Directors' Report and Abbreviated Accounts for the Year Ended 28 February 2010

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Harrison Salmon Management Services Limited Chartered Certified Accountants & Registered Auditors 7 Towngate Leyland Preston Lancashire PR25 2EN

Contents

Company Information	1
Directors' report	2 to 3
Independent auditors' report	4
Abbreviated profit and loss account	5
Abbreviated balance sheet	е
Cash flow statement	7
Notes to the abbreviated accounts	8 to 15

All About Food Limited Company Information

Directors

R T Hooft

C Luyckx

P Lynas

F Duarte

Secretary

D Sefton

Registered office

Unit 7 Western Avenue

Buckshaw Village

Chorley Lancashire PR7 7NB

Bank

The Royal Bank Of Scotland

London

62/63 Threadneedle Street

PO Box 412 London EC2R 8LA

Auditors

Harrison Salmon Management Services Limited

Chartered Certified Accountants & Registered Auditors

7 Towngate Leyland Preston Lancashire PR25 2EN

Directors' Report for the Year Ended 28 February 2010

The directors present their report and the audited financial statements for the year ended 28 February 2010

Principal activity

The principal activity of the company is Wholesale - Other Food

Business review

Development and performance of the business

	2010
Turnover	£11,343,447
Turnover growth	25%
Gross profit margin	24%
Profit before tax	£1,784,522

Position of the business

At the end of the year, the net assets totalled £2,332,728

Financial risk

Price risk, credit risk, liquidity risk and cash flow risk

The business' activities expose it primarily to the financial risks of changes in foreign currency exchange rates

The business' principal financial instruments comprise bank balances, trade debtors and trade creditors. The main purpose of these instruments is to finance the business' operations

In respect of bank balances, the liquidity risk is managed by maintaining a balance between the continuity of funding and flexibility through the use of overdrafts at floating rates of interest. All of the business' cash balances are held in such a way that achieves a competitive rate of interest. The business makes use of money market facilities where funds are available.

Trade debtors are managed in respect of credit and cash flow risk by policies concerning the credit offered to customers and the regular monitoring of amounts outstanding for both time and credit limits. The amounts presented in the balance sheet are net of allowances for doubtful debtors.

Trade creditors' liquidity risk is managed by ensuring sufficient funds are available to meet amounts due

Results and dividend

The results for the company are set out in the financial statements

An interim ordinary dividend of £400,000 was paid during the year

Directors' Report for the Year Ended 28 February 2010

continued

Charitable donations

During the year the company made charitable donations of £2,987 Individual donations were

	2010 £
Intl Student Volunteer	60
PL Donation	100
Pıranhas JFC Sponsorship	250
Nando's Aids Ride	1,000
Catalyst Urban Trust	500
C Bothma, Nando's SA	427
The Legacy Rainbow House	250
Wayne-Wall Of China Walk	200
Laurance-Bike Ride	200

Directors

The directors who held office during the year were as follows

- RT Hooft
- C Luyckx
- P Lynas
- F Duarte

Approved by the Board on 3 February 2011 and signed on its behalf by

P Lynas Director

Independent Auditors' Report to All About Food Limited Under Section 449 of the Companies Act 2006

We have examined the abbreviated accounts of All About Food Limited, set out on pages 5 to 15, together with the financial statements of the company for the year ended 28 February 2010 prepared under section 396 of the Companies Act 2006

This report is made solely to the company, in accordance with Section 449 of the Companies Act 2006 Our work has been undertaken so that we might state to the company those matters we are required to state to it in a special auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company, for our work, for this report, or for the opinions we have formed

Respective responsibilities of directors and auditors

The directors are responsible for preparing the abbreviated accounts in accordance with 445 of the Companies Act 2006 It is our responsibility to form an independent opinion as to whether the company is entitled to deliver abbreviated accounts to the Registrar of Companies and whether the abbreviated accounts to be delivered are properly prepared in accordance with the regulations made under that section and to report our opinion to you

