The results of acquired operations are included in the Consolidated Statement of Comprehensive Income from the date on which control is obtained. They are deconsolidated from the date control ceases.

In accordance with the transitional exemption available in FRS 102, the group has chosen not to retrospectively apply the standard to business combinations that occurred before the date of transition to FRS 102, being 01 January 2014.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

#### 2. Accounting policies (continued)

#### 2.3 Foreign currency translation

#### Functional and presentation currency

The Company's functional and presentational currency is GBP.

#### Transactions and balances

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions.

At each period end foreign currency monetary items are translated using the closing rate. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined.

Foreign exchange gains and losses that relate to borrowings and cash and cash equivalents are presented in the Consolidated Statement of Comprehensive Income within 'finance income or costs'. All other foreign exchange gains and losses are presented in profit or loss within 'other operating income'.

### 2.4 Revenue

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured. Revenue is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes. The following criteria must also be met before revenue is recognised:

#### Sale of goods

Revenue from the sale of goods is recognised when all of the following conditions are satisfied:

- the Group has transferred the significant risks and rewards of ownership to the buyer;
- the Group retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of revenue can be measured reliably;
- it is probable that the Group will receive the consideration due under the transaction; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

#### Rendering of services

Revenue from a contract to provide services is recognised in the period in which the services are provided in accordance with the stage of completion of the contract when all of the following conditions are satisfied:

- the amount of revenue can be measured reliably;
- it is probable that the Group will receive the consideration due under the contract;
- the stage of completion of the contract at the end of the reporting period can be measured reliably; and
- the costs incurred and the costs to complete the contract can be measured reliably.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

#### 2. Accounting policies (continued)

#### 2.5 Operating leases: the Group as lessor

Rental income from operating leases is credited to profit or loss on a straight line basis over the lease term.

### 2.6 Operating leases: the Group as lessee

Rentals paid under operating leases are charged to profit or loss on a straight line basis over the lease term.

Benefits received and receivable as an incentive to sign an operating lease are recognised on a straight line basis over the lease term, unless another systematic basis is representative of the time pattern of the lessee's benefit from the use of the leased asset.

#### 2.7 Government grants

Grants are accounted under the accruals model as permitted by FRS 102. Grants relating to expenditure on tangible fixed assets are credited to profit or loss at the same rate as the depreciation on the assets to which the grant relates. The deferred element of grants is included in creditors as deferred income.

Grants of a revenue nature are recognised in the Consolidated Statement of Comprehensive Income in the same period as the related expenditure.

#### 2.8 Interest income

Interest income is recognised in profit or loss using the effective interest method.

#### 2.9 Finance costs

Finance costs are charged to profit or loss over the term of the debt using the effective interest method so that the amount charged is at a constant rate on the carrying amount. Issue costs are initially recognised as a reduction in the proceeds of the associated capital instrument.

#### 2.10 Borrowing costs

All borrowing costs are recognised in profit or loss in the year in which they are incurred.

#### 2.11 Pensions

#### Defined contribution pension plan

The Group operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the Group pays fixed contributions into a separate entity. Once the contributions have been paid the Group has no further payment obligations.

The contributions are recognised as an expense in profit or loss when they fall due. Amounts not paid are shown in accruals as a liability in the Balance Sheet. The assets of the plan are held separately from the Group in independently administered funds.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

#### 2. Accounting policies (continued)

#### 2.12 Current and deferred taxation

The tax expense for the year comprises current and deferred tax. Tax is recognised in profit or loss except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the balance sheet date in the countries where the Company and the Group operate and generate income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the Balance Sheet date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits; and
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

#### 2.13 Intangible assets

#### Goodwill

Goodwill represents the difference between amounts paid on the cost of a business combination and the acquirer's interest in the fair value of the Group's share of its identifiable assets and liabilities of the acquiree at the date of acquisition. Subsequent to initial recognition, goodwill is measured at cost less accumulated amortisation and accumulated impairment losses. Goodwill is amortised on a straight line basis to the Consolidated Statement of Comprehensive Income over its useful economic life.

#### Other intangible assets

Intangible assets are initially recognised at cost. After recognition, under the cost model, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

All intangible assets are considered to have a finite useful life. If a reliable estimate of the useful life cannot be made, the useful life shall not exceed ten years.

The estimated useful lives range as follows:

Goodwill

10 to 20 years

#### 2.14 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

#### 2. Accounting policies (continued)

#### 2.14 Tangible fixed assets (continued)

Land is not depreciated. Depreciation on other assets is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, on a reducing balance basis.

