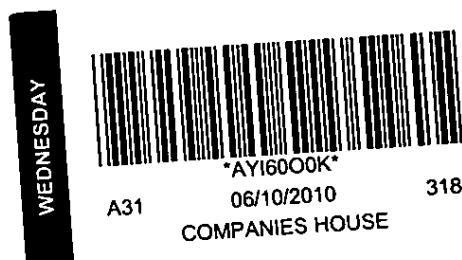


Financial statements  
Nordam Transparency  
Europe Limited

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**For the Year Ended 31 December 2009**



**Company No. 3513867**

## Company information

<b>Company registration number</b>	3513867
<b>Registered office</b>	2 Tudor Road Altrincham Business Park Altrincham Cheshire WA14 5RZ
<b>Directors</b>	M R Siegfried T H Siegfried
<b>Secretary</b>	Eversecretary Limited
<b>Solicitors</b>	Eversheds Eversheds House 70 Great Bridgewater Street Manchester M1 5ES
<b>Auditor</b>	Grant Thornton UK LLP Chartered Accountants Registered Auditors 11-13 Penhill Road Cardiff CF11 9UP

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## Report of the directors

The directors present their report and the financial statements of the company for the year ended 31 December 2009

### **Principal activities and business review**

The principal activity of the company during the year was the supply and refurbishment of aircraft windows

The directors paid dividends in the year totalling £361,066 (2008 £nil)

### **Directors**

The directors who served the company during the year were as follows

M R Siegfried  
T H Siegfried

T H Siegfried was appointed as a director on 29 June 2009

### **Directors' responsibilities**

The directors are responsible for preparing the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice). The financial statements are required by law to give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## Report of the directors (continued)

In so far as the directors are aware

- there is no relevant audit information of which the company's auditor is unaware, and
- the directors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information

### **Auditor**

A resolution to re-appoint Grant Thornton UK LLP as auditor for the ensuing year will be proposed at the annual general meeting in accordance with section 489 of the Companies Act 2006

### **Small company provisions**

This report has been prepared in accordance with the special provisions for small companies under Part 15 of the Companies Act 2006

BY ORDER OF THE BOARD



T H Siegfried  
Director



## **Independent auditor's report to the members of Nordam Transparency Europe Limited**

We have audited the financial statements of Nordam Transparency Europe Limited for the year ended 31 December 2009 which comprise the profit and loss account, the balance sheet, the reconciliation of movement in shareholders' funds and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and the Financial Reporting Standard for Smaller Entities (Effective April 2008) (United Kingdom Generally Accepted Accounting Practice applicable to Smaller Entities).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

### **Respective responsibilities of directors and auditors**

As explained more fully in the Directors' Responsibilities Statement set out on pages 3 and 4, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

### **Scope of the audit of the financial statements**

A description of the scope of an audit of financial statements is provided on the APB's website at [www.frc.org.uk/apb/scope/UKNP](http://www.frc.org.uk/apb/scope/UKNP).

### **Opinion on financial statements**

In our opinion the financial statements

- give a true and fair view of the state of the company's affairs as at 31 December 2009 and of its profit for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice applicable to Smaller Entities, and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### **Opinion on other matter prescribed by the Companies Act 2006**

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

**Independent auditor's report to the members of Nordam Transparency  
Europe Limited (continued)**

**Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit, or
- the directors were not entitled to prepare the financial statements and the directors' report in accordance with the small companies regime



J Geraint Davies  
Senior Statutory Auditor  
for and on behalf of Grant Thornton UK LLP  
Statutory Auditor, Chartered Accountants  
Cardiff

5 October 2010

## Principal accounting policies

### **Basis of accounting**

The financial statements have been prepared under the historical cost convention, and in accordance with the Financial Reporting Standard for Smaller Entities (effective April 2008)

### **Turnover**

Revenue from the sale of goods is recognised when the significant risks and benefits of ownership of the product have transferred to the buyer, which may be upon shipment, completion of the product or the product being ready for delivery, based on specific contract terms

### **Goodwill**

Positive purchased goodwill arising on acquisitions is capitalised, classified as an asset on the Balance Sheet and amortised over its estimated useful life up to a maximum of 15 years. This length of time is presumed to be the maximum useful life of purchased goodwill because it is difficult to make projections beyond this period. Goodwill is reviewed for impairment at the end of the first full financial year following each acquisition and subsequently as and when necessary if circumstances emerge that indicate that the carrying value may not be recoverable.

### **Amortisation**

Amortisation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

Goodwill	- 15 years
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### **Fixed assets**

All fixed assets are initially recorded at cost

### **Depreciation**

Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

Plant & Machinery	- 8 years straight line
Fixtures & Fittings	- 3 to 6 years straight line

The carrying values of tangible fixed assets are reviewed for impairment in periods if events or changes in circumstances indicate the carrying value may not be recoverable.



### **Stocks**

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items

### **Work in progress**

Work in progress is valued on the basis of direct costs plus attributable overheads based on normal level of activity. Provision is made for any foreseeable losses where appropriate. No element of profit is included in the valuation of work in progress.

