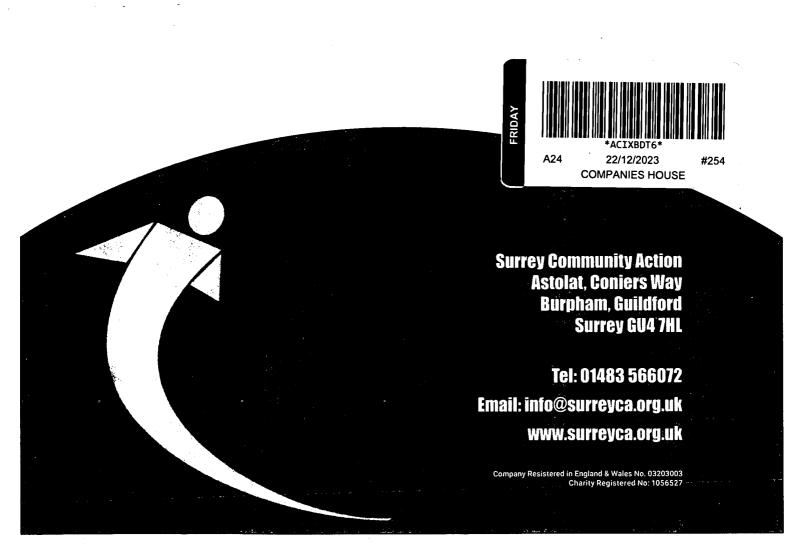


# **Surrey Community Action Report of the Trustees and Financial Statements**

Year Ended 31 March 2023



### **Reference and Administrative Details**

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2023. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) 'Accounting and Reporting by Charities' issued July 2014.

Registered Company number

03203003 (England and Wales)

**Registered Charity number** 

1056527

Registered office

Astolat, Coniers Way, New Inn Lane, Burpham, Guildford, Surrey, GU4 7HL

**Independent Examiners** 

Menzies LLP, Magna House, 18-32 London Road, Staines-Upon-Thames, TW18 4BP Morrisons Solicitors, Clarendon House, Clarendon Road, Redhill, Surrey, RH1 1FB

Solicitors Bankers

CAF Bank Ltd, 25 Kings Hill, West Malling, Kent ME19 4JQ

**President** 

Lord Lieutenant Michael More-Molyneux

#### **Directors and Trustees**

The Directors of the charitable company (the charity) are its trustees for the purpose of charity law and throughout this report referred to as the trustees. The trustees serving during the year and since are as follows;

Chris Stanton – Keith McPherson – Michael Cannon

Roger Taylor
Jan Rogers
John Skivington

Alison Keeley

Chair

Treasurer

**Company Secretary** 

**Principal Officers** 

George Shackleton

Jason Gaskell

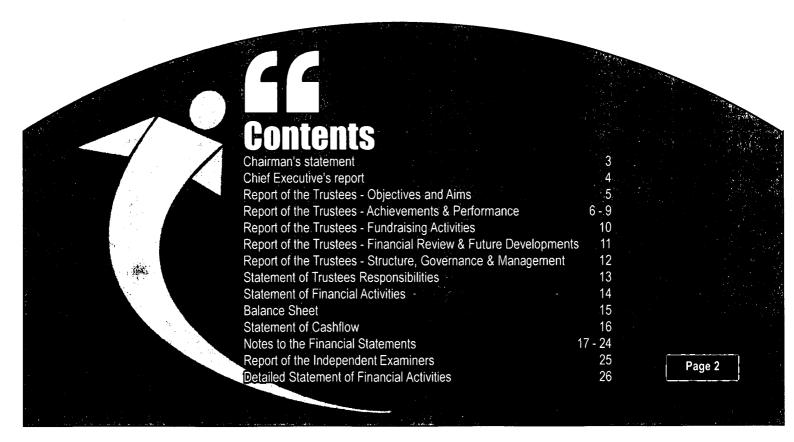
Chief Executive

Charlotte Morrison

Head of Communities and Development

George Shackleton

Head of Finance



## **Chairman's Statement**

On behalf of the Board of Trustees I am delighted to welcome you to Surrey Community Action's Annual Report for 2022-23. I chaired my first Surrey Community Action Board meeting on 29 March 2023, following the decision of my predecessor Keith McPherson to step down, having steered the Board through the challenging years of Covid lockdowns and Zoom meetings.

Before he stepped down as Chair, Keith laid the ground for a strategic review of the services we provide to local communities and partner organisations. In this respect I am glad that Keith continues to serve the Board as a trustee, and Surrey Community Action's treasurer.

Early in 2022-23, a new era of international uncertainty began with the start of the war in Ukraine, while closer to home the summer and autumn were dominated by the departure of two Prime Ministers and the passing of the monarchy from the late Queen to King Charles III.

Throughout 2022-23 we continued to work closely with Surrey County Council, as we have done for over 70 years, to deliver a mixture of financial and practical support to Voluntary, Community and Faith Sector (VCFS) organisations. Following years of public sector cuts to services, our leadership role in communities across Surrey continues to become increasingly vital – after Covid and during the cost of living crisis, the role of voluntary organisations has been even more critical in supporting the most vulnerable.

Of course, our trustees are volunteers too and we were sorry to lose Elliot Kortenray from the Board in December 2022, especially having attracted three new trustees just a few

months earlier. The issue of trustee recruitment, development and retention was already a concern and will continue to be a priority for the Board as the fall-out from local, national or even international events demands ever-diverse skills sets and blends of experience, knowledge and wisdom to ensure that the organisation can overcome any adversity and uncertainty.

