Company Registration No. 3659361 (England and Wales)

# LIVERPOOL BIENNIAL OF CONTEMPORARY ART LIMITED TRUSTEES' REPORT AND ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2006

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#### LEGAL AND ADMINISTRATIVE INFORMATION

Trustees B Biggs

W Brown CBE
B Bytheway
F McEntegart
D McGonagle
J Warnock
A Jones
A Sunderland
J Wentworth
R Goddard

Secretary L Biggs

Charity number 1073956

Company number 3659361

Principal address PO Box 1200

The Tea Factory 82 Wood Street

Liverpool L69 1XB

Registered office PO Box 1200

The Tea Factory 82 Wood Street

Liverpool L69 1XB

Auditors Macfarlane + Co.

Cunard Building Water Street Liverpool L3 1DS

Bankers Barclays Bank plc

Lord Street Southport

Solicitors JST Mackintosh

Colonial Chambers Temple Street Liverpool L2 5RH

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### TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2006

The trustees present their report and accounts for the year ended 31 March 2006.

The accounts have been prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the company's governing document, the Companies Act 1985 and the Statement of Recommended Practice, "Accounting and Reporting by Charities", issued in March 2005.

#### Structure, governance and management

The company was incorporated under the Companies Act 1985 on October 1998 and was registered as a charity on 15 February 1999. The charity is governed by its Memorandum and Articles of Association.

The trustees, who are also the directors for the purpose of company law, who served during the year were:

E Bera

(Resigned 7 March 2006)

B Biggs

W Brown CBE

B Bytheway

F McEntegart

D McGonagle

J Warnock

A Jones

A Sunderland

J Wentworth

R Goddard

J Kelly

(Resigned 20 September 2005)

None of the trustees has any beneficial interest in the company. All of the trustees are members of the company and guarantee to contribute £1 in the event of a winding up.

Under the provisions of the Memorandum and Articles of Association the trustees have the authority to appoint new trustees from time to time, as opportunities arise. The minimum number of trustees permitted by the Articles is three but shall not be subject to any maximum unless otherwise determined by ordinary resolution.

The trustees meet tri-monthly, and they have delegated the day to day operations of the charity to the senior management team, under the leadership of the Chief Executive, Lewis Biggs.

The major risks to which the charity is exposed, as discussed by the trustees, have been reviewed, and systems have been established to mitigate those risks.

#### Objectives and activities

The principal activity of the company is to provide, maintain, improve and advance education by cultivating and improving public taste in the visual arts.

A full review of activities is included in the Chief Executive's Report on pages 16 - 28.

#### Achievements and performance

#### Financial review

Total income for the year was £718,713 (2005; £2,831,957). Expenditure for the year was £611,910 (2005; £1,717,195) resulting in a net income for the year of £106,803 (2005; £1,114,762). As a result, funds held at the year end totalled £166,080 (2005; £59,277).

# TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2006

The trustees are now working towards establishing reserves for the future with the aim being to build free reserves to a level that can cover 4 months running costs.

#### Asset cover for funds

Note 12 sets out an analysis of the assets attributable to the various funds. These assets are sufficient to meet the charity's obligations on an ongoing basis.

#### Disclosure of information to auditors

Each of the directors has confirmed that there is no information of which they are aware which is relevant to the audit, but of which the auditor is unaware. They have further confirmed that they have taken appropriate steps to identify such relevant information and to establish that the auditors are aware of such information.

#### Auditors

In accordance with section 385 of the Companies Act 1985, a resolution proposing that Macfarlane + Co. be reappointed as auditors of the company will be put to the Annual General Meeting.

On behalf of the board of trustees

D McGonagle

Trustee

Dated: 19 September 2006

#### STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees are responsible for preparing the accounts in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice.

Company law requires the trustees to prepare accounts for each financial year which give a true and fair view of the state of affairs of the company and of its incoming resources and application of resources, including its net income and expenditure for the year.

In preparing these accounts, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the company will continue in operation.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the company and which enable them to ensure that the accounts comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF LIVERPOOL BIENNIAL OF CONTEMPORARY ART LIMITED

We have audited the accounts of Liverpool Biennial of Contemporary Art Limited for the year ended 31 March 2006 set out on pages 6 to 15. These accounts have been prepared under the historical cost convention and the accounting policies set out on page 8.

This report is made solely to the charity's trustees, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of trustees and auditors

As described on page 3, the trustees, who are also the directors of Liverpool Biennial of Contemporary Art Limited for the purpose of company law, are responsible for preparing the Trustees' Report and the accounts in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice). Our responsibility is to audit the accounts in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland).

We report to you our opinion as to whether the accounts give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you whether in our opinion the information given in the Trustees' Report is consistent with the accounts, if the charity has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding trustees' remuneration and transactions with the company is not disclosed.

We read other information contained in the Trustees' Report, and consider whether it is consistent with the audited accounts. We consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the accounts. Our responsibilities do not extend to any other information.

#### Basis of opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the accounts. It also includes an assessment of the significant estimates and judgements made by the trustees in the preparation of the accounts, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the accounts are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the accounts.