Basis of opinion

We conducted our work in accordance with Bulletin 2008/4 "The special auditor's report on abbreviated accounts in the United Kingdom" issued by the Auditing Practices Board. In accordance with that Bulletin we have carried out the procedures we consider necessary to confirm, by reference to the financial statements, that the company is entitled to deliver abbreviated accounts and that the abbreviated accounts to be delivered are properly prepared

Opinion

In our opinion the company is entitled to deliver abbreviated accounts prepared in accordance with section 445(3) of the Companies Act 2006, and the abbreviated accounts on pages 5 to 15 are properly prepared in accordance with the regulations made under that section

Management Services Limbed

Senior Statutory Auditor

3 February 2011

for and on behalf of Harrison Salmon Management Services Limited, Statutory Auditor

7 Towngate Leyland Preston Lancashire PR25 2EN

All About Food Limited Abbreviated Profit and Loss Account for the Year Ended 28 February 2010

	Note	2010 £	2009 £
Turnover		11,343,447	9,056,466
Gross profit		2,667,798	2,713,202
Administrative expenses		(886 304)	(1,201,355)
Operating profit	2	1,781,494	1,511,847
Other interest receivable and similar income		3,028	58,144
Profit on ordinary activities before taxation		1,784,522	1,569,991
Tax on profit on ordinary activities	5	(511,906)	(434,858)
Profit for the financial year	15	1,272,616	1,135,133
Profit and loss reserve brought forward		1,331,491	896,358
Dividends	6	(400,000)	(700 000)
Profit and loss reserve carried forward		2,204,107	1,331,491

Turnover and operating profit derive wholly from continuing operations

The company has no recognised gains or losses for the year other than the results above

All About Food Limited Abbreviated Balance Sheet as at 28 February 2010

		201	10	200)9
	Note	£	£	£	£
Fixed assets					
Intangible assets	7		(1)		(1)
Tangible assets	8		70,556		73,884
Investments	9		70,557		73,885
Current assets					
Stocks	10	1,736,841		1,002,783	
Debtors	11	1 782,583		1,352,009	
Cash at bank and in hand		2,127,998	<u>-</u>	1,086,425	
		5,647,422		3,441,217	
Creditors: Amounts falling due within one year	12	(3,372,670)		(2,054,990)	
Net current assets			2,274,752		1,386,227
Total assets less current liabilities			2,345,309		1,460,112
Provisions for liabilities	13		(12,581)		
Net assets			2,332,728		1,460 112
Capital and reserves					
Called up share capital	14		119		119
Share premium reserve	15		128,502		128,502
Profit and loss reserve	15		2,204,107		1,331,491
Shareholders' funds	16		2,332,728		1,460,112

The abbreviated accounts have been prepared in accordance with the special provisions of the Companies Act 2006 relating to medium-sized companies

Approved by the Board on 3 February 2011 and signed on its behalf by

P Lynas Director

All About Food Limited Cash Flow Statement for the Year Ended 28 February 2010

		2010	2009
	Note	£	£
Net cash flow from operating activities	18	1,897,261	815,768
Returns on investment and servicing of finance	19	3,028	58,144
Taxation	19	(434 912)	(325 148)
Capital expenditure and financial investment			
Purchase of tangible fixed assets		(23,804)	(54,297)
-	_	(23,804)	(54,297)
Equity dividends paid		(400,000)	(700,000)
Increase/(decrease) in cash	-	1,041,573	(205,533)

Reconciliation of net cash flow to movement in net funds

		2010	2009
	Note	£	£
Increase/(decrease) in cash in the year	20	1,041,573	(205,533)
Change in net funds resulting from cash flows		1,041,573	(205,533)
Net funds at the start of the year	20	1 086,425	1,291 958
Net funds at the end of the year	20	2,127,998	1,086,425