As our CEO Jason Gaskell explains in his report, Surrey County Council commissioned a Snapshot of Rural Surrey Survey to explore the many social challenges faced by our rural communities (which are supported by our Rural Housing Enabler, Good Neighbour Scheme Co-ordinator and Community Buildings Administrator). As a life-long resident of Surrey with extensive personal and professional knowledge of our county's wonderful countryside, I will continue to use my role to advocate on behalf of communities where – increasingly – poverty exists alongside affluence. This problem was highlighted in the Snapshot of Rural Surrey Report which was published as 2022-23 closed. It will, I hope, lead to a renewed focus on the special nature and importance of Surrey's rural economy.

For whatever support you are giving to Surrey Community Action now - or might be able to provide in future as staff, trustees or partners - please accept my thanks on behalf of the Board. It is people like you who make a difference in shaping and sustaining our communities.

**Chris Stanton** 

Chairman

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Collowing years of public sector cuts to services, our leadership role in communities across Surrey continues to become increasingly vital—after Covid and during the cost of living crists, the role of voluntary organisations has been even more critical in supporting the most vulnerable.

## **Chief Executive's Report**

2022-2023 was yet another challenging year for our sector, in which we have been in a "permacrisis" mode with the legacy of Covid, new inflationary pressures, recruitment challenges, the climate crisis, increasingly

unaffordable housing pressures, NHS crisis and a polarised political and social environment all contributing to fatigue across the piste. With this in mind, we have been able to do our part to ease the burden on others while successfully navigating our own challenges. Our support has included our "business-as-usual" housing support, village halls support, voluntary car scheme advice, payroll, and all the other valuable services we offer, but in addition, 2022-2023 saw us venturing into some new avenues of work that allowed us to apply our expertise and skills in new areas, specifically the development of a new Asylum Seeker Community Development project in which we supported, and will continue to support, asylum seeking residents of hotels in Surrey to link with other partners keen to offer help and support.

Health and care work remained an integral part of what we do. We helped set up the new Surrey VCSE Alliance, a structure that will prove invaluable to link health and care statutory partners with their voluntary sector peers and should lead to better relationships between sectors and ultimately better support to Surrey residents.

Our strategic effort to advocate, represent and increase understanding was bolstered by two important pieces of research: The impact of the cost-of-living crisis on Surrey charities and community groups, and a Snapshot

of Rural Surrey, commissioned by Surrey County Council, and delivered by us as part of Cirican, the rural research consultant. Both were used extensively to help decision makers understand our sector, and rural Surrey better. The former also formed the backbone to Surrey Community Action's very popular and well received annual conference, our Charity Mash-Up, the first face to face one in several years. Over 100 people came to discuss common issues across the sector, in particular the cost-of living crisis.

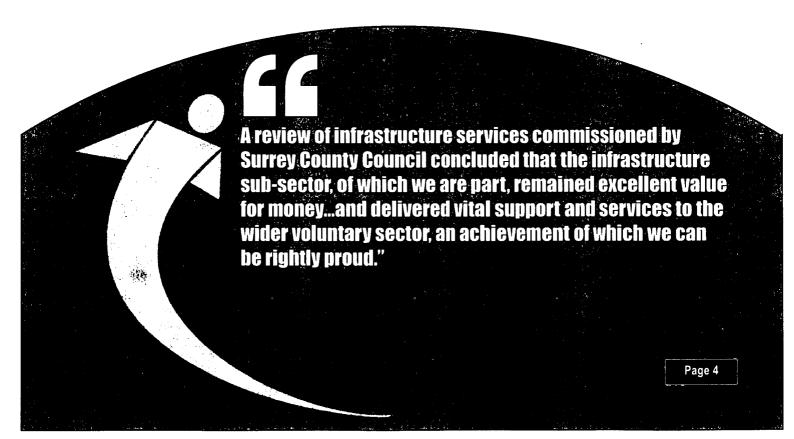
Whilst it is unfortunate that it is needed, we were able to distribute thousands of pounds to individuals in need, mainly those experiencing fuel poverty, via the Household Support Fund – a service that continued beyond the year.

Finally, I am very pleased to say that a review of infrastructure services commissioned by Surrey County Council concluded that the infrastructure sub-sector, of which we are part, remained excellent value for money for our main commissioner and delivered vital support and services to the wider voluntary sector, an achievement of which we can be rightly proud.

None of the above could have been possible without our amazing team of staff and trustees. As ever, I thank them for their enduring help and support:

Jason Gaskell

**Chief Executive** 



## **Objectives and Aims**

The objectives of the charity were revised in 2005 to read:

These objectives were clarified and updated in the strategic plan adopted by the Board in 2014, which identified 6 key strategic objectives for the organisation:

