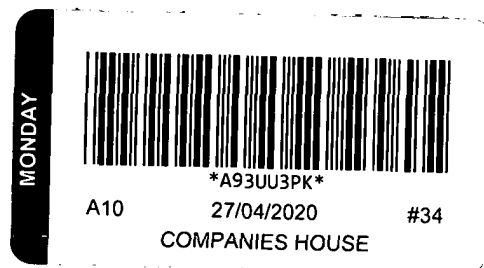


NHP MANAGEMENT LIMITED

Annual Report and Financial Statements

For the year ended 30 September 2019



**ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED
30 SEPTEMBER 2019**

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**ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED
30 SEPTEMBER 2019**

OFFICERS AND PROFESSIONAL ADVISERS

DIRECTORS

Mr J Hutchens (resigned 5 February 2020)
Mr D Smith

REGISTERED OFFICE

Southgate House
Archer Street
Darlington
County Durham
DL3 6AH

BANKERS

Barclays Bank PLC
South East Corporate Banking Centre
P.O. Box 112
Horsham
West Sussex
RH12 1YQ

AUDITOR

KPMG LLP
Quayside House
110 Quayside
Newcastle-upon-Tyne
NE1 3DX

DIRECTORS' REPORT

The Directors present their annual report on the affairs of NHP Management Limited ("the Company"), together with the audited financial statements and auditor's report for the year ended 30 September 2019. The Directors' report has been prepared in accordance with the provisions applicable to companies entitled to the small companies' exemption. The Company has also taken the small companies' exemption from the requirement to prepare a Strategic Report.

PRINCIPAL ACTIVITY

The principal activity of the Company is the management of care home property portfolios and administrative matters on behalf of its group undertakings.

BUSINESS REVIEW

In the year to 30 September 2019, the Company has continued the management of care home property portfolios and administrative matters on behalf of its group undertakings and this will continue in the foreseeable future.

RESULTS

The Company's loss before taxation for the year to 30 September 2019 was £12,000 (2018: £24,000). As at 30 September 2019 the net liabilities of the Company were £5,250,000 (2018: £5,238,000).

DIVIDENDS

No dividends in respect of the year are proposed (2018: £Nil).

DIRECTORS

The following Directors served throughout the year and to the date of signing:

Mr D Smith

The ultimate parent undertaking of the Company, FC Skyfall TopCo Limited has made qualifying third party indemnity provisions for the benefit of the Company's Directors and the directors of all its other subsidiaries, which were made during the year and remain in force to the date of this report.

PRINCIPAL RISKS AND UNCERTAINTIES

The Directors of the Company have the overall responsibilities for the FC Skyfall Upper Midco Limited group ("the Group"), of which the Company is a subsidiary. The principal risks and uncertainties of the Group also apply to the Company. The consolidated financial statements of FC Skyfall Upper Midco Limited for the year ended 30 September 2019 are publicly available from Companies House at Crown Way, Cardiff, Wales, CF14 3UZ.

There are no further risks specific to the Company.

GOING CONCERN AND COVID-19

Notwithstanding net current liabilities as at 30 September 2019 and a loss for the year then ended, the financial statements have been prepared on a going concern basis which the directors consider to be appropriate for the following reasons.

The Directors have performed a going concern assessment for a period of 12 months from the date of approval of these financial statements which indicate that, taking account of reasonably possible downsides, the company will have sufficient funds through funding from its parent, FC Skyfall Upper Midco Limited. The company is part of the FC Skyfall Upper Midco Limited group of companies (the "Group"). The company meets its day to day working capital requirements from cash resources and intercompany balances with other Group companies. Therefore the going concern assessment of the company is dependent on that of the Group as a whole.

DIRECTORS' REPORT (Continued)

GOING CONCERN AND COVID-19 (Continued)

FC Skyfall Upper Midco Limited has indicated its intention to continue to make available such funds as are needed by the company at the balance sheet date for 12 months from the date of approval of these financial statements. As with any company placing reliance on other group entities for financial support, the directors acknowledge that there can be no certainty that this support will continue although, at the date of approval of these financial statements, subject to the uncertainty described below, they have no reason to believe that it will not do so. A material uncertainty exists in the Group in respect of going concern as there is a risk of breach of financial covenants on its term loans in a COVID-19 downside scenario.

