**COMPANY REGISTRATION NUMBER: 03216535** 

# Baird Foods Limited Financial Statements 31st October 2017



## **GARRATTS WOLVERHAMPTON LIMITED**

Chartered accountant & statutory auditor 29 Waterloo Road Wolverhampton WV1 4DJ

## **Financial Statements**

## Year ended 31st October 2017

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#### Officers and Professional Advisers

The Board of Directors

Mr N R Baird Mr B G Baird Mr T L Baird

**Company Secretary** 

Mrs A A Baird

**Registered Office** 

Unit 10

Barton Marina

**Barton Under Needwood** 

Burton On Trent Staffordshire England DE13 8DZ

**Auditor** 

Garratts Wolverhampton Limited

Chartered accountant & statutory auditor

29 Waterloo Road Wolverhampton

WV1 4DJ

**Bankers** 

Lloyds Bank plc 293 High Street West Bromwich West Midlands

#### **Strategic Report**

#### Year ended 31st October 2017

The principal activity of the company during the year was that of wholesale meat and poultry suppliers.

The company is pleased to report a satisfactory result for the financial year with a profit before tax of £1,042,167 (2016: £789,729). The gross profit margin slightly reduced to 10.6% compared to 11.2% for the previous financial year due to a higher priced product mix, with lower margins. The turnover increased from £19,599,837 to £25,129,118 for this financial year, a increase of 28%, due to higher product values and extra output.

The directors believe that the company is in a strong position at the end of the year to maintain both the turnover and gross profit margin.

The principal risks facing the food industry are possible food health scares, but at this moment in time there is no evidence to suggest there is anything of that nature. The company cannot foresee a drop in market confidence caused by a national or European crisis but does ensure that the highest food standards possible on all the goods sold is maintained and operate to British Retail Consortium and full Food Standards Agency standards.

This report was approved by the board of directors on 8th March 2018 and signed on behalf of the

board by:

Mr N R Baird

Director

Mrs A A Baird Company Secretary

Registered office:

Unit 10

Barton Marina

Barton Under Needwood

Burton On Trent Staffordshire

Statiorusiii

England

DE13 8DZ

## **Directors' Report**

#### Year ended 31st October 2017

The directors present their report and the financial statements of the company for the year ended 31st October 2017.

#### **Directors**

The directors who served the company during the year were as follows:

Mr N R Baird Mr B G Baird Mr T L Baird

#### **Dividends**

Particulars of recommended dividends are detailed in note 12 to the financial statements.

#### Disclosure of information in the strategic report

In accordance with section 414C(11) of the Companies Act 2006 (Strategic Report and Directors' Report) Regulations 2013 information required by schedule 7 of the Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008 is set out in the Company's Strategic Report.

#### **Directors' responsibilities statement**

The directors are responsible for preparing the strategic report, directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and the profit or loss of the company for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## **Directors' Report** (continued)

#### Year ended 31st October 2017

#### **Auditor**

Each of the persons who is a director at the date of approval of this report confirms that:

- so far as they are aware, there is no relevant audit information of which the company's auditor is unaware; and
- they have taken all steps that they ought to have taken as a director to make themselves aware of any relevant audit information and to establish that the company's auditor is aware of that information.

This report was approved by the board of directors on 8th March 2018 and signed on behalf of the board by:

Mr N R Baird

Director

Mrs A A Baird

Company Secretary

Registered office:

Unit 10

Barton Marina

**Barton Under Needwood** 

**Burton On Trent** 

Staffordshire

England

DE13 8DZ

## Independent Auditor's Report to the Members of Baird Foods Limited

#### Year ended 31st October 2017

#### **Opinion**

We have audited the financial statements of Baird Foods Limited (the 'company') for the year ended 31st October 2017 which comprise the statement of income and retained earnings, statement of financial position, statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with chapter 3 of part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31st October 2017 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

# Independent Auditor's Report to the Members of Baird Foods Limited (continued)

## Year ended 31st October 2017

#### Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### Opinions on other matters prescribed by the companies act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

#### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

#### Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

## Independent Auditor's Report to the Members of Baird Foods Limited (continued)

#### Year ended 31st October 2017

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
  fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
  evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not
  detecting a material misstatement resulting from fraud is higher than for one resulting from error,
  as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override
  of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
  procedures that are appropriate in the circumstances, but not for the purpose of expressing an
  opinion on the effectiveness of the internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the
  disclosures, and whether the financial statements represent the underlying transactions and
  events in a manner that achieves fair presentation.

