

FILE COPY



**CERTIFICATE OF INCORPORATION
OF A PRIVATE LIMITED COMPANY**

Company No. 3593644

The Registrar of Companies for England and Wales hereby certifies that
TEKAID LIMITED

is this day incorporated under the Companies Act 1985 as a private
company and that the company is limited.

Given at Companies House, Cardiff, the 7th July 1998



N03593644L

E. P. Owen
MRS. E. P. OWEN

For the Registrar of Companies



C O M P A N I E S H O U S E

HC007B



COMPANIES HOUSE

12

Please complete in typescript,
or in bold black capitals.

Declaration on application for registration

Company Name in full



F012001J

Adaro *LIMITED*

I, *RICHARD O'DRISCOLL* AS AUTHORIZED SIGNATORY OF *COMPANY SERVICE LIMITED*
of *44 UPPER BELGRAVE ROAD LUTON BRITAIN BS8 2XW*

do solemnly and sincerely declare that I am a [Solicitor engaged in the formation of the company][person named as director or secretary of the company in the statement delivered to the Registrar under section 10 of the Companies Act 1985][†] and that all the requirements of the Companies Act 1985 in respect of the registration of the above company and of matters precedent and incidental to it have been complied with.

And I make this solemn Declaration conscientiously believing the same to be true and by virtue of the Statutory Declarations Act 1835.

Declarant's signature

[Signature]

Declared at *44 UPPER BELGRAVE ROAD LUTON BRITAIN BS8 2XW*
the *29* day of *6*

One thousand nine hundred and ninety *8*

① Please print name.

before me ① *PETER WHITCHER*

Signed

[Signature]

Date

24/6/98

A Commissioner for Oaths or Notary Public or Justice of the Peace or Solicitor

Please give the name, address, telephone number and, if available, a DX number and Exchange of the person Companies House should contact if there is any query.

RICHARD O'DRISCOLL
44 UPPER BELGRAVE ROAD LUTON
BRITAIN BS8 2XW Tel *0117 9731772*
DX number DX exchange



A04 *A975D7HW* 539
COMPANIES HOUSE 30/06/98

When you have completed and signed the form please send it to the Registrar of Companies at:

Companies House, Crown Way, Cardiff, CF4 3UZ DX 33050 Cardiff
for companies registered in England and Wales
or

Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB
for companies registered in Scotland DX 235 Edinburgh



10

Please complete in typescript,
or in bold capitals.

First directors and secretary and intended situation of
registered office

Notes on completion appear on final page

Company Name in full



XFO100D70X

Tekaid Limited

Proposed Registered Office

44 Upper Belgrave Road

Po Box Numbers only, are not acceptable

Clifton

Post town

Bristol

County / Region

Postcode

BS8 2XN

If the memorandum is delivered by an agent
for the subscriber(s) of the memorandum
mark the box opposite and give the agent's
name and address

X

Agent's Name

Blackfriar Company Services Limited

Address

44 Upper Belgrave Road

Clifton

Post town

Bristol

Country / Region

Postcode

BS8 2XN

Number of continuation sheets attached

Please give the name, address,
telephone number and, if available,
a DX number and Exchange of
the person Companies House should
contact if there is a query.

Blackfriar Company Services Limited
44 Upper Belgrave Road
Clifton
Bristol
BS8 2XN Telephone 0117 9731772



A04 *A975C7HV* 538
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Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB

for companies registered in Scotland

DX 235 Edinburgh

Company Secretary (see notes 1-5)

Company name

Tekaid Limited

NAME *Style / Title

*Honours

*Voluntary details

Forename(s)

Surname

Blackfriar Secretaries Limited

Previous forename(s)

Previous surname(s)

Address**Usual residential address**

For a corporation, give the registered or principal office address.

