Registration number: 3683003

# Rollalong Limited

Annual Report and Financial Statements

for the Year Ended 31 December 2020

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## **Company Information**

Directors J D Clarkson

J W Newman R J Newman S Chivers

D E Moore

Company secretary A S Harrison

Registered office Woolsbridge Industrial Estate

Three Legged Cross

Wimborne Dorset BH21 6SF

Bankers HSBC Bank PLC

Auditors RSM UK Audit LLP

Chartered Accountants

Third floor

One London Square

Cross Lanes Guildford GU1 1UN

## Strategic Report for the Year Ended 31 December 2020

The directors present their strategic report for the year ended 31 December 2020.

#### Fair review of the business

Turnover for the year ended 31 December 2020 was £10.4 million, a decrease compared to the previous year. The operating profit before taxation amounted to £0.1 million (2019: £4.5m). The directors do not recommend the payment of a dividend (2019: £nil).

Although a relatively quiet year in terms of construction, Rollalong has made great strides in product development and diversification into new markets, and management expects this to bear fruit in the coming years. Its range of high quality modular housing is gaining market share both within the social and private residential sectors, aided by Rollalong's market-leading reputation for quality and safety.

The company's key financial and other performance indicators during the year were as follows:

	Unit	2020	2019
Sales	£'000	10,395	24,445
Gross Profit	%	16	30
Stock	£'000	. 1,288	1,645

#### Financial instruments

The company uses financial instruments, other than derivatives, comprising overdrafts, cash and other liquid resources and various other items such as trade debtors and creditors that arise directly from its operations. The main risks arising from the company's financial instruments are interest rate risk and liquidity risk. The directors review and agree policies for managing each of these risks and they are summarised below.

#### Principal risks and uncertainties

#### Key contract risks

The company can rely heavily on a small number of core contracts. This could lead to the risk of over reliance on key contracts, price pressure, default and not achieving the expected orders. To mitigate these risks, the company keeps in close contact with its customers to ensure that the contracts progress in accordance with customer expectations and that any concerns are addressed. The company also monitors the customers by their performance with their stakeholders. By reviewing the customer base and market concentration and diversifying into new sectors and regions, the company can try to mitigate some of these risks.

#### Price risk, credit risk, liquidity risk and cash flow risk

#### Liquidity risk

The company seeks to manage financial risk by ensuring sufficient liquidity is available to meet foreseeable needs and to invest any cash assets safely and profitably. Short term flexibility is achieved by overdraft facilities. Debt is structured so repayments can be made out of cash generated through operations.

#### Key staff

The company recognises the risks in selecting, training and retaining the people we need. To mitigate the risks management regularly review human resources and share best practice across all departments. The company also ensures regular reviews of development, opportunities, appraisal and succession planning.

## Strategic Report for the Year Ended 31 December 2020

#### Competition risk

The company operates in a highly competitive market. Combined with budgetary constraints this could lead customers to accept lower cost competitors and substitute products leading to price pressure, margin erosion or lost business. We aim to build strong relationships with our key customers including reviews of products, pricing and other demands, whilst also ensuring that operational efficiencies are sought, enabling lower cost manufacturing to drive margin improvements. We also monitor our competitors and any potential new entrants to the market.

Approved by the Board on 30 March 2021 and signed on its behalf by:

A S Harrison

Company secretary

## Directors' Report for the Year Ended 31 December 2020

The directors present their report and the financial statements for the year ended 31 December 2020.

#### Principal activity

The principal activity of the company is the design, manufacture and installation of high quality modular buildings and portable accommodation.

#### Directors of the company

The directors who held office during the year were as follows:

J D Clarkson

J W Newman

R J Newman

S Chivers

D E Moore

#### **Future developments**

Rollalong has made great strides in product development and diversification into new markets. Its range of high quality modular housing is gaining market share both within the social and private residential sectors, aided by Rollalong's market-leading reputation for quality and safety. Management expects this to bear fruit in the coming years.

#### Research and development

The company places strong emphasis on research and development which is needed to expand the scope of the products and manufacturing techniques required to meet the changing demands of the customers and the markets we serve. The expense in the year is shown in note 5.