- The promotion of any charitable purpose primarily for the benefit of the inhabitants
  of the County of Surrey and such other charitable work in other geographical areas
  within the United Kingdom which assist the work of the statutory and voluntary
  organisations engaged in advancing education, furthering health, relieving poverty,
  distress or sickness, promoting equality and diversity, improving skills or any other
  charitable purpose.
- To promote and organise co-operation in the achievement of the charitable purpose by working with charities, authorities and organisations.
- Advocacy and Representation we will be advocates on behalf of the VCFS in Surrey, ensuring that statutory bodies, private sector organisations, and other stakeholders understand the value of the VCFS and how it can support them to meet their objectives.
- 2 Knowledge and Understanding we will be a focal point for knowledge and understanding of the VCFS in Surrey, being able to collate, analyse, personalise and disseminate the information necessary for VCFS organisations to thrive in a challenging environment.
- 3 Projects and Innovation we will use our knowledge and understanding to inform new projects designed to meet new and emerging needs, or to fill needs that are not adequately met elsewhere.
- **Services** we will provide services, predominantly but not exclusively, to Surrey's VCFS, that they can use to increase their effectiveness.
- **5** Financial Sustainability we will be a financially sustainable organisation, managing costs effectively and increasing funds to support our mission.
- 6 Management we will be a professional and well-managed organisation, with effective governance systems and processes, supporting a skilled and enthusiastic team of staff and volunteers, supporting a growing membership, and demonstrating appropriate use of the resources entrusted to us.

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## **Achievements & Performance**

#### **Enabling Rural Housing**

While the difficulty of finding an affordable home in towns and cities is well-documented, it's becoming impossible for young families and single people to put down roots in Surrey's rural villages and market towns. The unaffordability crisis in rural areas is putting local shops, pubs and schools at risk of closure while ageing populations place additional pressure on small communities. Rural homelessness is a rising problem too

Surrey Community Action's Rural Housing Enabler works to assess the level of need for affordable housing in rural villages and consults with the local community to identify suitable land where homes can be built for local people in Mole Valley, Tandridge, Guildford and Waverley. These homes are usually developed as Rural Exception Schemes meaning that the homes remain in perpetuity for local people, often providing a mix of rented and shared owner homes so that communities remain mixed and sustainable.

Our new Rural Housing Enabler has been developing relationships with other important players who work in rural housing in Surrey and learning about the possibilities of using church land for affordable housing.

Work also commenced on two desktop housing needs surveys for Bramley and Wonersh parishes.

#### **Community Led Housing**

Our Community Led Housing project promotes and supports new ways of providing affordable housing in Surrey developed by local people for local people. We explain how community led housing can work and help interested people form groups, develop their ideas, engage their communities and navigate every step of the development process. We hope to develop this project should further funding become available.

#### **Community Buildings Support**

Village halls and community centres are at the heart of Surrey's communities. They are valuable community assets which provide a focus for community activity and often house a range of services such as playgroups, activities for older people and shops. Surrey Community Action supports the committee members, volunteers and paid staff who manage these buildings with tailored one to one advice on constitutional matters, health and safety, business planning and funding for capital projects as well as a number of other issues.

This year our Community Buildings Administrator dealt with 521 queries and delivered training courses on safeguarding and GDPR. We also hosted a Going Green conference in September to help community buildings managers to improve the sustainability of their venues and reduce running costs.

We also administered the Community Buildings Covid Recovery Grant Fund during this financial year with a total of £34,417.48 awarded to 20 different projects. Awards ranged from £650 to £2,000 for improvements as diverse as kitchen upgrades to new sound systems. We also helped halls to apply for ACRE's Platinum Jubilee Village Halls Fund.



#### Voluntary Car and Good Neighbour Schemes

Voluntary Car Schemes and Good Neighbour Schemes provide transport for isolated or elderly people to GP and hospital appointments, to local shops and hairdressers', as well as offering home support to enable people to remain physically and mentally well and independent. There are some 100 schemes across Surrey, almost 80 of which are supported by Surrey Community Action's Voluntary Car Scheme Adviser.

This support is a key element in making a difference to community needs locally. The service ensures that vulnerable, isolated and elderly residents of Surrey are helped to sustain or improve their quality of life. Our Adviser strengthens and maintains the capacity of the local groups who provide this support.

Surrey Community Action helps to develop new schemes and provides on-going advice and support to existing schemes as well as DBS checks for volunteers. This year, our Voluntary Car Scheme Adviser has been working to establish a new scheme in The Ashes and has responded to over 1200 enquiries. We've also provided schemes with equipment and accessories such as car canes, lanyards, hi-vi vests and Driver on Duty discs which allow volunteers to park free of charge when accompanying a client to a hospital appointment.

#### **Gypsy and Traveller Support**

Working in multi-agency partnerships to help communities with housing and financial issues, our Community Development Workers have supported almost 300 families and individuals across Surrey and Kingston upon Thames with a multitude of issues including school exclusion, debt, health and well-being and employment. Families facing eviction, homelessness and poverty value the support and advice which enables them to stay in their homes and receive the benefits to which they are entitled. Personalised support plans, signposting and liaison with other agencies are all part of the service, and this year included working with health partners to boost Covid vaccination take-up and hosting school assemblies to help increase understanding of Gypsy, Roma and Traveller culture and heritage.

This year our Skills Impact project delivered over 400 hours of training to help adults from the Gypsy, Roma and Traveller community aged 18 and over to improve their literacy and numeracy skills.

Our personal tutoring is provided at a time and place to suit the learner and includes SPAG (Spelling, Punctuation and Grammar), the driving theory test, reading, form filling, digital literacy, budgeting and supporting parents to teach their children. Tutoring is not only giving students the skills for everyday life but also helping with loneliness, access to services, building confidence and self-esteem.

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Lusianemail to saythankyoul/our help, supportant knowledge has been invaluable to mel The service you provide to us and the GRT community is unmatched, and lwish there were more of you so we could be peven more of the community. Uknow how busy you are, but you always answer any questions that early early are always there to support any of the families I work with as best you can. Thankyou so much for all that you are doing."

