Registered number: 03713113

# 1948 GROUP LIMITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

THURSDAY



A01

24/12/2020 COMPANIES HOUSE

#### **COMPANY INFORMATION**

**Directors** 

Mr L J Ray Mrs L Ray Mr S Ray Mr W Ray

Registered number

03713113

Registered office

Henwood House Henwood Ashford Kent TN24 8DH

**Trading Address** 

Charles Anthony House

Manston Road Margate Kent **CT9 4JW** 

Independent auditors

Magee Gammon Corporate Limited Chartered Accountants & Statutory Auditors

Henwood House

Henwood Ashford Kent

TN24 8DH

**Bankers** 

Handelsbanken pic 4th Floor

Riverside House 40-46 High Street

Maidstone Kent ME14 1JH

# CONTENTS

	Page
Group strategic report	1 - 3
Directors' report	4 - 5
Independent auditors' report	6 - 8
Consolidated statement of comprehensive income	9
Consolidated balance sheet	10
Company balance sheet	11
Consolidated statement of changes in equity	12
Company statement of changes in equity	13
Consolidated Statement of cash flows	14 - 15
Analysis of net debt	15
Notes to the financial statements	16 - 39
The following pages do not form part of the statutory financial statements:	
Company detailed profit and loss account and summaries	40 - 42
Group detailed profit and loss account and summaries	43 - 44

# GROUP STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMBER 2019

#### Introduction

The directors present their strategic report for the group for the year ended 31st December 2019.

#### **Business review**

Group results for the year, after elimination of intra-group transactions reflects a pre-tax profit of £1,836,592 for the year, achieved on consolidated turnover of £33,402,231. This compares with £2,977,181 and £28,414,544 respectively reflected in the previous year.

The results of the company show a pre-tax profit of £2,188,642 for the year compared to last year's profit of £1,511,078. Rental income has increased upon the level achieved in the comparative year, being £1,134,735 compared with £1,103,235 for 2018. Turnover mainly comprises rental income received from D.D.S (Demolition) Limited and Thanet Waste Services Limited, wholly owned subsidiaries of the company.

During the year, Reco Ready Mix Limited, a wholly owned subsidiary of Thanet Waste Services Limited, commenced trading and there was the addition of another subsidiary company within the group, although this company remained dormant.

The group has had a successful year of trading. Development of premises owned and further investment in fixed assets have been made during the year, which will hopefully help facilitate further growth of the trading subsidiaries.

#### Principal risks and uncertainties

The management of the business and the execution of the group's strategy are subject to a number of risks.

Risks are formally reviewed by the board and appropriate processes put in place to monitor and mitigate them. If more than one event occurs, it is possible that the overall effect of such events would compound the possible adverse effects on the group. The key business risks affecting the group are set out as follows:

#### Competition

Although the company is not directly exposed to competition, the group operates in a competitive market particularly with regard to pricing and service. This results not only in downward pressure on margins but also the risk of not attracting new contracts. In order to mitigate the risk each company's management regularly review results of the company throughout the year and try to address any factors identified that have arisen which are considered inefficient or could impact upon results further if changes are not made.

### Employee skills and retention

The group's performance depends largely on its board directors and operational directors plus operations staff and other key employees. The resignation of these individuals and the inability to recruit people with the right experience and skills from the local community could adversely impact upon the group's results. The board continues to monitor salaries of key personnel to ensure salaries paid remain current and at expected market levels and staff are appropriately rewarded, thus helping to motivate and retain key individuals. The company is not affected by this risk directly, since the only staff employed by the company are directors. The risk could indirectly impact upon the company however, since the main trade of 1948 Group Limited is with the subsidiary undertakings, both companies of which, rely on key employees.

#### GROUP STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

#### Financial key performance Indicators

The company has made progress in the year under review on the group's overriding objective and the key elements of strategy for growth. The board monitors progress on the overall strategy by reference to the following KPIs:

#### Growth in sales

Year on year sales growth expressed as a percentage. Sales have increased upon the levels achieved in the previous financial year.

Growth in sales for 2019 are 17.6% compared with 8.9% for 2018.

#### Gross profit

Gross profit is the ratio of profit on sale of products or services, expressed as a percentage.

Gross profit percentage for 2019 is 14.1% compared with 18.9% for 2018.

#### Other key performance indicators

Given the straight forward nature of the business activities, the directors are of the opinion that disclosure of any other KPI's is not necessary for an understanding of the results of the company.

#### Financial risk management

The group's funding, liquidity and exposure to interest rate risks are managed by the directors of the company. The management of this is conducted within a framework of policies and guidelines authorised by the board of the company.

The group's financial instruments comprise borrowings, cash and liquid resources, and various items such as trade debtors and trade creditors that arise directly from its operating activities. The main purpose of the financial instruments is to raise finance for the company's operations and also to support activities of the other group companies.

This is relevant with regard to the subsidiary undertaking Thanet Waste Services Limited as the site used by the subsidiary was purchased by 1948 Group Limited, and the development of the Waste Transfer Station and related facilities are funded by the parent undertaking.

This is also relevant with regard to the other trading subsidiary companies D.D.S (Demolition) Limited and DDS Environmental Limited since they also relocated and expenditure on the site owned by 1948 Group Limited is being funded by the parent undertaking.

The company publishes its financial statements in pounds sterling and conducts business solely in sterling. There are some foreign currency transactions in the subsidiary undertakings but the foreign currency risk is considered minimal.

It is, and has been throughout the year under review, the company's policy that no trading in financial instruments shall be undertaken.

# GROUP STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

#### Financial risk management (continued)

The main risks arising from the group's financial instruments are interest rate and liquidity risk. The board of directors reviews and agrees policies for managing each of these risks and they are summarised as follows:-

#### Liquidity and cashflow risk

As regards liquidity, the group's policy throughout the year has been to ensure continuity of funding. The borrowing undertaken during the year is for a term of up to 15 years.

#### Interest rate risk

The group finances its operations primarily through bank borrowings and hire purchase and finance lease agreements. The bank borrowings are at floating rates based principally on Bank of England base rates, and finance agreements at fixed rates.

The board will consider the appropriateness of financing should the operations change significantly in size or nature.

This report was approved by the board on 11 December 2020 and signed on its behalf.

Mr S Ray Director

#### DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2019

The directors present their report and the financial statements for the year ended 31 December 2019.

#### Directors' responsibilities statement

The directors are responsible for preparing the Group Strategic Report, the Directors' Report and the consolidated financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and the Group and of the profit or loss of the Group for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies for the Group's financial statements and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures
  disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and the Group and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and the Group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# Results and dividends

The profit for the year, after taxation, amounted to £1,336,842 (2018:£2,376,796).

Details of dividends paid during the year are reflected in the notes to the financial statements. The directors do not recommend the payment of any further dividends for the year.

