ALLIANCE & LEICESTER LIMITED

Registered in England and Wales Company Number: 03263713

ANNUAL REPORT AND ACCOUNTS

FOR THE YEAR ENDED 31 DECEMBER 2015

TUESDAY



28/06/2016 COMPANIES HOUSE

REPORT OF THE DIRECTORS

The Directors submit their report together with the audited financial statements for the year ended 31 December 2015.

This Directors' report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemptions and exemption has been taken from preparing the strategic report.

Principal activity and review of the year

The principal activity of Alliance & Leicester Limited (the "company") is to make and hold loans.

Results and dividends

The profit for the year on ordinary activities after taxation amounted to £2,778 (2014: £2,724). The Directors do not recommend the payment of a final dividend (2014: nil).

Directors

The Directors who served throughout the year and to the date of this report (except as noted) were as follows:

D M Green (resigned 31 December 2015) S P Coles (resigned 15 May 2015)

M A Hill (appointed 15 May 2015 and resigned 18 February 2016))

A R Honey (appointed 15 May 2015)
R J Morrison (appointed 14 March 2016)
J L Wright (appointed 14 March 2016)

Statement of Directors' responsibilities

The Directors are responsible for preparing the report and the financial statements in accordance with applicable laws and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law, the Directors have elected to prepare the financial statements in accordance with International Financial Reporting Standards (IFRSs) as adopted by the European Union. Under company law Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, International Accounting Standard 1 requires that Directors:

- properly select and apply accounting policies;
- present information, including accounting policies, in a manner that provides relevant, reliable, comparable and understandable information;
- provide additional disclosures when compliance with the specific requirements in IFRSs are insufficient to enable users to understand the impact
 of particular transactions, other events and conditions on the entity's financial position and financial performance; and
- make an assessment of the company's ability to continue as a going concern.

The Directors are responsible for keeping adequate accounting records which are sufficient to show and explain the company's transactions and which disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Statement of going concern

The company's business activities, together with the factors likely to affect its future development, performance and position are set out above. The financial position of the company, its cash flows, liquidity position and borrowing facilities are set out in the financial statements. In addition, notes 2 and 9 to the financial statements include the company's objectives, policies and processes for managing its capital; its financial risk management objectives; and its exposures to credit risk and liquidity risk.

The company is part of the Santander UK group. The Directors have taken account of the fact that the Board of Santander UK plc has confirmed that Santander UK plc is a going concern. The company has adequate financial resources. As a consequence, the Directors believe that the company is well placed to manage its business risks successfully despite the current uncertain economic outlook.

The Directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. However as a result of a subsidiary optimisation programme undertaken by the parent during the year, a decision has been made to liquidate the company in the near future. As required by IAS 1 'Presentation of Financial Statements', management has prepared the financial statements on the basis that the company is no longer a going concern. Preparation of the financial statements on an "other than going concern" basis has had no impact on the amounts reported.

Qualifying third party indemnities

Enhanced indemnities are provided to the Directors of the company by Santander UK plc against liabilities and associated costs which they could incur in the course of their duties to the company. All of the indemnities remain in force as at the date of this report and accounts. A copy of each of the indemnities is kept at the registered office address of Santander UK plc.

REPORT OF THE DIRECTORS (continued)

Auditors

Each of the Directors as at the date of approval of this report has confirmed that:

- · so far as the Director is aware, there is no relevant audit information of which the company's auditors are unaware; and
- the Director has taken all steps that he/she ought to have taken as a Director to make himself/herself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of s418 of the Companies Act 2006.

In accordance with Sections 485 and 487 of the Companies Act 2006, Deloitte LLP vacated office as auditors of the company with effect from 21 June 2016 and that PricewaterhouseCoopers LLP was duly appointed auditors for the company with effect from 21 June 2016.