Professional working within the GRT community

#### **Warmth Matters**

Over 1200 families living in, or at risk of, fuel poverty were given advice and information to help them save money on their fuel bills by our Warmth Matters Advice and Guidance Officer this year. The Cost of Living crisis is increasing the number of people at risk of fuel poverty as a result of high fuel prices, the pressure of inflation on incomes and large fuel bills due to energy inefficient homes. The people we support may be unemployed, living in more rural communities, disabled or older, digitally excluded or unable to speak English or cannot read or write.

As well as providing people with practical tips on how to keep their homes warm even on a tight budget, we also helped people to find support for debt and housing problems due to fuel poverty and helped older people to better understand the benefits of smart meters. Where people require more specialist help, we provide a signposting service to other sources of support.

Our service has prevented people from spiralling further into poverty and debt and helped people to budget better and save money on energy bills, Last year, the project helped people in Surrey to collectively save almost £50,000.

#### **Community Champions**

A Community Champion is a local volunteer who helps residents in their community to stay up to date with the latest advice about Covid and other health matters, wellbeing and sources of financial support.

This year, our new Community Champions project recruited volunteer champions in marginalised communities, to share reliable health information and feedback problems and concerns to local councils and health authorities.

Our Community Champions Co-ordinator shared 750 briefing papers with the Surrey Community Champions Network, who in turn shared this information with approximately 200 people per quarter. Our Co-ordinator also made connections with organisations, charities and faith groups across Surrey and provided training on mental health, elder abuse, GRT awareness and opportunities to Make Every Contact Count.

#### **Business Services**

Surrey Community Action offers a wide range of business services to charities, voluntary groups and to small local businesses including payroll support, meeting room hire, DBS checks and research.

The number of visitors to Astolat (which hosts ten charities and not for profit organisations) each year has increased this year, with 1,080 visitors to the building. Our DBS service has also seen an uplift with 167 checks carried out during the year. Our payroll service is now contracted to provide outsourced payroll support to 39 organisations.

Recognising that some organisations have made the switch to remote working, we have seen additional users to our virtual correspondence address service to help charity leaders to protect their privacy when running a charity or community organisation from home.

WestlorsleyVillage Hallias been using Surrey
Community Action's payroll service for several years now.
Having only one employee, it is a huge relief to have an
experce amount and to provide the necessary monthly
and annual paperwork, all at a sensible cost. They are also
always available - and very responsive - when queries
occasionally crop up. We are really pleased to be using
the service and are very happy to recommend the Surrey
Community Action payroll service to any one who may be

Manager, West Horsley Village Hall

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#### **Funding**

We continue to seek funds from a variety of sources in line with our funding strategy. As well as on-going funding from many of our long-term funders in 2022/23, we received new funding from Surrey County Council for a Gypsy, Roma & Traveller (GRT) Math's Multiply project with the DfE (Department for Education). We were also funded by Surrey County Council and Community Foundation Surrey for an Asylum Seeker project.

Working in partnership with Volunteer Woking we oversaw the Woking SPARKS fund for the wards of Canalside and Goldsworth Park. We also continued in our role as a distributor of the Household Support Fund for Age UK and Surrey County Council. Surrey Community Action is a founding partner of the rural consultancy Cirican. Through Cirican, we were contracted to deliver some paid research on rural Surrey.

We continue to build relationships with local and national funders, Council leaders and local businesses in order to promote everything we do to serve communities in need across Surrey. If you would like to find out more about our work, or how your funding could help us run new services or extend existing services, please get in touch.

#### **Sector Support**

While Covid was no longer front-page news in 2022-2023, its impact continued to be felt and, along with war in Ukraine led to a cost of living crisis that continues to hurt individuals, communities and charities across Surrey and beyond. Our services to support the voluntary sector remained even more important. We sat on the Surrey Cost of Living Partnership Group, feeding in the results of our research into the impact on our sector, and were instrumental in shaping local authority response.

Health and care integration has continued at a brisk pace. We were founder members of the Surrey VCSE Alliance, and have remained an integral part of the Alliance Leadership Group, helping charities and community groups navigate a rapidly evolving health and care system, and making sure local authorities and NHS colleagues understand and work effectively with our sector.

We continued to lead the Surrey Charities Forum during 2022-2023, bringing together organisations in the third and public sectors to discuss common issues and plan collective responses. This year we also established a peer-to-peer group for marketing professionals within Surrey's third sector. Talking Shop meets every other month to discuss relevant topics, network, problem share and benefit from training opportunities.

In 2022-2023, Surrey County Council commissioned a review into Surrey's infrastructure charities, including Surrey Community Action. We were delighted at the outcome; confirming the quality of services we offer to our sector, and the cost effectiveness to our funders, reaffirming that we improve the lives of our voluntary sector partners.

Our annual conference, the Charity Mash-Up, focussed on Covid recovery and was attended by over 120 people with excellent feedback. A bustling marketplace formed a backdrop to workshops ranging from charity finance to marketing, and a panel session with local and national leaders discussing the post-Covid world.

We finished 2022-2023 with an excellent piece of research, creating a snapshot of rural Surrey that combined census data and original research to better understand the issues facing rural Surrey, ranging from transport, to services, to house prices, and more. This research will help guide activities to improve services and the lives of rural Surrey residents.

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The cost of living of siscontinues to hurch dividuals, communities and charifes across Surey and beyond. Our services to support the voluntary sector remained even more important. We sat on the Surrey Cost of Living Partnership Group, feeding in the results of our research into the impact on our sector, and we refusit unentabling and impliced antihority response."