Depreciation is provided on the following basis:

Plant and machinery - 15% - 25% reducing balance basis
Motor vehicles - 15% - 25% reducing balance basis
Fixtures and fittings - 15% - 25% reducing balance basis

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in profit or loss.

#### 2.15 Valuation of investments

Investments in subsidiaries are measured at cost less accumulated impairment.

Investments in unlisted Group shares, whose market value can be reliably determined, are remeasured to market value at each balance sheet date. Gains and losses on remeasurement are recognised in the Consolidated Statement of Comprehensive Income for the period. Where market value cannot be reliably determined, such investments are stated at historic cost less impairment.

#### 2.16 Stocks

Stocks are stated at the lower of cost and net realisable value, being the estimated selling price less costs to complete and sell. Cost is based on the cost of purchase on a weighted average basis. Work in progress and finished goods include labour and attributable overheads.

At each balance sheet date, stocks are assessed for impairment. If stock is impaired, the carrying amount is reduced to its selling price less costs to complete and sell. The impairment loss is recognised immediately in profit or loss.

#### 2.17 Debtors

Short term debtors are measured at transaction price, less any impairment. Loans receivable are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.

#### 2.18 Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

In the Consolidated Statement of Cash Flows, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the Group's cash management.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

#### 2. Accounting policies (continued)

#### 2.19 Creditors

Short term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

#### 2.20 Provisions for liabilities

Provisions are made where an event has taken place that gives the Group a legal or constructive obligation that probably requires settlement by a transfer of economic benefit, and a reliable estimate can be made of the amount of the obligation.

Provisions are charged as an expense to profit or loss in the year that the Group becomes aware of the obligation, and are measured at the best estimate at the Balance Sheet date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties.

When payments are eventually made, they are charged to the provision carried in the Balance Sheet.

#### 2.21 Financial instruments

The Group only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities like trade and other debtors and creditors, loans from banks and other third parties, loans to related parties and investments in ordinary shares.

Debt instruments (other than those wholly repayable or receivable within one year), including loans and other accounts receivable and payable, are initially measured at present value of the future cash flows and subsequently at amortised cost using the effective interest method. Debt instruments that are payable or receivable within one year, typically trade debtors and creditors, are measured, initially and subsequently, at the undiscounted amount of the cash or other consideration expected to be paid or received. However, if the arrangements of a short-term instrument constitute a financing transaction, like the payment of a trade debt deferred beyond normal business terms or in case of an out-right short-term loan that is not at market rate, the financial asset or liability is measured, initially at the present value of future cash flows discounted at a market rate of interest for a similar debt instrument and subsequently at amortised cost, unless it qualifies as a loan from a director in the case of a small company, or a public benefit entity concessionary loan.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the Consolidated Statement of Comprehensive Income.

For financial assets measured at amortised cost, the impairment loss is measured as the difference between an asset's carrying amount and the present value of estimated cash flows discounted at the asset's original effective interest rate. If a financial asset has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract.

For financial assets measured at cost less impairment, the impairment loss is measured as the difference between an asset's carrying amount and best estimate of the recoverable amount, which is an approximation of the amount that the Group would receive for the asset if it were to be sold at the balance sheet date.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

#### 2. Accounting policies (continued)

#### 2.22 Dividends

Equity dividends are recognised when they become legally payable. Interim equity dividends are recognised when paid. Final equity dividends are recognised when approved by the shareholders at an annual general meeting.

### 3. Judgements in applying accounting policies and key sources of estimation uncertainty

In the application of the Group's accounting policies, which are described in note 2, management is required to make judgements, estimates and assumptions about carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods, if the revision affects both current and future periods.

The key sources of estimation uncertainty that have a significant effect on the amounts recognised in the financial statements are described below:

### Depreciation and residual values

The directors have reviewed the useful economic life and associated residual values for all classes of fixed assets and have concluded that asset lives and residual values are appropriately reflected.

