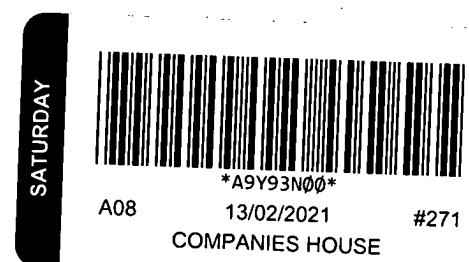


Registration number: 03594411

ALTONWOOD HOLDINGS LIMITED
Annual Report and Consolidated Financial Statements
for the Year Ended 30 April 2020



BREBNERS
Chartered Accountants & Statutory Auditor
1 Suffolk Way
Sevenoaks
Kent
TN13 1YL

ALTONWOOD HOLDINGS LIMITED

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ALTONWOOD HOLDINGS LIMITED

Company Information

Directors	Mr R O Noades
	Mr S Hodsdon
	Mrs N L Nugee
	Ms K Noades
	Ms J C Noades
	Mr P G Bevis
	Mr C G Honeywill
	Mr I C Granne
Registered office	Streete Court Rooks Nest Park Godstone Surrey RH9 8BY
Auditor	Brebners Chartered Accountants & Statutory Auditor 1 Suffolk Way Sevenoaks Kent TN13 1YL

ALTONWOOD HOLDINGS LIMITED

Strategic Report for the Year Ended 30 April 2020

The directors present their strategic report for the year ended 30 April 2020.

Principal activity

The principal activity of the group is that of leisure operations which includes the management of golf clubs and venue hire, alongside property investment.

Fair review of the business

Altonwood has continued to provide its members with excellent golf course facilities and value for money, evidenced with the healthy membership numbers through 2019 and 2020.

The group made a number of capital investments in its golf courses and club house facilities during the year, spending nearly £0.8million, which largely related to the renovation of The Addington car park and front of house. These investments will assist in providing members with an even better experience when visiting the Altonwood Group golf clubs.

The offering of five golf courses is still very attractive to local golfers, both members and visitors alike. The Loyalty Card continues to be a success and almost 10,000 golfers have signed up to receive discounted green fees, buggy hire and range balls. The group offers a diverse range of golf courses for complete beginners through to the most experienced of players.

The golfing sector as a whole was significantly impacted by the Covid-19 crisis in March 2020 and therefore despite the group making a strong start to the financial year, overall turnover and profitability has reduced as a result of the lockdown restrictions that were imposed at the beginning of the pandemic. The directors have however seen that, once restrictions were eased in the following financial year, the group experienced a surge in pay and play golfers and overall demand, which was a positive development.

The consolidated results for the year show turnover decreased by 6% to £6.7 million, which resulted in gross profit of £4.2 million, a decrease of £0.3 million over the prior year. There was a small decrease in gross profit percentage from 4.5% to 4.2%. Overheads have remained under good control and profit attributable to shareholders amounted to £408,965 (2019: £782,591).

The directors recognise the importance of the staff employed within the group and would like to thank them for all their hard work and efforts throughout the year.

Financial Key Performance Indicators

The group's key financial and other performance indicators during the year were as follows:

	Unit	2020	2019
Turnover	£m	6.67	7.06
Percentage change	%	(5.52)	7.95
Gross profit	£m	4.20	4.52
Gross profit percentage	%	62.97	64.04

ALTONWOOD HOLDINGS LIMITED

Strategic Report for the Year Ended 30 April 2020

Non-Financial Key Performance Indicators

Non-financial KPIs

The group seeks to ensure that responsible business practice is fully integrated into the management of all its operations and into the culture of all parts of its business. It believes that the consistent adoption of reasonable business practice is essential for operational excellence which in turn ensures the delivery of its core objective of sustained profitability.

In a group of this size the directors consider there are collectively numerous non-financial performance indicators but that individually none are key.

Principal risks and uncertainties including Covid-19

Subsequent to 30 April 2020, the Covid-19 pandemic has continued to have a significant economic impact on most businesses. The directors continue to closely monitor the group's operational and financial exposure to Covid-19 whilst currently being unable to predict the full extent or duration of the pandemic.

The directors have considered the risks faced by the business including those arising from the Covid-19 outbreak and are responsible for determining the level of risk acceptable to the group. This is subject to regular review. The group seeks to mitigate its risks through the application of strict limits and controls monitoring processes at operational level.

The principal activity of the group is impacted by poor weather conditions. To manage this risk, the group aims to place equal importance to non-golf revenue streams like venue hire and catering.

In accordance with the group's treasury policy, financial instruments are not entered into for speculative purposes.

Operational risk

Operational risk is caused by failures in business processes, systems or physical infrastructure that support them that have the potential to result in financial loss or reputation damage. This includes errors, omissions, systems failure, lack of resources or physical assets and deliberate acts of fraud.

The directors impose continuing self assessment and appraisals along with continually seeking to improve its operating efficiencies and standards.