The Group's directors have prepared detailed cash flow and covenant compliance forecasts for the Group for the period to 30 September 2024. Net debt levels, servicing costs, working capital and covenant requirements are closely monitored and managed in accordance to the Group's objectives, policies and processes, and these have each been considered as part of these forecasts. At 30 September 2019 the Group was financed by £12.2m of cash, £264.7m of terms loans and £14.0m of loan notes with related parties. There are financial covenants on the term loans.

Excluding the potential impact of COVID-19 which is considered below, these cash flow forecasts and projections indicate that, taking into account reasonably possible downsides in trading performance, the Group will have adequate resources to meet its liabilities as they fall due for at least 12 months from the date of approval of the financial statements.

The Group's directors have separately considered the uncertainty as to the future impact of COVID-19 on the going concern assessment.

To date across the Group the impact has been that occupancy rates have remained stable, death rates within the Group's care homes have not materially differed to historical rates and the Group has received a number of requests from NHS and LA to block book beds. However the Group's directors cannot predict the longer term impact of the crisis including:

- (i) what the NHS demand for vacant beds will be;
- (ii) what the impact of the crisis will be on the death rate and occupancy levels within the Group's care homes; and
- (iii) what the impact of self-isolation, care home isolation and other social distancing measures will have on payroll costs.

The current predictions of the impact of the virus on UK death rates vary widely but should the more pessimistic estimates prove correct, assuming the current high demand for beds from the NHS reduces and payroll costs are significantly increased, there would be a significant impact on the Group's profitability and cashflows and the Group would be at risk of breaching its financial covenants on the loans. Therefore the Group would require support from the banks by way of a covenant waiver or deferral.

Whilst the Group's directors believe that the Group would continue to have the support of its shareholders and the banks in these circumstances, there is no certainty that this would be the case. The Group's directors consider the specific downside scenario impact of COVID-19 on the Group's occupancy levels and cashflows to be so significant that it represents a material uncertainty that may cast significant doubt on the Group's ability to continue as a going concern and, therefore, to continue realising their assets and discharging their liabilities in the normal course of business. The directors of the Company have assessed the conclusions reached by the Group's directors and agree with their conclusion.

Based on these indications the directors believe that it remains appropriate to prepare the financial statements on a going concern basis. However, these circumstances represent a material uncertainty that may cast significant doubt on the Company's ability to continue as a going concern and, therefore, to continue realising its assets and discharging its liabilities in the normal course of business. The financial statements do not include any adjustments that would result from the basis of preparation being inappropriate.

SUBSEQUENT EVENTS

No other significant events are noted between the year ended 30 September 2019 and to the date of signing of this report. See note 13 to the financial statements.

DIRECTORS' REPORT (Continued)

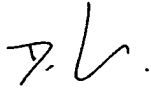
AUDITOR

Each of the persons who is a director at the date of approval of this report confirms that:

- so far as the Directors are aware, there is no relevant audit information of which the Company's auditor is unaware; and
- the Directors have taken all the steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of s418 of the Companies Act 2006.

Approved by the Board and signed on its behalf by:



Mr D Smith
Director
Date: 3rd April 2020
Southgate House
Archer Street
Darlington
County Durham
DL3 6AH

STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE DIRECTORS' REPORT AND THE FINANCIAL STATEMENTS

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law they have elected to prepare the financial statements in accordance with UK accounting standards and applicable law (UK Generally Accepted Accounting Practice), including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland*.

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- assess the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and
- use the going concern basis of accounting unless they either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the company and to prevent and detect fraud and other irregularities.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF NHP MANAGEMENT LIMITED

Opinion

We have audited the financial statements of NHP Management Limited ("the company") for the year ended 30 September 2019 which comprise the Profit and Loss Account, Balance sheet, Statement of Changes in Equity and related notes, including the accounting policies in note 1.

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 30 September 2019 and of its loss for the year then ended;
- have been properly prepared in accordance with UK accounting standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland*; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities are described below. We have fulfilled our ethical responsibilities under, and are independent of the company in accordance with, UK ethical requirements including the FRC Ethical Standard. We believe that the audit evidence we have obtained is a sufficient and appropriate basis for our opinion.

Material uncertainty related to going concern

We draw attention to note 1 to the financial statements which indicates the uncertainties related to the ability of FC Skyfall Upper Midco Limited to provide financial support. These events and conditions, along with the other matters explained in note 1, constitute a material uncertainty that may cast significant doubt on the company's ability to continue as a going concern.