Post Town

Bristol

County / Region

Postcode

BS8 2XN

Country

England

I consent to act as secretary of the company named on page 1

Consent signature

For and on behalf of Blackfriar Secretaries Limited

Date

26/06/1998

Directors (see notes 1-5)

Please list directors in alphabetical order

NAME *Style/Title

*Honours

Forename(s)

Surname

Balckfriar Directors Limited

Previous forename(s)

Previous surname(s)

Address

44 Upper Belgrave Road

Clifton

Bristol

County / Region

Postcode

BS8 2XN

Country

England

Day Month Year

Date of birth

Nationality

Business occupation

Company Formation Agents

Other directorships

Consent signature

I consent to act as director of the company named on page 1

For and on behalf of Blackfriar Directors Limited

Date

26/06/1998

Directors (continued) (see notes 1-5)

NAME	*Style / Title	<input type="text"/>	*Honours	<input type="text"/>
*Voluntary details	Forename(s)	<input type="text"/>		
	Surname	<input type="text"/>		
	Previous forename(s)	<input type="text"/>		
	Previous surname(s)	<input type="text"/>		
	Address	<input type="text"/>		
Usual residential address		<input type="text"/>		
For a corporation, give the registered or principal office	Post town	<input type="text"/>		
	County / Region	<input type="text"/>	Postcode	<input type="text"/>
	Country	<input type="text"/>		
	Day	Month	Year	
Date of birth	<input type="text"/>	Nationality	<input type="text"/>	
Business occupation	<input type="text"/>			
Other directorships	<input type="text"/>			
	<input type="text"/>			
	<input type="text"/>			
	I consent to act as secretary of the company named on page 1			
Consent signature	<input type="text"/>	Date	<input type="text"/>	

This section must be signed by

Either

an agent on behalf
of all subscribers

Signed

For and on behalf of
Blackfriar Company Services Limited

Date

26/06/1998

Or the subscribers

Signed

Date

*(i.e those who signed
as members on the
memorandum of
association).*

Signed

Date

Signed

Date

Signed

Date

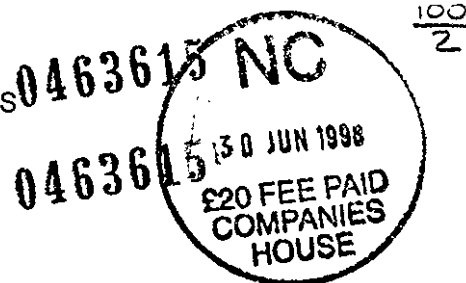
Signed

Date

Signed

Date

COMPANIES ACTS 1985 & 1989
PRIVATE COMPANY LIMITED BY SHARES
MEMORANDUM OF ASSOCIATION
of
Tekaid Limited



- 3 593644
1. The name of the Company is Tekaid Limited
 2. The Registered office of the Company will be situated in England & Wales
 3. The objects for which the Company is established are:
 - 3.1 to carry on the business of a General Commercial Company
 - 3.2 to design manufacture and deal in any materials, articles or components and to provide any services which may be required for the purposes of a business of the above description or which may be conveniently or advantageously made or supplied in connection with it
 - 3.3 to promote and to acquire all or any of the share or loan capital of any company wherever incorporated and engaging or proposing to engage in any activity an interest in which appears likely to be advantageous to the Company; to provide administrative financial and other services and facilities for any company in which the Company is interested or for any other persons and to sell or dispose of the undertaking or any property or assets of the Company for such consideration as may be thought fit including the share or loan capital or other obligation of any body corporate'
 - 3.4 To acquire all types of property including without limitation freehold or leasehold property
 - 3.5 to borrow or raise money in any manner and to secure the same or the repayment or performance of any debt, liability, contract, guarantee or other engagement incurred or entered into by the company, and in particular by the issue of debentures secured on all or any of the Company's property (both present and future) including its uncalled capital; and to purchase, redeem or pay off any securities.
 - 3.6 to do all or any of the above things either alone or as a member of a partnership trading group or consortium and in any part of the world
 - 3.7 to do all such other things as may appear incidental or conducive to the pursuit or attainment of any of the above objects or to the exercise of any power (whether express or implied) possessed by the Company.
 4. The liability of the members is limited.
 5. The share capital of the Company is £100 divided into 100 Ordinary Shares of £1 each.
- We the Subscribers to this Memorandum of Association wish to be formed into a Company pursuant to this Memorandum; and we agree to take the number of shares specified opposite our respective names.

