# HENLEY BRIDGE INGREDIENTS LTD ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019



# **COMPANY INFORMATION**

**Directors** 

Mr J M Dalglish

(Appointed 27 June 2019)

Mr A Dalglish

(Appointed 27 June 2019)

Company number

03605607

Registered office

c/o Kent Foods Limited

Unit 2 Gateway Park Christopher Martin Road

Basildon SS14 3EL

**Auditor** 

Wylie & Bisset (Audit) Limited

Chartered Accountants

168 Bath Street

Glasgow G2 4TP

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# STRATEGIC REPORT

# FOR THE YEAR ENDED 31 DECEMBER 2019

The directors present the strategic report for the year ended 31 December 2019.

#### Fair review of the business

The principal activity of the company continued to be that of food wholesalers. The company is a well-established independent company supplying food ingredients to the manufacturing and foodservice industries.

Turnover increased from £21.364m to £22.233m, an increase of 4.3%. The company's key financial indicator is net profit before tax which increased slightly to £1,518,033 from £1,497,126 in 2018.

### Principal risks and uncertainties

The key risk to the company will be, as in previous years, unanticipated fluctuations in commodity prices and to a lesser extent, consumer demand caused by weather, natural disasters, financial uncertainties and political events

### **Financial Risk Management**

The company's principal financial Investments comprise cash and other financial assets and liabilities, such as trade debtors and trade creditors, which arise directly from the company's operating activities.

The main risks associated with the company's financial assets and liabilities are set out below. The company utilises a contract specific hedging plan and any significant financial risks are addressed on a case-by-case basis.

#### **Credit Risk**

The company's credit risk comprises of its external debtors; however, the company monitors its customers via its dedicated credit control department in order to ensure that credit is not extended where there is a likelihood of default.

#### **Cash Flow Risk**

The company manages cash flow by tracking cash on a daily basis, forecasting on a rolling weekly basis and ensuring cash is available to meet commitments as they fall due.

# STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

#### **Brexit Negotiations**

It is the current view of the Directors that any risks will be minimal with the immediate risks facing the company from a UK perspective potentially being as a result of increased bureaucracy and the effect any changes in import/export taxes or delays within the supply chain where we depend on third parties, particularly at ports of entry to the UK. As the company has considerable experience in the importation and exporting of goods both within and out with the European Union, the Directors are of the view that the company has the experience to adapt to the post Brexit environment when negotiations are concluded.

Any changes to company / branch taxation on non-UK jurisdictions may also have an economic impact on the croup in terms of additional administration and requiring additional technical skills.

#### Covid-19 Pandemic

The Directors are manging this matter in line with Government guidance. The welfare of the company's employees, their families and the wider community are the Directors' primary concern. As a key supplier within the food chain, the company is classed as a key business / service and continues to operate as normally as possible to ensure food ingredients and products are delivered to our customers. The main risks facing the company as a result of Covid-19 are shortages in the food supply chain, availability of third-party hauliers and the impact of credit risk. While the company is financially sound, with no external facilities the impact of increased credit risk may affect the company.

In addition, the Board is assessing daily the effect of the current Covid-19 pandemic on the present and future performance of the Company.

#### **Going Concern**

In preparing the financial statements, the directors have made an assessment of the company's ability to continue as a going concern.

Given the customer spread and liquidity, the directors have prepared detailed forecasts which show that the company is able to operate within its existing financial arrangements. The company is expected to remain profitable into the foreseeable future. Accordingly, the company continues to adopt the going concern basis in preparing the annual report and financial statements.

On behalf of the board

Mr J M Dalglish **Director** 

29 April 2020

### **DIRECTORS' REPORT**

### FOR THE YEAR ENDED 31 DECEMBER 2019

The directors present their annual report and financial statements for the year ended 31 December 2019.

# **Principal activities**

The principal activity of the company continued to be that of procuring and supplying food ingredients to industry.

#### Directors

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

Mr J M Dalglish(Appointed 27 June 2019)Mr A Dalglish(Appointed 27 June 2019)Mr A M Mycock(Resigned 27 June 2019)Mrs K M Mycock(Resigned 27 June 2019)Mr T S St. John(Resigned 27 June 2019)

#### Results and dividends

The results for the year are set out on page 7.