#### 4. Turnover

An analysis of turnover by class of business is as follows:

	2020	2019
Waste removal and recycling	12,850,185	13,315,329
Demolition, contract work and salvage	11,538,573	18,617,044
Asbestos removal and disposal	648,724	1,118,460
Storage	220,314	104,873
Rental income	39,506	3,097
Concrete production and supply	1,824,328	243,428
	£ 27,121,630	£ 33,402,231

All turnover arose within the United Kingdom.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

5. Other op	erating income
-------------	----------------

Government grants receivable		2020 778,452		2019
dovernment grants receivable	3	778,452	£	-
	=		=	
6. Operating profit				
The operating profit is stated after charging:				
		2020		2019
Depreciation of tangible fixed assets		2,148,787		2,268,993
Amortisation of intangible assets, including goodwill		108,852		104,477
Profit on disposal of fixed assets		(213,611)		(80,277)
Exchange differences		5		(146)
Operating leases		145,010		156,975
Defined contribution pension cost		95,974		84,306
Government grants	£	(778,452)	£	-
7. Auditors' remuneration				
		2020		2019
Fees payable to the Group's auditor and its associates for the audit of the Group's annual financial statements		59,245		47,860
All other services		71,277		68,861
	£	130,522	£	116,721
Fees payable to the Group's auditor and its associates for the audit of the				
Company's annual financial statements		10,125		8,995
All other services		28,981		23,443
	£	39,106	£	32,438

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

### 8. Employees

Staff costs, including directors' remuneration, were as follows:

	Group 2020	Group 2019	Company 2020	Company 2019
Wages and salaries	6,266,196	6,311,657	41,600	41,600
Social security costs	615,333	626,333	976	1,091
Cost of defined contribution scheme	95,974	84,306	<b>-</b>	-
	£ 6,977,503	£ 7,022,296	42,576 £	42,691

The average monthly number of employees, including the directors, during the year was as follows:

	Group 2020 No.	Group 2019 No.	Company 2020 No.	Company 2019 No.
Administration	24	28	-	-
Sales and marketing	. 16	14	-	-
Production	144.	147		-
Directors	6	6	4	4
	190	195	4	4

# 9. Directors' remuneration

		2020		2019
Directors' emoluments		182,242		123,356
Company contributions to defined contribution pension schemes		4,908		3,934
	£	187,150	£	127,290
	_		_	

During the year retirement benefits were accruing to 2 directors (2019 - 2) in respect of defined contribution pension schemes.

# 10. Interest receivable

<u>.</u>	2020	2019
Other interest receivable	14,124	6,299
	£ 14,124	£ 6,299

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

# 11. Interest payable and similar expenses

	2020	2019
Bank interest payable	201,510	214,424
Finance leases and hire purchase contracts	129,483	135,094
Other interest payable	82,622	146,846
	£ 413,615 £	496,364
12. Taxation		
	2020	2019
Corporation tax		
Current tax on profits for the year	75,757	269,556
Adjustments in respect of previous periods	(103,077)	-
	(27,320)	269,556
Total current tax	£ (27,320) £	269,556
Deferred tax		
Origination and reversal of timing differences	92,837	230,194
Total deferred tax	£ 92,837 £	230,194
Taxation on profit on ordinary activities	£ 65,517 £	499,750

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

### 12. Taxation (continued)

# Factors affecting tax charge for the year

The tax assessed for the year is lower than (2019 - higher than) the standard rate of corporation tax in the UK of 19% (2019 - 19%). The differences are explained below:

		2020		2019
Profit on ordinary activities before tax	£	1,274,428	£	1,836,592
Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 19% (2019 - 19%)  Effects of:		242,141		348,953
Expenses not deductible for tax purposes, other than goodwill amortisation and impairment		7,790		8,441
Capital allowances for year in excess of depreciation		(49,896)		(143,770)
Utilisation of tax losses		(124,278)		-
Adjustments to tax charge in respect of prior periods		(103,077)		-
Adjustment in research and development tax credit leading to an increase (decrease) in the tax charge		· ·		(48,988)
Deferred tax		92,837		230,194
Unrelieved tax losses carried forward		-		104,920
Total tax charge for the year	£	65,517	£	499,750

# Factors that may affect future tax charges

There were no factors that may affect future tax charges.

#### 13. Dividends

	=======================================	
	£ 625,000 £	572,000
Final dividend on E ordinary shres of £1 each	75,000	117,000
Final dividend on D ordinary shres of £1 each	-	27,500
Final dividend on C ordinary shres of £1 each	-	40,000
Final dividend on B ordinary shres of £1 each	50,000	87,500
Final dividend on A ordinary shres of £1 each	500,000	300,000
	2020	2019

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

### 14. Parent company profit for the year

The Company has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own Statement of Comprehensive Income in these financial statements. The profit after tax of the parent Company for the year was £2,991,757 (2019 - £2,049,629).

