

Report and Financial Statements

Year ended 30 November 1998

Deloitte & Touche Hill House 1 Little New Street London EC4A 3TR





REPORT AND FINANCIAL STATEMENTS 1998

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Deloitte Touche Tohmatsu

REPORT AND FINANCIAL STATEMENTS 1998

OFFICERS AND PROFESSIONAL ADVISERS

DIRECTORS

JRW Ansdell

(resigned 1 April 1999)

V M G Chaltiel

L Frie

P H Easterman

(appointed 1 April 1999)

C J Sandham

SECRETARY

P D A Green

REGISTERED OFFICE

Broadwater Park Denham Uxbridge Middlesex UB9 5HP

BANKERS

The Royal Bank of Scotland plc London City Office 62-63 Threadneedle Street London EC2R 8LA

SOLICITORS

Eversheds 1 Royal Standard Place Nottingham NG1 6FZ

AUDITORS

Deloitte & Touche Chartered Accountants Hill House 1 Little New Street London EC4A 3TR



DIRECTORS' REPORT

The directors present their annual report and the audited financial statements for the year ended 30 November 1998.

PRINCIPAL ACTIVITY

The principal activity of the company is the provision of dialysis and related services to certain UK Health Authorities and Trusts.

REVIEW OF DEVELOPMENTS AND FUTURE PROSPECTS

Both the level of business and the year end financial position were satisfactory. The directors continue to seek new opportunities for expansion and development of the business.

RESULTS AND DIVIDENDS

The loss for the year attributable to shareholders amounts to £19,644 (1997 - profit £5,734). The directors do not recommend the payment of a dividend (1997 - £nil).

DIRECTORS AND THEIR INTERESTS

The directors of the company who served during the year ended 30 November 1998 are those listed on page 1. No director held any interests in the share capital of the company during the year.

The directors' interests in the ultimate parent company are shown in that company's financial statements.

YEAR 2000

During the course of the year the Board appointed a Year 2000 Project Manager, reporting to the Finance Director, to identify areas of exposure to Year 2000 risks and, once identified, to formulate and implement solutions.

As part of the review, all hardware and software in use within the Company has been assessed. The Company's major IT systems are fully Year 2000 compliant. Peripheral areas where non compliance has been identified are being dealt with, and equipment replaced, as part of normal business upgrades.

The Company is reviewing its exposure to all significant suppliers at each of its locations and is developing appropriate contingency measures.

It is impossible to determine the costs of the above review, and any necessary rectification work identified, at this stage; however it is estimated that these costs will not be material.

AUDITORS

A resolution to reappoint Deloitte & Touche as auditors to the company will be proposed at the Company's Annual General Meeting.

Approved by the Board of Directors and signed on behalf of the Board

P D A Green Secretary

22nd June

1999



Deleitte Touche Tohmatsu

STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company as at the end of the financial year and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on a going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

By order of the Board

P D A Green Secretary

> 22nd June 1999



Deloitte & Touche Hill House 1 Little New Street London EC4A 3TR Telephone: National 0171 936 3000 International + 44 171 936 3000 Fax (Gp. 3): 0171 583 8517

LDE: DX 599

AUDITORS' REPORT TO THE MEMBERS OF

TOTAL RENAL CARE (UK) LIMITED

We have audited the financial statements on pages 5 to 12 which have been prepared under the accounting policies set out on page 7.

Respective responsibilities of directors and auditors

As described on page 3 the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 30 November 1998 and of its loss for the year ended 30 November 1998 and have been properly prepared in accordance with the Companies Act 1985.

Chartered Accountants and Registered Auditors

Delotte - Touch

24 Vine 1999

Deloitte Touche Tohmatsu Aberdeen, Belfast, Birmingham, Bracknell, Bristol, Cambridge, Cardiff, Crawley, Edinburgh, Glasgow, Leeds, Leicester, Liverpool, London, Manchester, Milton Keynes, Newcastle upon Tyne, Nottingham, St Albans and Southampton.

Principal place of business at which a list of partners' names is available: Stonecutter Court, 1 Stonecutter Street, London EC4A 4TR.

Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.



PROFIT AND LOSS ACCOUNT Year ended 30 November 1998

	Note	Year ended 30 November 1998 £	Period from 10 April 1997 to 30 November 1997 £
TURNOVER	2	1,935,189	287,225
Cost of sales		(1,269,029)	(146,256)
GROSS PROFIT		666,160	140,969
Administrative expenses		(674,450)	(135,173)
OPERATING (LOSS)/PROFIT	3	(8,290)	5,796
Bank interest receivable 7% loan note interest payable	10	12,787 (3,894)	4,179
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		603	9,975
Tax on profit on ordinary activities	5	(20,247)	(4,241)
(LOSS)/PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION		(19,644)	5,734
RETAINED (LOSS)/PROFIT FOR THE PERIOD	13	(19,644)	5,734

All turnover and operating (loss)/profit derives from the principal continuing activity of the company.