## **Environmental matters**

Streamlined Energy and Carbon Reporting

Under The Companies (Directors' Report) and Limited Liability Partnerships (Energy and Carbon Report) Regulations 2018, together with the accompanying government guidance 'Environmental Reporting Guidelines: Including streamlined energy and carbon reporting guidance March 2019', the Company is entitled to take exemption from reporting on its energy consumption.

This information is instead reported at consolidated level in the financial statements of the Company's ultimate parent, Newship Group Limited.

### Employment of disabled persons

The company gives equal opportunities to disabled persons wherever possible both in recruitment and career development.

## **Employee involvement**

The directors attach the greatest importance to the development of employee involvement throughout the company based on good communications and working relationships. Consultation takes place through normal contacts with departments and in meetings at all levels of employees to assist the employees to become more aware of the financial and economic factors affecting the performance of the company.

## Directors' Report for the Year Ended 31 December 2020

#### Disclosure of information to the auditor

Each director has taken steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information. The directors confirm that there is no relevant information that they know of and of which they know the auditor is unaware.

#### Matters included in the strategic report

The company has chosen in accordance with Companies Act 2006, s. 414C(11) to set out in the company's strategic report, information required by Large and Medium-sized Companies (Accounts and Reports) Regulations 2008, Sch. 7 to be contained in the directors' report. It has done so in respect of the use of financial instruments for managing the company's exposure to risks.

#### Reappointment of auditor

In accordance with section 485 of the Companies Act 2006, a resolution for the re-appointment of RSM UK Audit LLP as auditor of the company is to be proposed at the forthcoming Annual General Meeting.

Approved by the Board on 30 March 2021 and signed on its behalf by:

A S Harrison

Company secretary

## Statement of Directors' Responsibilities

The directors are responsible for preparing the Strategic Report, Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and apply them consistently;
- · make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Independent Auditor's Report to the Members of Rollalong Limited

#### **Opinion**

We have audited the financial statements of Rollalong Limited (the 'company') for the year ended 31 December 2017 which comprise The Profit and Loss Account, The Statement of Comprehensive Income, The Balance Sheet, The Statement of Changes In Equity and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2020 and of its profit for the year then ended;
- · have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

#### Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

## Independent Auditor's Report to the Members of Rollalong Limited

### Opinion on other matter prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic report and the directors' report Strategic Report and Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

#### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified any material misstatements in the Strategic Report or the Directors' report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- · the financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

#### Responsibilities of directors

As explained more fully in the directors' responsibilities statement set out on page 6, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

### The extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities are instances of non-compliance with laws and regulations. The objectives of our audit are to obtain sufficient appropriate audit evidence regarding compliance with laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements, to perform audit procedures to help identify instances of non-compliance with other laws and regulations that may have a material effect on the financial statements, and to respond appropriately to identified or suspected non-compliance with laws and regulations identified during the audit.

### Independent Auditor's Report to the Members of Rollalong Limited

In relation to fraud, the objectives of our audit are to identify and assess the risk of material misstatement of the financial statements due to fraud, to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud through designing and implementing appropriate responses and to respond appropriately to fraud or suspected fraud identified during the audit.

However, it is the primary responsibility of management, with the oversight of those charged with governance, to ensure that the entity's operations are conducted in accordance with the provisions of laws and regulations and for the prevention and detection of fraud.

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud, the audit engagement team:

- obtained an understanding of the nature of the industry and sector, including the legal and regulatory framework that the company operates in and how the company is complying with the legal and regulatory framework;
- inquired of management, and those charged with governance, about their own identification and assessment of the risks of irregularities, including any known actual, suspected or alleged instances of fraud;
- discussed matters about non-compliance with laws and regulations and how fraud might occur including assessment of how and where the financial statements may be susceptible to fraud.

As a result of these procedures we consider the most significant laws and regulations that have a direct impact on the financial statements are FRS 102, the Companies Act 2006, tax compliance regulations and pension law. We have performed audit procedures to detect non-compliances which may have a material impact on the financial statements which included reviewing financial statement disclosures, evaluating advice received from internal tax advisors and confirmed that the company continues to make pension contributions in line with the agreed contribution schedule.

There were no significant laws and regulations that have an indirect impact on the financial statements.