### 15. Intangible assets

### **Group and Company**

	Goodwill
Cost	
At 1 January 2020	2,177,087
At 31 December 2020	2,177,087
Amortisation	
At 1 January 2020	1,454,151
Charge for the year on owned assets	108,852
At 31 December 2020	1,563,003
Net book value	
At 31 December 2020	£ 614,084
At 31 December 2019	£ 722,936

All of the Group's intangible fixed assets are held in the Subsidiary Undertakings.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

# 16. Tangible fixed assets

# Group

	Freehold property	Plant and machinery	Motor vehicles	Fixtures and fittings	Total
Cost or valuation					
At 1 January 2020	13,030,882	17,668,864	1,378,631	712,175	32,790,552
Additions	191,202	1,186,076	175,526	75,118	1,627,922
Disposals	-	(1,706,642)	(385,754)	-	(2,092,396)
At 31 December 2020	13,222,084	17,148,298	1,168,403	787,293	32,326,078
Depreciation			·		
At 1 January 2020	-	9,764,487	660,521	538,542	10,963,550
Charge for the year on owned assets	-	508,443	51,474	44,853	604,770
Charge for the year on financed assets	-	1,412,390	131,627	-	1,544,017
Disposals	•	(1,461,344)	(190,958)	. •	(1,652,302)
At 31 December 2020	-	10,223,976	652,664	583,395	11,460,035
Net book value					
At 31 December 2020	13,222,084	£ 6,924,322 £	515,739	£ 203,898	£ 20,866,043
At 31 December 2019	13,030,882	£ 7,904,377 £	718,110	£ 173,633	£ 21,827,002

The net book value of land and buildings may be further analysed as follows:

	2020	2019
Freehold	13,222,084	13,030,882
	£ 13,222,084	£ 13,030,882

The net book value of assets held under finance leases or hire purchase contracts, included above, are as follows:

	2020	2019
Plant and machinery	5,091,409	5,913,716
Motor vehicles	324,761	557,065
	£ 5,416,170	£ 6,470,781

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

# Company

		Fixtures and	-
Cost or valuation	property	fittings	Total
At 1 January 2020	13,030,882	262,407	13,293,289
Additions	191,202	-	191,202
At 31 December 2020	13,222,084	262,407	13,484,491
Depreciation	·		
At 1 January 2020	-	225,261	225,261
Charge for the year on owned assets	-	9,287	9,287
At 31 December 2020	-	234,548	234,548
Net book value	. •	•	
At 31 December 2020	£ 13,222,084	£ 27,859	£ 13,249,943
At 31 December 2019	£ 13,030,882	£ 37,146	£ 13,068,028
The net book value of land and buildings may be	further analysed as follows	<b>s</b> :	
		2020	2019
Freehold	,	13,222,084	13,030,882
	•	£ 13,222,084	£ 13,030,882
Fixed asset investments			
Company			
			Investments

Investments in subsidiary companies

Cost or valuation

17.

At 1 January 2020 125

At 31 December 2020 £ 125

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

### 17. Fixed asset investments (continued)

#### Direct subsidiary undertakings

The following were direct subsidiary undertakings of the Company:

Name	Principal activity	Class of shares	Holding
D.D.S (Demolition) Limited	Demolition and salvage	£1 ordinary	100%
Thanet Waste Services Limited	Waste removal and waste recycling	£1 ordinary	100%
Secure Storage Solutions (Kent) Limited	Storage	£1 ordinary	100%
Downfast Demolition & Salvage Limited	Dormant	£1 ordinary	100%
DDS Group Limited	Dormant	£1 ordinary	100%
Storage Solutions (Kent) Limited	Dormant	£1 ordinary	100%

The aggregate of the share capital and reserves as at 31 December 2020 and the profit or loss for the year ended on that date for the subsidiary undertakings were as follows:

Name	Aggregate of share capital and reserves	Profit/(Loss)
D.D.S (Demolition) Limited	2,062,722	(237,103)
Thanet Waste Services Limited	3,186,388	1,017,721
Secure Storage Solutions (Kent) Limited	(216,843)	(65,609)
Downfast Demolition & Salvage Limited	100	-
DDS Group Limited	1	-
Storage Solutions (Kent) Limited	10	-

### Indirect subsidiary undertakings

The following were indirect subsidiary undertakings of the Company:

