THE ACADEMY OF CONTEMPORARY MUSIC LIMITED

STRATEGIC REPORT, REPORT OF THE DIRECTORS AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

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THE ACADEMY OF CONTEMPORARY MUSIC LIMITED

COMPANY INFORMATION FOR THE YEAR ENDED 30 JUNE 2015

DIRECTORS:

A M Harlow I J Brenchley K R G Clements

REGISTERED OFFICE:

Rodboro Buildings Bridge Street Guildford Surrey GU1 4SB

REGISTERED NUMBER:

03217674 (England and Wales)

AUDITORS:

Wilkins Kennedy LLP Statutory Auditor Chartered Accountants Mount Manor House 16 The Mount Guildford Surrey GU2 4HN

STRATEGIC REPORT FOR THE YEAR ENDED 30 JUNE 2015

The directors present their strategic report for the year ended 30 June 2015.

REVIEW OF BUSINESS

"To support and develop tomorrow's musicians today"

The Academy of Contemporary Music Limited (ACM) is a not-for-profit private training provider. The business provides contemporary music education in both the further and higher education sectors.

ACM provides students with the opportunity to study full time to gain a Diploma, Certificate of Higher Education and/or a Degree in either Performance, Songwriting, Production or Business disciplines. These full time programmes are offered as part of ACM's on going partnerships with Guildford College of Further and Higher Education and Middlesex University.

In addition to the provision of full time education ACM also offers part time courses in performance and production disciplines to a wide range of students. These are conveniently offered in the evenings and at weekends.

FINANCIAL REVIEW AND KEY PERFORMANCE INDICATORS

Whilst in general the private education sector and education sector as a whole is going through challenging times, ACM within the music segment of the Creative Arts sector is enjoying an increase in demand of places with an uplift of 55% for the forward looking position of 2016/17 over 2014/15. This is also at a time where UCAS is showing a zero sum gain for the sector.

Turnover has increased from £6.7m to £7.1m (6.8% increase) and an operating profit of £116,169 has been achieved (2014 - operating loss of £157,530) as a direct result of the uplift in student numbers in 2014/15. The company has continued to invest in staffing which has resulted in a 16.8% increase in staff costs. This investment, along with ongoing battle with older student debts, has meant that not all the increase in turnover has fed through to the bottom line.

During the year the HMRC VAT enquiry was resolved in favour of ACM.

BUSINESS OUTLOOK

The business outlook continues to improve with a significant uplift in applications for full time study. 2015/16 full time student numbers were 1,047 and this is expected to grow to closer to 1,600 for 2016/17. During the Financial years 2014/15 2015/16 ACM has made significant investment in infrastructure, buildings and software solutions for maximum efficiency and compliance to quality standards as set and measured by the external bodies which regulate private institutions. In conjunction with this, ACM has invested in whole new education structure in order to enable scale whilst maintaining the highest quality standards. These investments are reflected in the accounts and will enable safe growth in the next phase of strategic development.

We believe the company will continue to maintain its presence as a high quality provider of contemporary music education, with its aim to continually reinforce its position as a "World Leader in Music Industry Education".

STRATEGIC REPORT FOR THE YEAR ENDED 30 JUNE 2015

FINANCIAL RISK MANAGEMENT

All activities of the company are controlled by the 'Executive Team' which meets regularly to review performance. As part of that review process the Executive Team also considers the principal risks to the business and where it is deemed appropriate, puts in place ways to mitigate against those risks.

Cash and debtors are monitored on a regular basis and detailed monthly management accounts are produced and reviewed.

ON BEHALF OF THE BOARD:

KRG Clements - Director

Date: 31 03 2016

REPORT OF THE DIRECTORS FOR THE YEAR ENDED 30 JUNE 2015

The directors present their report with the financial statements of the company for the year ended 30 June 2015.

PRINCIPAL ACTIVITY

The principal activity of the company in the year under review was that of developing and supplying popular music education.

DIVIDENDS

No dividends will be distributed for the year ended 30 June 2015.

DIRECTORS

The directors shown below have held office during the whole of the period from 1 July 2014 to the date of this report.

A M Harlow I J Brenchley

Other changes in directors holding office are as follows:

K R G Clements was appointed as a director after 30 June 2015 but prior to the date of this report.

P Brookes ceased to be a director after 30 June 2015 but prior to the date of this report.