By order of the Board

For and on behalf of

Santander Secretariat Services Limited, Secretary

21 June 2016

Registered office address: Carlton Park, Narborough, Leicester, LE19 OAL

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF ALLIANCE & LEICESTER LIMITED

We have audited the financial statements of Alliance & Leicester Limited for the year ended 31 December 2015 which comprise the Income Statement, the Statement of Comprehensive Income, the Balance Sheet, the Statement of Changes in Equity, the Cash Flow Statement, and the related notes 1 to 10. The financial reporting framework that has been applied in their preparation is applicable law and International Financial Reporting Standards (IFRSs) as adopted by the European Union.

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of Directors and auditors

As explained more fully in the Statement of directors' responsibilities, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the annual report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2015 and of its profit for the year then ended;
- have been properly prepared in accordance with IERSs as adopted by the European Union; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Emphasis of matter - financial statements prepared on an other than going concern basis

In forming our opinion on the financial statements, which is not modified, we have considered the adequacy of the disclosure made in note 1 to the financial statements, which explains that the financial statements have been prepared on a basis other than that of a going concern.

Separate opinion in relation to IFRSs as issued by the IASB

As explained in Note 1 to the financial statements, the company in addition to applying IFRSs as adopted by the European Union, has also applied IFRSs as issued by the International Accounting Standards Board (IASB).

In our opinion the financial statements comply with IFRSs as issued by the IASB.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Directors were not entitled to take advantage of the small companies exemption in preparing a Strategic Report and in preparing the Report of the Directors

Tom Millar FCA (Ser

Tom Millar FCA (Senior Statutory Auditor) for and on behalf of Deloitte LLP Chartered Accountants and Statutory Auditor London United Kingdom

2 June 2016

PRIMARY FINANCIAL STATEMENTS

INCOME STATEMENT

For the year ended 31 December 2015

| | | 2015 | 2014 |
|--|-------|-------|-------|
| | Notes | £ | £ |
| Net interest income | | 1,531 | 1,486 |
| Net trading and other income | | 1,683 | 1,984 |
| Total operating income | | 3,214 | 3,470 |
| Profit before tax | | 3,214 | 3,470 |
| Taxation charge | 4 | (436) | (746) |
| Net profit attributable to equity holders of the company | | 2,778 | 2,724 |

STATEMENT OF COMPREHENSIVE INCOME

For the year ended 31 December 2015

| | 2015 | 2014 |
|---|-------|-------|
| | £ | £ |
| Profit for the year | 2,778 | 2,724 |
| Total comprehensive income for the year | 2,778 | 2,724 |
| Attributable to equity holders of the company | 2,778 | 2,724 |

BALANCE SHEET

At 31 December 2015

| 3. December 2013 | | | |
|-------------------------------------|-------|-----------|-----------|
| | | 2015 | 2014 |
| | Notes | £ | £ |
| Non-current assets: | | | |
| Loans and advances to banks | 7 | 3,004,894 | 3,012,390 |
| Loans and advances to customers | | 3,816 | 3,816 |
| Total non-current assets | | 3,008,710 | 3,016,206 |
| Current liabilities: | | - | |
| Current tax liability | | (651) | (10,925) |
| Total current liabilities | | (651) | (10,925) |
| Net assets | | 3,008,059 | 3,005,281 |
| Equity | | | |
| Share capital | 5 | 100 | 100 |
| Retained earnings | | 3,007,959 | 3,005,181 |
| Total ordinary shareholders' equity | | 3,008,059 | 3,005,281 |

The accompanying notes form an integral part of the accounts.

The financial statements were approved by the Board of Directors and authorised for issue on 21 June 2016.