Our opinion is not modified in respect of this matter.

Directors' report

The directors are responsible for the directors' report. Our opinion on the financial statements does not cover that report and we do not express an audit opinion thereon.

Our responsibility is to read the directors' report and, in doing so, consider whether, based on our financial statements audit work, the information therein is materially misstated or inconsistent with the financial statements or our audit knowledge. Based solely on that work:

- we have not identified material misstatements in the directors' report;
- in our opinion the information given in that report for the financial year is consistent with the financial statements; and
- in our opinion that report has been prepared in accordance with the Companies Act 2006.

Matters on which we are required to report by exception

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to take advantage of the small companies exemption from the requirement to prepare a strategic report.

We have nothing to report in these respects.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF NHP MANAGEMENT LIMITED (Continued)

Directors' responsibilities

As explained more fully in their statement set out on page 5, the directors are responsible for: the preparation of the financial statements and for being satisfied that they give a true and fair view; such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error; assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and using the going concern basis of accounting unless they either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

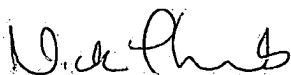
Auditor's responsibilities

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue our opinion in an auditor's report. Reasonable assurance is a high level of assurance, but does not guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

A fuller description of our responsibilities is provided on the FRC's website at www.frc.org.uk/auditorsresponsibilities.

The purpose of our audit work and to whom we owe our responsibilities

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.



Nick Plumb (Senior Statutory Auditor)
for and on behalf of KPMG LLP, Statutory Auditor
Chartered Accountants
Quayside House
110 Quayside
Newcastle-upon-Tyne
NE1 3DX
3rd April 2020

PROFIT AND LOSS ACCOUNT
For the year ended 30 September 2019

	Notes	2019 £'000	2018 £'000
TURNOVER	3	250	258
GROSS PROFIT		250	258
Administrative expenses		(262)	(282)
OPERATING LOSS		(12)	(24)
LOSS BEFORE TAXATION	6	(12)	(24)
Tax on loss	7	-	-
LOSS FOR THE FINANCIAL YEAR		(12)	(24)

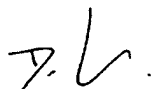
Results are derived wholly from continuing operations.

There is no comprehensive income for the current financial year or preceding financial year other than as stated in the profit and loss account. Accordingly, no statement of comprehensive income is presented.

BALANCE SHEET
As at 30 September 2019

	Notes	2019 £'000	2018 £'000
CURRENT ASSETS			
Debtors	8	15,565	15,225
		<u>15,565</u>	<u>15,225</u>
CREDITORS: amounts falling due within one year	9	(20,815)	(20,463)
		<u>(20,815)</u>	<u>(20,463)</u>
NET CURRENT LIABILITIES		<u>(5,250)</u>	<u>(5,238)</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>(5,250)</u>	<u>(5,238)</u>
NET LIABILITIES		<u>(5,250)</u>	<u>(5,238)</u>
CAPITAL AND RESERVES			
Called-up share capital	10	-	-
Profit and loss account		<u>(5,250)</u>	<u>(5,238)</u>
SHAREHOLDERS' DEFICIT		<u>(5,250)</u>	<u>(5,238)</u>

These financial statements of NHP Management Limited (registered number 03288142) were approved by the Board of Directors and authorised for issue on 3rd April 2020. They were signed on its behalf by:



Mr D Smith
 Director

STATEMENT OF CHANGES IN EQUITY
For the year ended 30 September 2019

	Called-up share capital £'000	Profit and loss account £'000	Total £'000
At 1 October 2017	-	(5,214)	(5,214)
Loss for the financial year	-	(24)	(24)
At 30 September 2018	-	(5,238)	(5,238)
Loss for the financial year	-	(12)	(12)
At 30 September 2019	-	(5,250)	(5,250)

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 September 2019

1. ACCOUNTING POLICIES

The principal accounting policies are summarised below. They have all been applied consistently throughout the current year and the preceding year.

General information and basis of accounting

NHP Management Limited is a company incorporated in the United Kingdom under the Companies Act 2006. The Company is a private company limited by shares and is registered in England and Wales. The address of the registered office is given on page 1. The nature of the Company's operations and its principal activity is set out in the Director's report on page 2-4.