The audit engagement team identified the risk of management override of controls and revenue cut-off as the areas where the financial statements were most susceptible to material misstatement due to fraud. Audit procedures performed included, but were not limited to, testing manual journal entries and other adjustments and evaluating the business rationale in relation to significant, unusual transactions and transactions entered into outside the normal course of business and reviewing managements stage of completion calculations on a sample of contacts at the balance sheet date.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: http://www.frc.org.uk/auditorsresponsibilities This description forms part of our auditor's report.

## Independent Auditor's Report to the Members of Rollalong Limited

#### Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

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Christopher Hurren BA FCA (Senior Statutory Auditor)
For and on behalf of RSM UK Audit LLP, Statutory Auditor

Chartered Accountants Third floor One London Square Cross Lanes Guildford GU1 1UN

Date: 13 Denie 2021

Rollalong Limited

Profit and Loss Account for the Year Ended 31 December 2020

	Note	2020 £ 000	2019 £ 000
Turnover	3	10,395	24,445
Cost of sales		(8,702)	(17,078)
Gross profit		1,693	7,367
Administrative expenses		(1,620)	(2,969)
Other operating income	4	59	98
Operating profit	5	132	4,496
Interest payable and similar charges	6	(8)	(4)
Profit on ordinary activities before tax		124	4,492
Taxation	9	52	(843)
Profit for the financial year		176	3,649

The company has no recognised gains or losses for the year other than the results above.

# Statement of Comprehensive Income for the Year Ended 31 December 2020

	•	Note	2020 £ 000	2019 £ 000
Profit for the year		•	176	3,649
Total comprehensive income for the year			176	3,649

## (Registration number: 3683003) Balance Sheet as at 31 December 2020

	Note	2020 £ 000	2019 £ 000
Fixed assets			
Tangible assets	10	1,345	1,807
Current assets			
Stocks	12	1,332	1,645
Debtors	13	16,472	19,251
Cash at bank and in hand	14	86	585
		17,890	21,481
Creditors: Amounts falling due within one year	15	(4,751)	(8,946)
Net current assets	-	13,139	12,535
Total assets less current liabilities		14,484	14,342
Provisions for liabilities	16	(72)	(106)
Net assets	=	14,412	14,236
Capital and reserves			
Called up share capital	18	4,525	4,525
Profit and loss account	19	9,887	9,711
Total equity	=	14,412	14,236

Approved and authorised by the Board on 30 March 2021 and signed on its behalf by:

R J Newman

Director

## Statement of Changes in Equity for the Year Ended 31 December 2020

	Share capital £ 000	Profit and loss account £ 000	Total £ 000
At 1 January 2019 Profit for the year	4,525	6,062 3,649	10,587 3,649
Total comprehensive income		3,649	3,649
At 31 December 2019	4,525	9,711	14,236
	Share capital £ 000	Profit and loss account £ 000	Total £ 000
At 1 January 2020	_	account	
At 1 January 2020 Profit for the year	£ 000	account £ 000	£ 000
•	£ 000	account £ 000	£ 000 14,236

#### Notes to the Financial Statements for the Year Ended 31 December 2020

### 1 General information

The company is a private company limited by share capital incorporated and domiciled in England and Wales.

The address of its registered office and principal place of business is:

Woolsbridge Industrial Estate

Three Legged Cross

Wimborne

Dorset

BH21 6SF

These financial statements were authorised for issue by the Board on 30 March 2021.

#### 2 Accounting policies

#### Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

#### Statement of compliance

These financial statements were prepared in accordance with Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the requirements of the Companies Act 2006, including the provisions of the Large and Medium-sized Companies (accounts and Reports) Regulations 2008, and under the historical cost convention.

### Basis of preparation

These financial statements have been prepared using the historical cost convention.

These financial statements have been presented in sterling which is also the functional currency of the company.

#### Summary of disclosure exemptions

The company has taken advantage of the exemption from the following information, as permitted by the reduced disclosure regime within FRS 102:

Section 7 'Statement of Cash Flows' - Presentation of a Statement of Cash Flow and related notes and disclosures.

Section 33 'Related Party Disclosures' - Compensation for key management personnel...

#### Name of parent of the group

These financial statements are consolidated in the financial statements of Newship Group Limited.

The financial statements of Newship Group Limited may be obtained from Fernside Place, 179 Queens Road, Weybridge, Surrey, KT13 0AH.