Name and Address	Number of shares taken
Blackfriar Directors Limited 44 Upper Belgrave Road Clifton Bristol BS8 2XN	1
Blackfriar Secretaries Limited 44 Upper Belgrave Road Clifton Bristol BS8 2XN	1
Total Shares taken	2

Dated 26/06/1998

Witness to the above signatures

Andrew Lawson
44 Upper Belgrave Road
Clifton
Bristol BS8 2XN



COMPANIES ACTS 1985 & 1989
PRIVATE COMPANY LIMITED BY SHARES
ARTICLES OF ASSOCIATION
of
Tekaid Limited

1. Preliminary 1.1 The regulations constituting Table A in the Schedule to the Companies Acts (Table A to F) Regulations 1985 (Table A) shall apply to the Company except in so far as they are excluded or varied by these Articles.
1.2 Expressions defined in Regulation 1 of Table A shall where the context admits bear in these Articles the meanings so defined.
2. Share Capital 2.1 The Share Capital of the Company is £100 divided into 100 Ordinary Shares of £1 each
2.2 In Regulation 2 of Table A there shall be substituted for the words following "issued with" the words "or have attached to it such rights or restrictions as the Company may by special resolution determine"
3. Lien and Forfeiture 3.1 The Lien conferred by Regulation 8 of Table A shall attach to fully paid as well as partly paid shares and to all shares registered in the name (whether as sole or joint holder) of any person indebted or under liability to the Company. The registration of a transfer of a share shall operate as a waiver of any lien of the Company on that share.
3.2 In regulation 8 of Table A there shall be substituted for the words "any amount payable in respect of it" the words "all distributions and other moneys or property attributable to it", and the same words shall be substituted in Regulation 19 for the words "all dividends or other moneys payable in respect of the forfeited shares".
4. Transfer of Shares Regulation 24 of Table A shall not apply.
5. Alteration of Share Capital 5.1 In Regulation 32 of Table A there shall be inserted after the words "the resolution may" in paragraph (c) the parenthesis "(if it is a special resolution)"
5.2 In Regulation 33 of Table A the parenthesis "(including, subject to the provisions of the Act, the Company)" shall be omitted.
6. Votes of Members 6.1 In Regulation 54 of Table A there shall be inserted after the second occurrence of the words "every member" the words "present in person or by proxy"
6.2 In Regulation 61 of Table A there shall be substituted for the words following "the instrument appointing a proxy shall be in" the words "any form which enables the members to direct how their votes are to be exercised on each of the resolutions comprised in the business of the meeting for which it is to be used".
7. Number of Directors The number of directors shall not be less than one.
8. Appointment and Retirement of Directors Regulations 73 to 83 of Table A shall not apply to the Company.
9. Proceedings of Directors Regulation 94 shall not apply to the Company.
10. Disqualified Directors In Regulation 81 of Table A there shall be inserted in paragraph (d) after the words "to the Company" the words "left at the office"
11. Dividends
In Regulation 104 of Table A there shall be inserted after the words "as from a particular date" the words "or a particular event"
12. Notices In Regulation 115 of Table A the words "unless the contrary is proved" shall be omitted
- Name and Address of Subscribers

Blackfriar Directors Limited
44 Upper Belgrave Road
Clifton
Bristol BS8 2XN

Blackfriar Secretaries Limited
44 Upper Belgrave Road
Clifton
Bristol BS8 2XN

Dated 26/06/1998

Witness to the above signatures

Andrew Lawson
44 Upper Belgrave Road
Clifton
Bristol BS8 2XN