The financial statements have been prepared under the historical cost convention and in accordance with Financial Reporting Standard 102 (FRS 102) as issued by Financial Reporting Council.

The functional currency of the Company is considered to be pounds sterling because that is the currency of the primary economic environment in which the Company operates.

The Company meets the definition of a qualifying entity under FRS 102 and has therefore taken advantage of the disclosure exemptions available to it in respect of its separate financial statements. The Company is consolidated in the financial statements of its parent undertaking, FC Skyfall Upper Midco Limited, which can be obtained from the Companies House at Crown Way, Cardiff, Wales CF14 3UZ. Exemptions have been taken in these separate Company financial statements in relation to a cash flow statement, remuneration of key management personnel, and related party transactions.

Going concern and COVID-19

Notwithstanding net current liabilities as at 30 September 2019 and a loss for the year then ended, the financial statements have been prepared on a going concern basis which the directors consider to be appropriate for the following reasons.

The Directors have performed a going concern assessment for a period of 12 months from the date of approval of these financial statements which indicate that, taking account of reasonably possible downsides, the company will have sufficient funds through funding from its parent, FC Skyfall Upper Midco Limited. The company is part of the FC Skyfall Upper Midco Limited group of companies (the "Group"). The company meets its day to day working capital requirements from cash resources and intercompany balances with other Group companies. Therefore the going concern assessment of the company is dependent on that of the Group as a whole.

FC Skyfall Upper Midco Limited has indicated its intention to continue to make available such funds as are needed by the company at the balance sheet date for 12 months from the date of approval of these financial statements. As with any company placing reliance on other group entities for financial support, the directors acknowledge that there can be no certainty that this support will continue although, at the date of approval of these financial statements, subject to the uncertainty described below, they have no reason to believe that it will not do so. A material uncertainty exists in the Group in respect of going concern as there is a risk of breach of financial covenants on its term loans in a COVID-19 downside scenario.

The Group's directors have prepared detailed cash flow and covenant compliance forecasts for the Group for the period to 30 September 2024. Net debt levels, servicing costs, working capital and covenant requirements are closely monitored and managed in accordance to the Group's objectives, policies and processes, and these have each been considered as part of these forecasts. At 30 September 2019 the Group was financed by £12.2m of cash, £264.7m of terms loans and £14.0m of loan notes with related parties. There are financial covenants on the term loans.

Excluding the potential impact of COVID-19 which is considered below, these cash flow forecasts and projections indicate that, taking into account reasonably possible downsides in trading performance, the Group will have adequate resources to meet its liabilities as they fall due for at least 12 months from the date of approval of the financial statements.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 September 2019

1. ACCOUNTING POLICIES (Continued)

Going concern and COVID-19 (continued)

The Group's directors have separately considered the uncertainty as to the future impact of COVID-19 on the going concern assessment.

To date across the Group the impact has been that occupancy rates have remained stable, death rates within the Group's care homes have not materially differed to historical rates and the Group has received a number of requests from NHS and LA to block book beds. However the Group's directors cannot predict the longer term impact of the crisis including:

- (i) what the NHS demand for vacant beds will be;
- (ii) what the impact of the crisis will be on the death rate and occupancy levels within the Group's care homes; and
- (iii) what the impact of self-isolation, care home isolation and other social distancing measures will have on payroll costs.

The current predictions of the impact of the virus on UK death rates vary widely but should the more pessimistic estimates prove correct, assuming the current high demand for beds from the NHS reduces and payroll costs are significantly increased, there would be a significant impact on the Group's profitability and cashflows and the Group would be at risk of breaching its financial covenants on the loans. Therefore the Group would require support from the banks by way of a covenant waiver or deferral.

Whilst the Group's directors believe that the Group would continue to have the support of its shareholders and the banks in these circumstances, there is no certainty that this would be the case. The Group's directors consider the specific downside scenario impact of COVID-19 on the Group's occupancy levels and cashflows to be so significant that it represents a material uncertainty that may cast significant doubt on the Group's ability to continue as a going concern and, therefore, to continue realising their assets and discharging their liabilities in the normal course of business. The directors of the Company have assessed the conclusions reached by the Group's directors and agree with their conclusion.

Based on these indications the directors believe that it remains appropriate to prepare the financial statements on a going concern basis. However, these circumstances represent a material uncertainty that may cast significant doubt on the Company's ability to continue as a going concern and, therefore, to continue realising its assets and discharging its liabilities in the normal course of business. The financial statements do not include any adjustments that would result from the basis of preparation being inappropriate.