Name	Principal activity	Class of shares	Holding
DDS Environmental Limited	Asbestos removal and disposal	£1 ordinary	100%
Reco Ready Mix Limited	Concrete suppliers	£1 ordinary	100%
Recomix Limited	Dormant	£1 ordinary	100%
TW Services (Kent) Limited	Dormant	£1 ordinary A shares	100%
Reco Pro Limited	Dormant	£1 ordinary	100%
DDS	Dormant	£1 ordinary	100%
WAM (Ray) Limited (formerly DDS Asbestos Services Limited)	Dormant	£1 ordinary	100%
DDS Contracting Services Limited	Dormant	£1 ordinary	100%
P & R Investments (Kent) Limited (formerly DDS Hydraulic Services Limited)	Dormant <sub>.</sub>	£1 ordinary	100%

The registered office of all Companies within the Group is Henwood House, Henwood, Ashford, Kent, TN24 8DH. All Companies are included in the consolidated financial statements.

The financial statements of the dormant Companies were exempt from audit.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

#### 18. Stocks

Group 2020	Group 2019
112,024	77,717
219,934	212,976
£ 331,958	£ 290,693
	2020 112,024 219,934

The difference between purchase price or production cost of stocks and their replacement cost is not material.

#### 19. Debtors

Group 2020	Group 2019	Company 2020	Company 2019
3,481,961	4,758,414	-	-
-	-	1,204,487	736,059
2,053,114	1,224,236	1,438,054	941,209
2,140,691	435,770	-	-
£ 7,675,766	£ 6,418,420	£ 2,642,541 £	1,677,268
	2020 3,481,961 - 2,053,114 2,140,691	2020 2019 3,481,961 4,758,414	2020 2019 2020 3,481,961 4,758,414 - 1,204,487 2,053,114 1,224,236 1,438,054

# 20. Cash and cash equivalents

	Group 2020	Group 2019	Company 2020	Company 2019
Cash at bank and in hand	3,246,632	1,510,129	487,395	563,450
Less: bank overdrafts	(163,315)	(224,271)	-	-
	£ 3,083,317 £	1,285,858 <b>£</b>	487,395 £	563,450

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

# 21. Creditors: Amounts falling due within one year

22.

	Group 2020	1	Company 2020	Company 2019
Bank overdrafts	163,315	224,271	-	-
Bank loans	1,200,401	876,284	1,200,401	876,284
Trade creditors	3,930,725	3,360,588	56,542	29,989
Amounts owed to group undertakings	•		718,643	1,646,424
Corporation tax	-	94,733	-	42,366
Other taxation and social security	439,274	467,963	809	1,342
Obligations under finance lease and hire purchase contracts	2,283,306	1,750,154	-	-
Other creditors	1,013,834	1,101,720	924,915	997,680
Accruals and deferred income	291,567	505,952	8,500	8,500
•	9,322,422	£ 8,381,665	£ 2,909,810	£ 3,602,585
Creditors: Amounts falling due after more the	an one year			
	Group 2020	Group 2019	Company 2020	Company 2019
Bank loans	4,479,075	5,081,924	4,479,075	5,081,924
Net obligations under finance leases and hire purchase contracts	4,662,592	3,711,946	-	
•	9,141,667	£ 8,793,870	£ 4,479,075	£ 5,081,924

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

#### 23. Loans

	Group 2020	•	Company 2020	Company 2019
Amounts falling due within one year				
Bank loans	1,200,401	876,284	1,200,401	876,284
	1,200,401	876,284	1,200,401	876,284
Amounts falling due 2-5 years				
Bank loans	3,725,877	4,177,339	3,725,877	4,177,339
	3,725,877	4,177,339	3,725,877	4,177,339
Amounts falling due after more than 5 years				
Bank loans	753,198	904,585	753,198	904,585
	753,198	904,585	753,198	904,585
	£ 5,679,476	£ 5,958,208	£ 5,679,476	£ 5,958,208

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

#### 23. Loans (continued)

Bank loans and overdrafts are secured by a fixed and floating charge over the undertaking and property and assets held by the Group. There is also a first legal charge over various properties owned by the Group.

Banking arrangements are also secured by an unlimited cross guarantee between 1948 Group Limited, D.D.S (Demolition) Limited, Thanet Waste Services Limited.

A bank loan of £489,955 which commenced in 2006 is repayable over 15 years by monthly instalments of £2,931.51.

A bank loan with a limit of £3,500,000 was originally undertaken in 2006 and is repayable by monthly instalments of £22,832.79.

A bank loan of £1,500,000 which commenced drawdown in 2011 is repayable over 15 years by monthly instalments of £8,928.57.

A bank loan of £2,500,000, originally undertaken in 2011, is repayable over 15 years by monthly instalments of £17,219.68.