## Independent Auditor's Report to the Members of Baird Foods Limited (continued)

#### Year ended 31st October 2017

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

R S Chaggar FCA (Senior Statutory Auditor)

For and on behalf of Garratts Wolverhampton Limited Chartered accountant & statutory auditor 29 Waterloo Road Wolverhampton WV1 4DJ

8th March 2018

## **Statement of Income and Retained Earnings**

## Year ended 31st October 2017

	Note	2017 £	2016 £
Turnover	4	25,129,118	19,599,837
Cost of sales		22,471,980	17,407,667
Gross profit		2,657,138	2,192,170
Distribution costs Administrative expenses		930,196 684,775	723,706 677,201
Operating profit	5	1,042,167	791,263
Other interest receivable and similar income Interest payable and similar expenses	9 10	2,250 6,745	_ 1,534
Profit before taxation		1,037,672	789,729
Tax on profit	11	199,986	159,264
Profit for the financial year and total comprehensive income		837,686	630,465
Dividends paid and payable	12	(475,000)	(380,000)
Retained earnings at the start of the year		2,768,122	2,517,657
Retained earnings at the end of the year		3,130,808	2,768,122

All the activities of the company are from continuing operations.

#### **Statement of Financial Position**

#### 31st October 2017

	Note	2017 £	2016 £
Fixed assets			
Tangible assets	13	333,163	283,441
Current assets			
Stocks	14	2,490,246	1,431,339
Debtors Cash at bank and in hand	15	2,727,390 1,223,696	3,042,678 1,898,859
		6,441,332	6,372,876
Creditors: amounts falling due within one year	16	2,946,091	3,198,336
Net current assets	•	3,495,241	3,174,540
Total assets less current liabilities		3,828,404	3,457,981
Provisions			
Taxation including deferred tax	17	59,338	51,601
Net assets		3,769,066	3,406,380
Capital and reserves			
Called up share capital	20	638,258	638,258
Profit and loss account	21	3,130,808	2,768,122
Shareholders funds		3,769,066	3,406,380

These financial statements were approved by the board of directors and authorised for issue on 8th March 2018, and are signed on behalf of the board by:

Mr N R Baird Director

Company registration number: 03216535

## **Statement of Cash Flows**

## Year ended 31st October 2017

	2017 £	2016 £
Cash flows from operating activities Profit for the financial year	837,686	630,465
Adjustments for: Depreciation of tangible assets Other interest receivable and similar income Interest payable and similar expenses Tax on profit Accrued (income)/expenses	58,935 (2,250) 6,745 199,986 (14,310)	57,162 - 1,534 159,264 67,797
Changes in: Stocks Trade and other debtors Trade and other creditors Cash generated from operations	(1,058,907) 315,288 (194,595) 148,578	452,664 (799,884) 815,028 1,384,030
Interest paid Interest received Tax paid	(6,745) 2,250 (192,959)	(1,534) - (130,947)
Net cash (used in)/from operating activities  Cash flows from investing activities  Purchase of tangible assets  Proceeds from sale of tangible assets	(108,657)	1,251,549 (42,292) 2,175
Net cash used in investing activities	(108,657)	(40,117)
Cash flows from financing activities Proceeds from borrowings Proceeds from loans from group undertakings Dividends paid Net cash used in financing activities	(87,500) 44,870 (475,000) (517,630)	42,500 (380,000) (337,500)
Net (decrease)/increase in cash and cash equivalents Cash and cash equivalents at beginning of year Cash and cash equivalents at end of year	(675,163) 1,898,859 1,223,696	873,932 1,024,927 1,898,859

#### **Notes to the Financial Statements**

#### Year ended 31st October 2017

#### 1. General information

The company is a private company limited by shares, registered in England and Wales. The address of the registered office is Unit 10, Barton Marina, Barton Under Needwood, Burton On Trent, Staffordshire, DE13 8DZ, England.

#### 2. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland'.

#### 3. Accounting policies

#### **Basis of preparation**

The financial statements have been prepared on the historical cost basis. The financial statements are prepared in sterling, which is the functional currency of the entity.

#### Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

#### **Revenue recognition**

Turnover is measured at the fair value of the consideration received or receivable for goods supplied and services rendered, net of discounts and Value Added Tax.

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership have transferred to the buyer (usually on despatch of the goods); the amount of revenue can be measured reliably; it is probable that the associated economic benefits will flow to the entity; and the costs incurred or to be incurred in respect of the transactions can be measured reliably.

#### Income tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events have occurred at that date that will result in an obligation to pay more, or a right to pay less or to receive more tax.

Deferred tax is measured on an undiscounted basis at the tax rates that are expected to apply in the periods in which timing differences reverse, based on tax rates and laws enacted or substantively enacted at the balance sheet date.