They were signed on its behalf by:

R J Morrison Director

PRIMARY FINANCIAL STATEMENTS (continued)

STATEMENT OF CHANGES IN EQUITY

For the year ended 31 December 2015

| white year chaca sir becchinger 2013 | Share capital | Retained earnings £ | Total |
|--------------------------------------|---------------|---------------------------|-------------|
| | | | |
| As at 1 January 2014 | 100 | 3,002,457 | 3,002,557 |
| Profit for the year | - | 2,724 | 2,724 |
| As at 31 December 2014 | 100 | 3,005,181 | 3,005,281 |
| As at 1 January 2015 | 100 | 3,005,181 | 3,005,281 |
| Profit for the year | • | 2,778 | 2,778 |
| As at 31 December 2015 | 100 | 3,007,959 | 3,008,059 |

CASH FLOW STATEMENT

For the year ended 31 December 2015

| | | 2015 | 2014 |
|--|-------|------|------|
| | Notes | £ | £ |
| Net cash flow from operating activities | 8 | 3 | - |
| Net cash flow from financing activities | | • • | |
| Net increase in cash and cash equivalents | | • | - |
| Cash and cash equivalents at beginning of the year | | - | - |
| Cash and cash equivalents at the end of the year | | • | - |

The accompanying notes form an integral part of the financial statements.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 December 2015

1. ACCOUNTING POLICIES

The principal accounting policies adopted in the presentation of the financial statements are set out below. These policies have been consistently applied to all years presented, unless otherwise stated.

Basis of preparation

The Financial Statements have been prepared in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board (IASB), including interpretations issued by the International Financial Reporting Interpretations Committee (IFRIC) of the IASB (together IFRS). The company has also complied with its legal obligation to comply with International Financial Reporting Standards as adopted by the European Union as there are no applicable differences between the two frameworks for the periods presented.

IAS 1 requires that financial statements for any Company that has ceased to trade, or where there is an intention for the Company to cease to trade in the next twelve months, are prepared on an "other than going concern" basis. Accordingly the financial statements have been prepared on an "other than going concern" basis as disclosed in the Director's statement of going concern set out in the Report of the Directors.

Future accounting developments

The company has not yet adopted the following significant new or revised standards and interpretations, and amendments thereto, which have been issued but which are not yet effective for the company:

a) IFRS 9 'Financial Instruments' (IFRS 9) – In July 2014, the IASB issued the final version of IFRS 9 which includes the completion of all phases of the project to replace IAS 39 'Financial Instruments: Recognition and Measurement' as discussed below.

Phase 1: Classification and measurement of financial assets and financial liabilities. Financial assets are classified on the basis of the business model within which they are held and their contractual cash flow characteristics. The standard also introduces a 'fair value through other comprehensive income' measurement category for particular simple debt instruments. The requirements for the classification and measurement of financial liabilities were carried forward unchanged from IAS 39, however, the requirements relating to the fair value option for financial liabilities were changed to address own credit risk and, in particular, the presentation of gains and losses within other comprehensive income.

Phase 2: Impairment methodology. IFRS 9 fundamentally changes the impairment requirements relating to the accounting for an entity's expected credit losses on its financial assets and commitments to extend credit. It is no longer necessary for a credit event to have occurred before credit losses are recognised. Instead, an entity always accounts for expected credit losses, and changes in those expected credit losses. The amount of expected credit losses is updated at each reporting date to reflect changes in credit risk since initial recognition.

Phase 3. Hedge accounting. These requirements align hedge accounting more closely with risk management and establish a more principle-based approach to hedge accounting. Dynamic hedging of open portfolios is being dealt with as a separate project and until such time as that project is complete, entities can choose between applying the hedge accounting requirements of IFRS 9 or to continue to apply the existing hedge accounting requirements in IAS 39. The revised hedge accounting requirements in IFRS 9 are applied prospectively.

The effective date of IFRS 9 is 1 January 2018. For annual periods beginning before 1 January 2018, an entity may elect to early apply only the requirements for the presentation of gains and losses on financial liabilities designated at fair value through profit or loss. At the date of publication of these Financial Statements the standard is awaiting EU endorsement and the impact of the standard is currently being assessed. It is not yet practicable to quantify the effect of IFRS 9 on these Financial Statements.

