The Malmaison Company (Edinburgh) Limited

Directors' report and financial statements Registered number 03437534 31 December 2006

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Directors' report and financial statements

Contents

Directors' report	I
Statement of directors' responsibilities in respect of the Directors' report and the financial statements	2
Independent auditors' report to the members of The Malmaison Company (Edinburgh) Limited	3
Profit and loss account	5
Balance sheet	6
Statement of total recognised gains and losses	7
Reconciliation of movements in shareholders funds	7
Note of historical cost profits and losses	7
Notes	8

Directors' report

The directors present their annual report and the audited financial statements for the period ended 31 December 2006

Principal activities

The Company is engaged in the management of a hotel and restaurant

Results and Dividends

The results for the period ended 31 December 2006 are set out on page 5. The directors do not recommend the payment of a dividend (2005. £nil)

Directors and directors' interests

The directors who have held office during the period were as follows

RG Balfour-Lynn

JW Harrison

JS Shashou

AF Blurton

J Singh

MA Bibring

IB Cave

None of the directors had any interest in the share capital of the Company. The interests of the directors in the share capital of the ultimate holding company, Marylebone Warwick Balfour Group Plc, are disclosed in the financial statements of that Company.

Disclosure of information to auditors

The directors who held office at the date of approval of this directors' report confirm that, so far as they are each aware, there is no relevant audit information of which the Company's auditors are unaware, and each director has taken all the steps that he ought to have taken as a director to make himself aware of any relevant audit information and to establish that the Company's auditors are aware of that information

Land and buildings

As disclosed in note 8, the Company's freehold property was sold during the period

Auditors

In accordance with Section 384 of the Companies Act 1985, a resolution for the re-appointment of KPMG Audit Plc as auditors of the Company is to be proposed at the forthcoming Annual General Meeting

By order of the board For and on behalf of

/FILEX,SERVICES/ETD

Secretary

179 Great Portland Street London W1W 5LS

DSK July 2007

Statement of directors' responsibilities in respect of the Directors' report and the financial statements

The directors are responsible for preparing the Directors' report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law they have elected to prepare the financial statements in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice)

The financial statements are required by law to give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period

In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgments and estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business

The directors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that its financial statements comply with the Companies Act 1985. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Company and to prevent and detect fraud and other irregularities.

KPMG Audit Plc

8 Salisbury Square London EC4Y 8BB United Kingdom

Independent auditors' report to the members of The Malmaison Company (Edinburgh) Limited

We have audited the financial statements of The Malmaison Company (Edinburgh) Limited for the period ended 31 December 2006 which comprise the Profit and loss account, the Balance sheet, the Statement of total recognised gains and losses, the Reconciliation of movements in shareholders' funds, the Note of historical cost profits and losses and the related notes. These financial statements have been prepared under the accounting policies set out therein

This report is made solely to the Company's members, as a body, in accordance with section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed

Respective responsibilities of directors and auditors

The directors' responsibilities for preparing the financial statements in accordance with applicable law and UK Accounting Standards (UK Generally Accepted Accounting Practice) are set out in the Statement of Directors' Responsibilities on page 2

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland)

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you whether in our opinion the information given in the Directors' report is consistent with the financial statements.

In addition we report to you if, in our opinion, the Company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and other transactions is not disclosed

We read the Directors' report and consider the implications for our report if we become aware of any apparent misstatements within it

Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgments made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Independent auditors' report to the members of The Malmaison Company (Edinburgh) Limited (continued)

Opinion

In our opinion

- the financial statements give a true and fair view, in accordance with UK Generally Accepted Accounting Practice, of the state of the Company's affairs as at 31 December 2006 and of its profit for the period then ended.
- · the financial statements have been properly prepared in accordance with the Companies Act 1985, and
- the information given in the Directors' report is consistent with the financial statements

KPMG Audit Plc

Chartered Accountants Registered Auditor

Dull Adit Ple

1 August 2007

Profit and loss account for the period ended 31 December 2006

r the period ended 31 December 2006	Note	18 months ended 31 December 2006 £	Year ended 30 June 2005 £
urnover	2	6,416,256	3,664,832
ost of sales		(3,386,586)	(3,139,821)
ross profit		3,029,670	525,011
dministrative expenses		(2,367,020)	•
perating profit		662,650	525,011
terest payable and similar charges	4	(411,380)	(710,057)
terest receivable and similar income	5	471,359	-
oss on disposal of tangible fixed assets	8	(408,347)	-
rofit/(loss) on ordinary activities before taxation	6	314,282	(185,046)
ax on profit/(loss) on ordinary activities	7	-	-
rofit/(loss) for the financial nervod	13	314.282	(185,046)
rofit/(loss) for the financial period	13	314,282	_