#### **Directors**

The directors who served during the year were:

Mr L J Ray Mrs L Ray Mr S Ray Mr W Ray

# DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

#### **Future developments**

The subsidiary undertaking Thanet Waste Services Limited has expanded the washplant facility with the inclusion of a concrete plant and the focus for the forthcoming year is continued increase of output from the washplant and concrete plant together with seeking new contracts for waste. The subsidiary also invested in new plant which is expected to contribute towards the continued expansion of trade and providing reliable services.

The other main trading subsidiary, D.D.S (Demolition) Limited has continued to expand its service providing building materials and aggregates and in developing contract work and groundworks to support the group and certain third parties.

Despite the uncertain economic outlook going forward, the group predicts modest growth in the forthcoming year, principally from the Thanet Waste Services Limited trading company.

The directors are satisfied with the financial position of the group and continue to look to the future with optimism.

Accordingly, the directors have prepared the group financial statements on a going concern basis.

#### Disclosure of Information to auditors

Each of the persons who are directors at the time when this Directors' Report is approved has confirmed that:

- so far as the director is aware, there is no relevant audit information of which the Company and the Group's auditors are unaware, and
- the director has taken all the steps that ought to have been taken as a director in order to be aware of any
  relevant audit information and to establish that the Company and the Group's auditors are aware of that
  information.

#### Post balance sheet events

On 21 March 2020, HM Government initiated, due to the COVID-19 pandemic, a national lockdown. This resulted in an initial reduction in group income. The position has subsequently improved as the trading companies have been able to continue to operate within the guidance provided by HM Government.

#### Matters covered in the strategic report

Financial risk management objectives and policies of the group are detailed in the Strategic Report.

#### **Auditors**

The auditors, Magee Gammon Corporate Limited, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

This report was approved by the board on 11 December 2020 and signed on its behalf.

Mr W Ray Director

#### INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF 1948 GROUP LIMITED

#### Opinion

We have audited the financial statements of 1948 Group Limited (the 'parent Company') and its subsidiaries (the 'Group') for the year ended 31 December 2019, which comprise the Group Statement of Comprehensive Income, the Group and Company Balance Sheets, the Group Statement of Cash Flows, the Group and Company Statement of Changes in Equity and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Group's and of the parent Company's affairs as at 31
   December 2019 and of the Group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may
  cast significant doubt about the Group's or the parent Company's ability to continue to adopt the going
  concern basis of accounting for a period of at least twelve months from the date when the financial
  statements are authorised for issue.

#### Other information

The directors are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Auditors' Report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

#### INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF 1948 GROUP LIMITED (CONTINUED)

We have nothing to report in this regard.

#### Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Group Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Group Strategic Report and the Directors' Report have been prepared in accordance with applicable legal requirements.

#### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Group and the parent Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Group Strategic Report or the Directors' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent Company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent Company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

#### Responsibilities of directors

As explained more fully in the Directors' Responsibilities Statement on page 4, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Group's and the parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or the parent Company or to cease operations, or have no realistic alternative but to do so.

### Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' Report.

# INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF 1948 GROUP LIMITED (CONTINUED)

#### Use of our report

This report is made solely to the Company's members in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members for our audit work, for this report, or for the opinions we have formed.

Antony Timothy David Tutt F.C.A (Senior statutory auditor)

for and on behalf of Magee Gammon Corporate Limited

Chartered Accountants Statutory Auditors

Henwood House Henwood Ashford Kent TN24 8DH

11 December 2020

# CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2019

	Note	2019	2018
Turnover	4	- •	9,414,544
Cost of sales		(28,689,287) (23	3,042,551)
GROSS PROFIT		4,712,944	5,371,993
Administrative expenses		(2,386,287)	2, <i>082,<b>42</b>8)</i>
OPERATING PROFIT	5	2,326,657	3, <b>289,56</b> 5
Interest receivable and similar income	9	6,299	6,685
Interest payable and expenses	10	(496,364)	(319,069)
PROFIT BEFORE TAXATION		1,836,592	2,977,181
Tax on profit	11	(499,750)	(600,385)
PROFIT FOR THE FINANCIAL YEAR		£ 1,336,842 £	2, <i>376,79</i> 6
TOTAL COMPREHENSIVE INCOME FOR THE YEAR		£ 1,336,842 £ 2,	376,796
PROFIT FOR THE YEAR ATTRIBUTABLE TO:			
		1 226 545 2	276 706
Owners of the parent Company		1,336,842 2,	<i>376,796</i> 
		£ 1,336,842 £ 2,	376,796
TOTAL COMPREHENSIVE INCOME FOR THE YEAR ATTRIBUTABLE TO:			
Owners of the parent Company		1,336,842 <i>2</i> ,	376,796
		£ 1,336,842 £ 2,	376,796

There were no recognised gains and losses for 2019 or 2018 other than those included in the consolidated statement of comprehensive income.

There was no other comprehensive income for 2019 (2018: Nil)

# 1948 GROUP LIMITED REGISTERED NUMBER: 03713113

# CONSOLIDATED BALANCE SHEET AS AT 31 DECEMBER 2019

	Note		2019		2018
FIXED ASSETS					
Intangible assets	14		722,936		<i>677,413</i>
Tangible assets	15		21,827,002		19,101,237
			22,549,938		19,778,650
CURRENT ASSETS					
Stocks	17	290,693		166,601	
Debtors: amounts falling due within one year	18	6,41 <b>8,42</b> 0		5,106,387	
Cash at bank and in hand	19	1,510,129		2,405,337	
		8,219,242		7,678,325	
Creditors: amounts falling due within one year	20	(8,381,665)		(7,805,450)	
NET CURRENT LIABILITIES			(162,423)		(127,125)
TOTAL ASSETS LESS CURRENT LIABILITIES			22,387,515		19,651,525
Creditors: amounts falling due after more than one year PROVISIONS FOR LIABILITIES	21		(8,793,870)		(7,052,916)
Deferred taxation	25	(387,024)		(156,830)	
			(387,024)		(156,830)
NET ASSETS			£ 13,206,621		£ 12,441,779
CAPITAL AND RESERVES					
Called up share capital	26		1,000		1,000
Profit and loss account			13,205,621		12,440,779
			£ 13,206,621		£ 12,441,779
			<del></del>		

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 11 December 2020.