Notes to the abbreviated accounts for the Year Ended 28 February 2010

Accounting policies

Basis of preparation

The financial statements have been prepared under the historical cost convention

Turnover

Turnover represents amounts chargeable, net of value added tax, in respect of the sale of goods and services to customers

Condwill

Goodwill is the difference between the fair value of consideration paid for an acquired entity and the aggregate of the fair value of that entity's identifiable assets and liabilities

Negative goodwill is included within fixed assets and released to the profit and loss account in the periods in which the fair values of the non-monetary assets purchased on the same acquisition are recovered, whether through sale or depreciation

Amortisation

Amortisation is provided on intangible fixed assets so as to write off the cost, less any estimated residual value, over their expected useful economic life as follows

Goodwill

33% Straight Line Method

Depreciation

Depreciation is provided on tangible fixed assets so as to write off the cost or valuation, less any estimated residual value, over their expected useful economic life as follows

Office equipment

33% and 20% Straight Line Method

Fixed asset investments

Fixed asset investments are stated at historical cost less provision for any diminution in value

Stock

Stock is valued at the lower of cost and net realisable value, after due regard for obsolete and slow moving stocks. Net realisable value is based on selling price less anticipated costs to completion and selling costs.

Deferred taxation

Deferred tax is recognised, without discounting, in respect of all timing differences between the treatment of certain items for taxation and accounting purposes, which have arisen but not reversed by the balance sheet date, except as required by FRS19

Deferred tax is measured at the rates that are expected to apply in the periods when the timing differences are expected to reverse, based on the tax rates and law enacted at the balance sheet date

Foreign currencies

Profit and loss account transactions in foreign currencies are translated into sterling at the exchange rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the closing rates at the balance sheet date and the exchange differences are included in the profit and loss account.

Notes to the abbreviated accounts for the Year Ended 28 February 2010

continued

Pensions

The company operates a defined contribution pension scheme. Contributions are charged in the profit and loss account as they become payable in accordance with the rules of the scheme.

Financial instruments

Financial instruments are classified and accounted for, according to the substance of the contractual arrangement, as financial assets, financial liabilities or equity instruments. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

2 Operating profit

Operating profit is stated after charging/(crediting)

2010	2009
£	£
3,535	2,730
(351,788)	116,282
27 132	23,958
	£ 3,535 (351,788)

3 Particulars of employees

The average number of persons employed by the company (including directors) during the year, analysed by category, was as follows

	2010 No.	2009 No
Production	-	-
Distribution	-	-
Administration	8	8
Management	4	4
	12	12
The access to access 11 and a 5 share a constant at 5 share		
The aggregate payroll costs of these persons were as follows		
The aggregate payron costs of these persons were as follows	2010	2009
The aggregate payron costs of these persons were as follows	2010 £	2009 £
	=	
Wages and salaries Social security costs	£	£
Wages and salaries	£ 780,032	£ 650,172

Notes to the abbreviated accounts for the Year Ended 28 February 2010

continued

4	Directors' remuneration		
	The directors' remuneration for the year are as follows		
	Directors' remuneration (including benefits in kind)	2010 £ 264,938	2009 £ 230,228
5	Taxation		
	Analysis of current period tax charge		
		2010 £	2009 £
	Current tax		
	Corporation tax charge	499,325	434,858
	Deferred tax		
	Deferred tax	12,581	-
	Total tax on profit on ordinary activities	511,906	434,858
6	Dividends		
		2010 £	2009 £
	Equity dividends	400,000	700,000

Notes to the abbreviated accounts for the Year Ended 28 February 2010

continued

8

7 Intangible fixed assets

	Goodwill £
Cost	
As at 1 March 2009 and 28 February 2010	44,000_
Amortisation	
As at 1 March 2009 and 28 February 2010	44,001_
Net book value	
As at 28 February 2010	(1)
As at 28 February 2009	(1)
Tangible fixed assets	
	Office equipment £
Cost	
As at 1 March 2009	194,930
Additions	23,804
Disposals	(15,121) 203,613
As at 28 February 2010	
Depreciation	
As at 1 March 2009	121,046
Eliminated on disposals	(15,121)
Charge for the year	$\frac{27,132}{133,057}$
As at 28 February 2010	
Net book value	
As at 28 February 2010	70,556
As at 28 February 2009	73,884