# INDEPENDENT AUDITORS' REPORT (CONTINUED) TO THE MEMBERS OF LIVERPOOL BIENNIAL OF CONTEMPORARY ART LIMITED

#### **Opinion**

#### In our opinion:

- the accounts give a true and fair view in accordance with United Kingdom Generally Accepted Accounting Practice of the state of the company's affairs as at 31 March 2006 and of its incoming resources and application of resources in the year then ended;
- the accounts have been properly prepared in accordance with the Companies Act 1985; and
- the information given in the Trustees' Report is consistent with the accounts.

#### Macfarlane + Co.

Chartered Accountants
Registered Auditor
Cunard Building
Water Street
Liverpool
L3 1DS

Dated: 19 September 2006

# STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 MARCH 2006

		Unrestricted	Restricted	Total	Total
		funds	funds	2006	2005
	Notes	£	£	£	£
Incoming resources from generated funds					
Donations and legacies	2	572,994	64,379	637,373	2,720,849
Investment income	3	3,812	· -	3,812	2,624
		576,806	64,379	641,185	2,723,473
Other incoming resources	4	77,528		77,528	108,484
Total incoming resources		654,334	64,379	718,713	2,831,957
Resources expended	5				
Charitable activities					
Activities in furtherance of the charity's objects		501,286	64,379	565,665	1,670,425
Governance costs		46,245	-	46,245	46,770
Total resources expended		547,531	64,379	611,910	1,717,195
Net income for the year/					
Net movement in funds		106,803	-	106,803	1,114,762
Fund balances at 1 April 2005		59,277	-	59,277	(1,055,485)
Fund balances at 31 March 2006		166,080		166,080	59,277

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 1985.

# BALANCE SHEET AS AT 31 MARCH 2006

2006		06	200	)5
Notes	£	£	£	£
9		6,338		7,422
10	130,366		87,194	
	647,389		14,546	
	777,755		101,740	
n				
11	(618,013)		(49,885)	
		159,742		51,855
		166,080		59,277
				-
	·			
		166,080		59,277
		166,080		59,277
	9 10	Notes £  9  10	9 6,338  10 130,366 647,389 777,755  11 (618,013) 159,742 166,080	Notes £ £ £  9 6,338  10 130,366 87,194 647,389 14,546 777,755 101,740  11 (618,013) (49,885)  159,742 166,080 166,080

The accounts were approved by the Board on 19 September 2006

J Warnock Trustee

# NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2006

#### 1 Accounting policies

#### 1.1 Basis of preparation

The accounts have been prepared under the historical cost convention.

The accounts have been prepared in accordance with applicable accounting standards, the Statement of Recommended Practice, "Accounting and Reporting by Charities", issued in March 2005 and the Companies Act 1985.

#### 1.2 Incoming resources

Grants received towards running costs and capital expenditure are included in the financial statements when receivable.

Interest is accounted for when received.

Other income is accounted for on an accruals basis, so far as it is prudent to do so.

#### 1.3 Resources expended

Expenditure incurred in relation to the charity's biannual art exhibition is allocated to 'Charitable activities' while costs relating to the governance of the charity are allocated to 'Governance costs'.

#### 1.4 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Computer Equipment

33% straight line

Office Equipment

100% straight line

#### 1.5 Pensions

The pension costs charged in the accounts represent the contributions payable by the charity during the year in accordance with SSAP 24.

#### 1.6 Foreign currency translation

Transactions denominated in foreign currencies are recorded at the rate ruling at the date of the transaction.

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. All differences are included in resources expended.

#### 1.7 Irrecoverable VAT

Irrecoverable VAT is charged to the income and expenditure account as incurred, being allocated to the expenses account to which it relates.

#### 1.8 Liabilities

All liabilities are recognised in full as soon as the charity is aware of them.

# NOTES TO THE ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2006

#### 1 Accounting Policies

(continued)

#### 1.9 Funds

Unrestricted funds relate to income received or generated for the objects of the charity without further specified purpose. Income and expenditure is allocated to the general fund in accordance with the policies set out above. Unexpended funds are carried forward to future periods.

Restricted funds relate to all income received where the donor has specified its use. Related expenditure is also allocated to restricted funds.

#### 2 Donations and legacies

	Unrestricted funds £	Restricted funds £	Total 2006 £	Total 2005 £
Donations and gifts				
'A' Foundation	-	-	-	1,100,000
Yoko Ono	-	-	-	3,500
In kind donations	•	-	•	19,532
Other donations	130	-	130	-
Foreign grants received	-	5,950	5,950	36,483
Public Sector grants received				
Arts Council England	376,664	7,636	384,300	278,834
Liverpool City Council	200,000	1,000	201,000	200,000
NWDA	-	16,464	16,464	700,000
Liverpool Culture Company	-	32,250	32,250	4,000
ERDF	-	-	-	130,000
HI8US	-	-	-	12,000
Visiting Arts	-	-	-	10,000
Community Foundation Merseyside	-	-	-	5,000
Creative Partnerships	-	-	-	3,000
Other grants				
Paul Hamlyn	-	653	653	-
Elanor Rathbone	-	426	426	-
Planning for Art In The Public Realm	1,200	-	1,200	-
Manifesta	(13,000)	-	(13,000)	-
ACE Internship grant	8,000	-	8,000	12,500
'A' Foundation	-	-	-	100,000
The Foyle Foundation	-	-	-	50,000
Henry Moore Foundation	-	-	-	30,000
Others				26,000
	572,994	64,379	637,373	2,720,849