A bank loan of £500,000, which commenced drawdown in 2013, is repayable over 15 years by monthly instalments of £2,777.78.

A bank loan of £650,000 which commenced drawdown in 2014, is repayable over 15 years with quarterly instalments of £10,833.33.

A bank loan of £600,000 which commenced drawdown in 2016, is repayable over 10 years with quarterly instalments of £15,000.00.

A bank loan of £750,000 which commenced drawdown in 2018, is repayable over 15 years with quarterly instalments of £12,500.00. Instalments are based on repayment of £250,000 over 5 years with the balance payable on maturity.

A bank loan of £400,000 commenced drawdown in 2019. The term of the loan is 5 years with a repayment profile over 15 years with monthly repayments of £2,222.22. Instalments are based on repayment of £133,333 over 5 years with the balance payable on maturity.

A bank loan of £500,000 commenced drawdown in 2019. The term of the loan is 5 years with a repayment profile over 15 years. The first two years are interest only repayments with capital of £3,205.13 being repaid monthly thereafter. Instalments are based on repayment of £115,385 over 5 years with the balance payable on maturity.

A bank loan of £600,000 commenced drawdown in 2019. The term of the loan is 5 years with a repayment profile over 15 years with monthly instalments of £3,333.33. Instalments are based on repayment of £200,000 over 5 years with the balance payable on maturity.

The bank completed a review of bank loans in October 2020 and interest payable was agreed on the above bank loans at rates between 2.5% and 4.25% above the LIBOR base rate.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

#### 24. Hire purchase and finance leases

Minimum lease payments under hire purchase fall due as follows:

	Group 2020	Group 2019
Within one year	2,283,306	1,750,154
Between 1-5 years	1,954,848	1,549,267
Between 2-5 years	2,399,482	1,807,589
Over 5 years	308,262	355,090
	£ 6,945,898 £	5,462,100

Finance lease and hire purchase contracts totalling £6,945,898 (2019: £5,462,100) are secured on the assets concerned. Repayments are fixed monthly contracted amounts with rates of interest between 1.76% and 5.8% being applied. Cross guarantees also exist between specific group companies as security in relation to some of the hire purchase and finance lease agreements.

Finance lease and hire purchase contracts include £308,262 (2019: £355,090) in respect of repayments by instalments falling due after five years. Amounts falling due after five years are repayable by fixed monthly contracted amounts with rates of interest between 2.71% and 2.85% being applied.

#### 25. Financial instruments

	Group 2020	Group 2019	Company 2020	Company 2019
Financial assets				
Financial assets measured at fair value through profit or loss	3,246,632	1,510,129	487,395	563,450
Financial assets that are debt instruments measured at amortised cost	5,535,075	5,982,650	2,642,541	1,677,268
	£ 8,781,707	£ 7,492,779 <b>§</b>	3,129,936	£ 2,240,718

#### **Financial liabilities**

Financial liabilities measured at amortised cost

 $\mathfrak{L}(11,078,917)$   $\mathfrak{L}(11,150,739)$   $\mathfrak{L}$  (7,388,076)  $\mathfrak{L}$  (8,640,801)

Financial assets measured at fair value through profit or loss comprise cash at bank and in hand.

Financial assets that are debt instruments measured at amortised cost comprise trade debtors, amounts owed by group undertakings and other debtors.

Financial liabilities measured at amortised cost comprise bank loans and overdrafts, trade creditors, amounts owed to group undertakings, other creditors, accruals and deferred income.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

### 26. Deferred taxation

G	ro	u	p
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27.

					2020		2019
At beginning of year Charged to profit or loss					387,024 92,837		156,830 230,194
At end of year			£	<u> </u>	479,861	£	387,024
Company					•		
					2020		2019
					00.550		00.450
At beginning of year  Charged to profit or loss					80,550 -		69,453 11,097
At end of year			£	<u> </u>	80,550	£	80,550
	Group 2020		Group 2019	ı	Company 2020		Company 2019
Accelerated capital allowances	479,861 ———		387,024	_	80,550	_	80,550
£	479,861	£	387,024	£ =	80,550	£	80,550 ————
Share capital							
Allotted, called up and fully paid					2020		2019
200 (2019:200) A Ordinary shares of £1.00 each					200		200
300 (2019 :300) B Ordinary shares of £1.00 each	•				300 100		300 100
100 (2019:100) C Ordinary shares of £1.00 each 100 (2019:100) D Ordinary shares of £1.00 each					100		100
300 (2019 :300) E Ordinary shares of £1.00 each				_	300	_	300
				£	. 1,000	£	1,000