All activities are continuing

Balance sheet at 31 December 2006

	Note	31 December 2006 £	30 June 2005 £
Fixed assets Tangible assets	8	940,216	15,357,000
Current assets Stocks Debtors Cash at bank and in hand	9	52,212 14,121,268 2,000	41,999 976,478 -
		14,175,480	1,018,477
Creditors amounts falling due within one year	10	(12,124,469)	(13,698,532)
Net current assets/(liabilities)		2,051,011	(12,680,055)
Total assets less current liabilities		2,991,227	2,676,945
Net assets		2,991,227	2,676,945
Capital and reserves			
Called up share capital	12	2	2
Revaluation reserve	13	-	5,835,804
Profit and loss account	13	2,991,225	(3,158,861)
Equity shareholders' funds		2,991,227	2 676,945
			- The Charles

These financial statements were approved by the board of directors on **30th July** 2007 and were signed on its behalf by

AF Blurton
Director

J Singh Director

Statement of total recognised gains and losses for the period ended 31 December 2006

	Note	18 months ended 31 December 2006 £	Year ended 30 June 2005 £
Profit/(loss) for the financial period	14	314,282	(185,046)
Unrealised surplus on revaluation of property	14	•	1,232,081
Total recognised gains and losses relating to			
the financial period		314,282	1,047,035
			

Reconciliation of movements in shareholders funds for the period ended 31 December 2006

	Note	18 months ended 31 December 2006 £	Year ended 30 June 2005 £
Profit/(loss) for the financial period Revaluation of property in the period Equity shareholders' funds at beginning of the period		314,282 - 2,676,945	(185,046) 1,232,081 1,629,910
Equity shareholders' funds at the end of the period		2,991,227	2,676,945
Note of historical cost profits and losses for the period ended 31 December 2006	Note	18 months ended 31 December 2006 £	Year ended 30 June 2005 £
Reported profit/(loss) on ordinary activities before taxation Realisation of property revaluation gains from previous years Difference between a historical cost depreciation charge and the actual depreciation charge calculated on the revalued amount	13	314,282 5,835,804 43,098	(185,046)
Historical cost profit/(loss) on ordinary activities before taxation		6,193,184	(164,884)
Historical cost profit/(loss) on ordinary activities after taxation		6,193,184	(164,884)

Notes

(forming part of the financial statements)

1 Accounting policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the Company's financial statements

Basis of accounting

The financial statements have been prepared in accordance with applicable accounting standards and under the historical cost accounting rules, modified to include the revaluation of land and buildings

Under FRS 1 (Revised) the Company is exempt from the requirement to prepare a cash flow statement on the grounds that a parent undertaking includes the Company in its own published consolidated financial statements

As the Company is a wholly owned subsidiary of Malmaison Limited, it has taken advantage of the exemption contained in FRS 8 and has therefore not disclosed transactions or balances with entities which form part of the group (or investees of the group qualifying as related parties)

Depreciation

Depreciation is provided on tangible fixed assets on a straight line basis in order to write off the cost less residual value over their expected useful lives

Land
Buildings, surface finishes and servicing
Furniture, fittings and equipment

not depreciated 20-167 years 5-10 years

Deferred taxation

The charge for taxation is based on the result for the period, which takes account of taxation deferred because of timing differences between the treatment of certain items for taxation purposes and the treatment under the Company's accounting policies

Deferred tax assets and liabilities arise from timing differences between the recognition of gains and losses in the financial statements and their recognition in a tax computation

In accordance with FRS 19, Deferred Tax is provided in respect of all timing differences that have originated, but not reversed at the balance sheet date that may give rise to an obligation to pay more or less tax in the future except as otherwise required by FRS19. Deferred tax is not recognised when fixed assets are revalued unless by the balance sheet date there is a binding agreement to sell the revalued assets and the gain or loss expected to arise on sale has been recognised in the financial statements. Deferred tax is measured on a non-discounted basis.