Mr S Ray Director

Mr W Ra Director

# 1948 GROUP LIMITED REGISTERED NUMBER: 03713113

#### COMPANY BALANCE SHEET AS AT 31 DECEMBER 2019

	Note		2019		2018
FIXED ASSETS					
Tangible assets	15		13,068,028		11,605,580
Investments	16		125		1 <i>2</i> 5
•			13,068,153		11,605,705
CURRENT ASSETS			10,000,100		. 1,000,100
Debtors: amounts falling due within one year	18	1,677,268		763,082	
Cash at bank and in hand	19	563,450		<i>940,74</i> 9	
		2,240,718		1,703,831	
Creditors: amounts falling due within one year	20	(3,602,585)		(4,207,563)	
NET CURRENT LIABILITIES			(1,361,867)		(2,503,732)
TOTAL ASSETS LESS CURRENT LIABILITIES			11,706,286		9,101,973
Creditors: amounts falling due after more than one year PROVISIONS FOR LIABILITIES	21		(5,081,924)		(3,966,337)
Deferred taxation	25	(80,550)		(69,453)	
			(80,550)		(69,453)
NET ASSETS			£ 6,543,812	:	£ 5,066,183
CAPITAL AND RESERVES					
Called up share capital	26		1,000		1,000
Profit and loss account			6,542,812		5,065,1 <b>8</b> 3
			£ 6,543,812	:	£ 5,066,183

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 11 December 2020.

Mr S Ray Director Mr W Ray Director

### CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2019

	Called up share capital	Profit and loss account	Equity attributable to owners of parent Company	Total equity
At 1 January 2019	1,000	12,440,779	12,441,779	12,441,779
COMPREHENSIVE INCOME FOR THE YEAR Profit for the year TOTAL COMPREHENSIVE INCOME FOR THE		1,336,842	1,336,842	1,336,842
YEAR	•	1,336,842	1,336,842	1,336,842
Dividends: Equity capital	-	(572,000)	(572,000)	(572,000)
TOTAL TRANSACTIONS WITH OWNERS	-	(572,000)	(572,000)	(572,000)
AT 31 DECEMBER 2019	£ 1,000	£ 13,205,621	£ 13,206,621	£ 13,206,621

The notes on pages 16 to 39 form part of these financial statements.

#### CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2018

	Called up share capital		Equity attributable to owners of parent Company	Total equity
At 1 January 2018	1,000	10,528,983	10,529,983	10,529,983
COMPREHENSIVE INCOME FOR THE YEAR				
Profit for the year	-	2,376,796	2,376,796	2,376,796
TOTAL COMPREHENSIVE INCOME FOR THE YEAR		2,376,796	2,376,796	2,376,796
Dividends: Equity capital	•	(465,000)	(465,000)	(465,000)
TOTAL TRANSACTIONS WITH OWNERS	-	(465,000)	(465,000)	(465,000)
AT 31 DECEMBER 2018	£ 1,000	£ 12,440,779	£ 12,441,779	· ·

# COMPANY STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2019

	Called up share capital	Profit and loss account	Total equity
At 1 January 2019	1,000	5,065,183	5,066,183
COMPREHENSIVE INCOME FOR THE YEAR Profit for the year	-	2,049,629	2,049,629
CONTRIBUTIONS BY AND DISTRIBUTIONS TO OWNERS Dividends: Equity capital		(572,000)	(572,000)
AT 31 DECEMBER 2019	£ 1,000	£ 6,542,812	£ 6,543,812

The notes on pages 16 to 39 form part of these financial statements.

# COMPANY STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2018

At 1 January 2018	Called up share capital 1,000	Profit and loss account 4,194,521	Total equity 4,195,521
COMPREHENSIVE INCOME FOR THE YEAR Profit for the year	-	1,335,662	1,335,662
CONTRIBUTIONS BY AND DISTRIBUTIONS TO OWNERS Dividends: Equity capital	-	(465,000)	(465,000)
AT 31 DECEMBER 2018	£ 1,000	£ 5,065,183	£ 5,066,183

# CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2019

AAAU ELONG EBAM ABER ATINA AATINITEO	
CASH FLOWS FROM OPERATING ACTIVITIES	
Profit for the financial year 1,336,842 2,3 ADJUSTMENTS FOR:	76,796
Amortisation of intangible assets 104,477 1	01,354
Depreciation of tangible assets 2,268,993 2,1	90,241
Profit on disposal of tangible assets (80,277) (1	51,870)
Interest paid 496,364 3	19,069
Interest received (6,299)	(6,685)
Taxation charge 499,750 6	00,385
(Increase) in stocks (124,092)	48,726)
(Increase) in debtors (1,260,295) (1,0	88,325)
Increase in creditors 910,811 8	44,729
Corporation tax (paid) (538,093) (5	88,035)
NET CASH GENERATED FROM OPERATING ACTIVITIES  3,608,181  4,5	48,933
CASH FLOWS FROM INVESTING ACTIVITIES	
Purchase of intangible fixed assets (150,000)	-
Purchase of tangible fixed assets (5,348,428) (3,3	36,326)
Sale of tangible fixed assets 433,947 5	57,826
Interest received 6,299	6,685
HP interest paid (135,094) (1	17,275)
NET CASH FROM INVESTING ACTIVITIES (5,193,276) (2,8	89,090)

# CONSOLIDATED STATEMENT OF CASH FLOWS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

2019

2018

CASH FLOWS FROM FINANCING ACTIVITIES		
New secured loans	1,500,000	750,0 <b>00</b>
Repayment of loans	(817,746)	(759,617)
Repayment of/new finance leases	807,083	187,213
Dividends paid	(572,000)	(465,000)
interest paid	(361,270)	(201,794)
NET CASH USED IN FINANCING ACTIVITIES	556,067	(489,198)
(DECREASE)/INCREASE IN CASH AND CASH EQUIVALENTS	(1,029,028)	1,170,645
Cash and cash equivalents at beginning of year	2,314,886	1,144,241
CASH AND CASH EQUIVALENTS AT THE END OF YEAR	£ 1,285,858	2,314,886
CASH AND CASH EQUIVALENTS AT THE END OF YEAR COMPRISE:		
Cash at bank and in hand	1,510,129	2,405,337
Bank overdrafts	(224,271)	(90,451)
	£ 1,285,858	2,314,886

# CONSOLIDATED ANALYSIS OF NET DEBT FOR THE YEAR ENDED 31 DECEMBER 2019

	At 1 January 2019	Cash flows	New finance leases	Other non- cash changes	At 31 December 2019
Cash at bank and in hand	2,405,337	(895,208)	-	•	1,510,129
Bank overdrafts	(90,451)	(133,820)	-	-	(224,271)
Debt due after 1 year	(3,966,337)	(1,991,871)	- '	876,284	(5,081,924)
Debt due within 1 year	(1,309,617)	1,309,617	•	(876,284)	(876,284)
Finance leases	(4,655,017)	1,911,079	(2,718,162)	-	(5,462,100)
	£ (7,616,085)	199,797	£ (2,718,162) £	-	£(10,134,450)

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

#### 1. General information

1948 Group Limited is a private limited company incorporated in England and Wales. The Company is limited by shares and the address of its registered office is Henwood House, Henwood, Ashford, Kent, TN24 8DH. The address of the principal place of business is Charles Anthony House, Manston Road, Margate, Kent, CT9 4JW.

The registered number of the company is 03713113.