#### **Funders and Partners**

**ACRE** 

**Community Foundation for Surrey** 

**DEFRA** 

**Dorking Foodbank** 

**English Rural Housing Association** 

**Good Company Surrey** 

**Guildford Borough Council** 

**Mole Valley District Council** 

**National Lottery Community Fund** 

**NHS Surrey Heartlands** 

**North Guildford Foodbank** 

Scottish & Southern Electricity Networks (SSEN)

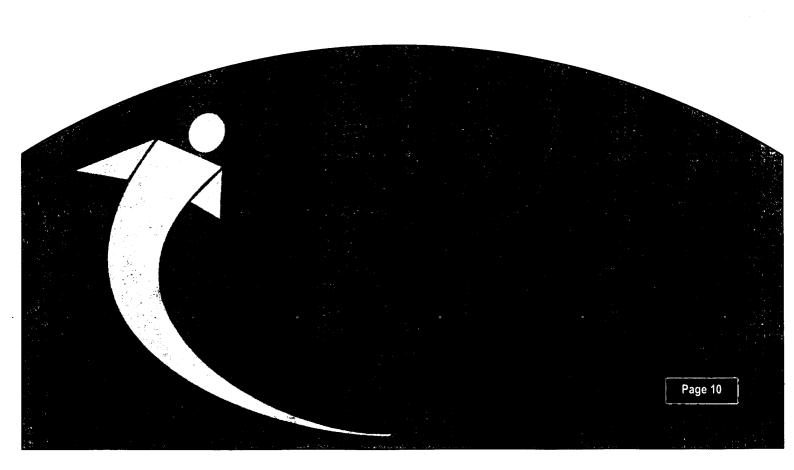
**Surrey County Council** 

**Tandridge District Council** 

The Royal Borough of Kingston Upon Thames

**UK Centre for Sustainability** 

**Waverley Borough Council** 



## **Financial Review**

The total income for both Unrestricted and Restricted funds for the year amounted to £588,441 (2022: £539,654) with expenditure of £554,015 (2022: £515,046). This resulted in net surplus of £34,426 of which £20,594 came from Restricted Funds. The remaining amount of £13,832 (2022: £18,448) net surplus was from Unrestricted General Funds.

Surrey Community Action Funds now total £355,120 (2022: £320,694), of which £243,254 (2022: £229,422) represents Unrestricted Funds and £111,866 represents Restricted Funds (after transfers). Restricted Funds and income are only available for the specific projects and purposes as determined by the funders.

## Investment Policy and Returns

The assets of a charity must be invested in accordance with the governing instrument and the Trustee Act 2000.

The overall objectives are to create sufficient income to enable the charity to carry out its purposes consistently year by year with due and proper consideration for future needs and the maintenance of the value of the invested funds while they are retained.

The foregoing policy and arrangements will be reviewed regularly by the Trustees in the following way; the Surrey Community Action treasurer reviews the investments and their performance every 3 months and if necessary, seeks advice before presenting any recommendations for change to investments to the Trustees. An investment report is presented to the Board every 6 months.

#### **Reserves Policy**

Surrey Community Action holds reserves to:

- Fund cashflow fluctuations and to provide working capital in cases where funds are paid to us in arrears.
- Fund planned expenditure e.g. maintenance of our premises.
- Invest in the future capability of the organisation.
- Invest in capital items e.g. replacement of IT hardware.
- Fund shortfalls in income when income does not reach expected levels.

The General Funds are Unrestricted Funds which are available for the above purposes.

They are reviewed regularly by the Board of Trustees and stood at £243,254 on 31st March 2023, which the Trustees regard as adequate.

## Review of 2023 & Future Developments

The 2022-23 financial year brought about many economic challenges for both the sector and Surrey Community Action, with extraordinary increases to fuel costs and the impact of the cost-of-living crisis in general.

Despite this we were able to continue our recent success of generating a small annual Unrestricted surplus for the Charity to bolster our reserves for future periods.

All of our Restricted funds have ended the year within budget and with the funding and reserves to secure their continued operation.

The upcoming financial year (2023-24) looks to be a year of expansion for the Charity with plans to scale existing projects and the addition of new projects in the pipeline.

## Structure, Governance and Management

#### **Governing document**

Surrey Community Action is an independent registered charity working with communities to strengthen voluntary action. The Memorandum and Articles of Association is the governing document of the charitable company.

An EGM (Extraordinary General Meeting) was held on 25th January 2011 to amend the Memorandum and Articles of Association

## Recruitment and appointment of new trustees

The Trustees have powers to make appointments to the Board. These are ratified by a vote of the guarantor members at the Annual General Meeting.

Trustees serve for a three-year period and may be re-elected for a further three year period. The Board meets at least six times a year.

No Trustee has any beneficial interest in the company. All Trustees are members of the company and guarantee to contribute £1 in the event of winding up.

## Induction and training of new Trustees

All Trustees receive an induction pack which explains their role, the role of the Board, Charity Commission and Companies Act requirements, background information on previous Board decisions, Board papers, information about all services and are invited to meet other Trustees and staff. They receive a copy of the staff handbook and an explanation of the current funding situation, the Business plan and future developments.

#### **Organisational structure**

The Board delegates responsibility for the day-to-day operation of the Charity to the Chief Executive. The delivery of services is organised into the following teams; Communities and Advice & Support.