## Notes to the Financial Statements for the Year Ended 31 December 2020

## Group accounts not prepared

The company has taken exemption from preparing group accounts as it is included in the consolidated accounts for a larger group which are drawn up as full consolidated audited accounts which are filed at Companies House.

These accounts present information in regard to the individual undertaking only and do not include information on its subsidiary.

## Notes to the Financial Statements for the Year Ended 31 December 2020

#### Going concern

Management monitor the COVID-19 situation regularly and will continue to take the measures necessary to safeguard the busines and its stakeholders. At the time of approving the financial statements, based on trading results throughout the pandemic and future cash flow forecasts, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future, being a period of at least 12 months from time of approval. Thus, the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

#### **Judgements**

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

The company makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

Critical areas of judgement

Long term contracts

The company undertakes long term contracts which extend over reporting dates. The company makes estimates and assumptions as to the stage of completion of each contract. The contract is separated into clearly identifiable elements, usually on a building by building basis. Each individual element is measured and estimates of the stage of completion are calculated based on known costs and time to complete the project.

## Key sources of estimation uncertainty

Pension scheme

Significant impacts arise within the financial statements as a result of the changes in the assumptions in respect of the valuation of the pension scheme. In order to obtain a fair valuation, the directors take advice from external actuaries as to the assumptions to be used taking account of market data and conditions at the year end. The approximate sensitivity of the liabilities to some of the key assumptions are:

#### Discount rate

The effect of reducing the discount rate by 0.25% per annum would be to increase the liabilities by around £366,000.

## Price inflation

The effect of increasing the price inflation assumption by 0.25% per annum would be to increase the liabilities by around £341,000.

### Mortality

The effect of increasing the assumed life expectancy by 1 year would be to increase the liabilities by around £482,000.

## Notes to the Financial Statements for the Year Ended 31 December 2020

#### Revenue recognition

Turnover comprises the fair value of the consideration received or receivable for the sale of goods and provision of services in the ordinary course of the company's activities. Turnover is shown net of sales/value added tax, returns, rebates and discounts and after eliminating sales within the company.

The company recognises revenue when: the amount of revenue can be reliably measured; it is probable that future economic benefits will flow to the entity; and specific criteria have been met for each of the company's activities.

#### Contract revenue recognition

Long term contracts

The attributable profit on long-term contracts is recognised once their outcome can be assessed with reasonable certainty. The profit recognised reflects the proportion of work completed to date on the project.

Costs associated with long-term contracts are included in stock or gross amounts due from contracts to the extent that they cannot be matched with contract work accounted for as turnover. Long-term contract balances included in stocks are stated at cost, after provision has been made for any foreseeable losses and the deduction of applicable payments on account.

Full provision is made for losses on all contracts in the year in which the loss is first foreseen.

#### Rental income

Rental income from operating leases is recognised on a straight line basis over the term of the lease. The aggregate cost of incentives provided to lessees is recognised as a reduction of rental income over the lease term on a straight line basis.

### Government grants

Government grants in respect of capital expenditure are credited to a deferred income account and are released to profit over the expected useful lives of the relevant assets by equal annual instalments. Grants of a revenue nature are credited to income so as to match them with the expenditure to which they relate.

#### Foreign currency transactions and balances

Transactions in foreign currencies are initially recorded at the functional currency rate prevailing at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are retranslated into the respective functional currency of the entity at the rates prevailing on the reporting period date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing on the initial transaction dates.

Non-monetary items measured in terms of historical cost in a foreign currency are not retranslated.

#### Research and development

Research and development expenditure is charged to the profit and loss account in the period in which it is incurred. Development costs incurred on specific projects are capitalised when recoverability can be assessed with reasonable certainty and amortised in line with the expected sales arising from the projects. All other development costs are written off in the year of expenditure.

#### Notes to the Financial Statements for the Year Ended 31 December 2020

#### Tax

The tax expense for the period comprises current and deferred tax. Tax is recognised in profit or loss, except that a change attributable to an item of income or expense recognised as other comprehensive income is also recognised directly in other comprehensive income.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date in the countries where the company operates and generates taxable income

Deferred tax is recognised in respect of all timing differences between taxable profits and profits reported in the financial statements.

Unrelieved tax losses and other deferred tax assets are recognised when it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

Deferred tax is measured using the tax rates and laws that have been enacted or substantively enacted by the reporting date and that are expected to apply to the reversal of the timing difference.