Credit risk

The group places its cash with creditworthy institutions and performs ongoing credit evaluation of its debtors financial condition. The carrying amount of cash and debtors represents the maximum credit risk to which the company is exposed. All customers who wish to trade on credit terms are subject to credit verification procedures. Trade debtors are reviewed on a regular basis and provision is made for doubtful debts when necessary.

Liquidity risk

The group ensures that liquidity is maintained by monitoring the cash balances on a daily basis to ensure it retains flexibility in the management of cash flow.

Market risk

The group is exposed to market risk as there are nearby golf courses as competitors. The group regularly monitors its prices and services offered to maintain its customer base.

Foreign currency risk

As the group's transactions are solely designated in sterling, it is not exposed to foreign currency risk.

ALTONWOOD HOLDINGS LIMITED

Strategic Report for the Year Ended 30 April 2020

Interest rate risk

The group is exposed to interest rate risk on bank overdrafts. Interest rates are regularly monitored by the directors.

Risk Summary

The directors continuously monitor and respond to changes in the group's risk environment, so ensuring that the group remains well placed to address operational, reputational, financial and business risks in a timely and appropriate manner.

Future developments

The Coronavirus outbreak was declared a pandemic by the World Health Organisation on 11 March 2020. The UK government has imposed certain restrictions across the country since then to further mitigate the outbreak, however the ongoing impact and duration of Covid-19 continues to be uncertain.

The directors have taken steps to introduce appropriate cash and cost management measures and ensure there is suitable working capital facilities at Group level. The group has prepared projected cashflows and budgets that cover the period to 30 April 2022 to ensure that there is sufficient working capital for the foreseeable future. The forecasts include a number of assumptions and scenarios to identify and evaluate the possible impacts arising from Covid-19 such as reduction in income levels and how this could be mitigated without relying unduly upon government support schemes.

The directors continue to direct the subsidiary undertakings focusing on making targeted investments in the golf clubs to ensure they maintain their reputation in the South East as renowned golf and leisure clubs. The directors will be investigating ways to increase the number of functions and events held at the clubs throughout the year, thus increasing overall profitability.

10-Feb-21

Approved by the Board on and signed on its behalf by:

Mr S Hodsdon

.....
Mr S Hodsdon
Director

ALTONWOOD HOLDINGS LIMITED

Directors' Report for the Year Ended 30 April 2020

The directors present their report and the audited financial statements for the year ended 30 April 2020.

Directors

The directors who held office during the year were as follows:

Mr R O Noades

Mr S Hodsdon

Mrs N L Nugee

Ms K Noades

Ms J C Noades

Mr P G Bevis

Mr C G Honeywill

Mr I C Granne

Dividends

Particulars of dividends paid in the year are detailed in note 25 to the financial statements. No final dividend is proposed.

Disclosure of information in the Strategic Report

The group has chosen in accordance with Section 414C(11) Companies Act 2006 to set out in the group's strategic report information required by Schedule 7 of the large and medium-sized Companies and Groups (Accounts and Reports) Regulations 2008 to be contained in the directors' report. It has done so in respect of financial risk management, exposure and future developments.

Disclosure of information to the auditor

Each director has taken steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the company's auditor is aware of that information. The directors confirm that there is no relevant information that they know of and of which they know the auditor is unaware.

10-Feb-21

Approved by the Board on and signed on its behalf by:

Mr S Hodsdon

.....
Mr S Hodsdon
Director

ALTONWOOD HOLDINGS LIMITED

Statement of Directors' Responsibilities

The directors acknowledge their responsibilities for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006 and in accordance with FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

ALTONWOOD HOLDINGS LIMITED

Independent Auditor's Report to the Members of Altonwood Holdings Limited

Opinion

We have audited the financial statements of Altonwood Holdings Limited (the 'parent company') and its subsidiaries (the 'group') for the year ended 30 April 2020, which comprise the Consolidated Statement of Income and Retained Earnings, Consolidated Statement of Financial Position, Statement of Financial Position, Consolidated Statement of Cash Flows, and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent company's affairs as at 30 April 2020 and of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the group's or the parent company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

ALTONWOOD HOLDINGS LIMITED

Independent Auditor's Report to the Members of Altonwood Holdings Limited

Opinion on other matter prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and Directors' Report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the group and the parent company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report and the Directors' Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the Statement of Directors' Responsibilities [set out on page 6], the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

As part of an audit in accordance with ISAs (UK), we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

ALTONWOOD HOLDINGS LIMITED

Independent Auditor's Report to the Members of Altonwood Holdings Limited

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the group's or the parent company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the group or the parent company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Brebners

.....
Martin Widdowson (Senior Statutory Auditor)
For and on behalf of

Brebners, Statutory Auditor
1 Suffolk Way
Sevenoaks
Kent
TN13 1YL

10-Feb-21
Date:.....

