Abbreviated Accounts for the Year Ended 31 March 2016

for

Blends Ltd

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Contents of the Abbreviated Accounts for the Year Ended 31 March 2016

	Page
Company Information	, 1
Strategic Report	$\tilde{2}$
Report of the Directors	4
Report of the Independent Auditors on the Abbreviated Accounts	6
Abbreviated Income Statement	7
Other Comprehensive Income	8
Abbreviated Balance Sheet	9
Statement of Changes in Equity	10
Cash Flow Statement	11
Notes to the Cash Flow Statement	12
Notes to the Abbreviated Accounts	13

Company Information for the Year Ended 31 March 2016

DIRECTORS:

M D Rowark P W Rowark M R Rowark

SECRETARY:

. A Rowark

REGISTERED OFFICE:

Blends House Overbrook Lane Knowsley Prescot Merseyside L34 9FB

REGISTERED NUMBER:

03537679 (England and Wales)

AUDITORS:

Harts Limited

Chartered Accountants and Statutory Auditors

Westminster House 10 Westminster Road

Macclesfield Cheshire SK10 1BX

Strategic Report for the Year Ended 31 March 2016

The directors present their strategic report for the year ended 31 March 2016.

The principal activity of the company in the year under review was that of the manufacture and distribution of flavourings to the catering industry and associated concerns.

REVIEW OF BUSINESS

Blends Ltd is a family-owned company which has been trading as a reputable distributor to the food and drinks industry since 1998. We are the largest distributor of packed glycerine in the UK, holding a market share of approximately 25%. We are also the sole UK distributor for Aromco flavours and enjoy a growing role in blending and co-packing for brands such as Dr Oetker, Food Innovations and Home Bargains.

Considerable growth has occurred since 2011 when the company invested heavily in purchasing and developing the current premises (Blends House), with the number of employees almost doubling since then to its current level of 42. This achievement was recognised at the Knowsley Business Regeneration Awards where we were voted Small Business of the Year in both 2012 and 2015.

The recent acquisition of an adjacent commercial property (Picton House) approximately doubles capacity, facilitating further growth

PRINCIPAL RISKS AND UNCERTAINTIES

The recent property purchase and the refurbishment of Blends House absorbed a considerable amount of working capital, although the confidential invoice financing facility provided by Santander supported the company's programme of improvements.

With market penetration one of our key growth strategies, we are conscious of the competitive rivalry within our market. Product and service extension strategies will help us to continue to differentiate ourselves from other suppliers.

Our business depends heavily on the quality of our employees. Succession planning is in place and we are in the process of further strengthening the management team.

ANALYSIS OF DEVELOPMENT AND PERFORMANCE

We have already targeted new, growing markets such as the one for flavours for electronic cigarettes. In a little over three years since we sold our first flavours, these now account for over 50% of our total flavour sales. Resources and effort are being invested in this sector, where some of our highest margin returns are now being achieved. We believe this market has huge growth potential.

It is important that Blends recognises its key strengths. For this reason, we must continue to focus on our key products and markets which have formed the backbone of our success. This will involve maintaining our strong position in commodity markets such as glycerine and, in addition, growing our share in the markets for other key commodities and adding specific new products. Any new bulk products must complement our current range and take advantage of our very low cost operation. Almost any bulk food liquid falls into this category, but our immediate short-term focus is on Mono Propylene Glycol (MPG) and rapeseed oil.

Sales were down from £9,163,451 in 2015 to £9,153,089 this year. The turnover in quantity of orders was increased but the turnover figure is dictated by the cost of commodities which reflects on sale prices.

Cost of sales was down by nearly 4% (this was due to competitively purchasing commodities and forward buying Euros to secure price)

Profit after tax was up by nearly 72%.

Gross Profit was up from 2015 by 14%.

Strategic Report for the Year Ended 31 March 2016

FUTURE DEVELOPMENT AND RESEARCH

Blends is already committed to installing a new development kitchen and flavour laboratory. This will enable us to extend our range of products. The kitchen will be used for producing finished products for evaluation to the food industry. In conjunction with bringing in the new personnel in sales and development, this will make Blends stronger in the marketplace. Our flavours business offers tremendous potential for growth and the appointment of a new Director of Flavours underlines our strategic commitment.

ON BEHALF OF THE BOARD:

A Rowark - Secretary

20 December 2016

Report of the Directors for the Year Ended 31 March 2016

The directors present their report with the accounts of the company for the year ended 31 March 2016.