#### Tangible assets

Tangible assets are stated in the Balance sheet at cost, less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

The cost of tangible assets includes directly attributable incremental costs incurred in their acquisition and installation.

#### Depreciation

Depreciation is charged so as to write off the cost of assets, other than land and properties under construction over their estimated useful lives, as follows:

## Asset class

Leasehold Improvements
Plant and equipment

### Depreciation method and rate

Straight line over 10 years Straight line over 3 - 10 years

#### Investments

Interests in subsidiaries are initially measured at cost and subsequently measured at cost less any accumulated impairment losses.

Interests in subsidiaries are assessed for impairment at each reporting date. Any impairments losses or reversals of impairment losses are recognised immediately in profit or loss.

### Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost is determined using the first-in, first-out (FIFO) method.

The cost of finished goods and work in progress comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the inventories to their present location and condition. At each reporting date, stocks are assessed for impairment. If stocks are impaired, the carrying amount is reduced to its selling price less costs to complete and sell; the impairment loss is recognised immediately in profit or loss.

#### Notes to the Financial Statements for the Year Ended 31 December 2020

#### Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

#### Financial instruments

#### Financial assets

#### Trade debtors

Trade debtors are amounts due from customers for merchandise sold or services performed in the ordinary course of business.

Trade debtors are recognised initially at the transaction price. They are subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for the impairment of trade debtors is established when there is objective evidence that the company will not be able to collect all amounts due according to the original terms of the receivables.

### Financial liabilities and equities

#### Trade creditors

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if the company does not have an unconditional right, at the end of the reporting period, to defer settlement of the creditor for at least twelve months after the reporting date. If there is an unconditional right to defer settlement for at least twelve months after the reporting date, they are presented as non-current liabilities.

Trade creditors are recognised initially at the transaction price and subsequently measured at amortised cost using the effective interest method.

#### Leases

Leases in which substantially all the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases are charged to profit or loss on a straight-line basis over the period of the lease.

## Share capital

Ordinary shares are classified as equity. Equity instruments are measured at the fair value of the cash or other resources received or receivable, net of the direct costs of issuing the equity instruments. If payment is deferred and the time value of money is material, the initial measurement is on a present value basis.

#### **Dividends**

Dividend distribution to the company's shareholders is recognised as a liability in the financial statements in the reporting period in which the dividends are declared.

## Defined contribution pension obligation

A defined contribution plan is a pension plan under which fixed contributions are paid into a pension fund and the company has no legal or constructive obligation to pay further contributions even if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods.

Contributions to defined contribution plans are recognised as employee benefit expense when they are due. If contribution payments exceed the contribution due for service, the excess is recognised as a prepayment.

#### Notes to the Financial Statements for the Year Ended 31 December 2020

#### Defined benefit pension obligation

Defined benefits plan

The company has a defined benefit pension scheme which is closed to future accrual.

Net interest on the net defined benefit liability comprises the interest cost on the defined benefit obligation and interest income on the plan assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The net interest is recognised in the profit and loss account.

Gains and losses arising from changes in actuarial assumptions and the difference between the interest income on the plan assets and the return on the plan assets are recognised in other comprehensive income. The defined pension scheme is funded, with assets held separately from the company in separate trustee-administered funds. Full actuarial valuations, by a professionally qualified actuary, are obtained at least every three years, and updated to reflect current conditions at each balance sheet date. The pension scheme assets are measured at fair value. The pension scheme liabilities are measured using the projected credit unit method and discounted at the current rate of return on high quality corporate bonds of equivalent term and currency. A pension scheme liability is recognised to the extent that the company has a legal or constructive obligation to settle the liability and as an asset recognised where the company has a right to recover monies from the scheme.