ALTONWOOD HOLDINGS LIMITED**Consolidated Statement of Income and Retained Earnings for the Year Ended
30 April 2020**

	Note	2020 £	2019 £
Turnover	3	6,666,235	7,055,942
Cost of sales		<u>(2,468,545)</u>	<u>(2,537,574)</u>
Gross profit		4,197,690	4,518,368
Administrative expenses		(3,745,768)	(3,565,788)
Other operating income	4	<u>84,141</u>	<u>39,692</u>
Operating profit	6	<u>536,063</u>	<u>992,272</u>
Other interest receivable and similar income	7	90,494	101,154
Interest payable and similar charges	8	<u>(155,796)</u>	<u>(157,511)</u>
		<u>(65,302)</u>	<u>(56,357)</u>
Profit before tax		470,761	935,915
Taxation	12	<u>(61,796)</u>	<u>(153,324)</u>
Profit for the financial year		<u>408,965</u>	<u>782,591</u>
Profit/(loss) attributable to:			
Owners of the company		408,965	782,591
Retained earnings brought forward		15,918,802	15,238,251
Dividends paid		<u>-</u>	<u>(102,040)</u>
Retained earnings carried forward		<u>16,327,767</u>	<u>15,918,802</u>

The notes on pages 14 to 30 form an integral part of these financial statements.

ALTONWOOD HOLDINGS LIMITED

Consolidated Statement of Financial Position as at 30 April 2020

	Note	2020 £	2019 £
Fixed assets			
Tangible assets	13	30,040,830	29,643,264
Investment property	14	<u>2,691,071</u>	<u>2,601,071</u>
		<u>32,731,901</u>	<u>32,244,335</u>
Current assets			
Stocks	16	212,271	206,130
Debtors	17	1,158,401	1,151,292
Cash at bank and in hand		<u>137,896</u>	<u>294,535</u>
		1,508,568	1,651,957
Creditors: Amounts falling due within one year	19	<u>(4,522,886)</u>	<u>(5,015,331)</u>
Net current liabilities		<u>(3,014,318)</u>	<u>(3,363,374)</u>
Total assets less current liabilities		29,717,583	28,880,961
Creditors: Amounts falling due after more than one year	19	(4,067,277)	(3,660,625)
Provisions for liabilities	21	<u>(133,491)</u>	<u>(112,486)</u>
Net assets		<u>25,516,815</u>	<u>25,107,850</u>
Capital and reserves			
Called up share capital	23	9,189,048	9,189,048
Profit and loss account	24	<u>16,327,767</u>	<u>15,918,802</u>
Equity attributable to owners of the company		<u>25,516,815</u>	<u>25,107,850</u>
Total equity		<u>25,516,815</u>	<u>25,107,850</u>

10-Feb-21

Approved and authorised by the Board on and signed on its behalf by:

Mr R O Noades.....
Mr R O Noades
Director*Mr S Hodsdon*.....
Mr S Hodsdon
Director

Company registration number: 03594411

The notes on pages 14 to 30 form an integral part of these financial statements.

ALTONWOOD HOLDINGS LIMITED

Statement of Financial Position as at 30 April 2020

	Note	2020 £	2019 £
Fixed assets			
Investments	15	13,140,526	13,140,526
Current assets			
Debtors	17	29,705	28,556
Creditors: Amounts falling due within one year	19	<u>(704,427)</u>	<u>(698,380)</u>
Net current liabilities		<u>(674,722)</u>	<u>(669,824)</u>
Net assets		<u>12,465,804</u>	<u>12,470,702</u>
Capital and reserves			
Called up share capital	23	9,189,048	9,189,048
Other reserves		3,214,874	3,214,874
Profit and loss account		<u>61,882</u>	<u>66,780</u>
Shareholders' funds		<u>12,465,804</u>	<u>12,470,702</u>

The company made a loss after tax for the financial year of £4,898 (2019 - profit of £94,321).

10-Feb-21

Approved and authorised by the Board on and signed on its behalf by:

Mr R O Noades

Mr R O Noades
Director

Mr S Hodsdon

Mr S Hodsdon
Director

Company registration number: 03594411

ALTONWOOD HOLDINGS LIMITED

Consolidated Statement of Cash Flows for the Year Ended 30 April 2020

	Note	2020 £	2019 £
Cash flows from operating activities			
Profit for the year		408,965	782,591
Adjustments to cash flows from non-cash items			
Depreciation and amortisation	6	301,889	270,144
Loss/(profit) on disposal of tangible assets	5	2,978	(7,622)
Finance income	7	(90,494)	(101,154)
Finance costs	8	155,796	157,511
Income tax expense	12	61,796	153,324
		840,930	1,254,794
Working capital adjustments			
Increase in stocks		(6,141)	(11,082)
Increase in trade and other debtors		(7,109)	(133,228)
(Decrease)/increase in trade and other creditors		(890,001)	16,607
Cash generated from operations		(62,321)	1,127,091
Income taxes paid		(58)	(104,752)
Net cash flow from operating activities		(62,379)	1,022,339
Cash flows from investing activities			
Interest received		494	1,154
Acquisitions of tangible assets		(504,232)	(648,652)
Proceeds from sale of tangible assets		8,599	-
Net cash flows from investing activities		(495,139)	(647,498)
Cash flows from financing activities			
Interest paid		(155,796)	(140,610)
Proceeds from bank borrowing draw downs		500,000	473,108
Repayment of bank borrowing		(282,404)	(277,423)
Payments to finance lease creditors		(78,902)	(96,586)
Dividends paid		-	(102,040)
Net cash flows from financing activities		(17,102)	(143,551)
Net (decrease)/increase in cash and cash equivalents		(574,620)	231,290
Cash and cash equivalents at 1 May		(344,433)	(575,723)
Cash and cash equivalents at 30 April		(919,053)	(344,433)

The notes on pages 14 to 30 form an integral part of these financial statements.