2 Turnover

Turnover, which is wholly generated within the United Kingdom, represents the sales value of work done in respect of hotel management during the period and is exclusive of value added tax

3 Staff numbers and costs

The average number of persons employed by the Company (including directors) during the period was

	18 months ended 31 December 2006	Year ended 30 June 2005
Directors Hotel administration	7 97	7 97
	104	104
	18 months ended 31 December 2006 £	Year ended 30 June 2005 £
Salaries Social security costs Pension contributions	1,657,702 125,986 23,325	1,017,805 77,287 10,820
	1,807,013	1,105,912
4 Interest payable and similar charges		
	18 months ended 31 December 2006 £	Year ended 30 June 2005 £
On bank loans and overdrafts Other interest	403,394 7,986	694,087 15,970
	411,380	710,057

5 Interest receivable and similar income

	18 months ended 31 December 2006 £	Year ended 30 June 2005 £
On intercompany loans	471,359	-
6 Profit/(loss) on ordinary activities before taxation		
	18 months ended 31 December 2006	Year ended 30 June 2005
This is stated after charging the following	£	£
Auditor's remuneration for Audit	1,500	
Depreciation and other amounts written off tangible fixed assets Owned	583,332	395,266

With effect from January 2007, audit fees were borne by another group company

7 Tax on profit/(loss) on ordinary activities

The tax on the profit/(loss) on ordinary activities has been adjusted from the amount that would arise from applying the prevailing corporation tax rate to the Company's results as follows -

	18 months ended 31 December 2006 £	Year ended 30 June 2005 £
UK Corporation tax at 30% on company profits/(losses) before tax Non-taxable loss on disposal of tangible fixed assets Excess of capital allowances over depreciation Group relief available from other group companies for no consideration	94,295 122,503 (84,707)	(55,514) - 93,882 (38,368)
Brought forward trading losses utilised Total corporation tax in the profit and loss account	(133,081)	

8 Tangible fixed assets

	Freehold land and buildings	Fixtures and Fittings	Total £
Cost or valuation			-
As at 1 July 2005	13,653,821	2,769,396	16,423,217
Additions	•	551,194	551,194
Disposals	(13,653,821)	(1,139,504)	(14,793,325)
As at 31 December 2006	•	2,181,086	2,181,086
	-		
Depreciation			
As at 1 July 2005	-	1,066,217	1,066,217
Charge	109,099	474,233	583,332
Eliminated on disposals	(109,099)	(299,580)	(408,679)
As at 31 December 2006	-	1,240,870	1 240,870
			
Net book value at 31 December 2006	•	940,216	940,216
N	12 (52 22)	. 500 450	15.357.000
Net book value at 30 June 2005	13,653,821	1,703,179	15,357,000

In June 2006, the Company disposed of the freehold property for £14 0m realising a loss of £408,347

9 Debtors

	31 December 2006 £	30 June 2005 £
Trade debtors	111,533	116,872
Amounts owed by group undertakings	13,949,023	826,927
Other debtors	23,440	•
Prepayments and accrued income	37,272	32,679
	14,121,268	976,478

10 Creditors: amounts falling due within one year

	31 December 2006 £	30 June 2005 £
Bank overdraft Trade creditors Amounts owed to group undertakings Taxes and social security costs	164,983 64,561 10,518,171 1,214,682	207,097 179,270 12,753,644
Other creditors Accruals and deferred income	18,111 143,961 ————————————————————————————————————	415,313 143,208 ————————————————————————————————————

11 Deferred taxation

The deferred tax balance at 31 December 2006 arose as follows -

	Amount provided 2006 £	Amount not provided 2006 £	Amount provided 2005	Amount not provided 2005 £
Accelerated capital				
allowances	•	(129,180)	-	(481,046)
Trading tax losses carried forward		(617,635)	_	(438,216)
Potential tax on property	<u>-</u>	(017,033)	•	(430,210)
valuation surplus	•	-	-	1,010,450
				
	-	(746,815)	-	91,188

The Company has approximately £2 2m of tax losses available to carry forward

12 Called up share capital

	31 December 2006	30 June 2005
Authorised	£	£
1,000 Ordinary shares of £1 each	1 000	1 000
1,000 Ordinary shares of £1 each	1,000	1,000
	•	
Allotted, called up and fully paid		
2 Ordinary shares of £1 each	2	2
,	-	_
		

13 Shareholders' funds

	Revaluation reserve £	Profit and loss account
As at 1 July 2005 Profit for the period Crystallisation of revaluation reserve on disposal of	5,835,804	(3,158,861) 314,282
tangible fixed assets	(5,835,804)	5,835,804
As at 31 December 2006	•	2,991,225

14 Contingencies

The Company is registered with HM Revenue and Customs as a member of a Group for VAT purposes. As a result, it is jointly and severally liable on a continuing basis for amounts owing by other members of the Group in respect of unpaid VAT.

15 Immediate and ultimate parent companies

The immediate parent company is Malmaison Limited The ultimate parent company is Marylebone Warwick Balfour Group Plc All companies are registered in England and Wales

The only group in which the results of the Company are consolidated is that headed by Marylebone Warwick Balfour Group Pic The consolidated financial statements are available to the public and may be obtained from the Company Secretary, City Group pic, 30 City Road, London, EC1Y 2AG