There were no other recognised gains or losses relating to the current and preceding financial periods and, accordingly, a statement of total recognised gains and losses has not been presented.

RECONCILIATION OF MOVEMENT IN SHAREHOLDERS' FUNDS

	Year ended 30 November 1998 £	Period from 10 April 1997 to 30 November 1997 £
Shareholders' funds at 1 December/10 April Retained (loss)/profit for the year/period A shares issued B shares issued	1,863,499 (19,644)	5,734 910,305 947,460
Shareholders' funds at 30 November	1,843,855	1,863,499



BALANCE SHEET 30 November 1998

	Note	1998 £	
FIXED ASSETS			
Tangible assets	6	2,054,681	909,084
CURRENT ASSETS			
Stocks		47,443	44,417
Debtors	7	298,056	
Cash at bank and in hand		91,814	343,234
·		437,313	1,203,052
CREDITORS: amounts falling due			
within one year			
Trade and other creditors	8	(323,176	(229,142)
Amounts owed to holding company	9	(3,894	
		(327,070)	(246,712)
NET CURRENT ASSETS		110,243	956,340
TOTAL ASSETS LESS CURRENT			
LIABILITIES		2,164,924	1,865,424
CREDITORS: amounts falling due			
after more than one year	10	(300,000)	-
PROVISIONS FOR LIABILITIES AND CHARGES			
Deferred taxation	11	(21,069)	(1,925)
TOTAL ASSETS LESS LIABILITIES		1,843,855	1,863,499
CAPITAL AND RESERVES			
Called up share capital	12	1,857,765	1,857,765
Profit and loss account	13 、	(13,910)	
TOTAL EQUITY SHAREHOLDERS' FUNDS		1,843,855	1,863,499

These financial statements were approved by the Board of Directors on 22 June 1999.

Signed on behalf of the Board of Directors

P H Easterman

Director



NOTES TO THE ACCOUNTS Year ended 30 November 1998

1. ACCOUNTING POLICIES

The financial statements are prepared under the historical cost convention and in accordance with applicable accounting standards.

Depreciation

The cost of fixed assets is written off by equal instalments over their expected useful lives as follows:

Leasehold improvements

7 to 25 years

Fixtures, fitting and equipment

5 to 10 years

Capital work in progress

Capital work in progress comprises expenditure on capital projects in the course of construction. On completion, each project is capitalised and depreciated in accordance with the company's depreciation policies.

Deferred taxation

Deferred taxation is provided at the anticipated tax rates on timing differences arising from the inclusion of items of income and expenditure in taxation computations in periods different from those in which they are included in the financial statements to the extent that it is probable that a liability or asset will crystallise in the future.

Pensions

The company operates a defined contribution scheme. Contributions are charged to the profit and loss account as they become payable in accordance with the rules of the scheme.

Leases

Rental costs under operating leases are charged to the profit and loss account in equal annual amounts over the periods of the leases.

2. TURNOVER

Turnover comprises the invoice value of services supplied by the company excluding VAT. All services have been carried out in the United Kingdom and relate to the principal activities of the company.

3. OPERATING (LOSS)/PROFIT

This is stated after charging:

	Year ended 30 November 1998 £	Period from 10 April 1997 to 30 November 1997
Depreciation Auditors' remuneration	178,888	23,067
- audit services	3,479	233
Operating lease charges - hire of plant and machinery	3,507	296



NOTES TO THE ACCOUNTS Year ended 30 November 1998

4. INFORMATION REGARDING DIRECTORS AND EMPLOYEES

The directors received no remuneration for their services as directors of the company (1997: £nil).

	Average number of persons employed: Medical and nursing	Year ended 30 November 1998 No. 48	Period from 10 April 1997 to 30 November 1997 No.
	Staff costs during the period:	£	£
	Wages and salaries	667,610	90,591
	Social security costs	59,748	8,264
	Pension costs	13,234	3,079
		740,592	101,934
5.	TAXATION		
			Period from
			10 April
		Year ended	1997 to
		30 November	30 November
		1998	1997
		£	£
	United Kingdom corporation tax provided at 31%	-	2,316
	Adjustments in respect of prior years	1,103	-
	Deferred taxation	19,144	1,925
		20,247	4,241
		 	