ALTONWOOD HOLDINGS LIMITED

Notes to the Financial Statements for the Year Ended 30 April 2020

1 GENERAL INFORMATION

The group is a private company limited by share capital, incorporated in England and Wales.

The address of its registered office is:

Streete Court
Rooks Nest Park
Godstone
Surrey
RH9 8BY

The principal activity of the group is that of leisure operations which includes the management of golf clubs and venue hire, alongside property investment.

2 ACCOUNTING POLICIES

Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Statement of compliance

These financial statements were prepared in accordance with Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

Basis of preparation

These financial statements have been prepared using the historical cost convention except any items disclosed in the accounting policies as being shown at fair value and are presented in sterling, which is the functional currency of the entity.

Summary of disclosure exemptions

The parent company satisfies the criteria of being a qualifying entity as defined by FRS 102. As such, advantage has been taken of the following reduced disclosures available under FRS 102:

- a) Disclosure in respect of each class of share capital has not been presented.
- b) No cash flow statement has been presented for the company.
- c) Disclosures in respect of financial instruments have not been presented.
- d) No disclosure has been given for the aggregate remuneration of key management personnel..

Basis of consolidation

The consolidated financial statements consolidate the financial statements of the company and its subsidiary undertakings drawn up to 30 April each year.

ALTONWOOD HOLDINGS LIMITED

Notes to the Financial Statements for the Year Ended 30 April 2020

A subsidiary is an entity controlled by the company. Control is achieved where the company has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.

The results of subsidiaries acquired or disposed of during the year are included in the Income Statement from the effective date of acquisition or up to the effective date of disposal, as appropriate. Where necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with those used by the group.

The purchase method of accounting is used to account for business combinations that result in the acquisition of subsidiaries by the group. The cost of a business combination is measured as the fair value of the assets given, equity instruments issued and liabilities incurred or assumed at the date of exchange, plus costs directly attributable to the business combination. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. Any excess of the cost of the business combination over the acquirer's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities recognised is recorded as goodwill.

Inter-company transactions, balances and unrealised gains on transactions between the company and its subsidiaries, which are related parties, are eliminated in full.

Intra-group losses are also eliminated but may indicate an impairment that requires recognition in the consolidated financial statements.

Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the group. Non-controlling interests in the net assets of consolidated subsidiaries are identified separately from the group's equity therein. Non-controlling interests consist of the amount of those interests at the date of the original business combination and the non-controlling shareholder's share of changes in equity since the date of the combination.

Going concern

The group made a profit after tax of £408,965 for the year ended 30 April 2020 and had net assets at that date of £25,516,815.

Having made full enquiry the directors have prepared the financial statements using the going concern concept which they believe remains appropriate.

The directors have considered the potential effect of the current COVID-19 pandemic and, although there is no certainty as to when this will end, the directors' view is that the impact will be manageable. Additionally, the group obtained repayment holidays from the bank until November 2020 and the group have significant undrawn agreed bank overdraft facilities.

The group has prepared projected cashflows and budgets that cover the period to 30 April 2022 to ensure there is sufficient working capital for the foreseeable future. The forecasts include a number of assumptions and scenarios to identify and evaluate the possible impact arising from COVID-19.

On the basis of the above, and after making enquiries, the directors have a reasonable expectation that the group has adequate resources to continue in operational existence for the foreseeable future. Accordingly, the directors continue to adopt the going concern basis in preparing the financial statements.

ALTONWOOD HOLDINGS LIMITED

Notes to the Financial Statements for the Year Ended 30 April 2020

Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Accounting estimates and assumptions are made concerning the future and, by their nature, will rarely equal the related actual outcome. Key assumptions and other estimation uncertainties provide a risk of causing a material adjustment to the carrying values of assets and liabilities.

Judgements and estimates that management has made in the process of applying the entity's accounting policies and that have the most significant effect on the amounts recognised in the financial statements are as follows:

Tangible fixed assets are depreciated to their estimated residual values over their estimated useful lives. The group exercises judgement to determine these useful lives and residual values.

Investment Properties are reflected at their fair value. The directors exercise their judgement, two of whom of chartered surveyors to determine the fair value.

Revenue recognition

Turnover comprises amounts receivable for goods and services net of value added tax. Intra-group sales and transactions are eliminated on consolidation.

Membership turnover is recognised evenly over the period of the membership. Shop turnover is recognised when the customers take delivery of the goods and bar and catering revenue is recognised when the services are provided. Rental income is recognised over the period of the leases. Venue hire turnover is recognised on the date of the event.

Government grants

Grants are accounted under the accruals model. Grants of a revenue nature are recognised in other income in the same period as the related expenditure.