- b) IFRS 15 'Revenue from Contracts with Customers' (IFRS 15) In May 2014, the IASB issued IFRS 15. The effective date of IFRS 15 is 1 January 2018. The standard establishes the principles that shall be applied in connection with revenue from contracts with customers including the core principle that the recognition of revenue must depict the transfer of promised goods or services to customers in an amount that reflects the entitlement to consideration in exchange for those goods and services. IFRS 15 applies to all contracts with customers but does not apply to lease contracts, insurance contracts, financial instruments and certain non-monetary exchanges. At the date of publication of these Financial Statements the standard is awaiting EU endorsement. Whilst it is expected that a significant proportion of the company's revenue will be outside the scope of IFRS 15, the impact of the standard is currently being assessed. [It is not yet practicable to quantify the effect of IFRS 15 on these Financial Statements.
- c) IFRS 16 'Leases' (IFRS 16) In January 2016, the IASB issued IFRS 16. The standard is effective for annual periods beginning on or after 1 January 2019. Earlier adoption is permitted for entities that apply IFRS 15 at or before the date of initial application of IFRS 16. IFRS 16 sets out the principles for the recognition, measurement, presentation and disclosure for both lessees and lessors.

For lessee accounting, IFRS 16 introduces a single lessee accounting model and requires a lessee to recognise a right-of-use asset representing its right to use the underlying leased asset and a lease liability representing its obligation to make lease payments for all leases with a term of more than 12 months, unless the underlying asset is of low value.

For lessor accounting, IFRS 16 substantially carries forward the lessor accounting requirements from the existing leasing standard (IAS 17) and a lessor continues to classify its leases as operating leases or finance leases and to account for those two types of leases differently.

At the date of publication of these Financial Statements the standard is awaiting EU endorsement. The impact of the standard is currently being assessed, however, it is not yet practicable to quantify the effect of IFRS 16 on these Financial Statements.

For the year ended 31 December 2015

1. ACCOUNTING POLICIES (continued)

Future accounting developments (continued)

d) There are a number of other standards which have been issued or amended that are expected to be effective in future periods.

However, it is not practicable to provide a reasonable estimate of their effects on the company's Financial Statements until a detailed review has been completed.

Foreign currency translation

Items included in the Financial Statements of the company are measured using the currency that best reflects the economic substance of the underlying events and circumstances ('the functional currency'). The Financial Statements are presented in pounds sterling, which is the functional currency of the company. Foreign currency transactions are translated into the functional currency of the company at the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies are recognised in the income statement.

Revenue recognition

Income on financial assets that are classified as loans and receivables or available-for-sale, and interest expense on financial liabilities other than those at fair value through profit and loss are determined using the effective interest method. The effective interest rate is the rate that discounts the estimated future cash payments or receipts over the expected life of the instrument or, when appropriate, a shorter period, to the net carrying amount of the financial asset or financial liability. When calculating the effective interest rate, the future cash flows are estimated after considering all the contractual terms of the instrument excluding future credit losses. The calculation includes all amounts paid or received by the company that are an integral part of the overall return, direct incremental transaction costs related to the acquisition, issue or disposal of the financial instrument and all other premiums or discounts. Interest income on assets classified as loans and receivables or available-for-sale, interest expense on liabilities classified at amortised cost and interest income and expense on hedging derivatives are recognised in interest and similar income and interest expense and similar charges in the income statement.

Financial assets

The company classifies its financial assets as loans and receivables. Management determines the classification of its investments at initial recognition.

Loans and receivables are non-derivative financial assets with fixed or determinable payments, that are not quoted in an active market and which are not classified as available-for-sale or fair value through profit and loss. They arise when the company provides money or services directly to a customer with no intention of trading the loan. Loans and receivables are initially recognised at fair value including direct and incremental transaction costs. They are subsequently valued at amortised cost, using the effective interest method. They are derecognised when the rights to receive cash flows have expired or the company has transferred substantially all of the risks and rewards of ownership. Loans and receivables consist of Loans and advances to banks, Loans and advances to customers and Loans and receivables securities.

