

**STATEMENT BY THE DIRECTORS OF THE COMPANY**  
**made for the purposes of section 644(5) of the Companies Act 2006**  
**("CA 2006")**

**Company name :** DEFENCE CONTRACTOR MANAGEMENT AND OPERATIONS LIMITED  
(the "Company")  
**Company number:** 03664571

We, **Mr Thomas Bradley, Mr Clive White and Mr Colin Reynell**, being all of the directors of the Company, make the following statements:

1. The Company proposes to reduce its capital using the solvency statement procedure under section 642 of the CA 2006.
2. We made a solvency statement under section 643 of the CA 2006 (the "**Solvency Statement**") on 8 August 2022 and a special resolution approving the reduction of capital (the "**Resolution**") was passed on 8 August 2022.
3. For the purposes of section 644(5) of the CA 2006, we confirm that the Solvency Statement was:
  - 3.1 made not more than 15 days before the date on which the Resolution was passed; and
  - 3.2 provided to the member of the Company in accordance with section 642(2) of the CA 2006.

**Mr Thomas Bradley**

Signed: ..... DocuSigned by: *Thomas Bradley* Dated: 8 August 2022  
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**Mr Colin Reynell**

Signed: ..... DocuSigned by: *Colin Reynell* Dated: 8 August 2022  
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**Mr Clive White**

Signed: ..... DocuSigned by: *Clive White* Dated: 8 August 2022  
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