#### Foreign currencies

Transactions in foreign currencies are translated at the exchange rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are retranslated at the rate of exchange ruling at the balance sheet date. Exchange differences arising on the settlement of monetary items and on the retranslation of monetary items are taken to the profit and loss account.

#### **Tangible assets**

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses.

#### Notes to the Financial Statements (continued)

#### Year ended 31st October 2017

#### 3. Accounting policies (continued)

#### Depreciation

Depreciation is calculated so as to write off the cost of an asset, less its residual value, over the useful economic life of that asset as follows:

Plant and machinery

10% straight line

Fixtures and fittings

25% straight line

Equipment

25% straight line

#### Stocks

Stocks are measured at the lower of cost and estimated selling price less costs to complete and sell. Cost includes all costs of purchase, costs of conversion and other costs incurred in bringing the stock to its present location and condition.

#### **Provisions**

Provisions are recognised when the entity has an obligation at the reporting date as a result of a past event, it is probable that the entity will be required to transfer economic benefits in settlement and the amount of the obligation can be estimated reliably. Provisions are recognised as a liability in the statement of financial position and the amount of the provision as an expense.

Provisions are initially measured at the best estimate of the amount required to settle the obligation at the reporting date and subsequently reviewed at each reporting date and adjusted to reflect the current best estimate of the amount that would be required to settle the obligation. Any adjustments to the amounts previously recognised are recognised in profit or loss unless the provision was originally recognised as part of the cost of an asset. When a provision is measured at the present value of the amount expected to be required to settle the obligation, the unwinding of the discount is recognised as a finance cost in profit or loss in the period it arises.

#### **Financial instruments**

Financial instruments are classified and accounted for, according to the substance of the contractual arrangement, as either financial assets, financial liabilities or equity instruments. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

#### **Defined contribution plans**

Contributions to defined contribution plans are recognised as an expense in the period in which the related service is provided. Prepaid contributions are recognised as an asset to the extent that the prepayment will lead to a reduction in future payments or a cash refund.

When contributions are not expected to be settled wholly within 12 months of the end of the reporting date in which the employees render the related service, the liability is measured on a discounted present value basis. The unwinding of the discount is recognised as a finance cost in profit or loss in the period in which it arises.

#### 4. Turnover

Turnover arises from:

2017

2016 £

Sale of goods

£ 25,129,118

19,599,837

The whole of the turnover is attributable to the principal activity of the company wholly undertaken in the United Kingdom.

## Notes to the Financial Statements (continued)

## Year ended 31st October 2017

5. Operating profit	
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٥.	operating prom		
	Operating profit or loss is stated after charging:	2017	2016
	Decree delice of Associate seconds	£	£
	Depreciation of tangible assets	58,935	57,162
	Impairment of trade debtors	6,030	2,008
	Foreign exchange differences	(10,112)	(31,181)
6.	Auditor's remuneration		
		2017	2016
		£	£
	Fees payable for the audit of the financial statements	12,500	11,000
7.	Staff costs		
	The average number of persons employed by the company during directors, amounted to:	the year,	including the
		2017	2016
		No	No
	Administrative staff	10	11
	The aggregate payroll costs incurred during the year, relating to the above		0040
		2017 £	2016 £
	Wages and salaries	303,215	310,084
	Social security costs	29,740	22,305
	Other pension costs	22,674	13,351
		355,629	345,740
		333,629	345,740
8.	Directors' remuneration		
	The directors' aggregate remuneration in respect of qualifying services w	as:	
		2017	2016
		£	£
	Remuneration	33,875	31,750
	Company contributions to defined contribution pension plans	20,000	12,950
		53,875	44,700
	The number of directors who accrued benefits under company pension p	lans was a	s follows:
	, , , , , , , , , , , , , , , , , , ,	2017	2016
		No	No
	Defined contribution plans	3	3
9.	Other interest receivable and similar income		,
٠.	Care and de l'occitation and chimal modific		
		2017	2016
		£	£
	Interest on loans and receivables	2,250	

## Notes to the Financial Statements (continued)

#### Year ended 31st October 2017

#### 10. Interest payable and similar expenses

		2017 £	2016 £
	Interest on banks loans and overdrafts	6,745	1,534
11.	Tax on profit		
	Major components of tax expense		
		2017 £	2016 £
	Current tax:		
	UK current tax expense	160,411	161,121
	Group relief	31,838	-
	Deferred tax:		
	Origination and reversal of timing differences	7,737	(1,857)
	Tax on profit	199,986	159,264

#### Reconciliation of tax expense

The tax assessed on the profit on ordinary activities for the year is lower than (2016: higher than) the standard rate of corporation tax in the UK of 19.41% (2016: 20%).