Ordinary dividends were paid amounting to £180,000. The directors do not recommend payment of a further dividend.

### **Auditor**

Wylie & Bisset (Audit) Limited were appointed as auditor to the company and in accordance with section 485 of the Companies Act 2006, a resolution proposing that they be re-appointed will be put at a General Meeting.

#### Statement of disclosure to auditor

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the company's auditor is unaware. Additionally, the directors individually have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the company's auditor is aware of that information.

On behalf of the board

Mr J M Dalgfish

Director

29 April 2020

# DIRECTORS' RESPONSIBILITIES STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2019

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- · make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# INDEPENDENT AUDITOR'S REPORT

#### TO THE MEMBER OF HENLEY BRIDGE INGREDIENTS LTD

#### **Opinion**

We have audited the financial statements of Henley Bridge Ingredients Ltd (the 'company') for the year ended 31 December 2019 which comprise the statement of comprehensive income, the balance sheet, the statement of changes in equity and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2019 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
   and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

### Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

# INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBER OF HENLEY BRIDGE INGREDIENTS LTD

### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report and the directors' report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- · the financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- · we have not received all the information and explanations we require for our audit.

#### Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

# Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: http://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

This report is made solely to the company's member in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's member those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's member for our audit work, for this report, or for the opinions we have formed.

Scott Gillon BA(Hons) FCCA CA (Senior Statutory Auditor)

for and on behalf of Wylie & Bisset (Audit) Limited

29 April 2020

Chartered Accountants Statutory Auditor

Chartered Accountants 168 Bath Street Glasgow G2 4TP

# STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2019

		2019	2018
	Notes	£	£
Turnover	3	22,273,583	21,364,959
Cost of sales		(17,325,346)	(16,450,443)
Gross profit		4,948,237	4,914,516
Distribution costs		(84,189)	(43,685)
Administrative expenses		(3,440,461)	(3,408,767)
Other operating income		64,185	35,013
Operating profit	4	1,487,772	1,497,077
Interest receivable and similar income	7	30,261	49
Profit before taxation		1,518,033	1,497,126
Tax on profit	8	(283,416)	(241,140)
Profit for the financial year		1,234,617	1,255,986

The profit and loss account has been prepared on the basis that all operations are continuing operations.

# BALANCE SHEET AS AT 31 DECEMBER 2019

		20	19	20	18
	Notes	£	£	£	£
Fixed assets					
Tangible assets	10		248,896		278,334
Investments	11		20,050		50
			268,946		278,384
Current assets					
Stocks	13	2,234,052		2,414,196	
Debtors	14	3,130,949		4,044,167	
Cash at bank and in hand		762,434		299,248	
		6,127,435		6,757,611	
Creditors: amounts falling due within one year	15	(3,173,785)		(4,855,139)	
Net current assets			2,953,650		1,902,472
Total assets less current liabilities			3,222,596		2,180,856
Provisions for liabilities	17		(24,762)		(37,639)
Net assets			3,197,834		2,143,217
Capital and reserves					
Called up share capital	20		135		135
Capital redemption reserve			65		65
Profit and loss reserves			3,197,634		2,143,017
Total equity			3,197,834		2,143,217

The financial statements were approved by the board of directors and authorised for issue on 29 April 2020 and are signed on its behalf by:

Mr J M Dalglish **Director** 

Company Registration No. 03605607

# STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2019

	Notes	Share capital £	Capital redemption reserve £	Profit and loss reserves £	Total £
Balance at 1 January 2018		135	65	1,172,031	1,172,231
Year ended 31 December 2018: Profit and total comprehensive income for the year Dividends  Balance at 31 December 2018	9	135	65	1,255,986 (285,000)  2,143,017	1,255,986 (285,000) ——————————————————————————————————
Year ended 31 December 2019: Profit and total comprehensive income for the year Dividends  Balance at 31 December 2019	9	- - - 135	- - - 65	1,234,617 (180,000) 	1,234,617 (180,000)  3,197,834

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

### 1 Accounting policies

#### **Company information**

Henley Bridge Ingredients Ltd is a private company limited by shares incorporated in England and Wales. The registered office is c/o Kent Foods Limited, Unit 2 Gateway Park Christopher Martin Road, Basildon, SS14 3EL.