Impairment of financial assets

At each balance sheet date the company assesses whether, as a result of one or more events occurring after initial recognition, there is objective evidence that a financial asset or group of financial assets classified as available-for-sale or loans and receivables have become impaired. Evidence of impairment may include indications that the borrower or group of borrowers have defaulted, are experiencing significant financial difficulty, or the debt has been restructured to reduce the burden to the borrower.

Income taxes, including deferred income taxes

Income tax payable on profits, based on the applicable tax law in each jurisdiction is recognised as an expense in the period in which profits arise. The tax effects of income tax losses available to carry forward are recognised as an asset when it is probable that future taxable profits will be available, against which these losses can be utilised.

Deferred income tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. Currently enacted tax rates are used in the determination of deferred income tax.

Deferred and current tax assets and liabilities are only offset when they arise in the same tax reporting group and where there is both the legal right and the intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Cash and cash equivalents

For the purposes of the cash flow statement, cash and cash equivalents comprise balances with less than three months maturity from the date of acquisition, including cash and non-restricted balances with central banks, and loans and advances to banks.

Dividends

Dividends on ordinary shares are recognised in equity in the period in which the right to receive payment is established.

For the year ended 31 December 2015

2. RISK MANAGEMENT

As a result of its normal business activities, the company is exposed to a variety of risks, the most significant of which are credit risk and market risk. The company manages its risk in line with the central risk management function of the Santander UK Group. Santander UK Group's Risk Framework ensures that risk is managed and controlled on behalf of shareholders, customers, depositors, employees and the Santander UK Group's regulators. Effective and efficient risk governance and oversight provide management with assurance that the Santander UK Group's business activities will not be adversely impacted by risks that could have been reasonably foreseen. This in turn reduces the uncertainty of achieving the Santander UK Group's strategic objectives.

Authority flows from the Santander UK plc Board to the Chief Executive Officer and from him to specific individuals. Formal standing committees are maintained for effective management of oversight. Their authority is derived from the person they are intended to assist. Further information can be found in the Santander UK plc annual report which does not form part of this report.

Credit risk

Credit risk is the risk that counterparties will not meet their financial obligations and may result in the company losing the principal amount lent, the interest accrued and any unrealised gains, less any security held.

The company is exposed to credit risk on receivables relating to amounts due from its immediate parent company. The maximum exposure to credit risk is represented by the carrying amount of each financial asset in the Balance Sheet, refer to note 7 to the financial statements.

The Directors do not consider the credit risk to be significant given the immediate parent entity, Banco Santander, S.A., is an AA rated counterparty.

Market risk

Market risk is the potential for loss of income or decrease in the value of net assets caused by movements in the levels and prices of financial instruments. The majority of market risk arises as a result of interest rate risk on the receivable balance and their corresponding interest income.

Sensitivity analysis

A 50 basis point adverse movement in interest rates would result in a reduction in operating profit of £1,531 (2014: £15,054) and a corresponding reduction in net assets. A 50 basis point positive movement in interest rates would result in an increase in operating profit of £15,053 (2014: £15,052) and a corresponding increase in net assets.

3. PROFIT FROM OPERATIONS

No Directors were remunerated for their services to the company. Directors' emoluments are borne by the immediate UK parent company, Santander UK plc. No emoluments were paid by the company to Directors during the year (2014: £nil).

The company had no employees in the current or previous financial year.

The statutory audit fee for the current and prior year has been paid on the company's behalf by the immediate UK parent undertaking, Santander UK plc, in accordance with company policy, for which no recharge has been made. The statutory audit fee for the current year is £5,227 (2014: £5,079).

For the year ended 31 December 2015

4. TAX

| | 2015 | 2014 £ |
|---------------------------------------|-------|-----------|
| | £ | |
| Current tax: | | |
| UK corporation tax for the year | 651 | 746 |
| Adjustments in respect of prior years | (215) | - |
| Tax charge for the year | 436 | 746 |

UK corporation tax is calculated at 20.25% (2014: 21.5%) of the estimated assessable profits for the year. The standard rate of UK corporation tax was reduced from 21% to 20% with effect from 1 April 2015.