DIVIDENDS

Interim dividends per share on the Ordinary A Shares 1 shares were paid as follows:

- 30 June 2015 36,250 - 30 September 2015 36,250 36,250 - 31 December 2015 36,250 - 31 March 2016 145,000

The directors recommend that no final dividend be paid on these shares.

No interim dividend was paid on the Ordinary B Shares 1 shares. The directors recommend that no final dividend be paid on these shares.

No interim dividend was paid on the Ordinary C Shares 1 shares. The directors recommend that no final dividend be paid on these shares.

The total distribution of dividends for the year ended 31 March 2016 will be £145,000.

DIRECTORS

The directors shown below have held office during the whole of the period from 1 April 2015 to the date of this report.

M D Rowark P W Rowark M R Rowark

Other changes in directors holding office are as follows:

R A Simms ceased to be a director after 31 March 2016 but prior to the date of this report.

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Strategic Report, the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

Report of the Directors for the Year Ended 31 March 2016

AUDITORS

The auditors, Harts Limited, will be proposed for re-appointment at the forthcoming Annual General Meeting.

ON BEHALF OF THE BOARD:

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A Rowark - Secretary

20 December 2016

Report of the Independent Auditors to Blends Ltd Under Section 449 of the Companies Act 2006

We have examined the abbreviated accounts set out on pages seven to eighteen, together with the full financial statements of Blends Ltd for the year ended 31 March 2016 prepared under Section 396 of the Companies Act 2006.

This report is made solely to the company, in accordance with Section 449 of the Companies Act 2006. Our work has been undertaken so that we might state to the company those matters we are required to state to it in a special auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company, for our work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

The directors are responsible for preparing the abbreviated accounts in accordance with Section 445 of the Companies Act 2006. It is our responsibility to form an independent opinion as to whether the company is entitled to deliver abbreviated accounts to the Registrar of Companies and whether the abbreviated accounts have been properly prepared in accordance with the Regulations made under that Section and to report our opinion to you.

Basis of opinion

We conducted our work in accordance with Bulletin 2008/4 issued by the Auditing Practices Board. In accordance with that Bulletin we have carried out the procedures we consider necessary to confirm, by reference to the financial statements, that the company is entitled to deliver abbreviated accounts and that the abbreviated accounts to be delivered are properly prepared.

Opinion

In our opinion the company is entitled to deliver abbreviated accounts prepared in accordance with Section 445(3) of the Companies Act 2006, and the abbreviated accounts have been properly prepared in accordance with the Regulations made under that Section

Mr David Alexander John Taylor (Senior Statutory Auditor)

for and on behalf of Harts Limited

Chartered Accountants and Statutory Auditors

Westminster House
10 Westminster Road
Macclesfield

Cheshire

SK10 1BX

20 December 2016

Blends Ltd

Abbreviated Income Statement for the Year Ended 31 March 2016

	Notes	31.3.16 £	31.3.15 £
TURNOVER	2	9,153,089	9,163,451
Cost of sales and other operating income		(6,974,446)	(7,242,924)
		2,178,643	1,920,527
Administrative expenses		1,619,706	1,482,262
OPERATING PROFIT	4	558,937	438,265
Interest receivable and similar income		104	119
		559,041	438,384
Interest payable and similar charges	5	37,907	30,278
PROFIT ON ORDINARY ACTIVITIES BEFO	RE	521,134	408,106
Tax on profit on ordinary activities	6	(52,105)	170,049
PROFIT FOR THE FINANCIAL YEAR		573,239	238,057

Other Comprehensive Income for the Year Ended 31 March 2016

	Notes	31.3.16 £	31.3.15 £
PROFIT FOR THE YEAR		573,239	238,057
OTHER COMPREHENSIVE INCOME		- _	
TOTAL COMPREHENSIVE INCOME FOR YEAR	THE	573,239	238,057

Blends Ltd (Registered number: 03537679)