NOTES TO THE FINANCIAL STATEMENTS (Continued)
For the year ended 30 September 2019

1. ACCOUNTING POLICIES (Continued)

Turnover

Turnover represents amounts receivable on the services provided in the normal course of business, net of VAT. The Company recognises turnover when the administration expenses incurred can be reliably measured, when there is a right to consideration, and recharged to group undertakings. Turnover is recorded at the value of consideration due.

Taxation

Current tax is provided at amounts expected to be paid (or recovered) using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

Deferred tax is provided in full on timing differences that have originated but not reversed at the balance sheet date where transactions or events that result in an obligation to pay more tax in the future or a right to pay less tax in the future have occurred at the balance sheet date. Timing differences are differences between the Company's taxable profits and its results as stated in the financial statements that arise from the inclusion of gains and losses in tax assessments in periods different from those in which they are recognised in the financial statements.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that, on the basis of all available evidence, it can be regarded as more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted.

Deferred tax is measured using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date that are expected to apply to the reversal of the timing difference. Deferred tax relating to non-depreciable property, plant and equipment measured using the revaluation model and investment property is measured using the tax rates and allowances that apply to sale of the asset. In other cases, the measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Where items recognised in other comprehensive income or equity are chargeable to or deductible for tax purposes, the resulting current or deferred tax expense and income is presented in the same component of comprehensive income or equity as the transaction or other event that resulted in the tax expense or income.

Current tax assets and liabilities are offset only when there is a legally enforceable right to set off the amounts and the Company intends either to settle on a net basis or to realise that assets and settle the liability simultaneously.

Deferred tax assets and liabilities are offset only if: (a) the Company has a legally enforceable right to set off current tax assets against current tax liabilities; and (b) the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities which intend either to settle current tax liabilities and assets on a net basis; or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

Employee benefits

The Company makes contribution to defined contribution schemes through the Company's group undertaking, HC-One Limited. The total expense charged to profit and loss account is the contribution payable in the year.

NOTES TO THE FINANCIAL STATEMENTS (Continued)
For the year ended 30 September 2019

1. ACCOUNTING POLICIES (Continued)

Financial instruments

Financial assets and financial liabilities are recognised when the Company becomes a party to the contractual provision of the instrument.

All financial assets and liabilities are initially measured at transaction price (including transaction costs), except for those financial assets classified as at fair value through profit and loss, which are initially measured at fair value (which is normally the transaction price excluding transaction costs), unless the arrangement constitutes a financing transaction. If an arrangement constitutes a financing transaction, the financial asset or financial liability is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Financial assets and liabilities are only offset in the balance sheet when, and only when there exists a legally enforceable right to set off the recognised amounts and the Company intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Financial assets are derecognised when and only when a) the contractual rights to the cash flows from the financial asset expire or are settled, b) the Company transfers to another party substantially all of the risks and rewards of ownership of the financial asset, or c) the Company, despite having retained some, but not all, significant risks and rewards of ownership, has transferred control of the asset to another party.

Financial liabilities are derecognised only when the obligation specified in the contract is discharged, cancelled or expires.

Impairment of assets

Assets, other than those measured at fair value, are assessed for indicators of impairment at each balance sheet date. If there is objective evidence of impairment, an impairment loss is recognised in profit or loss as described below.

Non-financial assets

An asset is impaired where there is objective evidence that, as a result of one or more events that occurred after initial recognition, the estimated recoverable value of the asset has been reduced. The recoverable amount of an asset is the higher of its fair value less costs to sell and its value in use.

Where indicators exist for a decrease in impairment loss, the prior impairment loss is tested to determine reversal. An impairment loss is reversed on an individual impaired asset to the extent that the revised recoverable value does not lead to a revised carrying amount higher than the carrying value had no impairment been recognised.

Financial assets

For financial assets carried at amortised cost, the amount of impairment is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the financial asset's original effective interest rate.

For financial assets carried at cost less impairment, the impairment loss is the difference between the asset's carrying amount and the best estimate of the amount that would be received for the asset if it were to be sold at the reporting date.

Where indicators exist for a decrease in impairment loss, and the decrease can be related objectively to an event occurring after the impairment was recognised, the prior impairment loss is tested to determine reversal. An impairment loss is reversed on an individual impaired financial asset to the extent that the revised recoverable value does not lead to a revised carrying amount higher than the carrying value had no impairment been recognised.