Tax

The tax expense for the period comprises current and deferred tax. Tax is recognised in profit or loss, except that a charge attributable to an item of income or expense recognised as other comprehensive income is also recognised directly in other comprehensive income.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date in the countries where the group operates and generates taxable income.

Deferred tax is recognised in respect of all timing differences between taxable profits and profits reported in the consolidated financial statements.

Unrelieved tax losses and other deferred tax assets are recognised when it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

Deferred tax is measured using the tax rates and laws that have been enacted or substantively enacted by the reporting date and that are expected to apply to the reversal of the timing difference.

Tangible assets

Tangible assets are stated in the statement of financial position at cost, less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

The cost of tangible assets includes directly attributable incremental costs incurred in their acquisition and installation.

ALTONWOOD HOLDINGS LIMITED

Notes to the Financial Statements for the Year Ended 30 April 2020

Depreciation

Depreciation is charged so as to write off the cost of assets, other than land and properties under construction over their estimated useful lives, as follows:

Asset class	Depreciation method and rate
Plant and machinery	20% straight line
Fixtures, fittings and equipment	25% straight line
Motor vehicles	25% straight line
Freehold buildings	2% straight line

Freehold buildings are depreciated over their economic useful life at cost less estimated residual value. The estimated residual value is such that no material annual depreciation charge arises.

Investment property

Investment property is carried at fair value, derived from the current market prices for comparable real estate determined annually by external valuers. The valuers use observable market prices, adjusted if necessary for any difference in the nature, location or condition of the specific asset. Changes in fair value are recognised in profit or loss.

Investments

Investments in equity shares which are publicly traded or where the fair value can be measured reliably are initially measured at fair value, with changes in fair value recognised in profit or loss. Investments in equity shares which are not publicly traded and where fair value cannot be measured reliably are measured at cost less impairment.

Interest income on debt securities, where applicable, is recognised in income using the effective interest method. Dividends on equity securities are recognised in income when receivable.

Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

Debtors

Trade debtors are amounts due from customers for merchandise sold or services performed in the ordinary course of business.

Trade debtors are recognised initially at the transaction price. They are subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for the impairment of trade debtors is established when there is objective evidence that the group will not be able to collect all amounts due according to the original terms of the receivables.

Inventories

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost is determined using the first-in, first-out (FIFO) method.

The cost of finished goods and work in progress comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the inventories to their present location and condition. At each reporting date, stocks are assessed for impairment. If stocks are impaired, the carrying amount is reduced to its selling price less costs to complete and sell; the impairment loss is recognised immediately in profit or loss.

ALTONWOOD HOLDINGS LIMITED

Notes to the Financial Statements for the Year Ended 30 April 2020

Borrowings

Interest-bearing borrowings are initially recorded at fair value, net of transaction costs. Interest-bearing borrowings are subsequently carried at amortised cost, with the difference between the proceeds, net of transaction costs, and the amount due on redemption being recognised as a charge to the Income Statement over the period of the relevant borrowing.

Interest expense is recognised on the basis of the effective interest method and is included in interest payable and similar charges.

Borrowings are classified as current liabilities unless the group has an unconditional right to defer settlement of the liability for at least twelve months after the reporting date.

Leases

Leases in which substantially all the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases are charged to profit or loss on a straight-line basis over the period of the lease. Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee.

Assets held under finance leases are recognised at the lower of their fair value at inception of the lease and the present value of the minimum lease payments. These assets are depreciated on a straight-line basis over the shorter of the useful life of the asset and the lease term. The corresponding liability to the lessor is included in the Statement of Financial Position as a finance lease obligation.

Lease payments are apportioned between finance costs in the Income Statement and reduction of the lease obligation so as to achieve a constant periodic rate of interest on the remaining balance of the liability.

Assets held under hire purchase contracts are capitalised at the lesser of fair value or present value of minimum lease payments in the statement of financial position. The present value of the minimum lease payments is calculated using the interest rate implicit in the lease. A corresponding liability is recognised at the same value in the statement of financial position. The asset is then depreciated over its useful life.

The minimum lease payments are apportioned between the finance charge recognised in the income statement and the reduction of the outstanding liability using the effective interest method. The finance charge in each period is allocated so as to produce a constant periodic rate of interest on the remaining balance of the liability.

Share capital

Ordinary shares are classified as equity. Equity instruments are measured at the fair value of the cash or other resources received or receivable, net of the direct costs of issuing the equity instruments. If payment is deferred and the time value of money is material, the initial measurement is on a present value basis.

Dividends

Dividend distribution to the company's shareholders is recognised as a liability in the financial statements in the reporting period in which the dividends are declared.

Defined contribution pension obligation

A defined contribution plan is a pension plan under which fixed contributions are paid into a pension fund and the group has no legal or constructive obligation to pay further contributions even if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods.

Contributions to defined contribution plans are recognised as employee benefit expense when they are due. If contribution payments exceed the contribution due for service, the excess is recognised as a prepayment.