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the surplus or deficit of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

REPORT OF THE DIRECTORS FOR THE YEAR ENDED 30 JUNE 2015

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

ON BEHALF OF THE BOARD:

K R G Clements - Director

Date: 31 03 / 2016

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF THE ACADEMY OF CONTEMPORARY MUSIC LIMITED

We have audited the financial statements of The Academy of Contemporary Music Limited for the year ended 30 June 2015 on pages eight to fifteen. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

As explained more fully in the Statement of Directors' Responsibilities set out on page four, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Strategic Report and the Report of the Directors to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 30 June 2015 and of its surplus for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Strategic Report and the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements.

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF THE ACADEMY OF CONTEMPORARY MUSIC LIMITED

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Willais Kenned LLP

Robert Southey (Senior Statutory Auditor) for and on behalf of Wilkins Kennedy LLP Statutory Auditor Chartered Accountants Mount Manor House 16 The Mount Guildford Surrey GU2 4HN

Date: 315 MARCH 2016

INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 30 JUNE 2015

N	lotes	2015 £	2014 £
TURNOVER		7,118,388	6,661,865
Cost of sales		(4,947,197)	(4,844,534)
GROSS SURPLUS		2,171,191	1,817,331
Administrative expenses		(2,055,022)	(1,974,861)
OPERATING SURPLUS/(DEFICIT)	3	116,169	(157,530)
Interest receivable and similar income		283	143
•		116,452	(157,387)
Interest payable and similar charges	4	-	(64)
SURPLUS/(DEFICIT) ON ORDINARY ACTIVITIES BEFORE TAXATION		116,452	(157,451)
Tax on surplus/(deficit) on ordinary activities	, 5	(17,840)	20,767
SURPLUS/(DEFICIT) FOR THE FINANCIAL YEAR		98,612	(136,684)

CONTINUING OPERATIONS

None of the company's activities were acquired or discontinued during the current year or previous year.

TOTAL RECOGNISED GAINS AND LOSSES

The company has no recognised gains or losses other than the surplus for the current year and the loss for the previous year.

BALANCE SHEET 30 JUNE 2015

	2015	2014
Notes		£
140163	~ ·	~
6	423.134	626,095
ŭ	657,494	831,025
	1,080,628	1,457,120
7	(877,639)	(1,352,743)
	202,989	104,377
	 	
	202,989	104,377
8	202,989	104,377
11	202 989	104,377
	8	6 423,134 657,494 1,080,628 7 (877,639) 202,989

The financial statements were approved by the Board of Directors on 31 03 7016 and were signed on its behalf by:

KRG Clements - Director

CASH FLOW STATEMENT FOR THE YEAR ENDED 30 JUNE 2015

	Notes	2015 £	2014 £
Net cash (outflow)/inflow	110100	~	~
from operating activities	1	(173,814)	499,712
Returns on investments and			
servicing of finance	2	283	79
Taxation		-	(6,572)
(Decrease)/increase in cash in	the period	(173,531)	493,219
Reconciliation of net cash flow to movement in net funds			<u> </u>
to movement in net funds	3	(173,531)	493,219
to movement in net funds (Decrease)/increase in cash in the	3	(173,531)	493,219
to movement in net funds (Decrease)/increase in cash in the	3	(173,531) (173,531)	493,219
to movement in net funds (Decrease)/increase in cash in the Change in net funds resulting from cash flows Movement in net funds in the p	3 e period	<u>-</u>	493,219
to movement in net funds (Decrease)/increase in cash in the Change in net funds resulting from cash flows	3 e period	(173,531)	493,219

NOTES TO THE CASH FLOW STATEMENT FOR THE YEAR ENDED 30 JUNE 2015

1. RECONCILIATION OF OPERATING SURPLUS/(DEFICIT) TO NET CASH (OUTFLOW)/INFLOW FROM OPERATING ACTIVITIES

	2015	2014
	£	£
Operating surplus/(deficit)	116,169	(157,530)
Decrease/(increase) in debtors	202,961	(47,941)
(Decrease)/increase in creditors	(492,944)	705,183
Net cash (outflow)/inflow from operating activities	(173,814)	499,712

2. ANALYSIS OF CASH FLOWS FOR HEADINGS NETTED IN THE CASH FLOW STATEMENT

	2015	2014
	£	£
Returns on investments and servicing of finance		
Interest received	283	143
Interest paid	-	(64)
		
Net cash inflow for returns on investments and servicing of		
finance	283	79

3. ANALYSIS OF CHANGES IN NET FUNDS

	At 1.7.14 £	Cash flow £	30.6.15 £
Net cash: Cash at bank	831,025	(173,531)	657,494
	831,025	(173,531)	657,494
Total	831,025	(173,531)	657,494

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The accounts are prepared on a going concern basis. The going concern basis of accounting is appropriate because there are no material uncertainties related to events or conditions that may cast significant doubt about the ability of the company to continue as a going concern.