NOTES TO THE FINANCIAL STATEMENTS (Continued)
For the year ended 30 September 2019

2. CRITICAL ACCOUNTING JUDGEMENTS

In the application of the Company's accounting policies, which are described in note 1, the Directors are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates. There are no critical accounting judgements in the preparation of the financial statements.

Key sources of estimation uncertainty

The estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

Recoverability of intra group debtors

An assessment as to the ability of the Company to recover intra group debtors is made at each financial period end. A provision is made for any amounts that are not considered to be recoverable. Due to the nature of this provision an estimate is made as to the amounts that will be recoverable which involves judgement based on knowledge of the group and the level of uncertainty as to whether the counterparty has sufficient funds to pay these amounts.

3. TURNOVER

Turnover comprises the following items earned from the Company's principal activities, which take place wholly within the United Kingdom.

	2019 £'000	2018 £'000
Management fees, excluding value added tax, received from: group undertakings	250	258
	<u>250</u>	<u>258</u>

4. STAFF COSTS

The aggregate payroll costs (excluding executive Directors) were as follows:

	2019 £'000	2018 £'000
Wages and salaries	96	183
Social security costs	11	22
Pension costs (note 11)	7	17
	<u>114</u>	<u>222</u>

Average monthly number of employees (excluding executive directors):

	2019	2018
Group	No.	No.
Administrative	<u>1</u>	<u>3</u>

The employees were employed by HC-One Limited, the Company's group undertaking. The costs were recharged to the Company.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

For the year ended 30 September 2019

5. DIRECTORS' EMOLUMENTS

None of the Directors received emoluments directly from the Company in relation to their services to the Company during the current or preceding year. Directors' emoluments have been borne by HC-One Limited, a group undertaking during the current and preceding year, and were not recharged to the Company.

6. LOSS BEFORE TAXATION

Loss before taxation is stated after charging:

	2019 £'000	2018 £'000
The analysis of auditor's remuneration is as follows:		
Fees payable to the Company's auditor for the audit of the Company's financial statements	8	7
Fees payable to the Company's auditor for other services to the Company:		
Tax compliance services	4	4
	<u> </u>	<u> </u>

7. TAX ON LOSS

	2019 £'000	2018 £'000
Corporation tax		-
	<u> </u>	<u> </u>
Loss before tax	(12)	(24)
	<u> </u>	<u> </u>
Tax on loss at standard rate of 19.0% (2018: 19.0%)	(2)	(5)
Factors affecting tax charge:		
Non-deductible expenditure	-	1
Effects of group/other reliefs	2	10
Movement in deferred tax not recognised	-	(6)
	<u> </u>	<u> </u>
Total tax charge for the year	-	-
	<u> </u>	<u> </u>

The standard rate of tax applied to reported profit is 19.0% (2018: 19.0%).

A reduction in the UK corporation tax rate from 19% to 17% (effective from 1 April 2020) was substantively enacted on 6 September 2016, and the UK deferred tax asset/(liability) as at 30 September 2019 has been calculated based on this rate. In the 11 March 2020 Budget it was announced that the UK tax rate will remain at the current 19% and not reduce to 17% from 1 April 2020. This will have a consequential effect on the company's future tax charge.

NOTES TO THE FINANCIAL STATEMENTS (Continued)
For the year ended 30 September 2019

8. DEBTORS

	2019 £'000	2018 £'000
Amounts due within one year:		
Other debtors	9	4
Amount due from other Group undertakings	15,547	15,213
Prepayments and accrued income	9	8
	<u>15,565</u>	<u>15,225</u>

Amounts due from group undertakings

The amounts are due on demand bearing no interest. All amounts related to unsecured debts.

As at 30 September 2019 Libra CareCo CH3 Propco Limited owed £3,419,000 (2018: £3,359,000) to the company and this amount is due on demand with no fixed repayment date and bears no interest.

As at 30 September 2019 Libra CareCo CH2 Propco Limited owed £29,000 (2018: £Nil) to the company and this amount is due on demand with no fixed repayment date and bears no interest.

As at 30 September 2019 NHP Holdco No. 2 Limited owed £42,000 (2018: £41,000) to the company and this amount is due on demand with no fixed repayment date and bears no interest.