ALTONWOOD HOLDINGS LIMITED**Notes to the Financial Statements for the Year Ended 30 April 2020****3 REVENUE**

The analysis of the group's revenue for the year from continuing operations is as follows:

	2020	2019
	£	£
Sale of goods and services	6,417,425	6,827,877
Rental income from investment property	61,500	66,300
Other revenue	187,310	161,765
	<u>6,666,235</u>	<u>7,055,942</u>

The whole of the turnover is attributable to the principal activity of the group undertaken in the United Kingdom.

4 OTHER OPERATING INCOME

The analysis of the group's other operating income for the year is as follows:

	2020	2019
	£	£
Government grants	84,141	-
Other income	-	39,692
	<u>84,141</u>	<u>39,692</u>

5 OTHER GAINS AND LOSSES

The analysis of the group's other gains and losses for the year is as follows:

	2020	2019
	£	£
Gain (loss) on disposal of property, plant and equipment	<u>(2,978)</u>	<u>7,622</u>

6 OPERATING PROFIT

Arrived at after charging/(crediting)

	2020	2019
	£	£
Depreciation expense	301,889	270,144
Operating lease expense - plant and machinery	16,484	4,501
Loss/(profit) on disposal of property, plant and equipment	<u>2,978</u>	<u>(7,622)</u>

7 OTHER INTEREST RECEIVABLE AND SIMILAR INCOME

	2020	2019
	£	£
Net changes in fair value of investment property	90,000	100,000
Other finance income	494	1,154
	<u>90,494</u>	<u>101,154</u>

ALTONWOOD HOLDINGS LIMITED**Notes to the Financial Statements for the Year Ended 30 April 2020****8 INTEREST PAYABLE AND SIMILAR EXPENSES**

	2020	2019
	£	£
Interest on bank overdrafts and borrowings	129,402	133,887
Interest on obligations under finance leases and hire purchase contracts	11,244	8,102
Interest expense on other finance liabilities	15,150	15,522
	<u>155,796</u>	<u>157,511</u>

9 STAFF COSTS

The aggregate payroll costs (including directors' remuneration) were as follows:

	2020	2019
	£	£
Wages and salaries	2,682,783	2,611,137
Social security costs	219,599	219,110
Pension costs, defined contribution scheme	41,520	29,685
Other employee expense	24,254	45,462
	<u>2,968,156</u>	<u>2,905,394</u>

The average number of persons employed by the group during the year, analysed by category, was as follows:

	2020	2019
	No.	No.
Green-keeping and course management	43	40
Administration and support	18	17
Food & Beverage	121	117
Kitchen	23	27
Pro-shop and reception	21	20
Management	4	5
	<u>230</u>	<u>226</u>

ALTONWOOD HOLDINGS LIMITED

Notes to the Financial Statements for the Year Ended 30 April 2020

10 DIRECTORS' REMUNERATION

The directors' remuneration for the year was as follows:

	2020 £	2019 £
Remuneration	610,417	599,235
Contributions paid to money purchase schemes	6,209	5,480
	<u>616,626</u>	<u>604,715</u>

In respect of the highest paid director:

	2020 £	2019 £
Remuneration	<u>325,401</u>	<u>314,234</u>

11 AUDITOR'S REMUNERATION

	2020 £	2019 £
Audit of these financial statements	<u>49,500</u>	<u>50,000</u>
Other fees to auditors		
All other non-audit services	<u>16,362</u>	<u>20,100</u>

12 TAXATION

Tax charged/(credited) in the income statement

	2020 £	2019 £
Current taxation		
UK corporation tax	40,791	109,201
UK corporation tax adjustment to prior periods	-	(3,737)
	<u>40,791</u>	<u>105,464</u>
Deferred taxation		
Arising from origination and reversal of timing differences	<u>21,005</u>	<u>47,860</u>
Tax expense in the income statement	<u>61,796</u>	<u>153,324</u>

ALTONWOOD HOLDINGS LIMITED

Notes to the Financial Statements for the Year Ended 30 April 2020

The tax on profit before tax for the year is lower than the standard rate of corporation tax in the UK (2019 - lower than the standard rate of corporation tax in the UK) of 19% (2019 - 19%).

The differences are reconciled below:

	2020 £	2019 £
Profit before tax	<u>470,761</u>	<u>935,915</u>
Corporation tax at standard rate	89,445	177,824
Effect of expenses not deductible in determining taxable profit (tax loss)	(15,873)	(24,812)
Decrease in UK and foreign current tax from adjustment for prior periods	-	(3,737)
Tax (decrease)/increase from effect of capital allowances and depreciation	(11,816)	3,796
Tax increase from other timing differences	<u>40</u>	<u>253</u>
Total tax charge	<u>61,796</u>	<u>153,324</u>

Deferred tax

Group

Deferred tax assets and liabilities

2020

	Liability £
Capital allowances	87,436
Fair value adjustments	<u>46,055</u>
	<u>133,491</u>

2019

	Liability £
Capital allowances	75,931
Fair value adjustments	<u>36,555</u>
	<u>112,486</u>