NOTES TO THE ACCOUNTS Year ended 30 November 1998

6. TANGIBLE FIXED ASSETS

		Leasehold improve- ments £	Fixtures and fittings £	Capital work in progress £	Total £
	Cost	-	~	~	~
	At 1 December 1997	489,159	997,707	22,994	1,509,860
	Additions	922,240	407,241	6,521	1,336,002
	Disposals	(11,750)	-	-	(11,750)
	Transfers	22,994		(22,994)	-
	At 30 November 1998	1,422,643	1,404,948	6,521	2,834,112
	Depreciation				
	At 1 December 1997	139,334	461,442	-	600,776
	Charge for the year	32,261	146,627	-	178,888
	Disposals	(233)			(233)
	At 30 November 1998	171,362	608,069		779,431
	Net book value				
	At 30 November 1998	1,251,281	796,879	6,521	2,054,681
	At 30 November 1997	349,825	536,265	22,994	909,084
7.	DEBTORS				
				1998	1997
				£	£
	Trade debtors			273,470	160,605
	Prepayments and accrued income			24,586	7,338
	Called up share capital not paid				647,458
				298,056	815,401
8.	TRADE AND OTHER CREDITORS				
				1998	1997
				£	£
	Trade creditors			300,844	202,125
	Corporation tax payable			<u>.</u>	2,316
	Taxation and social security	•		22,332	24,701
				323,176	229,142
9.	AMOUNTS OWED TO HOLDING COMPANY	AND FELLOW	SUBSIDIARI	ES .	
				1998	1997
				£	£
	Amounts owed to ultimate parent company			3,894	17,570



NOTES TO THE ACCOUNTS Year ended 30 November 1998

10. 7% LOAN NOTES 2012

During the year, the company issued £300,000 of the maximum £1,600,000 7% Loan Notes 2012 to Total Renal Care International Limited, a fellow subsidiary. The company can call up to a maximum of £1,600,000 7% loan notes 2012 as expansion requires. The loan notes are repayable in full on 19 September 2012. Interest is payable quarterly in arrears.

11. DEFERRED TAXATION

Deferred taxation is in respect of timing differences resulting from accelerated capital allowances less unrelieved tax losses as follows:

		1998 £	1997 £
	At 1 December/10 April	1,925	-
	Current year charge	19,144	1,925
	At 30 November	21,069	1,925
	Accelerated capital allowances	25,834	1,925
	Unrelieved tax losses	(4,765)	
		21,069	1,925
12.	CALLED UP SHARE CAPITAL		
		1998	1997
		£	£
	Authorised share capital: 910,305 "A" ordinary shares of £1 each	010 205	010 005
	947,460 "B" ordinary shares of £1 each	910,305 947,460	910,305 947,460
		1,857,765	1,857,765
	Issued share capital: Called up, allotted and fully paid		
	910,305 "A" ordinary shares of £1 each	910,305	910,305
	Called up, allotted and fully paid		
	947,460 "B" ordinary shares of £1 each	947,460	947,460
		1,857,765	1,857,765
		 _	

During the year the unpaid portion of the "B" ordinary shares, £647,458 at 30 November 1997, was paid in as the company's expansion required.

A and B shares rank pari passu in all respects.





NOTES TO THE ACCOUNTS Year ended 30 November 1998

13. RESERVES

	Profit and loss accoun	
	1998	1997
	£	£
At 1 December/10 April	5,734	-
Retained (loss)/profit for the period	(19,644)	5,734
At 30 November	(13,910)	5,734
FINANCIAL COMMITMENTS	-	· · · · · · · · · · · · · · · · · · ·

14.

At 30 November the following capital expenditure has been authorised:

	1998 £	1997 £
Contracted	-	935,000

15. PENSION COMMITMENTS

The company operates a defined contribution pension scheme for its employees. The assets of this scheme are held separately from those of the company in an independently administered fund. The company's contribution for 1998 was £13,234 (1997: £3,079).

CASH FLOW 16.

The company has taken advantage of the exemption granted by FRS1 (revised) as a wholly owned subsidiary undertaking of Total Renal Care Holdings, Inc. a company incorporated in the United States of America, whose consolidated financial statements are publicly available.

17. RELATED PARTY TRANSACTIONS

Transactions with shareholders

On 19 September 1997 the company acquired the assets and undertakings of the Community Dialysis Services business of Priory Healthcare Limited in consideration for 910,305 "A" ordinary shares of £1 each.

On the same day the company entered into an agreement with Total Renal Care, Inc, an American corporation registered in California, USA whereby Total Renal Care, Inc, was to subscribe for £947,460 "B" ordinary shares of £1 each and provide through an intermediate holding company, Total Renal Care International, Limited, up to an additional £1,600,000 by way of 7% Loan Notes to fund the company as its expansion requires (see note 10).

As of 30 November 1998 all the 947,460 "B" ordinary shares of £1 each were fully paid, and £300,000 of 7% Loan Notes had been issued to fund the company's expansion.



NOTES TO THE ACCOUNTS Year ended 30 November 1998

18. ULTIMATE PARENT COMPANY

The ultimate parent company and controlling entity is Total Renal Care Holdings, Inc, a company incorporated in the United States of America. Copies of the group accounts can be obtained from its registered office at:

21250 Hawthorne Boulevard Suite 800 Torrance California 90503-5517 United States of America.