All classes of shares rank pari passu.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

#### 28. Capital commitments

At 31 December 2020 the Group and Company had capital commitments as follows:

		Group 2020		Group 2019
Contracted for but not provided in these financial statements		118,000		3,600
	5	118,000	£	3,600

#### 29. Pension commitments

The Group operates a defined contributions pension scheme. The assets of the scheme are held separately from those of the Group in an independently administered fund. The pension cost charge represents contributions payable by the Group to the fund and amounted to £95,974 (2019: £84,306). Contributions totalling £8,103 (2019: £10,263) were payable to the fund at the balance sheet date and are included in creditors.

#### 30. Commitments under operating leases

At 31 December 2020 the Group and the Company had future minimum lease payments due under non-cancellable operating leases for each of the following periods:

	Group 2020	Group 2019
Not later than 1 year	118,855	115,393
Later than 1 year and not later than 5 years	126,061	156,483
	£ 244,916 £	271,876

#### 31. Related party transactions

During the year D.D.S (Demolition) Limited provided goods and services totalling £168 (2019: £168,300) to Rewd Limited and paid expenses on behalf of Rewd Limited totalling £27,756. The amount due from Rewd Limited at the balance sheet date was £27,756 (2019: £201,960).

During the year Thanet Waste Services Limited provided goods and services totalling £222 (2019: £280) to Rewd Limited. The amount due from Rewd Limited at the balance sheet date was £Nil (2019: £168).

During the year 1948 Group Limited provided funds to Rewd Limited totalling £200,000 (2019: £Nil). The amount due from Rewd Limited at the balance sheet date was £660,000 (2019: £460,000).

Mr W Ray, a director of the company has a material interest in the transactions by virtue of his shareholding in Rewd Limited.

During the year D.D.S (Demolition) Limited provided goods and services totalling £Nil (2019: £1,480) to Southwood Design & Build Limited.

The amount due from Southwood Design & Build Limited at the balance sheet date was £Nil (2019: £Nil).

Mr L Ray, a director of the company has a material interest in the transactions by virtue of his shareholding in Southwood Design & Build Limited.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

#### 31. Related party transactions (continued)

During the year 1948 Group Limited provided funds totalling £Nil (2019: £100,000) to Shemara (Kent) Limited. The amount due from Shemara (Kent) Limited at the balance sheet date was £100,000 (2019: £100,000).

Mr W Ray, a director of the company has a material interest in the transactions by virtue of his shareholding in Shemara (Kent) Limited.

During the year 1948 Group Limited provided funds to Raycasa Investments Limited totalling £200,000 (2019: £380,000). The amount due from Raycasa Investments Limited at the balance sheet date was £580,000 (2019: £380,000).

Mr S Ray, a director of the company has a material interest in the transactions by virtue of his shareholding in Raycasa Investments Limited.

The following related party transactions occurred within the Group during the year:-

During the year the company provided goods and services in respect of rent totalling £360,000 (2019: £473,700) to D.D.S (Demolition). Limited and received goods and services totalling £63,883 (2019: £465,162). The company also received dividends of £2,000,000 (2019: £1,500,000) and paid net funds of £492,279 (2019: £Nil). The amount due from/(to) D.D.S (Demolition) Limited at the balance sheet date was £510,152 (2019: (£997,569)).

During the year the company provided goods and services in respect of rent totalling £480,000 (2019: £660,000) to Thanet Waste Services Limited. The company also paid net funds of £633,095 and received dividends of £500,000 (2019: net funds £49,414) from Thanet Waste Services Limited. The amount due (to) / from Thanet Waste Services Limited at the balance sheet date was (£69,788) (2019: £88,308).

During the year the company received net funds from DDS Environmental Limited totalling £Nil (2019: £358,789). The amount due to DDS Environmental Limited at the balance sheet date was £648,744 (2019: £648,744).

During the year the company provided goods and services in respect of rent totalling £72,000 (2019: £Nil). The company also provided net funds totalling £38,801 (2019: £137,462) to Secure Storage Solutions (Kent) Limited. The amount due to 1948 Group Limited at the balance sheet date was £202,552 (2019: £147,751).

During the year the company received funds totalling £8,218 (2019: (£500,000)) from Reco Ready Mix Limited. The amount due to 1948 Group Limited at the balance sheet date was £491,782 (2019: £500,000).