Notes to the abbreviated accounts for the Year Ended 28 February 2010

continued

9 Investments held as fixed assets

			Other investments £
	Cost		
	As at 1 March 2009 and 28 February 2010		2
	Net book value		
	As at 28 February 2010		2
	As at 28 February 2009		2
10	Stocks and work in progress		
		2010 £	2009 £
	Finished goods	1,736,841	1,002,783
11	Debtors		
		2010 £	2009 £
	Trade debtors	1,602,504	1,149,994
	Other debtors	141,847	160,299
	Prepayments and accrued income	38,232 1,782,583	1,352,009
12	Creditors: Amounts falling due within one year		
		2010 £	2009
	Trade creditors	1,551,618	£ 1,084,408
	Corporation tax	499,271	434,858
	Social security and other taxes	23,486	21,602
	Other creditors	311,522	1,528
	Accruals and deferred income	986,773	512,594
		3,372,670	2,054,990

Notes to the abbreviated accounts for the Year Ended 28 February 2010

continued

13 Provisions for liabilities

	As at 1 March 2009 As at 28 February 2010			Deferred tax provision £ 12,581
	Deferred tax			
	Deferred tax is provided at 28 00% (2009 - 28 00%)		2010 £	2009 £
	Charge in the Year		12,581	
14	Share capital			
			2010 £	2009 £
	Allotted, called up and fully paid			
	Equity 11,887 Ordinary shares of 1 pence each		119	119
15	Reserves			
		Share premium reserve £	Profit and loss reserve £	Total £
	Balance at 1 March 2009	128,502	1,331,491	1,459,993
	Transfer from profit and loss account for the year	•	1,272,616	1,272,616
	Dividends	<u>-</u>	(400,000)	(400,000)
	Balance at 28 February 2010	128,502	2,204,107	2,332,609

Notes to the abbreviated accounts for the Year Ended 28 February 2010

continued

16 Reconciliation of movements in shareholders' funds

	2010 £	2009 £
Profit attributable to members of the company	1,272,616	1,135,133
Dividends	(400,000)	(700,000)
	872,616	435,133
Opening shareholders' funds (originally £1,460,113 before deducting prior		
year adjustment of £1)	1,460,112	1,024,979
Closing shareholders' funds	2,332,728	1,460,112

17 Pension scheme

Defined contribution pension scheme

The company operates a defined contribution pension scheme. The pension cost charge for the period represents contributions payable by the company to the scheme and amounted to £30,485 (2009 - £28,448)

There were no outstanding or prepaid contributions at either the beginning or end of the financial year

Notes to the abbreviated accounts for the Year Ended 28 February 2010

continued

19

18 Reconciliation of operating profit to operating cash flows

	2010	2009
	£	£
Operating profit	1,781,494	1,511,847
Depreciation, amortisation and impairment charges	27,133	23,958
Increase in stocks	(734,059)	(326 510)
Increase in debtors	(430 574)	(291,432)
Increase/(decrease) in creditors	1,253,267	(102,095)
Net cash inflow from operating activities	1,897,261	815,768
Analysis of cash flows		
	2010	2009
	£	£
Returns on investment and servicing of finance		
Interest received	3,028	58,144

20 Analysis of net funds

Taxation

Taxation paid

	At start of		
	period	Cash flow	At end of period
	£	£	£
Cash at bank and in hand	1,086,425	1,041,573	2,127,998

(434,912)

(325, 148)

21 Related parties

Related party transactions

Included within creditors at the year end are amounts due to Nandos Chickenland Limited, of £222 75 (2009 £1,068 92)

The transactions to which this debt relates were conducted on an arms length basis