### **Operating lease agreements**

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged against profits on a straight line basis over the period of the lease.

### **Deferred taxation**

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events have occurred at that date that will result in an obligation to pay more, or a right to pay less or to receive more tax.

Deferred tax assets are recognised only to the extent that the directors consider that it is more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted.

Deferred tax is measured on an undiscounted basis at the tax rates that are expected to apply in the periods in which timing differences reverse, based on tax rates and laws enacted or substantively enacted at the balance sheet date.

### **Foreign currencies**

Monetary assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of the transaction. Exchange differences are taken into account in arriving at the operating profit.

### **Financial instruments**

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the entity after deducting all of its financial liabilities.

Where the contractual obligations of financial instruments (including share capital) are equivalent to a similar debt instrument, those financial instruments are classed as financial liabilities. Financial liabilities are presented as such in the balance sheet. Finance costs and gains or losses relating to financial liabilities are included in the profit and loss account. Finance costs are calculated so as to produce a constant rate of return on the outstanding liability.

Where the contractual terms of share capital do not have any terms meeting the definition of a financial liability then this is classed as an equity instrument. Dividends and distributions relating to equity instruments are debited direct to equity.

## Profit and loss account

	Note	2009 £	2008 £
Turnover	1	1,548,421	1,106,059
Cost of sales		1,046,887	619,488
Gross profit		501,534	486,571
Other operating charges	2	229,536	222,085
<b>Operating profit</b>	3	271,998	264,486
Interest receivable		224	4,495
Interest payable and similar charges		(317)	–
<b>Profit on ordinary activities before taxation</b>		271,905	268,981
Tax on profit on ordinary activities	4	80,566	77,116
<b>Profit for the financial year</b>	14	191,339	191,865

**The accompanying accounting policies and notes form part of these financial statements.**

## Balance sheet

	Note	2009 £	2008 £
<b>Fixed assets</b>			
Intangible assets	6	43,698	56,184
Tangible assets	7	19,037	27,062
		<u>62,735</u>	<u>83,246</u>
<b>Current assets</b>			
Stocks		136,122	108,050
Debtors	8	206,340	261,062
Cash at bank and in hand		143,711	283,908
		<u>486,173</u>	<u>653,020</u>
<b>Creditors, amounts falling due within one year</b>	10	<u>192,551</u>	<u>210,182</u>
<b>Net current assets</b>		<u>293,622</u>	<u>442,838</u>
<b>Total assets less current liabilities</b>		<u>356,357</u>	<u>526,084</u>
<b>Capital and reserves</b>			
Called-up equity share capital	13	73,288	73,288
Profit and loss account	14	283,069	452,796
<b>Shareholders' funds</b>		<u>356,357</u>	<u>526,084</u>

These financial statements have been prepared in accordance with the special provisions for small companies under Part 15 of the Companies Act 2006 and with the Financial Reporting Standard for Smaller Entities (effective April 2008)

These financial statements were approved by the directors and authorised for issue on 5 OCT 2010, and are signed on their behalf by



T H Siegfried

Company registration number 3513867

**The accompanying accounting policies and notes form part of these financial statements.**

## Notes to the financial statements

### **1 Turnover**

The turnover and profit before tax are attributable to the one principal activity of the company  
 An analysis of turnover is given below

	2009 £	2008 £
United Kingdom	203,823	117,068
Overseas sales	1,344,598	988,991
	<u>1,548,421</u>	<u>1,106,059</u>

### **2 Other operating charges**

	2009 £	2008 £
Administrative expenses	<u>229,536</u>	<u>222,085</u>

### **3 Operating profit**

Operating profit is stated after charging

	2009 £	2008 £
Amortisation	12,486	12,486
Depreciation of owned fixed assets	8,688	10,965
Auditor's fees	8,994	9,600
Net loss/(gain) on foreign currency translation	<u>30,691</u>	<u>(87,119)</u>

**4 Taxation on ordinary activities**

(a) Analysis of charge in the year

	2009 £	2008 £
Current tax		
In respect of the year		
UK Corporation tax based on the results for the year at 28% (2008 - 28 50%)	79,000	85,000
Under provision in prior year	(999)	(3,514)
Total current tax	<u>78,001</u>	<u>81,486</u>
Deferred tax		
Origination and reversal of timing differences (note 9)		
Capital allowances	(1,039)	(450)
Other	3,604	(3,920)
Total deferred tax (note 9)	<u>2,565</u>	<u>(4,370)</u>
Tax on profit on ordinary activities	<u>80,566</u>	<u>77,116</u>

(b) Factors affecting current tax charge

The tax assessed on the profit on ordinary activities for the year is higher than the standard rate of corporation tax in the UK of 28% (2008 - 28 50%)