### 1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, modified to include the revaluation of freehold properties and to include investment properties and certain financial instruments at fair value. The principal accounting policies adopted are set out below.

This company is a qualifying entity for the purposes of FRS 102, being a member of a group where the parent of that group prepares publicly available consolidated financial statements, including this company, which are intended to give a true and fair view of the assets, liabilities, financial position and profit or loss of the group. The company has therefore taken advantage of exemptions from the following disclosure requirements:

- Section 7 'Statement of Cash Flows': Presentation of a statement of cash flow and related notes and disclosures;
- Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instrument Issues': Interest income/expense and net gains/losses for each category of financial instrument; basis of determining fair values; details of collateral, loan defaults or breaches, details of hedges, hedging fair value changes recognised in profit or loss and in other comprehensive income;
- Section 26 'Share based Payment': Share-based payment expense charged to profit or loss, reconciliation of opening and closing number and weighted average exercise price of share options, how the fair value of options granted was measured, measurement and carrying amount of liabilities for cash-settled share-based payments, explanation of modifications to arrangements;
- · Section 33 'Related Party Disclosures': Compensation for key management personnel.

The financial statements of the company are consolidated in the financial statements of HMS (485) Ltd . These consolidated financial statements are available from its registered office, C/O Kent Foods Limited, Albex House, 1 Marchfield Drive, Paisley, Scotland, PA3 2RB.

# 1.2 Going concern

At the time of approving the financial statements, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Thus the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

### 1.3 Turnover

Turnover represents amounts receivable for goods and services net of VAT and trade discounts. Revenue is recognised as food ingredients are supplied to the foods manufacturing and food service industries.

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer (usually on dispatch of the goods), the amount of revenue can be measured reliably, it is probable that the economic benefits associated with the transaction will flow to the entity and the costs incurred or to be incurred in respect of the transaction can be measured reliably.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

# 1 Accounting policies

(Continued)

# 1.4 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Leasehold property Leasehold improvements Plant and machinery

Over period of lease Over period of lease 15% Reducing balance

Fixtures, fittings & equipment

Straight line basis between 3 & 10 years

Motor vehicles 25% Reducing balance

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is credited or charged to profit or loss.

#### 1.5 Fixed asset investments

Interests in subsidiaries, associates and jointly controlled entities are initially measured at cost and subsequently measured at cost less any accumulated impairment losses. The investments are assessed for impairment at each reporting date and any impairment losses or reversals of impairment losses are recognised immediately in profit or loss.

A subsidiary is an entity controlled by the company. Control is the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities.

An associate is an entity, being neither a subsidiary nor a joint venture, in which the company holds a long-term interest and where the company has significant influence. The company considers that it has significant influence where it has the power to participate in the financial and operating decisions of the associate.

Entities in which the company has a long term interest and shares control under a contractual arrangement are classified as jointly controlled entities.

### 1.6 Impairment of fixed assets

At each reporting period end date, the company reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

### 1 Accounting policies

(Continued)

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

# 1.7 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition.

Stocks held for distribution at no or nominal consideration are measured at the lower of replacement cost and cost, adjusted where applicable for any loss of service potential.

At each reporting date, an assessment is made for impairment. Any excess of the carrying amount of stocks over its estimated selling price less costs to complete and sell is recognised as an impairment loss in profit or loss. Reversals of impairment losses are also recognised in profit or loss.

#### 1.8 Cash and cash equivalents

Cash and cash equivalents are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

### 1.9 Financial instruments

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the company's balance sheet when the company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

# Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

### Other financial assets

Other financial assets, including investments in equity instruments which are not subsidiaries, associates or joint ventures, are initially measured at fair value, which is normally the transaction price. Such assets are subsequently carried at fair value and the changes in fair value are recognised in profit or loss, except that investments in equity instruments that are not publicly traded and whose fair values cannot be measured reliably are measured at cost less impairment.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

### 1 Accounting policies

(Continued)

#### Impairment of financial assets

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

#### Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the company transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

### Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

# Basic financial liabilities

Basic financial liabilities, including creditors, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

#### Other financial liabilities

Derivatives, including interest rate swaps and forward foreign exchange contracts, are not basic financial instruments. Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. Changes in the fair value of derivatives are recognised in profit or loss in finance costs or finance income as appropriate, unless hedge accounting is applied and the hedge is a cash flow hedge.