ALTONWOOD HOLDINGS LIMITED

Notes to the Financial Statements for the Year Ended 30 April 2020

13 TANGIBLE ASSETS

Group

	Land and buildings £	Furniture, fittings and equipment £	Motor vehicles £	Plant and equipment £	Total £
Cost or valuation					
At 1 May 2019	28,698,773	1,003,598	96,576	2,043,392	31,842,339
Additions	414,270	45,650	3,944	312,968	776,832
Disposals	-	-	(10,140)	(173,900)	(184,040)
At 30 April 2020	<u>29,113,043</u>	<u>1,049,248</u>	<u>90,380</u>	<u>2,182,460</u>	<u>32,435,131</u>
Depreciation					
At 1 May 2019	-	796,951	81,901	1,320,223	2,199,075
Charge for the year	-	79,745	4,391	217,753	301,889
Eliminated on disposal	-	-	(1,521)	(105,142)	(106,663)
At 30 April 2020	<u>-</u>	<u>876,696</u>	<u>84,771</u>	<u>1,432,834</u>	<u>2,394,301</u>
Carrying amount					
At 30 April 2020	<u>29,113,043</u>	<u>172,552</u>	<u>5,609</u>	<u>749,626</u>	<u>30,040,830</u>
At 30 April 2019	<u>28,698,773</u>	<u>206,647</u>	<u>14,675</u>	<u>723,169</u>	<u>29,643,264</u>

Assets held under finance leases and hire purchase contracts

The net carrying amount of tangible assets includes the following amounts in respect of assets held under finance leases and hire purchase contracts:

	2020 £	2019 £
Equipment	<u>332,728</u>	<u>189,767</u>

ALTONWOOD HOLDINGS LIMITED**Notes to the Financial Statements for the Year Ended 30 April 2020****14 INVESTMENT PROPERTIES****Group**

	2020
	£
At 1 May 2019	2,601,071
Fair value adjustments	<u>90,000</u>
At 30 April 2020	<u>2,691,071</u>

The investment properties are reflected at fair value as estimated by the directors, based upon their experience and qualifications, at an amount of £2,691,071 at 30 April 2020.

15 INVESTMENTS**Company**

	2020	2019
	£	£
Investments in subsidiaries	<u>13,140,526</u>	<u>13,140,526</u>
Subsidiaries		£
Cost or valuation		
At 1 May 2019		19,317,949
Provision		
At 1 May 2019		<u>6,177,423</u>
Carrying amount		
At 30 April 2020		<u>13,140,526</u>
At 30 April 2019		<u>13,140,526</u>

ALTONWOOD HOLDINGS LIMITED

Notes to the Financial Statements for the Year Ended 30 April 2020

DETAILS OF UNDERTAKINGS

Details of the investments in which the company holds 20% or more of the nominal value of any class of share capital are as follows:

Undertaking	Holding	Proportion of voting rights and shares held	
		2020	2019
SUBSIDIARY UNDERTAKINGS			
Altonwood Limited	Ordinary	100%	100%
Country & Metropolitan Investments Limited	Ordinary	100%	100%
Noood Limited	Ordinary	100%	100%
Noood London Limited	Ordinary	100%	100%
Streete Court Leisure Limited	Ordinary	100%	100%
Surrey National Golf Club Limited	Ordinary	100%	100%
The Addington Golf Club Limited	Ordinary	100%	100%
The Novello Collection Limited	Ordinary	100%	100%
The Novello Wool Shop Limited	Ordinary	100%	100%
Westerham Golf Club Limited	Ordinary	100%	100%
Woldingham Golf Club Limited	Ordinary	100%	100%
Zinckirk Properties Limited	Ordinary	100%	100%

Altonwood Limited is a direct subsidiary of the company. The other subsidiaries are held indirectly.

All subsidiaries are included in the consolidated accounts.

16 STOCKS

	Group		Company	
	2020 £	2019 £	2020 £	2019 £
Finished goods and goods for resale	3,285	5,032	-	-
Other inventories	208,986	201,098	-	-
	<u>212,271</u>	<u>206,130</u>	<u>-</u>	<u>-</u>

ALTONWOOD HOLDINGS LIMITED

Notes to the Financial Statements for the Year Ended 30 April 2020

17 DEBTORS

	Group		Company	
	2020 £	2019 £	2020 £	2019 £
Trade debtors	96,391	82,920	-	-
Amounts owed by group undertakings	-	-	29,705	28,556
Other debtors	937,948	692,285	-	-
Prepayments	124,062	376,087	-	-
	<u>1,158,401</u>	<u>1,151,292</u>	<u>29,705</u>	<u>28,556</u>

18 CASH AND CASH EQUIVALENTS

	Group		Company	
	2020 £	2019 £	2020 £	2019 £
Cash on hand	9,379	8,406	-	-
Cash at bank	128,517	286,129	-	-
	137,896	294,535	-	-
Bank overdrafts	(1,056,949)	(638,968)	(29,723)	(10,676)
Cash and cash equivalents in statement of cash flows	<u>(919,053)</u>	<u>(344,433)</u>	<u>(29,723)</u>	<u>(10,676)</u>