	2009 £	2008 £
Profit on ordinary activities before taxation	<u>271,905</u>	<u>268,981</u>
Profit on ordinary activities by rate of tax	76,133	76,660
Expenses not deducted for tax purposes	5,432	3,975
Capital allowances in excess of depreciation	1,039	375
Adjustments to tax charge in respect of previous periods	(999)	(3,514)
Other timing differences	(3,604)	3,990
Total current tax (note 4(a))	<u>78,001</u>	<u>81,486</u>

**5 Dividends**

**Dividends on shares classed as equity**

	2009 £	2008 £
Paid during the year		
Dividends on equity shares	<u>361,066</u>	<u>—</u>

**6 Intangible fixed assets**

	<b>Goodwill</b> <b>£</b>
Cost	
At 1 January 2009 and 31 December 2009	<u>187,287</u>
Amortisation	
At 1 January 2009	131,103
Charge for the year	12,486
At 31 December 2009	<u>143,589</u>
Net book value	
At 31 December 2009	<u>43,698</u>
At 31 December 2008	<u>56,184</u>

**7 Tangible fixed assets**

	<b>Plant &amp; Machinery</b> <b>£</b>	<b>Fixtures &amp; Fittings</b> <b>£</b>	<b>Total</b> <b>£</b>
Cost			
At 1 January 2009	190,989	19,967	210,956
Additions	663	–	663
At 31 December 2009	<u>191,652</u>	<u>19,967</u>	<u>211,619</u>
Depreciation			
At 1 January 2009	167,137	16,757	183,894
Charge for the year	7,406	1,282	8,688
At 31 December 2009	<u>174,543</u>	<u>18,039</u>	<u>192,582</u>
Net book value			
At 31 December 2009	<u>17,109</u>	<u>1,928</u>	<u>19,037</u>
At 31 December 2008	<u>23,852</u>	<u>3,210</u>	<u>27,062</u>

**8 Debtors**

	<b>2009</b> <b>£</b>	<b>2008</b> <b>£</b>
Trade debtors	193,623	244,893
VAT recoverable	2,475	4,542
Prepayments and accrued income	9,684	8,504
Deferred taxation (note 9)	558	3,123
	<u>206,340</u>	<u>261,062</u>

**9 Deferred taxation**

The deferred tax included in the Balance sheet is as follows

	2009	2008
	£	£
Included in debtors (note 8)	<u>558</u>	<u>3,123</u>

The movement in the deferred taxation account during the year was

	2009	2008
	£	£
Balance brought forward	3,123	(1,247)
Profit and loss account movement arising during the year	<u>(2,565)</u>	<u>4,370</u>
Balance carried forward	<u>558</u>	<u>3,123</u>

The balance of the deferred taxation account consists of the tax effect of timing differences in respect of

	2009	2008
	£	£
Excess of depreciation over taxation allowances	242	(797)
Other timing differences	<u>316</u>	<u>3,920</u>
	<u>558</u>	<u>3,123</u>

**10 Creditors: amounts falling due within one year**

	2009	2008
	£	£
Trade creditors	85,791	53,668
Amounts owed to group undertakings	28,559	36,941
Corporation tax	31,319	54,731
PAYE and social security	4,186	3,976
Other creditors	1,127	14,000
Accruals and deferred income	<u>41,569</u>	<u>46,866</u>
	<u>192,551</u>	<u>210,182</u>

**11 Leasing commitments**

At 31 December 2009 the company had aggregate annual commitments under non-cancellable operating leases as set out below

	2009	2008
	£	£
Operating leases which expire		
Within 1 year	-	15,815
Within 2 to 5 years	<u>19,125</u>	<u>-</u>
	<u>19,125</u>	<u>15,815</u>

**12 Related party transactions**

During the year the company acquired materials and goods for resale to the value of £622,062 (2008 £354,436), issued credit notes to the value of £2,329 (2008 sales to the value of £7,013) and recharged overheads to the value of £81,188 (2008 £62,448) from The NORDAM Group Inc, the company's ultimate parent undertaking

At 31 December 2009, the amounts due to group undertakings was £28,559 (2008 £36,941)

**13 Share capital**

Authorised share capital

	2009	2008
	£	£
100,000 Ordinary shares of £1 each	<u>100,000</u>	<u>100,000</u>

Allotted, called up and fully paid

	2009		2008	
	No	£	No	£
Ordinary shares of £1 each	<u>73,288</u>	<u>73,288</u>	<u>73,288</u>	<u>73,288</u>

**14 Profit and loss account**

	2009	2008
	£	£
Balance brought forward	452,796	260,931
Profit for the financial year	191,339	191,865
Equity dividends	(361,066)	—
Balance carried forward	<u>283,069</u>	<u>452,796</u>

**15 Ultimate parent company**

The company is a wholly owned subsidiary of NORDAM UK Limited, a company incorporated in England and Wales

The company's ultimate parent undertaking is The NORDAM Group Inc, a company incorporated in the United States of America. This is the largest group in which the results of the company are consolidated. Copies of the group accounts can be obtained from

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Tulsa  
Oklahoma  
74117