Debt instruments that do not meet the conditions in FRS 102 paragraph 11.9 are subsequently measured at fair value through profit or loss. Debt instruments may be designated as being measured at fair value though profit or loss to eliminate or reduce an accounting mismatch or if the instruments are measured and their performance evaluated on a fair value basis in accordance with a documented risk management or investment strategy.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

### 1 Accounting policies

(Continued)

### Derecognition of financial liabilities

Financial liabilities are derecognised when the company's contractual obligations expire or are discharged or cancelled.

#### 1.10 Equity instruments

Equity instruments issued by the company are recorded at the proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the company.

#### 1.11 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

#### Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

#### Deferred tax

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the profit and loss account, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset when the company has a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

### 1.12 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### 1.13 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

### 1 Accounting policies

(Continued)

### 1.14 Leases

Rentals payable under operating leases, including any lease incentives received, are charged to profit or loss on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the leases asset are consumed.

Rental income from operating leases is recognised on a straight line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised on a straight line basis over the lease term.

### 1.15 Foreign exchange

Transactions in currencies other than pounds sterling are recorded at the rates of exchange prevailing at the dates of the transactions. At each reporting end date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing on the reporting end date. Gains and losses arising on translation are included in the profit and loss account for the period.

# 2 Judgements and key sources of estimation uncertainty

In the application of the company's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

### 3 Turnover and other revenue

	2019	2018
	£	£
Other significant revenue		
Interest income	261	49
Dividends received	30,000	-
	2019	2018
	£	£
Turnover analysed by geographical market		
United Kingdom	22,226,694	21,321,520
Other	46,889	43,439
	22,273,583	21,364,959
	=	

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

4	Operating profit		
		2019	2018
	Operating profit for the year is stated after charging/(crediting):	£	£
	Exchange gains	(148,935)	(106,577)
	Fees payable to the company's auditor for the audit of the company's		
	financial statements	9,700	9,500
	Depreciation of owned tangible fixed assets	71,716	85,259
	Operating lease charges	301,714	276,474
		<del></del>	

Exchange differences recognised in profit or loss during the year, except for those arising on financial instruments measured at fair value through profit or loss, amounted to £148,935 (2018 - £106,577).

# 5 Employees

6

The average monthly number of persons (including directors) employed by the company during the year was:

	2019 Number	2018 Number
Warehouse	22	19
Directors and Administration	37	35
	59	54
Their aggregate remuneration comprised:		
	2019 £	2018 £
	T.	L
Wages and salaries	1,857,862	1,856,732
Social security costs	199,280	204,433
Pension costs	50,957	27,588
	2,108,099	2,088,753
Directors' remuneration		
	2019	2018
	£	£
Remuneration for qualifying services	59,917	26,779