The principal activity of the company is that of property rental.

#### 2. Accounting policies

#### 2.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and the Republic of Ireland and the Companies Act 2006.

The Company has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own Statement of Comprehensive Income in these financial statements.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires Group management to exercise judgement in applying the Group's accounting policies (see note 3).

The following principal accounting policies have been applied:

#### 2.2 Basis of consolidation

The consolidated financial statements present the results of the Company and its own subsidiaries ("the Group") as if they form a single entity. Intercompany transactions and balances between group companies are therefore eliminated in full.

The consolidated financial statements incorporate the results of business combinations using the purchase method. In the Balance Sheet, the acquiree's identifiable assets, liabilities and contingent liabilities are initially recognised at their fair values at the acquisition date. The results of acquired operations are included in the Consolidated Statement of Comprehensive Income from the date on which control is obtained. They are deconsolidated from the date control ceases.

In accordance with the transitional exemption available in FRS 102, the group has chosen not to retrospectively apply the standard to business combinations that occurred before the date of transition to FRS 102, being 01 January 2014.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

#### 2. Accounting policies (continued)

#### 2.3 Foreign currency translation

#### Functional and presentation currency

The Company's functional and presentational currency is GBP.

#### Transactions and balances

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions.

At each period end foreign currency monetary items are translated using the closing rate. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined.

Foreign exchange gains and losses that relate to borrowings and cash and cash equivalents are presented in the Consolidated statement of comprehensive income within 'finance income or costs'. All other foreign exchange gains and losses are presented in profit or loss within 'other operating income'.

#### 2.4 Revenue

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured. Revenue is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes. The following criteria must also be met before revenue is recognised:

#### Sale of goods

Revenue from the sale of goods is recognised when all of the following conditions are satisfied:

- the Group has transferred the significant risks and rewards of ownership to the buyer;
- the Group retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of revenue can be measured reliably;
- it is probable that the Group will receive the consideration due under the transaction; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

#### Rendering of services

Revenue from a contract to provide services is recognised in the period in which the services are provided in accordance with the stage of completion of the contract when all of the following conditions are satisfied:

- the amount of revenue can be measured reliably;
- it is probable that the Group will receive the consideration due under the contract;
- the stage of completion of the contract at the end of the reporting period can be measured reliably; and
- the costs incurred and the costs to complete the contract can be measured reliably.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

#### 2. Accounting policies (continued)

#### 2.5 Operating leases: the Group as lessor

Rentals income from operating leases is credited to profit or loss on a straight line basis over the term of the relevant lease.

#### 2.6 Operating leases: the Group as lessee

Rentals paid under operating leases are charged to profit or loss on a straight line basis over the lease term.

Benefits received and receivable as an incentive to sign an operating lease are recognised on a straight line basis over the lease term, unless another systematic basis is representative of the time pattern of the lessee's benefit from the use of the leased asset.

#### 2.7 Interest income

Interest income is recognised in profit or loss using the effective interest method.

#### 2.8 Finance costs

Finance costs are charged to profit or loss over the term of the debt using the effective interest method so that the amount charged is at a constant rate on the carrying amount. Issue costs are initially recognised as a reduction in the proceeds of the associated capital instrument.

#### 2.9 Borrowing costs

All borrowing costs are recognised in profit or loss in the year in which they are incurred.

#### 2.10 Pensions

#### Defined contribution pension plan

The Group operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the Group pays fixed contributions into a separate entity. Once the contributions have been paid the Group has no further payment obligations.

The contributions are recognised as an expense in profit or loss when they fall due. Amounts not paid are shown in accruals as a liability in the Balance Sheet. The assets of the plan are held separately from the Group in Independently administered funds.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

# Accounting policies (continued)

#### 2.11 Current and deferred taxation

The tax expense for the year comprises current and deferred tax. Tax is recognised in profit or loss except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the balance sheet date in the countries where the Company and the Group operate and generate income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the Balance Sheet date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits; and
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

#### 2.12 Intangible assets

#### Goodwill

Goodwill represents the difference between amounts paid on the cost of a business combination and the acquirer's interest in the fair value of the Group's share of its identifiable assets and liabilities of the acquiree at the date of acquisition. Subsequent to initial recognition, goodwill is measured at cost less accumulated amortisation and accumulated impairment losses. Goodwill is amortised on a straight line basis to the Consolidated statement of comprehensive income over its useful economic life.

#### Other intangible assets

Intangible assets are initially recognised at cost. After recognition, under the cost model, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

All intangible assets are considered to have a finite useful life. If a reliable estimate of the useful life cannot be made, the useful life shall not exceed ten years.

The estimated useful lives range as follows:

Goodwill

10 to 20 years

#### 2.13 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

#### 2. Accounting policles (continued)

#### 2.13 Tangible fixed assets (continued)

Land is not depreciated. Depreciation on other assets is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, on a reducing balance basis.

Depreciation is provided on the following basis:

Plant and machinery - 25% reducing balance basis
Motor vehicles - 25% reducing balance basis
Fixtures and fittings - 25% reducing balance basis

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in profit or loss.

#### 2.14 Valuation of investments

Investments in subsidiaries are measured at cost less accumulated impairment.

Investments in unlisted Group shares, whose market value can be reliably determined, are remeasured to market value at each balance sheet date. Gains and losses on remeasurement are recognised in the Consolidated statement of comprehensive income for the period. Where market value cannot be reliably determined, such investments are stated at historic cost less impairment.

#### 2.15 Stocks

Stocks are stated at the lower of cost and net realisable value, being the estimated selling price less costs to complete and sell. Cost is based on the cost of purchase on a weighted average basis. Work in progress and finished goods include labour and attributable overheads.

At each balance sheet date, stocks are assessed for impairment. If stock is impaired, the carrying amount is reduced to its selling price less costs to complete and sell. The impairment loss is recognised immediately in profit or loss.

#### 2.16 Debtors

Short term debtors are measured at transaction price, less any impairment. Loans receivable are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.

#### 2.17 Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

In the Consolidated Statement of Cash Flows, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the Group's cash management.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

#### 2. Accounting policies (continued)

#### 2.18 Creditors

Short term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

#### 2.19 Provisions for liabilities

Provisions are made where an event has taken place that gives the Group a legal or constructive obligation that probably requires settlement by a transfer of economic benefit, and a reliable estimate can be made of the amount of the obligation.

Provisions are charged as an expense to profit or loss in the year that the Group becomes aware of the obligation, and are measured at the best estimate at the Balance Sheet date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties.

When payments are eventually made, they are charged to the provision carried in the Balance Sheet.

#### 2.20 Financial instruments

The Group only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities like trade and other debtors and creditors, loans from banks and other third parties, loans to related parties and investments in ordinary shares.