# NOTES TO THE ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2006

3	Investment income		
		2006 £	2005 £
		L	L
	Interest receivable	3,812	2,624
4	Other incoming resources		
		2006	2005
		£	£
	Corporate sponsorship	10,000	16,000
	Partner recoveries and fees charged	67,147	79,825
	Catalogue sales	301	8,427
	Miscellaneous income	80	4,232
		77,528	108,484

# NOTES TO THE ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2006

·	Staff	Depresiation	Other	T-4-1	Total
	costs	Depreciation	costs	Total 2006	2005
	cosis £	£	costs £	2006 £	2005 £
	T.	Ł	T.	T.	L.
Charitable activities					
Activities undertaken directly	258,065	5,492	232,720	496,277	1,609,080
Support costs	69,388	_	_	69,388	61,345
Governance costs	36,389	-	9,856	46,245	46,770
	363,842	5,492	242,576	611,910	1,717,195
				2006	2005
				£	£
<u>Charitable activities</u> Salaries and wages				254,753	216,478
Pension costs				3,312	3,184
Artists' fees				61,894	706,732
International exhibition costs				18,956	52,609
Mainfesta				148	30,106
Project costs				1,744	16,732
Marketing				29,341	359,892
Education costs				19,847	100,691
Entertainment				4,234	4,807
Travel and accommodation				21,110	13,735
Volunteer costs				40	24,960
Training		,	•	5,883	2,054
Telephone				5,883	5,453
Printing, postage and stationery				9,146	11,086
Computer costs				8,738	6,588
Subscriptions				1,373	887
Repairs and renewals				1,588	12,849
Insurance				4,681	3,445
Rent and rates				23,966	23,563
Legal and professional				3,634	4,997
Sundry expenses				6,514	4,772
Donations				3,000	-
Depreciation				5,492	3,460
				496,277	1,609,080

# NOTES TO THE ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2006

5	Total resources expended	(с	ontinued)
	Governance costs	£	£
	Salaries and wages	33,077	31,802
	Pension costs	3,312	3,184
	Legal and professional costs	5,000	5,615
	Bank interest and charges	890	3,266
	Auditors' remuneration - audit work	2,186	2,268
	Auditors' remuneration - non-audit work	1,780	635
		46,245	46,770

Governance costs include payments to the auditors of £2,186 (2005- £2,268) for audit fees and £1,780 (2005- £635) for other services.

#### 6 Support costs

	<b>2006</b> £	2005 £
Staff costs	69,388	61,345
	69,388	61,345

#### 7 Trustees

None of the trustees (or any persons connected with them) received any remuneration or reimbursed expenses during the year.

# NOTES TO THE ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2006

8

Employees		
Number of employees		
The average monthly number of employees during the year was:		
	2006	2005
	Number	Number
Activities in furtherance of the charity's objects	8	4
Managing and administering the charity	3	4
	11	8
Employment costs	2006	2005
	£	£
Wages and salaries	357,218	309,624
Other pension costs	6,624	6,369
	363,842	315,993
The number of employees whose annual emoluments were £60,000 or more were:		
	2006	2005
	Number	Number
Managing and administering the charity	1	1

# NOTES TO THE ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2006

ets			
	Computer	Office	Total
	Equipment	Equipment	
	£	£	£
	20,262	549	20,811
	3,491	918	4,409
	(4,906)		(4,906)
	(1,144)		
	18,847	1,467	20,314
	12,841	549	13,390
	(4,906)	-	(4,906)
r	4,574	918	5,492
	12,509	1,467	13,976
	<del></del>		
	6,338	<u>-</u>	6,338
	7,422	-	7,422
		2006 £	2005 £
		113,588	78,129
accrued income		16,778	9,065
		130,366	87,194
ts falling due within	one year	2006	2005
Ū	·	£	£
		16,274	6,958
		25,395	17,213
ecurity costs		1,821	-
		551,946	<b>-</b>
		22,577 ————	25,714
		618,013	49,885

# NOTES TO THE ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2006

12	Analysis of net assets between funds			
		Unrestricted funds	Restricted funds	Total
		£	£	£
	Fund balances at 31 March 2006 are represented by:			
	Tangible fixed assets	6,338	-	6,338
	Current assets	225,809	551,946	777,755
	Creditors: amounts falling due within one year	(66,067)	(551,946)	(618,013)
		166,080		166,080

#### 13 Related parties

Bryan Biggs, a director of the company, is also a director of Bluecoat Art Centre who supplied goods/services to the company during the year totalling £5,400 (2005 - £5,670). The total balance outstanding at the year end was nil (2005 - nil).

Eddie Berg, formerly a director of the company, is also a director of FACT who supplied goods/services to the company during the year totalling £3,000 (2005 - £14,374). The total balance outstanding at the year end was nil (2005 - nil).