The Finance (No. 2) Act 2015, which provides for reductions in the main rate of UK corporation tax to 19% effective from 1 April 2017 and to 18% from 1 April 2020 was enacted on 18 November 2015. The UK government has announced it will enact a further reduction in the main rate of tax of 1% down to 17% at 1 April 2020 in the Finance Bill 2016 which is expected to be enacted in July 2016.

The tax on the company's profit before tax differs from the theoretical amount that would arise using the basic tax rate of the company as follows:

| | . 2015 | 2014 |
|--|--------|-------|
| · | £ | £ |
| Profit before tax: | 3,214 | 3,470 |
| | | |
| Tax calculated at a tax rate of 20.25% (2014: 21.5%) | 651 | 746 |
| Adjustments in respect of prior years | (215) | |
| Tax charge for the year | 436 | 746 |

5. SHARE CAPITAL

| | 2015 | 2014 |
|-----------------------------------|------|------|
| | £ | £ |
| Issued and fully paid: | | |
| 200 ordinary shares of £0.50 each | 100 | 100 |

6. RELATED PARTY TRANSACTIONS

Trading transactions

Related party transactions at balance date are as follows:

| | | Income | Amounts due | from related parties | Amounts du | e to related parties |
|----------------|-------|--------|-------------|----------------------|------------|----------------------|
| | 2015 | 2014 | 2015 | 2014 | 2015 | 2014 |
| | £ | £ | £ | £ | £ . | £ |
| Parent company | 1,531 | 1,486 | 3,008,710 | 3,010,480 | 651 | - |

No Director or management personnel received any remuneration (2014: fnil).

There were no related party transactions during the year, or existing at the balance sheet date, with the company's or parent company's key management personnel.

7. LOANS AND ADVANCES TO BANKS

The Directors consider that the carrying amount of receivables approximates to their fair value.

| | 2015 £ | 2014 £ |
|----------------------------------|-----------|-----------|
| Non-current: | | |
| Amounts due from group companies | 3,004,894 | 3,010,480 |
| Amounts due from third parties | | 1,910 |
| | 3,004,894 | 3,012,390 |

For the year ended 31 December 2015

8. CASH FLOW STATEMENT

| | 2015 | 2014 |
|--|----------|---------|
| | £ | £ |
| Profit before tax | 3,214 | 3,470 |
| Decrease/(increase) in receivables | 7,496 | (3,470) |
| Decrease in payables | (10,710) | - |
| Cash generated from operating activities | - | - |
| Tax paid | | - |
| Net cash from operating activities | | - |

9. CAPITAL MANAGEMENT AND RESOURCES

The company's immediate parent company, Santander UK plc adopts a centralised capital management approach, based on an assessment of both regulatory requirements and the economic capital impacts of businesses in the Santander UK Group. The company has no non-centralised process for managing its own capital. Disclosures relating to the Santander Group's capital management can be found in the Santander UK annual report and accounts.

Capital held by the company and managed centrally as part of the Santander UK Group, comprises share capital and reserves which can be found in the Balance Sheet on page 4.

10. PARENT UNDERTAKING AND CONTROLLING PARTY

The company's immediate parent company is Santander UK plc, a company registered in England and Wales.

The company's ultimate parent undertaking and controlling party is Banco Santander SA, a company registered in Spain. Banco Santander SA is the parent undertaking of the largest group of undertakings for which group accounts are drawn up and of which the company is a member. Santander UK plc is the intermediate undertaking of the smallest group of undertakings for which the group accounts are drawn up and of which the company is a member.

Copies of all sets of group accounts, which include the results of the company, are available from Secretariat, Santander UK plc, 2 Triton Square, Regent's Place, London NW1 3AN.