Debt instruments (other than those wholly repayable or receivable within one year), including loans and other accounts receivable and payable, are initially measured at present value of the future cash flows and subsequently at amortised cost using the effective interest method. Debt instruments that are payable or receivable within one year, typically trade debtors and creditors, are measured, initially and subsequently, at the undiscounted amount of the cash or other consideration expected to be paid or received. However, if the arrangements of a short-term instrument constitute a financing transaction, like the payment of a trade debt deferred beyond normal business terms or in case of an out-right short-term loan that is not at market rate, the financial asset or liability is measured, initially at the present value of future cash flows discounted at a market rate of interest for a similar debt instrument and subsequently at amortised cost, unless it qualifies as a loan from a director in the case of a small company, or a public benefit entity concessionary loan.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the Consolidated statement of comprehensive income.

For financial assets measured at amortised cost, the impairment loss is measured as the difference between an asset's carrying amount and the present value of estimated cash flows discounted at the asset's original effective interest rate. If a financial asset has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract.

For financial assets measured at cost less impairment, the impairment loss is measured as the difference between an asset's carrying amount and best estimate of the recoverable amount, which is an approximation of the amount that the Group would receive for the asset if it were to be sold at the balance sheet date.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

# 2. Accounting policies (continued)

#### 2.21 Dividends

Equity dividends are recognised when they become legally payable. Interim equity dividends are recognised when paid. Final equity dividends are recognised when approved by the shareholders at an annual general meeting.

#### 3. Judgements in applying accounting policies and key sources of estimation uncertainty

In the application of the Group's accounting policies, which are described in note 2, management is required to make judgements, estimates and assumptions about carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The key sources of estimation uncertainty that have a significant effect on the amounts recognised in the financial statements are described below:

### Depreciation and residual values

The directors have reviewed the useful economic life and associated residual values for all classes of fixed assets and have concluded that asset lives and residual values are appropriately reflected.

#### 4. Turnover

An analysis of turnover by class of business is as follows:

	2019	2018
Waste removal and waste recycling	13,315,329	14,697,057
Demolition and salvage	18,617,044	12,519,318
Asbestos removal and disposal	1,118,460	1,188, <b>7</b> 07
Storage	104,873	8,427
Concrete production and supply	243,428	-
Rental income	3,097	1,035
	£ 33,402,231	£ 28,414,544

All turnover arose within the United Kingdom.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

# 5. Operating profit

The operating profit is stated after charging:

			2019		2018
	Depreciation of tangible fixed assets		2,268,993		2,190,241
	Amortisation of intangible assets, including goodwill		104,477		101,354
	Profit on disposal of fixed assets		(80,277)		(151,870)
	Operating leases		156,975		96,569
	Defined contribution pension cost		84,306		48,639
	Difference on foreign exchange	3	(146)	£ =	1,627
6.	Auditors' remuneration				
			2019		2018
	The auditing of accounts of associates of the Group pursuant to legislation		47,860		41,575
	All other services		68,861		56,164
		£	116,721	£_	97,739
			2019		2018
	The auditing of accounts of associates of the Company pursuant to		8,995		7,225
	legislation		23.443		18.110
	All other services	_	23,443	_	,0,710
-		£	32,438	£	25,335
		=		=	

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

# 7. Employees

Staff costs, including directors' remuneration, were as follows:

	Group 2019	Group 2018	Company 2019	Company 2018
Wages and salaries	6,311,657	5,774,372	41,600	41,600
Social security costs	626,333	<i>566,302</i>	1,091	1,234
Cost of defined contribution scheme	84,306	<b>48,639</b>	-	-
	£ 7,022,296	£ 6,389,313	42,691	£ 42,834

The average monthly number of employees, including the directors, during the year was as follows:

	Group 2019 No.	Group 2018 No.	Company 2019 No.	Company 2018 No.
Administration	28	22	-	-
Sales and marketing	14	11	-	-
Production	147	147	-	-
Directors	6	5	4	4
	195	185	4	4

# 8. Directors' remuneration

		2019	2018
Directors' emoluments		123,356	105,043
Company contributions to defined contribution pension schemes		3,934	3,600
	ξ	127.290	£ 108,643
	£	127,290	100,043

During the year retirement benefits were accruing to 2 directors (2018 -1) in respect of defined contribution pension schemes.

# 9. Interest receivable

	£ 6,299	£ 6,685
Other interest receivable	6,299	6,685
	2019	2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

# 10. Interest payable and similar expenses

		2019		2018
	Bank interest payable	214,424		201,072
	Finance leases and hire purchase contracts	135,094		117,275
	Other interest payable	146,846		722
		£ 496,364	£	319,069
11.	Taxation			
		2019		2018
	Corporation tax			
	Current tax on profits for the year	269,556		660,510
	Adjustments in respect of previous periods	•		(2,061)
	Total current tax	£ 269,556	£	658,449
	Deferred tax			
	Origination and reversal of timing differences	230,194		(58,064)
	Total deferred tax	£ 230,194	£	(58,064)
	Taxation on profit on ordinary activities	£ 499,750	£	600,385

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

# 11. Taxation (continued)

# Factors affecting tax charge for the year

The tax assessed for the year is higher than (2018: higher than) the standard rate of corporation tax in the UK of 19% (2018: 19%). The differences are explained below:

		2019		2018
Profit on ordinary activities before tax	3	1,836,592	£	2,977,181
Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 19% (2018: 19%)  Effects of:		348,953		565, <b>664</b>
Expenses not deductible for tax purposes, other than goodwill amortisation and impairment		8,441		11,218
Capital allowances for year in excess of depreciation		(143,770)		<i>83,62</i> 8
Adjustments to tax charge in respect of prior periods		-		(2,061)
Adjustment in research and development tax credit leading to a (decrease) increase in the tax charge	1	(48,988)		-
Unrelieved tax losses carried forward		104,920		-
Deferred tax		230,194		(58,064)
Total tax charge for the year	£	499,750	£	600,385

#### Factors that may affect future tax charges

There were no factors that may affect future tax charges.

# 12. Dividends

	<del></del>	
	£ 572,000	£ 465,000
Final dividend on E ordinary shares of £1 each	117,000	75,000
Final dividend on D ordinary shares of £1 each	27,500	-
Final dividend on C ordinary shares of £1 each	40,000	40,000
Final dividend on B ordinary shares of £1 each	87,500	50,000
Final dividend on A ordinary shares of £1 each	300,000	300,000
	2019	2018

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

# 13. Parent company profit for the year

The Company has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own Statement of Comprehensive Income in these financial statements. The profit after tax of the parent Company for the year was £2,049,629 (2018:£1,335,661).