As at 30 September 2019 Libra Intermediate Holdco Limited owed £6,425,000 (2018: £6,422,000) to the company and this amount is due on demand with no fixed repayment date and bears no interest.

As at 30 September 2019 Libra CareCo Limited owed £1,214,000 (2018: £1,197,000) to the company and this amount is due on demand with no fixed repayment date and bears no interest.

As at 30 September 2019 Libra CareCo Investments 1 Limited owed £59,000 (2018: £59,000) to the company and this amount is due on demand with no fixed repayment date and bears no interest.

As at 30 September 2019 Libra CareCo Investments 2 Limited owed £677,000 (2018: £663,000) to the company and this amount is due on demand with no fixed repayment date and bears no interest.

As at 30 September 2019 NHP Holdco No. 1 Limited owed £105,000 (2018: £104,000) to the company and this amount is due on demand with no fixed repayment date and bears no interest.

As at 30 September 2019 NHP Holdco No. 3 Limited owed £42,000 (2018: £41,000) to the company and this amount is due on demand with no fixed repayment date and bears no interest.

As at 30 September 2019 NHP York Limited owed £512,000 (2018: £512,000) to the company and this amount is due on demand with no fixed repayment date and bears no interest.

As at 30 September 2019 NHP Securities No. 1 Limited owed £1,221,000 (2018: £1,199,000) to the company and this amount is due on demand with no fixed repayment date and bears no interest.

As at 30 September 2019 NHP Securities No. 2 Limited owed £1,169,000 (2018: £1,146,000) to the company and this amount is due on demand with no fixed repayment date and bears no interest.

As at 30 September 2019 NHP Limited owed £444,000 (2018: £421,000) to the company and this amount is due on demand with no fixed repayment date and bears no interest.

As at 30 September 2019 FC Skyfall Bidco Limited owed £37,000 (2018: £25,000) to the company and this amount is due on demand with no fixed repayment date and bears no interest.

As at 30 September 2019 FC Skyfal TopCo Limited owed £16,000 (2018: £9,000) to the company and this amount is due on demand with no fixed repayment date and bears no interest.

As at 30 September 2019 Meridian Healthcare Limited owed £8,000 (2018: £nil) to the company and this amount is due on demand with no fixed repayment date and bears no interest.

As at 30 September 2019 FC Skyfall TA Limited owed £21,000 (2018: £15,000) to the company and this amount is due on demand with no fixed repayment date and bears no interest.

NOTES TO THE FINANCIAL STATEMENTS (Continued)
For the year ended 30 September 2019

8. DEBTORS (Continued)

As at 30 September 2019 HC-One Beamish Limited owed £16,000 (2018: £Nil) to the company and this amount is due on demand with no fixed repayment date and bears no interest.

As at 30 September 2019 HMC Properties Limited owed £39,000 (2018: £ Nil) to the company and this amount is due on demand with no fixed repayment date and bears no interest.

As at 30 September 2019 FC Skyfall IOM Properties Limited owed £39,000 (2018: £Nil) to the company and this amount is due on demand with no fixed repayment date and bears no interest.

As at 30 September 2019 RV Care Homes Limited owed £4,000 (2018: £Nil) to the company and this amount is due on demand with no fixed repayment date and bears no interest.

As at 30 September 2019 FC Oval Bidco Limited owed £3,000 (2018: £Nil) to the company and this amount is due on demand with no fixed repayment date and bears no interest.

As at 30 September 2019 HC-One Oval Limited owed £6,000 (2018: £Nil) to the company and this amount is due on demand with no fixed repayment date and bears no interest.

9. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2019	2018
	£'000	£'000
Other creditors	257	287
Amounts owed to group undertakings	20,502	20,054
Accruals and deferred income	56	122
	<u>20,815</u>	<u>20,463</u>

Amounts due to group undertakings

As at 30 September 2019 HC-One Limited is owed £2,494,000 (2018: £1,965,000) by the company and this amount is unsecured and due on demand with no repayment date, bearing no interest.

As at 30 September 2019 Care Homes No 3 Limited is owed £4,773,000 (2018: £4,802,000) by the company and this amount is unsecured and due on demand with no repayment date, bearing no interest.

As at 30 September 2019 Care Homes No 1 Limited is owed £1,357,000 (2018: £1,368,000) by the company and this amount is unsecured and due on demand with no repayment date, bearing no interest.