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

7	Interest receivable and similar income		
		2019	2018
	Interest income	£	£
	Interest income	261	49
		20,	
	Income from fixed asset investments		
	Income from shares in group undertakings	30,000	-
	Total income	20.261	49
	rotal income	30,261	<del></del>
8	Taxation		
		2019	2018
		£	£
	Current tax	000 000	244 440
	UK corporation tax on profits for the current period	296,293	241,140
	Deferred tax		
	Origination and reversal of timing differences	(12,877)	-
	· ·	====	
	Total tax charge	283,416	241,140
	loss and the standard rate of tax as follows:		
		2019 £	2018 £
		2019 £	2018 £
	Profit before taxation		
	Profit before taxation	£	£
		£	£
	Expected tax charge based on the standard rate of corporation tax in the UK	£	£
	Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2018: 19.00%)	1,518,033	1,497,126
	Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2018: 19.00%)  Tax effect of expenses that are not deductible in determining taxable profit  Tax effect of income not taxable in determining taxable profit	£ 1,518,033 ===================================	284,454 3,178 (6,175)
	Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2018: 19.00%)  Tax effect of expenses that are not deductible in determining taxable profit  Tax effect of income not taxable in determining taxable profit  Permanent capital allowances in excess of depreciation	£ 1,518,033 ===================================	1,497,126 284,454 3,178 (6,175) 8,558
	Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2018: 19.00%)  Tax effect of expenses that are not deductible in determining taxable profit  Tax effect of income not taxable in determining taxable profit  Permanent capital allowances in excess of depreciation  Research and development tax credit	288,426 1,631 (5,700) 11,936	1,497,126 284,454 3,178 (6,175) 8,558 (46,419)
	Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2018: 19.00%)  Tax effect of expenses that are not deductible in determining taxable profit  Tax effect of income not taxable in determining taxable profit  Permanent capital allowances in excess of depreciation	288,426 1,631 (5,700)	1,497,126 284,454 3,178 (6,175) 8,558
	Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2018: 19.00%)  Tax effect of expenses that are not deductible in determining taxable profit  Tax effect of income not taxable in determining taxable profit  Permanent capital allowances in excess of depreciation  Research and development tax credit  Other non-reversing timing differences	288,426 1,631 (5,700) 11,936 - (12,877)	284,454 3,178 (6,175) 8,558 (46,419) (2,456)
	Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2018: 19.00%)  Tax effect of expenses that are not deductible in determining taxable profit  Tax effect of income not taxable in determining taxable profit  Permanent capital allowances in excess of depreciation  Research and development tax credit	288,426 1,631 (5,700) 11,936	284,454 3,178 (6,175) 8,558 (46,419)
	Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2018: 19.00%)  Tax effect of expenses that are not deductible in determining taxable profit  Tax effect of income not taxable in determining taxable profit  Permanent capital allowances in excess of depreciation  Research and development tax credit  Other non-reversing timing differences  Taxation charge for the year	288,426 1,631 (5,700) 11,936 - (12,877)	284,454 3,178 (6,175) 8,558 (46,419) (2,456)
9	Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2018: 19.00%)  Tax effect of expenses that are not deductible in determining taxable profit  Tax effect of income not taxable in determining taxable profit  Permanent capital allowances in excess of depreciation  Research and development tax credit  Other non-reversing timing differences	£ 1,518,033  288,426 1,631 (5,700) 11,936 - (12,877)  283,416	£ 1,497,126  284,454 3,178 (6,175) 8,558 (46,419) (2,456)  241,140
9	Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2018: 19.00%)  Tax effect of expenses that are not deductible in determining taxable profit  Tax effect of income not taxable in determining taxable profit  Permanent capital allowances in excess of depreciation  Research and development tax credit  Other non-reversing timing differences  Taxation charge for the year	£  1,518,033  288,426     1,631     (5,700)     11,936     -     (12,877)  283,416  2019	£ 1,497,126  284,454 3,178 (6,175) 8,558 (46,419) (2,456)  241,140  2018
9	Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2018: 19.00%)  Tax effect of expenses that are not deductible in determining taxable profit  Tax effect of income not taxable in determining taxable profit  Permanent capital allowances in excess of depreciation  Research and development tax credit  Other non-reversing timing differences  Taxation charge for the year	£ 1,518,033  288,426 1,631 (5,700) 11,936 - (12,877)  283,416	£  1,497,126  284,454 3,178 (6,175) 8,558 (46,419) (2,456)  241,140
9	Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2018: 19.00%)  Tax effect of expenses that are not deductible in determining taxable profit  Tax effect of income not taxable in determining taxable profit  Permanent capital allowances in excess of depreciation  Research and development tax credit  Other non-reversing timing differences  Taxation charge for the year  Dividends	£  1,518,033  288,426     1,631     (5,700)     11,936     -     (12,877)  283,416  2019 £	£ 1,497,126  284,454 3,178 (6,175) 8,558 (46,419) (2,456)  241,140  2018 £
9	Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2018: 19.00%)  Tax effect of expenses that are not deductible in determining taxable profit  Tax effect of income not taxable in determining taxable profit  Permanent capital allowances in excess of depreciation  Research and development tax credit  Other non-reversing timing differences  Taxation charge for the year	£  1,518,033  288,426     1,631     (5,700)     11,936     -     (12,877)  283,416  2019	£ 1,497,126  284,454 3,178 (6,175) 8,558 (46,419) (2,456)  241,140  2018