Abbreviated Balance Sheet 31 March 2016

		31.3	.16	31.3.	15
	Notes	£	£	£	£
FIXED ASSETS					
Tangible assets	8		3,724,295		1,974,194
CURRENT ASSETS					
Stocks	9	695,904		700,993	
Debtors	10	1,605,291		1,290,126	
Cash at bank		122,174		110,168	J
		2,423,369		2,101,287	
CREDITORS				4	
Amounts falling due within one year	11	2,392,872		1,733,560 ———	
NET CURRENT ASSETS			30,497		367,727
TOTAL ASSETS LESS CURRENT LIABILITI	ES		3,754,792		2,341,921
CREDITORS					
Amounts falling due after more than one					
year	12		(1,934,533)		(976 , 21 <i>7</i>)
PROVISIONS FOR LIABILITIES	15		(94,187)		(67,871)
NET ASSETS			1,726,072		1,297,833
					3
CAPITAL AND RESERVES					
Called up share capital	16		100	•	100
Retained earnings	17		1,725,972		1,297,733
SHAREHOLDERS' FUNDS			1,726,072		1,297,833

The abbreviated accounts have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to medium-sized companies.

The financial statements were approved by the Board of Directors on 20 December 2016 and were signed on its behalf by:

M D Rowark - Director

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Blends Ltd

Statement of Changes in Equity for the Year Ended 31 March 2016

)	Called up share capital £	Retained earnings £	Total equity £
Balance at 1 April 2014		100	1,207,676	1,207,776
Changes in equity Dividends Total comprehensive income		<u>-</u>	(148,000) 238,057	(148,000) 238,057
Balance at 31 March 2015		100	1,297,733	1,297,833
Changes in equity Dividends Total comprehensive income	!	<u>-</u> -	(145,000) 573,239	(145,000) 573,239
Balance at 31 March 2016		100	1,725,972	1,726,072

Cash Flow Statement for the Year Ended 31 March 2016

	31.3.16	31.3.15
otes	£	£
1	656,269	602,923
	(37,907)	(30,278)
ž	(110,944)	<u> </u>
	507,418	572,645
	(1.909.546)	(1,724,799)
	* - · · · ·	
	104	119
	(1,879,967)	(1,724,680)
	1,248,058	1,120,000
	(159,558)	(74,665)
	(62,487)	(62,509)
	145,000	148,275
	(144,580)	(159,367)
	(145,000)	(148,000)
	881,433	823,734
	(491,116)	(328,301)
_	,	
2	(14,945)	313,356
2	(506,061)	(14,945)
	1	1 656,269 (37,907) (110,944) 507,418 (1,909,546) 29,475 104 (1,879,967) 1,248,058 (159,558) (62,487) 145,000 (144,580) (145,000) 881,433 (491,116)

Notes to the Cash Flow Statement for the Year Ended 31 March 2016

1. RECONCILIATION OF PROFIT FOR THE FINANCIAL YEAR TO CASH GENERATED FROM OPERATIONS

	31.3.16	31.3.15
	£	£
Profit for the financial year	573,239	238,057
Depreciation charges	132,526	124,716
Profit on disposal of fixed assets	(2,559)	-
Finance costs	3 7, 90 7	30,278
Finance income	(104)	(119)
Taxation	(52,105)	170,049
	688,904	562,981 🔻
Decrease/(increase) in stocks	5,089	(109,858)
(Increase)/decrease in trade and other debtors	(21 <i>7,</i> 51 <i>5</i>)	263,435
Increase/(decrease) in trade and other creditors	179,791	(113,635)
Cash generated from operations	656,269	602,923

2. CASH AND CASH EQUIVALENTS

The amounts disclosed on the Cash Flow Statement in respect of cash and cash equivalents are in respect of these Balance Sheet amounts:

Year ended 31 March 2016

	31.3.16	1.4.15
•	£	£
Cash and cash equivalents	122,174	110,168
Bank overdrafts	(628,235)	(125,113)
	(506,061)	(14,945)
Year ended 31 March 2015		
	31.3.15	1.4.14
•	£	£
Cash and cash equivalents	. 110,168	313,356
Bank overdrafts	(125,113)	-
	(14,945)	313,356
		=

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

These financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Turnover

Turnover represents the value, net of value added tax and discounts. It is recognised upon delivery of goods, and when the work is carried out in respect of services provided to the customer.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life

Freehold property

- 10% on cost and 2% on cost

Plant and machinery

- 25% on reducing balance

Motor vehicles

- 25% on reducing balance

Government grants

Capital-based grants are recognised in profit and loss on a systematic basis over the useful economic life of the asset.

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Deferred tax

Deferred tax is made for deferred taxation resulting from timing differences between the recognition of gains and losses in the accounts and their recognition for tax purposes. Deferred taxation is calculated on an un-discounted basis at the tax rates which are expected to apply in the periods when the timing differences will reverse.

Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of transaction. Exchange differences are taken into account in arriving at the operating result.

Hire purchase and leasing commitments

Assets held under finance leases and hire purchase contacts, which are those where substantially all the risks and rewards of ownership of the asset have passed to the company, are capitalised in the balance sheet and depreciated over their useful lives. The corresponding lease or hire purchase obligation is treated in the balance sheet as a liability.

The interest element of the rental obligations is charged to the profit and loss account over the period of the lease and represents a constant proportion of the balance of capital repayments outstanding.

Rentals paid under operating leases are charged to income on a straight line basis over the lease term.

Pension costs and other post-retirement benefits

The company operates a defined contribution pension scheme. Contributions payable to the company's pension scheme are charged to profit or loss in the period to which they relate.

2. TURNOVER

The turnover and profit before taxation are attributable to the one principal activity of the company.

An analysis of turnover by class of business is given below:

	•	31.3.16	31.3.15
	Products	£ 9,060,375	£ 9,084,837
	Service	88,059	77,537
	Commission	4,655	1,077
		9,153,089	9,163,451
	·		
	An analysis of turnover by geographical market is given below:		
		31.3.16	31.3.15
		£	£
	United Kingdom	9,135,932	9,1 <i>57,</i> 0 <i>47</i>
	Europe	17,157	6,404
		9,153,089	9,163,451
_			
3.	STAFF COSTS	31.3.16	31.3.15
		\$1.3.16 £	\$1.3.13 £
	Wages and salaries	812,700	665,780
	Social security costs	19,290	43,103
	Other pension costs .	70,744	54,122
		902,734	763,005
		=====	====
	The manner would be such as a formula to a distribution of a such as a formula to a		
	The average monthly number of employees during the year was as follows:	31.3.16	31.3.15
	Director	3	4
	Sales	2	4
	Admin	9	8
	Production	17	14
	Drivers	3	3
	Cleaning	1	1
			====
4.	OPERATING PROFIT		•
	The operating profit is stated after charging/(crediting):		
	(01.01.4	21.2.5
		31.3.16 £	31.3.1 <i>5</i> £
	Hire of plant and machinery	33,981	28,948
	Other operating leases	,,	32,883
	Depreciation - owned assets	132,529	124,715
	Profit on disposal of fixed assets	(2,559)	
	Auditors' remuneration	4,000	4,000

4. (OPER.	ATING	PROFIT	- continued
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••	of antition in a forminacu		
	Directors' remuneration	155,630	150,668
5.	INTEREST PAYABLE AND SIMILAR CHARGES		
		31.3.16	31.3.15
	Bank interest	37,907 ———	30,278 ———
6.	TAXATION	•	
`	Analysis of the tax (credit)/charge		
	The tax (credit)/charge on the profit on ordinary activities for the year was as		21 2 1 5
	3	31.3.16 £	31.3.1 <i>5</i> £
	Current tax:		. *
	UK corporation tax	15,509	113,270
	(Over) Under reserve in prior year	(93,930)	-
	Total current tax	(78,421)	113,270
	Deferred tax	26,316	56,779
	Tax on profit on ordinary activities	(52,105)	170,049
	explained below:	31.3.16	31.3.15
		£	£
	Profit on ordinary activities before tax	521,134	408,106
	Profit on ordinary activities multiplied by the standard rate of corporation		
	tax in the UK of 20% (2015 - 20%)	104,227	81,621
	Effects of		
	Effects of: Expenses not deductible for tax purposes	1,854	1 220
	Capital allowances in excess of depreciation	(27,861)	1,239 (38,235)
	Adjustments to tax charge in respect of previous periods	(93,930)	68,645
	Deferred tax	26,316	56,779
	Research and Development claim	(62,711)	-
	Total tax (credit)/charge	(52,105)	170,049
7.	DIVIDENDS		
	D1710E1700	31.3.16	31.3.15
		£	£
	Ordinary A Shares shares of 1 each		
	Interim	145,000	148,000