#### 14. Intangible assets

#### **Group and Company**

	Goodwill
Cost	
At 1 January 2019	2,027,087
Additions	150,000
At 31 December 2019	2,177,087
Amortisation	
At 1 January 2019	1,349,674
Charge for the year on owned assets	104,477
At 31 December 2019	1,454,151
Net book value	
At 31 December 2019	£ 722,936
At 31 December 2018	£ 677,413

All of the Group's intangible fixed assets are held in the Subsidiary Undertakings.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

# 15. Tangible fixed assets

Group

	Freehold property	Plant and machinery	Motor vehicles	Fixtures and fittings	Total
Cost or valuation					
At 1 January 2019	11,556,048	15,420,328	1,194,065	677,624	28,848,065
Additions	1,474,834	3,549,702	280,700	43,192	5,348,428
Disposals	-	(1,301,166)	(96,134)	(8,641)	(1,405,941)
At 31 December 2019	13,030,882	17,668,864	1,378,631	712,175	32,790,552
Depreciation					
At 1 January 2019	-	8,729,876	514,916	502,036	9,746,828
Charge for the year on owned assets	-	483,775	51,656	43,862	579,293
Charge for the year on financed assets		1,532,460	157,240	-	1,689,700
Disposals	-	(981,624)	(63,291)	(7,356)	(1,052,271)
At 31 December 2019	•	9,764,487	660,521	538,542	10,963,550
Net book value					
At 31 December 2019	13,030,882	£ 7,904,377 £	718,110	£ 173,633	£ 21,827,002
At 31 December 2018	£ 11,556,048	£ 6,690,452 £	679,149	£ 175,588	£ 19,101,237

The net book value of land and buildings may be further analysed as follows:

 2019
 2018

 Freehold
 13,030,882
 11,556,048

 £ 13,030,882
 £ 11,556,048

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

# 15. Tangible fixed assets (continued)

The net book value of assets held under finance leases or hire purchase contracts, included above, are as follows:

		2019	2018
Plant and machinery		5,913,716	5,264,479
Motor vehicles		557,065	505,801
		£ 6,470,781	£ 5,770,280
Company			
	Freehold property	Fixtures and fittings	Total
Cost or valuation	property	mmys	1 Otal
At 1 January 2019	11,556,048	262,407	11,818,455
Additions	1,474,834	-	1,474,834
At 31 December 2019	13,030,882	262,407	13,293,289
Depreciation			
At 1 January 2019	-	212,875	212,875
Charge for the year on owned assets		12,386	12,386
At 31 December 2019	•	225,261	225,261
Net book value			
At 31 December 2019	£ 13,030,882	£ 37,146	£ 13,068,028
At 31 December 2018	£ 11,556,048	£ 49,532	£ 11,605,580
The net book value of land and buildings may be further	analysed as follow	s:	
•	-		
		2019	2018
Freehold		13,030,882	11,556,048
		£ 13,030,882	£ 11,556,048

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

# 16. Fixed asset investments

#### Company

	Investments in subsidiary companies
Cost or valuation	
At 1 January 2019	125
At 31 December 2019	£ 125

# Direct subsidiary undertakings

The following were direct subsidiary undertakings of the Company:

Name	Principal activity	Class of shares	Holding
D.D.S (Demolition) Limited	Demolition and salvage	£1 ordinary	100%
Thanet Waste Services Limited	Waste removal and waste recycling	£1 ordinary	100%
Secure Storage Solutions (Kent) Limited	Storage	£1 ordinary	100%
Downfast Demolition & Salvage Limited	Dormant	£1 ordinary	100%
DDS Group Limited	Dormant	£1 ordinary	100%
Storage Solutions (Kent) Limited	Dormant	£1 ordinary	100%

The aggregate of the share capital and reserves as at 31 December 2019 and the profit or loss for the year ended on that date for the subsidiary undertakings were as follows:

Name	Aggregate of share capital and reserves	Profit/ (Loss)
D.D.S (Demolition) Limited	4,299,825	2,012,143
Thanet Waste Services Limited	2,668,667	(10,927)
Secure Storage Solutions (Kent) Limited	(151,234)	(114,771)
Downfast Demolition & Salvage Limited	100	-
DDS Group Limited	1	-
Storage Solutions (Kent) Limited	10	-

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

# 16. Fixed asset Investments (continued)

# Indirect subsidiary undertakings

The following were indirect subsidiary undertakings of the Company:

Name	Principal activity	Class of shares	Holding
DDS Environmental Limited	Asbestos removal and disposal	£1 ordinary	100%
Reco Ready Mix Limited	Concrete suppliers	£1 ordinary	100%
Recomix Limited	Dormant	£1 ordinary	100%
TW Services (Kent) Limited	Dormant	£1 ordinary A shares	100%
Reco Pro Limited	Dormant	£1 ordinary	100%
DDS Asbestos Services Limited	Dormant	£1 ordinary	100%
DDS Contracting Services Limited	Dormant	£1 ordinary	100%
DDS Hydraulic Services Limited	Dormant	£1 ordinary	100%

The registered office of all Companies within the Group is Henwood House, Henwood, Ashford, Kent, TN24 8DH. All Companies are included in the consolidated financial statements.

The financial statements of the dormant Companies were exempt from audit.

# 17. Stocks

	£ 290,693	£ 166,601
Work in progress	212,976	90,087
Raw materials and consumables	77,717	76,514
	Group 2019	Group 2018

The difference between purchase price or production cost of stocks and their replacement cost is not material.

#### 18. Debtors

	Group 2019	Group 2018	Company 2019	Company 2018
Trade debtors	4,758,414	3,874,812	-	•
Amounts owed by group undertakings	-	-	736,059	102,325
Other debtors	1,224,236	7 <b>84</b> ,320	941,209	660,757
Prepayments and accrued income	435,770	<i>447,255</i>	-	-
	£ 6,418,420	£ 5,106,387	£ 1,677,268 £	763,082

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

# 19. Cash and cash equivalents

			Group 2019		Group 2018		Company 2019		Company 2018
	Cash at bank and in hand		1,510,129		2,405,337		563,450		940,749
	Less: bank overdrafts		<b>(224,27</b> 1)		(90,451)		•		-
		3	1,285,858	£	2,314,886	3	563,450	£	940,749
20.	Creditors: Amounts falling due within one	yea	r						
			Group 2019		Group 2018		Company 2019		Company 2018
	Bank overdrafts		224,271		90,451		-		-
	Bank loans		876,284		1,309,617		876,284		1,309,617
	Trade creditors		3,360,588		2,696,349		29,989		29,989
	Amounts owed to group undertakings		-		•		1,646,424		1,995,310
	Corporation tax		94,733		311,532		42,366		<i>83,87</i> 9
	Other taxation and social security		467,963		541,520		1,342		485
	Obligations under finance lease and hire								
	purchase contracts		1,750,154		1,568,438		-		-
	Other creditors		1,101,720		882,875		997,680		779,783
	Accruals and deferred income		505,952		404,668		8,500		8,500
		3	8,381,665	£	7,805,450	3	3,602,585	£	4,207,563
21.	Creditors: Amounts falling due after more	thai	n one year						
			Group 2019		Group 2018		Company 2019		Company 2018
	Bank loans		5,081,924		<i>3,966,337</i>		5,081,924		3,966,337
	Net obligations under finance leases and hire								
	purchase contracts		3,711,946		3,086,579		-		-
		£	8,793,870	£	7,052,916	£	5,081,924	£	3,966,337