#### Risk management

The Trustees have assessed the major risks to which the charity is exposed, in particular those related to the operations and finance of the charity and are satisfied that systems are in place to mitigate its exposure to these risks. A risk register is reviewed by the Board at its bi-monthly meetings and updated regularly.

The Trustees review the annual budget paying particular attention to the balance between income and expenditure and the amount needed to be retained in reserves. The Board of Trustees maintains a system of financial controls, appropriate to the size and nature of the organisation.

The Trustees liaised with its external Examiners on their recommendations regarding financial controls. The system of financial controls is designed to manage rather than eliminate risk. Thereafter there will be an ongoing process for reviewing financial controls which will also assist in identifying risks and management thereof.

## Employee involvement and internal Control

Surrey Community Action is an equal opportunities employer and welcomes applications from all sections of the community. Our building and offices offer full disabled access and we also offer a comprehensive programme of training to support employees or volunteers who are new to the sector.

Surrey Community Action has a regular programme of staff meetings and senior staff and Board meet annually to review and plan future developments.

#### **Statement of Trustees Responsibilities**

The trustees (who are also the directors of Surrey Community Action for the purposes of company law) are responsible for preparing the Report of the trustees and the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice.

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period.

In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### **Independent Examination**

A resolution agreeing the charity to undertake an Independent Examination was agreed at the July 2023 board meeting.

#### On Behalf of the Board

Docusigned by:  CREAT  7AC6E8B5B204A94  C Stanton - Chair	
20-Dec-2023	
Date:	

## **Statement of Financial Activities**

## (Incorporating the Income and Expenditure Account) Year Ended 31 March 2023

	Notes	Unrestricted funds £	Restricted funds £	2023 Total funds £	2022 Total funds £
INCOME					
Income from generated funds					
Voluntary income	2	124,567	512	125,079	120,316
Activities for generating funds					
Investment income	3	3,600	-	3,600	65
Income from charitable activities	4				
Advice and support		72,047	140,673	212,720	235,881
Communities			172,022	172,022	108,462
Other		75,020	-	75,020	74,930
Total income		275,234	313,207	588,441	539,654
EXPENDITURE					
Charitable activities	5 - 8				
Advice and support .		242,018	141,687	383,705	391,064
Communities		-	150,926	150,926	94,534
Other		119,466	-	119,466	110,339
Less: Project re-charges		(102,992)	-	(102,992)	(84,782)
Governance costs		2,910	•	2,910	3,891
Total expenditure		261,402	292,613	554,015	515,046
NET INCOME					
before transfers	9	13,832	20,594	34,426	24,608
Transfers between funds		-	-	-	-
Net income		13,832	20,594	34,426	24,608
RECONCILIATION OF FUNDS Total funds brought forward		229,422	91,272	320,694	296,086
TOTAL FUNDS CARRIED FORWARD		£243,254	£111,866	£355,120	£320,694

## **Balance Sheet**

#### At 31 March 2023

		2023	2022
	Notes	£	£
FIXED ASSETS	10 - 11		
Tangible assets		18,163	16,370
Intangibles		8,469	-
Investments		1	1
		26,633	16,371
CURRENT ASSETS	12		
Debtors: amounts falling due within one year		81,195	91,844
Cash at bank and in hand		608,103	471,589
		689,298	563,433
CREDITORS	13		
Amounts falling due within one year		(360,811)	(259,110)
NET CURRENT ASSETS		328,487	304,323
TOTAL ASSETS LESS CURRENT LIABILITIES	15	355,120	320,694
NET ACCETC			
NET ASSETS		355,120	320,694
FUNDS	16-17		
Unrestricted funds	10-17	243,254	229,422
Restricted funds		111,866	91,272
TOTAL FUNDS		355,120	320,694

These financial statements have been prepared in accordance with the special provisions of Part 15 of section 477 of the Companies Act 2006 relating to small companies.

No members have required the company to obtain an audit of its accounts for the year in question in accordance with section 476 of the Companies Act 2006.

The directors acknowledge their responsibility for complying with the requirements of the Act with respect to accounting records and or the preparation of accounts.

The financial statements were approved by the Tr	ustees on the	20-Dec-2023	and were signed on their behalf by:
DocuSigned by:  C.R.S.L	C Stanton -	- Chair	
Docusigned by:  John Skinington  ABAREFOSCSG4140F	J Skivingto	n - Trustee	

Company Registration Number: 03203003

## Statement of Cashflow

#### Year Ended 31 March 2023

	2023	2022
	£	£
Reconciliation of Net Movement in Funds to Net Cash Flow		
from Operating Activities	•	•
Net movement in funds	34,426	24,608
Add back depreciation charge	7,600	5,292
Decrease (increase) in debtors	10,649	(47,729)
Increase (decrease) in creditors	101,701	112,345
Net cash generated by operating activities	154,375	94,516
Cash flows from investing activities		
Purchase of tangible fixed assets	(17,862)	(11,657)
Cash (used in) investing activities	(17,862)	(11,657)
Cash flows from financing activities		
Borrowing	-	-
Repayment of borrowing	•	-
Cash used in financing activities	-	_
Increase in cash and cash equivalents in the year	136,514	82,859
Cash and cash equivalents at the beginning of the year	471,589	388,730
Total cash and cash equivalents at the end of the year	608,103	471,589

## **Notes to the Financial Statements**

#### Year Ended 31 March 2023

#### **1. Accounting Policies**

#### **Company status**

The Charity is a private company limited by guarantee incorporated in the United Kingdom. The members of the company are the Trustees named on page 1. In the event of the Charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the Charity. The Charity's registered office is disclosed on page 1 of the financial statements. The functional and presentational currency is £(GBP).