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Blends Ltd

8. TANGIBLE FIXED ASSETS

	Freehold	Plant and	Motor	
	property	machinery	vehicles	Totals
	£	£	£	£
COST				
At 1 April 2015	1 <i>,</i> 798,139	358,636	343,291	2,500,066
Additions	1,730,492	179,054	-	1,909,546
Disposals		(5,190)	(44,750)	(49,940)
At 31 March 2016	3,528,631	532,500	298,541	4,359,672
DEPRECIATION				`
At 1 April 2015	87,329	269,727	168,816	525,872
Charge for year	53,640	40,264	38,625	132,529
Eliminated on disposal	<u> </u>	(3,731)	(19,293)	(23,024)
At 31 March 2016	140,969	306,260	188,148	635,377
NET BOOK VALUE				
At 31 March 2016	3,387,662	226,240	110,393	3,724,295
At 31 March 2015	1,710,810	88,909	174,475	1,974,194

Included in the total net book value of plant and machinery and motor vehicles was £173,482 (2015 - £91,750) in respect of assets held under finance leases.

0	STOCK	c

		31.3.16	31.3.15
		£	£
	Stocks	695,904	700,993
10.	DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
		31.3.16	31.3.15
		£	£
	Trade debtors	1,494,732	1,272,081
	Other debtors	2,683	12,813
	Directors' current accounts	3,720	-
,	Tax	93,930	-
•	Prepayments `	10,226	5,232
		1,605,291	1,290,126
11.	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
		31.3.16	31.3.15
		£	£
	Bank loans and overdrafts (see note 13)	845,235	237,109
	Hire purchase contracts (see note 14)	25,1 <i>77</i>	62 , 487
	Trade creditors	1,051,058	1,068,786
	Tax	17,835	113,270
	Social security and other taxes	1 <i>7,</i> 850	14,856
	VAT	158,639	193,154
	Other creditors	221,243	28,064
	Directors' current accounts	5, 511	1,371
	Accrued expenses	50,324	14,463
		2.392.872	1.733.560

12. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

The bank loan must be repaid by 59 consecutive payments of £18,083.33 followed by a final repayment of £1,103,083.53 on the termination date. Interest is payable at 2% on the principal amount.

13. LOANS

An analysis of the maturity of loans is given below:

		31.3.16 £	31.3.15 £
	Amounts falling due within one year or on demand:		
	Bank overdrafts	628,235	125,113
	Bank loans	217,000	111,996
		845,235	237,109
	Amounts falling due between one and two years:		
	Bank loans - 1-2 years	21 <i>7</i> ,000	111,996
	,		
	Amounts falling due between two and five years:		
	Bank loans - 2-5 years	1,699,833	336,028
	\		
	Amounts falling due in more than five years:		•
	Repayable by instalments		
	Bank loans more 5 yr by instal	-	485,316
			
14.	LEASING AGREEMENTS		
	Minimum lease payments under hire purchase fall due as follows:		4
		31.3.16	31.3.15
		£	£
	Net obligations repayable:	05.177	40.407
	Within one year Between one and five years	25,1 <i>77</i> 1 <i>7,</i> 700	62,487 42,877
	between one and five years		
	•	42,877	105,364
			
15.	PROVISIONS FOR LIABILITIES	•	
		31.3.16	31.3.15
		£	£
	Deferred tax	94,187	67,871
			Deferred
			tax
			£
	Balance at 1 April 2015 Charge to Income Statement during year		67,871 24.214
	Charge to Income Statement during year		26,316
	Balance at 31 March 2016		94,187

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Notes to the Abbreviated Accounts - continued for the Year Ended 31 March 2016

16. **CALLED UP SHARE CAPITAL**

Allotted, issue	d and fully paid:			
Number:	Class:	Nominal	31.3.16	31.3.15
		value:	£	£
98	Ordinary A Shares	1	98	98
1 /	Ordinary B Shares	1	1	1
1 .	Ordinary C Shares	ľ	1	1
	,			
	1		100	100
RESERVES				
RESERVES				Retained
				earnings
				£
At 1 April 201	15			1,297,733
Profit for the year				573,239

18. **RELATED PARTY DISCLOSURES**

At 31 March 2016

M D Rowark

Dividends

Director

During the year there was £158,148 of private expenditure/drawings and £17,579 of expenditure paid on behalf of the company by the director and his wife.

(145,000)

1,725,972

In addition there was £145,000 of dividends paid in the year split between Mr M D Rowark and his wife.

The balance outstanding at the year end was £5,511 (2015: £1,081) owed to the director.

19. **ULTIMATE CONTROLLING PARTY**

The company is controlled by Mr and Mrs M Rowark