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

10	Tangible fixed assets	Leasehold	Leasehold	Plant and	Fixtures,	Motor	Total
			nprovements	machinery	fittings & equipment	vehicles	Total
		£	£	£	£	£	£
	Cost	20.240	077 000	440.040	470.077	40.000	040 000
	At 1 January 2019 Additions	32,316 -	277,680 12,450	113,219 -	473,077 29,828	16,000 -	912,292 42,278
	At 31 December 2019	32,316	290,130	113,219	502,905	16,000	954,570
	Depreciation and impairment						
	At 1 January 2019	19,394	150,520	70,708	385,586	7,750	633,958
	Depreciation charged in the year	2,585	31,422	6,377	29,270	2,062	71,716
	At 31 December 2019	21,979	181,942	77,085	414,856	9,812	705,674
	Carrying amount						
	At 31 December 2019	10,337	108,188	36,134	88,049 	6,188	248,896 ———
	At 31 December 2018	12,922	127,160	42,511 ———	87,491 ———	8,250 ———	278,334 ———
11	Fixed asset investments						2040
				Not	tes	2019 £	2018 £
	Investments in subsidiaries			1:	2	20,050	
	Movements in fixed asset in	vestments					
						un	Shares in group dertakings £
	Cost or valuation						
	At 1 January 2019 Additions						50 20,000
	At 31 December 2019						20,050
	Carrying amount						
	At 31 December 2019						20,050 =======
	At 31 December 2018		4.				50

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

# 12 Subsidiaries

Details of the company's subsidiaries at 31 December 2019 are as follows:

	Name of undertaking	Address	Class of shares held	% Held Direct Indirect
	FH Distribution Limited	C/O Kent Foods Ltd Unit 2 Gateway Park, Christopher Martin Road, Basildon, Engla		51.00 -
13	Stocks			
			2019 £	
	Raw materials and consur	mables	2,234,052	
14	Debtors		2040	2040
	Amounts falling due with	nin one year:	2019 £	
	Trade debtors		2,225,085	3,090,030
	Amounts owed by group u	ndertakings	237,196	
	Other debtors		499,828	
	Prepayments and accrued	lincome	168,840	168,507
			3,130,949	
15	Creditors: amounts falling	ng due within one year		
			2019	
		Note	es £	£
	Other borrowings	16	1,000,000	-
	Trade creditors		1,646,743	
	Amounts owed to group ur	ndertakings	97,385	
	Corporation tax		221,293	=
	Other taxation and social s	security	61,559	
	Other creditors  Accruals and deferred income	nme	15,201 131,604	
	, tostado ana actorica mot			
			3,173,785	4,855,139

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

16	Loans and overdrafts	2040	2049
		2019 £	2018 £
	Loans from group undertakings	1,000,000	-
	Payable within one year	1,000,000	-
	The borrowings consist of a £1m loan received from the parent comp This loan is repayable on demand.	any, HMS (485) Ltd, dur	ing the year.
17	Provisions for liabilities		
	Not	2019 es £	2018 £
	Deferred tax liabilities 18		37,639
18	Deferred taxation		
·.	The following are the major deferred tax liabilities and assets recognis thereon:	sed by the company and	movements
		Liabilities	Liabilities
	Balances:	2019 £	2018 £
	Accelerated capital allowances	24,762 ———	37,639
	Movements in the year:		2019 £
	Liability at 1 January 2019 Credit to profit or loss		37,639 (12,877)
	Liability at 31 December 2019		24,762
19	Retirement benefit schemes	2019	2018
	Defined contribution schemes	£	£
	Charge to profit or loss in respect of defined contribution schemes	50,957	27,588

The company operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the company in an independently administered fund.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

20	Share capital		
		2019	2018
		£	£
	Ordinary share capital		
	Issued and fully paid		
	75 Ordinary "A" of £1 each	75	75
	60 Ordinary "B" of £1 each	60	60
		135	135

# 21 Operating lease commitments

#### Lessee

At the reporting end date the company had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2019	2018
	£	£
Within one year	214,920	232,331
Between two and five years	586,109	801,030
	801,029	1,033,361
	<del></del>	

# 22 Ultimate controlling party

The ultimate controlling party of the company is HMS (485) Ltd, by way of its acquisition of 100% of the share capital on 27 June 2019. The results of the company are consolidated into the group accounts prepared by HMS (485) Ltd and are available from its registered office with the address C/O Kent Foods Limited, Albex House, 1 Marchfield Drive, Paisley, Scotland, PA3 2RB.