#### **Basis of preparation of financial statements**

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) - (Charities SORP (FRS 102) and the Companies Act 2006.

The Charity meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

#### Income

Voluntary income received by way of donations and gifts to the charity is included in the Statements of Financial Activities when received. Intangible income is not included unless it represents goods or services which would otherwise have been purchased. Gifts in kind are valued and brought in as income as is the appropriate expenditure.

Grants receivable which relate to a specific time period are recognised evenly over the relevant years. Other grants receivable are recognised when the charity becomes entitled to the relevant amounts.

#### **Expenditure**

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

#### Liabilities

Liabilities are recognised when Surrey Community Action has an obligation to make a payment to a third party.

Grants payable are recognised when the commitment to pay has been ratified by the appropriate decision making committee.

#### **Charitable activities**

Grant Making

These costs which are in line with the objects of the charity, are grouped as follows:

Communities - cost

 costs associated with benefitting the inhabitants of various communities primarily in Surrey.

Surr

costs to provide funding for voluntary and community groups.

Advice & Support - costs included are advising communities to organise activities and projects and providing

accounting support services to other organisations.

Other - these are costs which do not fit into any of the activities above.

#### **Governance costs**

Costs include costs associated with Trustees meetings, Independent Examiner's fees, professional and legal fees.

#### **Allocation and apportionment of costs**

Support costs are allocated between management, IT, premises and other office running costs according to an estimated usage for each project.

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#### 1. Accounting Policies - continued

#### **Tangible fixed assets**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Fixtures and fittings
Intangibles
Computer Equipment
Straight line over 5 years
Straight line over 5 years
Straight line over 5 years

Capital expenditure is defined as the purchase of an asset which has a life of more than 12 months and a value over £250.

#### **Taxation**

The charity is exempt from corporation tax on its charitable activities.

#### **Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes. Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

#### **Hire purchase and leasing commitments**

Rentals payable under operating leases where substantially all the risks and rewards of ownership remain with the lessor, are charged to the Statement of Financial Activities in the period in which they fall due.

#### **Pension costs**

The charity operates a defined contribution pension scheme. Contributions are charged to the Statement of Financial Activities as they become payable.

#### VAT

The charity is partially exempt for VAT, and any irrecoverable VAT is included with the individual transactions in income and costs.

#### **Current asset investments**

Investments in fixed term deposits, which cannot be readily accessed without penalty, are classified as current asset investments

#### 2. Voluntary Income

	2023	2022
	£	£
Gifts in kind	35,362	35,362
Donations	622	(1,546)
Grants	89,095	86,500
	125,079	120,316

Surrey Community Action leases premises (Astolat) from Surrey County Council at a peppercorn rent, which it occupies and manages as a resource centre, currently for the benefit of 8 other charities and voluntary organisations. For formal reporting purposes the notional rent in relation to space occupied by Surrey Community Action only is shown above as a Gift in kind of £35,362 as part of voluntary income and is included in note 6 as notional expenditure under premises costs.

Grants received, included in the above, are as follows:

	2023	<b>202</b> 2
	£	£
Surrey County Council	89,095	86,500

#### 3. Investment Income

	-		2023	2022
			£	£
Deposit account interest			3,600	. 65
			•	
4. Income from Ch	aritable Activ	vities		
	Restricted	Unrestriced Income	Total	Tota
	Grants	from services	2023	2022
	£	£	£	£
Advice and support	140,673	72,047	212,720	235,881
Communities	172,022	•	172,022	108,462
Other	-	75,020	75,020	74,930
	312,695	147,067	459,762	419,273
5. Direct Costs of (				
			2023	2022
			£	£
			£ 378,364	356,015
Office costs			£ 378,364 50,323	£ 356,015 48,327
Office costs			£ 378,364	£ 356,015 48,327
Office costs			£ 378,364 50,323	356,015 48,327 6,339
Office costs Travel and meetings	wing		£ 378,364 50,323 9,988 438,675	356,015 48,327 6,339 410,681
Office costs Travel and meetings	owing:		£ 378,364 50,323 9,988 438,675	410,681 2022
Office costs Travel and meetings Staff costs include the follo	owing:		£ 378,364 50,323 9,988 438,675 2023 £	£ 356,015 48,327 6,339 410,681 2022 £
Office costs Travel and meetings Staff costs include the follo Wages and salaries	owing:		£ 378,364 50,323 9,988  438,675  2023 £ 329,388	356,015 48,327 6,339 410,681 2022 £ 310,223
Office costs Travel and meetings  Staff costs include the follo Wages and salaries Social security costs	owing:		£ 378,364 50,323 9,988 438,675  2023 £ 329,388 20,736	356,015 48,327 6,339 410,681 2022 £ 310,223 26,585
Office costs Travel and meetings  Staff costs include the follo  Wages and salaries Social security costs Other pension costs			£ 378,364 50,323 9,988 438,675  2023 £ 329,388 20,736 15,295	2022 £ 310,223 26,585 25,212
Office costs  Travel and meetings  Staff costs include the follo  Wages and salaries  Social security costs Other pension costs			£ 378,364 50,323 9,988 438,675  2023 £ 329,388 20,736	2022 410,681 2022 410,223 26,585 15,212
Office costs Travel and meetings  Staff costs include the follo  Wages and salaries Social security costs Other pension costs			£ 378,364 50,323 9,988 438,675  2023 £ 329,388 20,736 15,295	356,015 48,327 6,339 410,681 2022 £ 310,223 26,585 15,212 3,995
Office costs Travel and meetings  Staff costs include the follo  Wages and salaries Social security costs Other pension costs Recruitment and temporary staff co	osts	nd full time) during t	£ 378,364 50,323 9,988 438,675  2023 £ 329,388 20,736 15,295 12,946  378,365	356,015 48,327 6,339 410,681 2022 £ 310,223 26,585 15,212 3,995
Office costs Travel and meetings  Staff costs include the follo  Wages and salaries Social security costs Other pension costs Recruitment and temporary staff co	osts	nd full time) during t	£ 378,364 50,323 9,988 438,675  2023 £ 329,388 20,736 15,295 12,946  378,365	356,015 48,327 6,339 410,681 2022 £ 310,223 26,585 15,212 3,995 356,015
Staff costs Office costs Travel and meetings  Staff costs include the follo Wages and salaries Social security costs Other pension costs Recruitment and temporary staff co	osts	nd full time) during t	£ 378,364 50,323 9,988 438,675  2023 £ 329,388 20,736 15,295 12,946 378,365  he year was as f	£ 356,015 48,327 6,339 410,681  2022 £ 310,223 26,585 15,212 3,995 356,015  ollows:
Office costs Travel and meetings  Staff costs include the follo  Wages and salaries Social security costs Other pension costs Recruitment and temporary staff co	osts	nd full time) during t	£ 378,364 50,323 9,988 438,675  2023 £ 329,388 20,736 15,295 12,946  378,365  he year was as f	·