	2017	2016
	3	£
Profit on ordinary activities before taxation	1,037,672	789,729
Profit on ordinary activities by rate of tax	201,450	157,946
Effect of expenses not deductible for tax purposes	(10,541)	1,857
Expenses not allowable	1,340	1,318
Tax on profit	192,249	161,121

#### 12. Dividends

Dividends paid during the year (excluding those for which a liability existed at the end of the prior year):

	2017	2016
	£	£
Equity dividends on A ordinary shares	180,000	135,000
Equity dividends on B ordinary shares	295,000	245,000
	475,000	380,000
Dividends proposed after the year end and not recognised as a liability:		
	2017	2016
	3	£
Equity dividends on B ordinary shares	_	35,000

## Notes to the Financial Statements (continued)

## Year ended 31st October 2017

## 13. Tangible assets

	Cost	Plant and machinery £	Fixtures and fittings £	Equipment £	Total £
	At 1st November 2016 Additions	481,947 102,997	34,838 	37,111 5,660	553,896 108,657
	At 31st October 2017	584,944	34,838	42,771	662,553
	<b>Depreciation</b> At 1st November 2016 Charge for the year	204,200 55,434	33,475 280	32,780 3,221	270,455 58,935
	At 31st October 2017	259,634	33,755	36,001	329,390
	Carrying amount At 31st October 2017	325,310	1,083	6,770	333,163
	At 31st October 2016	277,747	1,363	4,331	283,441
14.	Stocks				
	Raw materials and consumables			2017 £ 2,490,246	2016 £ 1,431,339
15.	Debtors				
	Trade debtors Amounts owed by group undertakings Prepayments and accrued income Other debtors	<b>3</b>		2017 £ 2,416,230 251,162 20,519 39,479 2,727,390	2016 £ 3,020,335 — 2,945 19,398 3,042,678
16.	Creditors: amounts falling due with	in one year			
	Trade creditors Amounts owed to group undertakings Accruals and deferred income Corporation tax Director loan accounts Other creditors			2017 £ 2,633,752 44,870 107,058 160,411 — — 2,946,091	2016 £ 2,740,847 — 121,368 161,121 87,500 87,500 3,198,336

## Notes to the Financial Statements (continued)

#### Year ended 31st October 2017

#### 17. Provisions

	Deferred tax
	(note 18)
	£
At 1st November 2016	51,601
Additions	7,737
At 31st October 2017	59,338

#### 18. Deferred tax

The deferred tax included in the statement of financial position is as follows:

	2017	2016
	£	£
Included in provisions (note 17)	59,338	51,601

#### 19. Employee benefits

#### **Defined contribution plans**

The amount recognised in profit or loss as an expense in relation to defined contribution plans was £2,674 (2016: £401).

#### 20. Called up share capital

#### Issued, called up and fully paid

	2017		2016	
	No	£	No	£
A Ordinary shares of £1 each	488,258	488,258	488,258	488,258
B Ordinary shares of £1 each	150,000	150,000	150,000	150,000
	638,258	638,258	638,258	638,258

#### 21. Reserves

Called up share capital - This reserve represents the nominal value of shares that have been issued.

Profit and loss account - This reserve included all current and prior period retained profits and losses.

#### 22. Operating leases

The total future minimum lease payments under non-cancellable operating leases are as follows:

	2017	2016
	£	£
Not later than 1 year	13,583	
Later than 1 year and not later than 5 years	18,292	_
	21.075	
	31,875	

#### Notes to the Financial Statements (continued)

#### Year ended 31st October 2017

#### 23. Directors' advances, credits and guarantees

During the year there were no advances, credits or guarantees to directors. At the year end the directors loan accounts included in creditors due within 1 year amounted to £Nil (2016: £87,500).

#### 24. Related party transactions

The company was under the control of Mr N Baird throughout the current and previous year.

During the year the directors were paid dividends as follows:

Mr N Baird £6,300 (2016: £67,500) Mr B Baird £11,225 (2016: £61,250) Mr T Baird £11,225 (2016: £61,250)

During the year purchases of £196,675 were made from Baird Foods Services Limited, a company also under the control of the Directors. At the year end amounts owed from Baird Foods Services Limited amounted to £251,162.

Baird Foods Holdings Limited is the ultimate parent company and at the year end amounts owed to Baird Foods Holdings Limited amounted to £44,870. During the year dividends were paid to Baird Foods Holdings Limited of £417,500.

#### 25. Ultimate parent company

On the 31st January 2017 the company's entire issued share capital was acquired by Baird Foods Holdings Limited by means of share for share exchange.

The ultimate parent company is Baird Foods Holdings Limited, a company incorporated in England and holding a beneficial interest in 100% of the issued share capital. The consolidated accounts of Baird Foods Holdings Limited are available to the public from Companies House.