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

# 22. Loans

	Group 2019	Group 2018	Company 2019	Company 2018
Amounts falling due within one year				
Bank loans	876,284	1,309,617	876,284	1,309,617
	876,284	1,309,617	876,284	1,309,617
Amounts falling due within two to five years				
Bank loans	4,177,339	2,671,306	4,177,339	2,671,306
	4,177,339	2,671,306	4,177,339	2,671,306
Amounts falling due after five years				,
Bank loans	904,585	1,295,031	904,585	1,295,031
	£ 904,585	£ 1,295,031	904,585	£ 1,295,031

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

#### 22. Loans (continued)

Bank loans and overdrafts are secured by a fixed and floating charge over the undertaking and property and assets held by the Group. There is also a first legal charge over various properties owned by the Group.

Banking arrangements are also secured by an unlimited cross guarantee between 1948 Group Limited, D.D.S (Demolition) Limited, Thanet Waste Services Limited.

A bank loan of £489,955 which commenced in 2006 is repayable over 15 years by monthly instalments of £2,931.51.

A bank loan with a limit of £3,500,000 was originally undertaken in 2006 and is repayable by monthly instalments of £22,832.79.

A bank loan of £1,500,000 which commenced drawdown in 2011 is repayable over 15 years by monthly instalments of £8,928.57.

A bank loan of £2,500,000, originally undertaken in 2011, is repayable over 15 years by monthly instalments of £17,219.68.

A bank loan of £500,000, which commenced drawdown in 2013, is repayable over 15 years by monthly instalments of £2,777.78.

A bank loan of £650,000 which commenced drawdown in 2014, is repayable over 15 years with quarterly instalments of £10,833.33.

A bank loan of £600,000 which commenced drawdown in 2016, is repayable over 10 years with quarterly instalments of £15,000.00.

A bank loan of £750,000 which commenced drawdown in 2018, is repayable over 15 years with quarterly instalments of £12,500.00. Instalments are based on repayment of £250,000 over 5 years with the balance payable on maturity.

A bank loan of £400,000 was provided during the year and drawdown commenced August 2019. The term of the loan is 5 years with a repayment profile over 15 years with monthly repayments of £2,222.22. Instalments are based on repayment of £133,333 over 5 years with the balance payable on maturity.

A bank loan of £500,000 was provided during the year and drawdown commenced October 2019. The term of the loan is 5 years with a repayment profile over 15 years. The first two years are interest only repayments with capital of £3,205.13 being repaid monthly thereafter. Instalments are based on repayment of £115,385 over 5 years with the balance payable on maturity.

A bank loan of £600,000 was provided during the year and drawdown commenced December 2019. The term of the loan is 5 years with a repayment profile over 15 years with monthly instalments of £3,333.33. Instalments are based on repayment of £200,000 over 5 years with the balance payable on maturity.

The bank completed a review of bank loans in July 2019 and interest payable was agreed on the above bank loans at rates between 2.5% and 4.25% above either the bank base rate or the LIBOR base rate.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

#### 23. Hire purchase and finance leases

Minimum lease payments under hire purchase fall due as follows:

	Group 2019	Group 2018
Within one year	1,750,154	1,568,438
Between 1-5 years	<b>1,549,267</b>	1,212,908
Between 2-5 year	1,807,589	1,873,671
Over 5 years	355,090	-
	£ 5,462,100 £ 4	4,655,017

Finance lease and hire purchase contracts totalling £5,462,100 (2018: £4,655,017) are secured on the assets concerned. Repayments are fixed monthly contracted amounts with rates of interest between 1.76% and 5.8% being applied. Cross guarantees also exist between specific group companies as security in relation to some of the hire purchase and finance lease agreements.

Finance lease and hire purchase contracts include £355,090 (2018: £Nii) in respect of repayments by instalments falling due after five years. Amounts falling due after five years are repayable by fixed monthly contracted amounts with rates of interest between 2.71% and 2.85% being applied.

#### 24. Financial instruments

cost

	Gro 2	oup 019	Group 2018		
Financial assets					
Financial assets measured at fair value through profit or loss	1,510, <sup>-</sup>	29	2,405,337	<b>563,</b> 450	940,749
Financial assets that are debt instruments measured at amortised cost	5,982,0	i <b>50</b>	4,659,132	1,677,268	763,082
	£ 7,492,7	79 £	7,064,469	£ 2,240,718	£ 1,703,831
Financial liabilities Financial liabilities measured at amortised					

Financial assets measured at fair value through profit or loss comprise cash at bank and in hand.

Financial assets that are debt instruments measured at amortised cost comprise trade debtors, amounts owed by group undertakings and other debtors.

£(11,150,739) £ (9,350,297) £ (8,640,801) £ (8,089,536)

Financial liabilities measured at amortised cost comprise bank loans and overdrafts, trade creditors, amounts owed to group undertakings, other creditors, accruals and deferred income.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

# 25. Deferred taxation

C.	_		_
GΙ	u	u	u

26.

All classes of shares rank pari passu.

		2019	2018
At beginning of year		156,830	214,894
Charged to profit or loss		230,194	(58,064)
At end of year		387,024	£ 156,830
Company			
		2019	2018
At beginning of year		69,453	<i>62,7</i> 87
Charged to profit or loss		11,097	6,666
At end of year	£	80,550	£ 69,453
Group 2019	Group 2018	Company 2019	Company 2018
Accelerated capital allowances 387,024	156,830	80,550	69,453
£ 387,024 £	156,830 £	80,550	£ 69,453
Share capital			
Allotted, called up and fully paid		2019	2018
200 (2018 :200) A Ordinary shares of £1.00 each		200	200
300 (2018 :300) B Ordinary shares of £1.00 each		300	300
100 (2018 :100) C Ordinary shares of £1.00 each		100	100
100 (2018 :100) D Ordinary shares of £1.00 each 300 (2018 :300) E Ordinary shares of £1.00 each		100 300	100 300
	2	1,000	£ 1,000

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

#### 27. Capital commitments

At 31 December 2019 the Group and Company had capital commitments as follows:

		Group 2019	Group 2018
Contracted for but not provided in these financial statements	£	3,600 £	199,700

#### 28. Pension commitments

The Group operates a defined contributions pension scheme. The assets of the scheme are held separately from those of the Group in an independently administered fund. The pension cost charge represents contributions payable by the Group to the fund and amounted to £84,306 (2018: £48,639). Contributions totalling £10,263 (2018: £7,552) were payable to the fund at the balance sheet date and are included in creditors.