During the year D.D.S (Demolition) Limited provided goods and services totalling £69,360 (2019: £144,785) to Thanet Waste Services Limited and received goods and services totalling £832,350 (2019: £847,788). The amount due from Thanet Waste Services Limited at the balance sheet date was £196,976 (2019: £202,403).

During the year D.D.S (Demolition) Limited provided goods and services totalling £246,767 (2019: £246,692) to DDS Environmental Limited and received goods and services totalling £751,385 (2019: £1,010,341). Net fund of £64,510 (2019: expenditure of £51,116) was also received by D.D.S (Demolition) Limited during the year as well as dividends received of £Nil (2019: £750,000). The amount due from DDS Environmental Limited at the balance sheet date was £738,732 (2019: £664,657).

During the year D.D.S (Demolition) Limited provided goods and services totalling £10,629 (2019: £612) and received goods and services totalling £37,233 (2019: £Nil). Net funds of £Nil (2019: £41,458) were also received from Secure Storage Solutions (Kent) Limited. Net expenditure of £5,253 (2019: £41,548) was also paid by D.D.S (Demolition) Limited on behalf of Secure Storage Solutions (Kent) Limited during the year. The amount due from Secure Storage Solutions (Kent) Limited at the balance sheet date was £87,469 (2019: £82,643).

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

#### 31. Related party transactions (continued)

During the year D.D.S (Demolition) Limited provided goods and services totalling £95,432 (2019: £3,003) to Reco Ready Mix Limited and received goods and services totalling £5,074 (2019: £8,956). The amount due from Reco Ready Mix Limited at the balance sheet date was £17,187 (2019: £5,923).

During the year Thanet Waste Services Limited provided goods and services totalling £53 (2019: £1,317) to DDS Environmental Limited and received goods and services totalling £Nil (2019: £16). The amount due from DDS Environmental Limited at the balance sheet date was £Nil (2019: £255).

During the year Thanet Waste Services Limited provided goods and services totalling £3,901 (2019: £666) to Secure Storage Solutions (Kent) Limited. The amount due from Secure Storage Solutions (Kent) Limited at the balance sheet date was £359 (2019: £666).

During the year Thanet Waste Services Limited provided goods and services totalling £426,269 (2019: £95,254) to Reco Ready Mix Limited and received goods and services totalling £171,053 (2019: £675). Net funds of £124,965 (2019: expendiutre £55,689) were also received by Thanet Waste Services Limited during the year. The amount due (to)/from Reco Ready Mix Limited at the balance sheet date was (£30,218) (2019: £120,174).

All transactions were undertaken on a normal arms length basis.

During the year, there were also transactions between the directors and 1948 Group Limited.

There were net loan repayments made by the company of £308,873 to Mr L J Ray and Mrs L Ray during the year (2019: £82,071) as well as interest paid of £58,702 (2019: £57,837). The balance due to Mr L J Ray and Mrs L Ray at the year end date is £688,900 (2019: £814,071).

There were net loan repayments made by the company of £248,037 to Mr S Ray during the year (2019: £189,425) as well as net interest paid of £6,182 (2019: £4,427). The balance due to Mr S Ray the year end date is £12,145 (2019: £16,363).

There were net loan repayments made by the company of £197,662 to Mr W Ray during the year (2019: £178,469) as well as net interest paid of £7,082 (2019: £14,298). The balance due to Mr W Ray at the year end date is £207,358 (2019: £147,937)..

Interest paid by the company was at 10% and received by the company at 2.5% and balances due to the directors are included in other creditors.

In addition to the above transactions with directors, dividends paid to the directors during he year were as follows:-

	Group 2020	Group 2019	Company 2020	Company 2019
Dividends paid to the directors during the year was as follows:				
Mr L J Ray	50,000	87,500	50,000	87,500
Mrs L Ray	75,000	117,000	75,000	117,000
Mr S Ray	250,000	190,000	250,000	190,000
Mr W Ray	250,000	177,500	250,000	177,500
	£ 625,000 £	572,000 £	625,000 £	572,000

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

# 31. Related party transactions (continued)

Remuneration of directors and key management personnel during the year was as follows:

		Group 2020	Group 2019	Company 2020	Company 2019
Remuneration of directors and key management		182,242	123,356	41,600	41,600
	£	182,242	£ 123,356 £	41,600 £	41,600

# 32. Controlling party

Mr and Mrs L Ray, directors of the company, control the group by virtue of a combined controlling interest of 60% (2019: Mr and Mrs L Ray: 60%) of the issued share capital of the company.