#### 3 Revenue

The analysis of the company's revenue for the year from continuing operations is as follows:

	2020 £ 000	2019 £ 000
Rendering of services	10,139	24,181
Rental income	256	264
	10,395	24,445
The analysis of the company's turnover for the year by market is as follows:		
	2020 £ 000	2019 £ 000
UK	10,395	24,445
4 Other operating income		
The analysis of the company's other operating income for the year is as follows:		
	2020 £ 000	2019 £ 000
Sub lease rental income	59	58
Miscellaneous other operating income	<u> </u>	40
	59	98

# Notes to the Financial Statements for the Year Ended 31 December 2020

5 Operating profit		
Arrived at after charging/(crediting)		
	2020 £ 000	2019 £ 000
Depreciation expense	480	474
Research and development cost	93	142
Foreign exchange losses/(gains)	1	(3)
Operating lease expense - property	370	850
Operating lease expense - plant and machinery	47	56
Profit on disposal of property, plant and equipment	-	(3)
Audit of the financial statements	26	29
CJRS Grant income	(583)	_
6 Interest payable and similar expenses	2020	2019
	£ 000	£ 000
Interest on bank overdrafts	8	4
7 Staff costs		
The aggregate payroll costs (including directors' remuneration) were as follows:		
	2020 £ 000	2019 £ 000
Wages and salaries	3,027	3,719
Social security costs	339	396
Pension costs, defined contribution scheme	142	124
	3,508	4,239
The average number of persons employed by the company (including direct category was as follows:	ors) during the year	ar, analysed by
	2020	2019
	No.	No.
Production	71	83
Administration and support	16	17
	87	100

## Notes to the Financial Statements for the Year Ended 31 December 2020

## 8 Directors' remuneration

Remuneration

Company contributions to money purchase pension schemes

The directors' remuneration for the year was as follows:		
	2020 £ 000	2019 £ 000
Remuneration	236	263
Contributions paid to money purchase schemes	105	121
	341	384
During the year the number of directors who were receiving benefits was a	s follows:	
	2020	2019
	No.	No.
Accruing benefits under money purchase pension scheme	2	2_
In respect of the highest paid director:		,
	2020	2019
	£ 000	£ 000

123

133

## Notes to the Financial Statements for the Year Ended 31 December 2020

### 9 Taxation

Tax charged/(credited) in the income statement

	2020 £ 000	2019 £ 000
Current taxation		
UK corporation tax	70	734
UK corporation tax adjustment to prior periods	(88)	
	(18)	734
Deferred taxation		
Arising from origination and reversal of timing differences	-	109
Arising from changes in tax rates and laws	(34)	
Total deferred taxation	(34)	109
Tax (receipt)/expense in the income statement	(52)	843

The tax on profit before tax for the year is lower than the standard rate of corporation tax in the UK (2019 - higher than the standard rate of corporation tax in the UK) of 19% (2019 - 19%).

The differences are reconciled below:

	2020 £ 000	2019 £ 000
Profit before tax	124	4,492
Corporation tax at standard rate	24	853
Deferred tax credit relating to changes in tax rates or laws	(34)	-
Deferred tax expense from unrecognised temporary difference from a prior period	-	109
Tax increase from effect of capital allowances and depreciation	46	43
Tax decrease from effect of adjustment in research and development tax credit  Other tax effects for reconciliation between accounting profit and tax	-	(164)
expense (income)	(88)	2
Total tax (credit)/charge	(52)	843

The corporation tax rate for the UK company profits was 19% at the year end. Deferred tax has been recognised at a rate of 19%, which is the rate that was substantively enacted at the year end.

## Notes to the Financial Statements for the Year Ended 31 December 2020

Deferred tax Deferred tax assets and liabilities			
2020			Liability £ 000
Difference between deprecation and capital allowances		=	72
2019			Liability £ 000
Difference between deprecation and capital allowances		=	106
10 Tangible assets	Leasehold improvements £ 000	Plant and machinery £ 000	Total £ 000
Cost			
At 1 January 2020	2,706	2,760	5,466
Additions Transfers	32	18 (65)	18 (33)
At 31 December 2020	2,738	2,713	5,451
Depreciation At 1 January 2020 Charge for the year	1,315	2,344 176	3,659 480
Transfers	(92)	59	(33)
At 31 December 2020	1,527	2,579	4,106
Carrying amount			
At 31 December 2020	1,211	134	1,345

During the year the directors have reviewed the classification of assets between categories and have considered adjustments are required in order to appropriately align the underlying assets with the appropriate categories. The total impact of these adjustments on the net book value of tangible fixed assets is nil.