#### 29. Commitments under operating leases

At 31 December 2019 the Group and the Company had future minimum lease payments under non-cancellable operating leases as follows:

	Group 2019	Group 2018
Not later than 1 year	115,393	54,981
Later than 1 year and not later than 5 years	156,483	81,188
	£ 271,876 £	136,169

#### 30. Related party transactions

During the year D.D.S (Demolition) Limited provided goods and services totalling £168,300 (2018: £61,446) to Rewd Limited. The amount due from Rewd Limited at the balance sheet date was £201,960 (2018: £55,511).

During the year Thanet Waste Services Limited provided goods and services totalling £280 (2018: £Nil) to Rewd Limited. The amount due from Rewd Limited at the balance sheet date was £168 (2018: £Nil).

During the year 1948 Group Limited provided funds to Rewd Limited totalling £Nil (2018: £460,000). The amount due from Rewd Limited at the balance sheet date was £460,000 (2018: £460,000).

Mr W Ray, a director of the company has a material interest in the transactions by virtue of his shareholding in Rewd Limited.

During the year D.D.S (Demolition) Limited provided goods and services totalling £1,480 (2018: £Nil) to Southwood Design & Build Limited.

The amount due from Southwood Design & Build Limited at the balance sheet date was £Nil (2018: £Nil).

Mr L Ray, a director of the company has a material interest in the transactions by virtue of his shareholding in Southwood Design & Build Limited,

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

#### 30. Related party transactions (continued)

During the year 1948 Group Limited provided funds totalling £100,000 (2018: £Nil) to Shemara (Kent) Limited. The amount due from Shemara (Kent) Limited at the balance sheet date was £100,000 (2018: £Nil).

Mr W Ray, a director of the company has a material interest in the transactions by virtue of his shareholding in Shemara (Kent) Limited.

During the year 1948 Group Limited provided funds to Raycasa Investments Limited totalling £380,000 (2018: £Nil). The amount due from Raycasa Investments Limited at the balance sheet date was £380,000 (2018: £Nil).

Mr S Ray, a director of the company has a material interest in the transactions by virtue of his shareholding in Raycasa Investments Limited.

The following related party transactions occurred within the Group during the year:-

During the year the company provided goods and services in respect of rent and management charges totalling £473,700 (2018: £492,200) to D.D.S (Demolition) Limited and received goods and services totalling £465,162 (2018: £342,504). The company also received dividends of £1,500,000 (2018: £300,000) from D.D.S (Demolition) Limited. The amount due to D.D.S (Demolition) Limited at the balance sheet date was £997,569 (2018: £1,705,244).

During the year the company provided goods and services in respect of rent and management charges totalling £660,000 (2018: £710,000) to Thanet Waste Services Limited. The company also received net funds of £49,414 and dividends of £Nil (2018: £300,000) from Thanet Waste Services Limited. The amount due from Thanet Waste Services Limited at the balance sheet date was £88,308 (2018: £92,036).

During the year the company received net funds from DDS Environmental Limited totalling £358,789 (2018: £11,652). The amount due to DDS Environmental Limited at the balance sheet date was £648,744 (2018: £289,955).

During the year the company provided funds totalling £137,462 (2018: £10,289) to Secure Storage Solutions (Kent) Limited. The amount due to 1948 Group Limited at the balance sheet date was £147,751 (2018: £10,289).

During the year the company provided funds totalling £500,000 (2018: £Nil) to Reco Ready Mix Limited. The amount due to 1948 Group Limited at the balance sheet date was £500,000 (2018: £Nil).

During the year D.D.S (Demolition) Limited provided goods and services totalling £144,785 (2018: £33,782) to Thanet Waste Services Limited and received goods and services totalling £847,788 (2018: £1,171,183). The amount due from Thanet Waste Services Limited at the balance sheet date was £202,403 (2018: £101,154).

During the year D.D.S (Demolition) Limited provided goods and services totalling £246,692 (2018: £118,659) to DDS Environmental Limited and received goods and services totalling £1,010,341 (2018: £1,132,371). Net expenditure of £51,116 was also paid by D.D.S (Demolition) Limited on behalf of DDS Environmental Limited during the year and received dividends of £750,000 (2018: £Nil) from DDS Environmental Limited. The amount due from DDS Environmental Limited at the balance sheet date was £664,657 (2018: £18,193).

During the year D.D.S (Demolition) Limited provided goods and services totalling £612 (2018: £41,043) and net funds of £41,458 to Secure Storage Solutions (Kent) Limited. Net expenditure of £41,548 was also paid by D.D.S (Demolition) Limited on behalf of Secure Storage Solutions (Kent) Limited during the year. The amount due from Secure Storage Solutions (Kent) Limited at the balance sheet date was £82,643 (2018: £41,043).

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

#### 30. Related party transactions (continued)

During the year D.D.S (Demolition) Limited provided goods and services totalling £3,033 (2018: £Nil) to Reco Ready Mix Limited and received goods and services totalling £8,956 (2018: £Nil). The amount due from Reco Ready Mix Limited at the balance sheet date was £5,923 (2018: £Nil).

During the year Thanet Waste Services Limited provided goods and services totalling £1,317 (2018: £133) to DDS Environmental Limited and received goods and services totalling £16 (2018: £Nil). The amount due from DDS Environmental Limited at the balance sheet date was £255 (2018: £Nil).

During the year Thanet Waste Services Limited provided goods and services totalling £666 (2018: £Nii) to Secure Storage Solutions (Kent) Limited at the balance sheet date was £666 (2018: £Nii).

During the year Thanet Waste Services Limited provided goods and services totalling £95,254 (2018: £Nil) to Reco Ready Mix Limited and received goods and services totalling £675 (2018: £Nil). Net expenditure of £55,689 was also paid by Thanet Waste Services Limited on behalf of Reco Ready Mix Limited during the year. The amount due from Reco Ready Mix Limited at the balance sheet date was £120,174 (2018: £Nil).

All transactions were undertaken on a normal arms length basis

Dividends paid to the directors during the year was as follows:

Mr L J Ray	Group 2019 87,500	Group 2018 <b>50</b> ,000	Company 2019 87,500	Company 2018 50,000
Mrs L Ray	117,000	75,000	117,000	75,000
Mr S Ray	190,000	190,000	190,000	190,000
Mr W Ray	177,500	150,000	177,500	150,000
	£ 572,000 £	465,000 £	572,000 £	465,000

Remuneration of directors and key management personnel during the year was as follows:

		Group 2019	<i>Group</i> 2018	Company 2019	Company 2018
Remuneration of directors and key management		123,356	105,043	41,600	41,600
	£	123,356	£ 105,043	£ 41,600	£ 41,600

#### 31. Controlling party

Mr and Mrs L Ray, directors of the company, control the group by virtue of a combined controlling interest of 60% (2018: Mr and Mrs L Ray: 60%) of the issued share capital of the company.