ALTONWOOD HOLDINGS LIMITED

Notes to the Financial Statements for the Year Ended 30 April 2020

19 CREDITORS

		Group		Company	
	Note	2020 £	2019 £	2020 £	2019 £
Due within one year					
Loans and borrowings	20	2,584,969	2,057,358	29,723	10,676
Trade creditors		273,019	574,998	-	-
Amounts due to group undertakings		-	-	493,906	506,906
Social security and other taxes		223,512	332,749	-	-
Other payables		177,824	212,070	168,798	168,798
Accruals		1,113,627	1,728,954	12,000	12,000
Corporation tax liability	12	149,935	109,202	-	-
		4,522,886	5,015,331	704,427	698,380
Due after one year					
Loans and borrowings	20	3,896,492	3,660,625	-	-
Other non-current financial liabilities		170,785	-	-	-
		4,067,277	3,660,625	-	-

ALTONWOOD HOLDINGS LIMITED

Notes to the Financial Statements for the Year Ended 30 April 2020

20 LOANS AND BORROWINGS

	Group		Company	
	2020 £	2019 £	2020 £	2019 £
Current loans and borrowings				
Bank borrowings	1,434,587	1,327,425	-	-
Bank overdrafts	1,056,949	638,968	29,723	10,676
Hire purchase contracts	93,433	90,965	-	-
	<u>2,584,969</u>	<u>2,057,358</u>	<u>29,723</u>	<u>10,676</u>

	Group		Company	
	2020 £	2019 £	2020 £	2019 £
Non-current loans and borrowings				
Bank borrowings	3,401,193	3,290,759	-	-
Hire purchase contracts	245,299	119,866	-	-
Other borrowings	250,000	250,000	-	-
	<u>3,896,492</u>	<u>3,660,625</u>	<u>-</u>	<u>-</u>

Other borrowings amounting to £250,000 (2019: £250,000) are secured by a fixed charge over a leasehold property owned by the group and company.

Bank borrowings and overdrafts are secured by a fixed charge over certain freehold properties owned by the group and by a fixed and floating charge over the other assets and undertakings of the group.

Finance lease liabilities are secured on the assets concerned.

21 DEFERRED TAX AND OTHER PROVISIONS

Group

	Deferred tax £	Total £
At 1 May 2019	112,486	112,486
Increase (decrease) in existing provisions	21,005	21,005
At 30 April 2020	<u>133,491</u>	<u>133,491</u>

ALTONWOOD HOLDINGS LIMITED**Notes to the Financial Statements for the Year Ended 30 April 2020**

22 PENSION AND OTHER SCHEMES**Defined contribution pension scheme**

The group operates a defined contribution pension scheme. The pension cost charge for the year represents contributions payable by the group to the scheme and amounted to £41,520 (2019 - £29,685).

23 SHARE CAPITAL**Allotted, called up and fully paid shares**

	2020		2019	
	No.	£	No.	£
Ordinary shares of £1 each	<u>9,189,048</u>	<u>9,189,048</u>	<u>9,189,048</u>	<u>9,189,048</u>

24 RESERVES

Profit and loss account - This reserve records retained earnings and accumulated losses.

25 DIVIDENDS PAID

	2020	2019
	£	£
Dividends of £Nil (2019 - £0.0111) per each Ordinary share	<u>-</u>	<u>102,040</u>

26 CONTINGENCIES**Company**

The parent company has guaranteed jointly with other subsidiary undertakings the bank borrowings of the group.

ALTONWOOD HOLDINGS LIMITED

Notes to the Financial Statements for the Year Ended 30 April 2020

27 RELATED PARTY TRANSACTIONS

Summary of transactions with subsidiaries

Exemption has been taken under FRS 102 paragraph 33.1A not to disclose transactions and balances due with companies that are wholly owned within the group.

Summary of transactions with entities with joint control or significant interest

At 30 April 2020 an amount of £564,138 (2019: £439,081) was due from a company that is considered to be related by virtue of being a significant shareholder.

28 TRANSACTIONS WITH DIRECTORS

At 30 April 2020 an amount of £15,108 (2019: £14,003) was due from a director. During the year an amount of £29,977 was advanced and £29,366 was repaid. Interest of £494 (2019: £75) has been paid at 2.5% per annum and there are no set terms in place.

29 ANALYSIS OF CHANGES IN NET DEBT

Group

	At 1 May 2019 £	Financing cash flows £	At 30 April 2020 £
Cash and cash equivalents			
Cash at bank and in hand	294,535	(156,639)	137,896
Overdrafts	<u>(638,968)</u>	<u>(417,981)</u>	<u>(1,056,949)</u>
	<u>(344,433)</u>	<u>(574,620)</u>	<u>(919,053)</u>
Borrowings			
Long term borrowings	(3,660,625)	(235,867)	(3,896,492)
Short term borrowings	<u>(1,418,390)</u>	<u>(109,630)</u>	<u>(1,528,020)</u>
	<u>(5,079,015)</u>	<u>(345,497)</u>	<u>(5,424,512)</u>
	<u>(5,423,448)</u>	<u>(920,117)</u>	<u>(6,343,565)</u>

30 ULTIMATE CONTROL

The ultimate controlling party is The Trustees of the Ron Noades Childrens Trust and The Ron Noades Trust for his Wife Novello.