At 31 December 2019

1,391

416

1,807

## Notes to the Financial Statements for the Year Ended 31 December 2020

### 11 Investments in subsidiaries, joint ventures and associates

### Details of undertakings

Details of the investments in which the company holds 20% or more of the nominal value of any class of share capital are as follows:

Details of the investments (including principal place of business of unincorporated entities) in which the company holds 20% or more of the nominal value of any class of share capital are as follows:

Undertaking	Registered office	Holding	Proportio and share	n of voting rights s held
5	· ·	-	2020	2019
Subsidiary undertakings				
Rollalong Properties Limited	England and Wales	Ordinary	100%	100%
The investment in Rollalong Propertie	s Limited is held at a cost	of£1.		

### Subsidiary undertakings

Rollalong Properties Limited

The principal activity of Rollalong Properties Limited is a dormant company.

Registered and operating addresses along with telephone numbers are shown on the Newship Limited website: www.newship.co.uk.

#### 12 Stocks

	2020 £ 000	2019 £ 000
Raw materials and consumables	303	458
Work in progress	223	253
Finished goods and goods for resale	806	934
	1,332	1,645

## Notes to the Financial Statements for the Year Ended 31 December 2020

13 Debtors		
	2020 £ 000	2019 £ 000
Trade debtors	541	82
Amounts owed by group undertakings	13,938	16,027
Amount due from customers for contract work	1,451	2,558
Other debtors	47	102
Prepayments	495	482
Total current trade and other debtors	16,472	19,251
14 Cash and cash equivalents		
	2020 £ 000	2019 £ 000
Cash at bank	86	585
15 Creditors		
Note	2020 £ 000	2019 £ 000
Note  Due within one year		
Due within one year	£ 000	£ 000
Due within one year Trade creditors	£ 000	£ 000 2,516
Due within one year Trade creditors Corporation tax	£ 000  1,776  40  148	£ 000  2,516 698 149 119
Due within one year Trade creditors Corporation tax Social security and other taxes	£ 000 1,776 40	£ 000  2,516 698 149
Due within one year Trade creditors Corporation tax Social security and other taxes Other payables	£ 000  1,776  40  148	£ 000  2,516 698 149 119
Due within one year Trade creditors Corporation tax Social security and other taxes Other payables	£ 000  1,776 40 148 - 2,787	£ 000  2,516 698 149 119 5,464
Due within one year Trade creditors Corporation tax Social security and other taxes Other payables Accrued expenses	1,776 40 148 2,787 4,751  Deferred tax	£ 000  2,516 698 149 119 5,464 8,946
Due within one year Trade creditors Corporation tax Social security and other taxes Other payables Accrued expenses  16 Provisions for liabilities	£ 000  1,776 40 148 - 2,787 4,751  Deferred tax £ 000	£ 000  2,516 698 149 119 5,464 8,946  Total £ 000
Due within one year Trade creditors Corporation tax Social security and other taxes Other payables Accrued expenses  16 Provisions for liabilities  At 1 January 2020	1,776 40 148 - 2,787 4,751  Deferred tax £ 000 106	£ 000  2,516 698 149 119 5,464 8,946  Total £ 000 106
Due within one year Trade creditors Corporation tax Social security and other taxes Other payables Accrued expenses  16 Provisions for liabilities	£ 000  1,776 40 148 - 2,787 4,751  Deferred tax £ 000	£ 000  2,516 698 149 119 5,464 8,946  Total £ 000

## Notes to the Financial Statements for the Year Ended 31 December 2020

#### 17 Pension and other schemes

### Defined contribution pension scheme

The company operates a defined contribution pension scheme. The pension cost charge for the year represents contributions payable by the company to the scheme and amounted to £142,000 (2019 - £124,000).

# Defined benefit pension schemes Rollalong pension scheme

The company operates a defined benefit pension scheme in the UK. The scheme was closed to future accrual in 2013. A full actuarial valuation was carried out at 5 April 2019 and updated to 31 December 2020 by a qualified independant actuary.