As at 30 September 2019 Care Homes No 2 Limited is owed £6,294,000 (2018: £6,320,000) by the company and this amount is unsecured and due on demand with no repayment date, bearing no interest.

As at 30 September 2019 Libra CareCo CH2 PropCo Limited is owed £Nil (2018: £31,000) by the company and this amount is unsecured and due on demand with no repayment date, bearing no interest.

As at 30 September 2019 NHP Securities No. 3 Limited is owed £5,544,000 (2018: £5,528,000) by the company and this amount is unsecured and due on demand with no repayment date, bearing no interest.

As at 30 September 2019 NHP Securities No. 5 Limited is owed £9,000 (2018: £9,000) by the company and this amount is unsecured and due on demand with no repayment date, bearing no interest.

As at 30 September 2019 NHP Securities No. 8 Limited is owed £13,000 (2018: £13,000) by the company and this amount is unsecured and due on demand with no repayment date, bearing no interest.

As at 30 September 2019 NHP Securities No. 9 Limited is owed £4,000 (2018: £4,000) by the company and this amount is unsecured and due on demand with no repayment date, bearing no interest.

NOTES TO THE FINANCIAL STATEMENTS (Continued)
For the year ended 30 September 2019

9. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR (Continued)

As at 30 September 2019 NHP Securities No. 10 Limited is owed £10,000 (2018: £10,000) by the company and this amount is unsecured and due on demand with no repayment date, bearing no interest.

As at 30 September 2019 NHP Securities No. 11 Limited is owed £1,000 (2018: £1,000) by the company and this amount is unsecured and due on demand with no repayment date, bearing no interest.

As at 30 September 2019 NHP Securities No. 12 Limited is owed £3,000 (2018: £3,000) by the company and this amount is unsecured and due on demand with no repayment date, bearing no interest.

10. CAPITAL AND RESERVES

	2019 £'000	2018 £'000
Called-up, allotted and fully paid:		
2 ordinary shares of £1 each	-	-

The profit and loss account represents cumulative profits or losses.

11. EMPLOYEE BENEFITS

Defined contribution schemes

The Company makes contribution to defined contribution schemes for all qualifying employees. The total expense charged to profit and loss account for the year ended 30 September 2019 was £7,000 (2018: £17,000).

12. CONTINGENT LIABILITIES AND GUARANTEES

The Company and its group undertakings are guarantors to a facility agreement entered into by FC Skyfall Bidco Limited, the Company's intermediate parent undertaking. The facility is secured by a fixed and floating charge over the group assets and unlimited guarantee from its group undertakings. As at 3rd April 2020 the outstanding loan amount is £254.2m.

13. SUBSEQUENT EVENTS

No significant events are noted between the year ended 30 September 2019 and the date of signing this report.

14. RELATED PARTY TRANSACTIONS

The Company has taken exemptions provided under FRS 102 to not disclose intercompany transactions with other wholly owned group undertakings within the FC Skyfall Upper Midco Limited group.

There are no transactions between the Company and the directors during the current year or the preceding year.

The key management personnel of the Company are also the key management personnel of the Group and other group undertakings. Management do not believe it is possible to allocate these costs to each individual company. Further details can be found in the consolidated financial statements of FC Skyfall Upper Midco Limited.

NOTES TO THE FINANCIAL STATEMENTS (Continued)
For the year ended 30 September 2019

15. ULTIMATE PARENT UNDERTAKING AND CONTROLLING PARTY

The immediate parent undertaking is NHP Limited, a company incorporated in the United Kingdom and registered in England and Wales. The Directors regard FC Skyfall LP, a limited partnership incorporated and registered in the Cayman Islands, as the ultimate parent undertaking. There is no controlling party beyond FC Skyfall LP.

The largest group into which these financial statements are consolidated is FC Skyfall Holdco 3 Limited with registered office at c/o Trident Trust Company (Cayman) Limited, One Capital Place, Shedden Road, PO Box 847, George Town, Grand Cayman KY-1103.

The smallest group in which the results of the Company are consolidated is that headed by FC Skyfall Upper Midco Limited, a company incorporated in England and Wales. The registered address of FC Skyfall Upper Midco Limited is 25 Canada Square, Level 37, London, England, E14 5LQ.

Copies of financial statements of all the companies for the year ended 30 September 2019 are available from Companies House at Crown Way, Cardiff, Wales, CF14 3UZ.