Accounting convention

The financial statements have been prepared under the historical cost convention.

Turnover

Turnover represents fees receivable from courses, excluding value added tax. Course fees are invoiced one year at a time on enrolment and income recognised as the course progresses over the academic year.

Hire purchase and leasing commitments

Rentals paid under operating leases are charged to the income and expenditure account on a straight line basis over the period of the lease.

Taxation

Current tax is the expected tax payable on the taxable profit for the year, using tax rates enacted or substantively enacted at the balance sheet date, and any adjustment to tax payable in respect of previous years.

2. STAFF COSTS

	2015 £	2014 £
Wages and salaries Social security costs	3,058,010 294,851	2,595,529 273,830
	3,352,861	2,869,359
The average monthly number of employees during the year was as follow	rs: 2015	2014
Tutors	85	70
Management	75	55
Non executive directors	1	1
	161	126

3. OPERATING SURPLUS/(DEFICIT)

The operating surplus (2014 - operating deficit) is stated after charging:

	2015	2014
Hire of plant and machinery	£ 108,000	108,000
Auditors' remuneration	11,000	10,000
		
Directors' remuneration	12,000	8,000
		====

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 30 JUNE 2015

Interest on late taxation -	£ 64 ——
5. TAXATION	
Analysis of the tax charge/(credit)	
The tax charge/(credit) on the surplus on ordinary activities for the year was as follows:	0044
2015	2014
£	£
Current tax:	(00.767)
UK corporation tax 17,840	(20,767)
Tax on surplus/(deficit) on ordinary activities 17,840	(20,767)
	
Factors affecting the tax charge/(credit) The tax assessed for the year is lower than the standard rate of corporation tax in the difference is explained below:	
2015	2014
£ 446 452	£ (157.451)
Surplus/(deficit) on ordinary activities before 116,452	(157,451)
Surplus/(deficit) on ordinary activities multiplied by the standard rate of corporation tax in the UK of 20% (2014 - 20%) 23,290	(31,490)
Effects of:	
Expenses not deductible for tax purposes 3,323	2,039
Capital allowances in excess of depreciation (47)	(57)
Utilisation of tax losses (8,726)	15
Tax losses carried forward	8,726
Current tax charge/(credit) 17,840	(20,767) =====
6. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	
2015	2014
£	£
Trade debtors 357,908	539,436
Other debtors 62,767	82,939
Prepayments 2,459	3,720
423,134	626,095

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 30 JUNE 2015

7.	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
		2015 £	2014 £
	Trade creditors Corporation tax Other taxes and social	291,342 17,840	290,235 -
	security Other creditors	94,293	80,566
	Accruals and deferred income	282,785 191,379	857,803 124,139
		877,639	1,352,743
8.	RESERVES		
			Income and
			expenditure account £
	At 1 July 2014 Surplus for the year		104,377 98,612
	At 30 June 2015		202,989
9.	RELATED PARTY DISCLOSURES		
	One of the directors, K R G Clements, is also the director of ACM Comm	mercial Limited.	
	Transactions during the year and balances at the year end with the com	pany were as fo	ollows:
		2015	2014
	ACM Commercial Limited	£	£
	Equipment hire, rent and insurance costs	136,658	144,861
	Direct costs Outstanding at year end - included in other creditors	2,352,000 270,317	2,671,200 845,981
10.	ULTIMATE CONTROLLING PARTY	_,,,,,,,,	0.0,00
	In the opinion of the directors there is no ultimate controlling party.		
11.	RECONCILIATION OF MOVEMENTS IN RESERVES		
		2015 £	2014 £
	Surplus/(deficit) for the financial year	98,612	(136,684)
	Net addition/(reduction) to reserves	98,612	(136,684)
	Opening reserves	104,377	241,061
	Closing reserves	202,989	104,377

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 30 JUNE 2015

12. SHARE CAPITAL

The company is limited by guarantee and has no share capital. In the event of the company being wound up each member guarantees to contribute a sum no greater than £1 to meet the liabilities of the company.