## Reconciliation of scheme assets and liabilities to assets and liabilities recognised

The amounts recognised in the statement of financial position are as follows:

	2020 £ 000	2019 £ 000
Fair value of scheme assets	12,163	11,990
Present value of defined benefit obligation	(9,923)	(9,462)
	2,240	2,528
Other amounts not recognised in the statement of financial position	(2,240)	(2,528)
Defined benefit pension scheme surplus/(deficit) recognised		
Defined benefit obligation		
Changes in the defined benefit obligation are as follows:		
		2020
		£ 000
Present value at start of year		9,462
Interest cost		186
Actuarial gains and losses		583
Benefits paid	-	(308)
Present value at end of year	_	9,923

## Notes to the Financial Statements for the Year Ended 31 December 2020

### Fair value of scheme assets

Changes in the fair value of scheme assets are as follows:

		2020 £ 000
Fair value at start of year		11,990
Interest income		186
Return on plan assets, excluding amounts included in interest income/(expen	ise)	295
Benefits paid		(308)
Fair value at end of year		12,163
Analysis of assets		
The major categories of scheme assets are as follows:		
	2020 £ 000	2019 £ 000
Cash and cash equivalents	<u>.</u> -	28
Equity instruments	6,624	6,775
Debt instruments	5,539	5,187
	12,163	11,990
Return on scheme assets		
	2020 £ 000	2019 £ 000
Return on scheme assets	481	1,650

The pension scheme has not invested in any of the company's own financial instruments or in properties or other assets used by the company.

## Principal actuarial assumptions

The principal actuarial assumptions at the statement of financial position date are as follows:

	2020	2019
	%	%
Discount rate	1.35	2.00
Future salary increases	2.90	3.10
Future pension increases	2.90	3.10
Inflation	2.90	3.10

## Notes to the Financial Statements for the Year Ended 31 December 2020

## Post retirement mortality assumptions

	2020	2019
	Years	Years
Current UK pensioners at retirement age - male	21	21
Future UK pensioners at retirement age - male	21	21

## 18 Share capital

## Allotted, called up and fully paid shares

	2	2020	20	119
	No. 000	£ 000	No. 000	£ 000
Ordinary shares of £1 each	4,525	4,525	4,525	4,525

## Rights, preferences and restrictions

Ordinary shares have the following rights, preferences and restrictions:

The company's ordinary shares, which carry no right to fixed income, each carry the right to one vote at general meetings of the company.

### 19 Reserves

Profit and loss account

This is cumulative profit and loss net of distributions to owners.

## Notes to the Financial Statements for the Year Ended 31 December 2020

## 20 Obligations under leases and hire purchase contracts

### Operating leases - lessee

The total of future minimum lease payments is as follows:

•	2020	2019
	£ 000	£ 000
Not later than one year	774	785
Later than one year and not later than five years	724	1,499
	1,498	2,284
Operating leases - lessor		
The total of future minimum lease payments is as follows:		
	2020	2019
	£ 000	£ 000
Not later than one year	469	464
Later than one year and not later than five years	634	1,105
	1,103	1,569

Total contingent rents recognised as income in the period are £59,000 (2019 - £58,000).

The operating leases represent leases of two properties to third parties. The contract expires in May 2023.

### 21 Commitments

#### Capital commitments

The company had no capital commitments outstanding at the the year end.

## Other financial commitments

The company enters into forward currency contracts for the purchase of known currency positions. At the balance sheet date the fair value of these contracts is not materialy different from cost.

#### 22 Contingent liabilities

The company is part of an unlimited composite company bank guarantee agreement to secure and cross-guarantee the liabilities of each of the other companies. The co signatories are Rollalong Holdings Limited and Rollalong Properties Limited.

The company is part of a VAT group with Rollalong Holdings Limited. At the year end, the company's potential exposure under this agreemant is equal to the VAT creditor in Rollalong Holdings Limited.

## Notes to the Financial Statements for the Year Ended 31 December 2020

### 23 Related party transactions

#### Summary of transactions with other related parties

Related parties under common control and directorship.

### Expenditure with and payables to related parties

2020	Other related parties £ 000.
Purchase of goods	36
Leases	277_
	. 313
Amounts payable to related party	7
	. 041
2019	Other related parties £ 000
	parties
2019 Purchase of goods Leases	parties £ 000
Purchase of goods	parties £ 000 28

### 24 Parent and ultimate parent undertaking

The company's immediate parent is Rollalong Holdings Limited, incorporated in England and Wales.

The ultimate parent is Newship Group Limited, incorporated in England and Wales.

The smallest group for which consolidated accounts including Rollalong Limited are prepared is Newship Limited and the largest group is Newship Group Limited. These financial statements are available upon request from Fernside Place, 179 Queens Road, Weybridge, Surrey, KT13 0AH

The ultimate controlling party is J W Newman.