#### **5. Direct Costs of Charitable Activities - continued**

One employee was paid more than £60,000 (banding: £60-70K) in the year under review (2022: NIL). Pension costs are allocated in proportion to the related staffing costs in both Unrestricted and Restricted funds.

The key management personnel comprise the Trustees (who received no remuneration for the period), Chief Executive, Head of Finance & Resources, and Head of Communities & Development. The total employee benefits of the 3 key management personnel were £129,357(prior year: £126,174 – 3 key personnel). The total amount of redundancy for the period was nil (2022: NIL).

Defined pension contribution costs for the period were £20,099 (prior year: £16,172) and were allocated directly to the appropriate activity/fund in both Restricted and Unrestricted funds.

No volunteers were engaged by Surrey Community Action throughout the year.

#### **6. Support Costs and Project Recharges**

	Restricted Communities	Restricted Advice &	Unrestricted Other	Unrestricted Advice &	Governance	Total 2023
	Communities	Support	Other	Support		2023
	£	£	£	£	£	£
Staff costs	108,759	76,044	-	193,561	-	378,364
Travel & meetings	4,708	3,175	-	2,105	-	9,988
Office costs	4,833	6,667	10,342	28,483	-	50,325
IT costs	129	130	•	7,238	-	7,497
Communications	1,047	1,430	-	5,024	-	7,501
Finance costs	-	-	-	908	-	908
Premises costs	-	647	87,616	660	-	88,923
Depreciation	-	-	3,561	4,038	-	7,599
Governance costs	-	-	-	-	2,910	2,910
Management costs	31,450	53,595	17,947	-		102,992
Recharges of management costs	-	-		(102,992)	-	(102,992)
	150,926	141,688	119,466	139,025	2,910	554,015

#### 7. Governance Costs

	2023	2022
	£	£
Independent Examiners remuneration	2,711	3,843
Legal and professional fees	61	48
Board expenses	138	-
	2,910	3,891

#### 8. Trustees Remuneration and Benefits

No Trustee received remuneration in the period. No Trustee claimed expenses the in year under review (prior year - NIL)

#### 9. Net Income

#### Net resources are stated after charging:

	2023	2022
	£	£
Independent Examiners remuneration	2,711	3,843
Depreciation - owned assets	7,600	5,292
•	10,311	9,135

#### **10. Fixed Assets**

Intangibles	Fixtures, fittings	Computer equipment	Totals
£	£	£	£
-	248,936	59,881	308,817
10,051	932	-	17,862
•	•	-	-
10,051	249,868	66,760	326,679
-	236,620	55,827	292,447
1,582	3,756	2,262	7,600
-	-	-	-
1,582	240,376	58,089	300,047
8,469	9,492	8,671	26,632
-	12,316	4,054	16,370
	£ 10,051 - 10,051 - 1,582	- 248,936 10,051 932 	£ £ £ £  - 248,936 59,881 10,051 932 6,879

#### 11. Fixed Asset Investments

SCA Trading Ltd, a 100% subsidiary of Surrey Community Action, was incorporated in England and Wales on 30th August 2011, and has been dormant in the year ending 31st March 2023 and in the prior year. SCA Trading Ltd has aggregate capital and reserves of £1.

The company has taken exemption from preparing group accounts under the provisions of the Companies Act 2006 as it is subject to the small companies regime.

#### 12. Debtors: amounts falling due within one year

	2023	2022	
	£	£	
Trade debtors	61,665	76,519	
Prepayments and accrued income	19,530	15,325	
	81,195	91,844	_

#### 13. Creditors: amounts falling due within one year

	2023	2022
	£	£
Trade creditors	16,872	11,482
Social security and other taxes	7,268	7,939
VAT	1,553	9,916
Other creditors	153,434	113,742
Accruals and deferred income	181,684	116,031
	360,811	259,110

Other creditors includes £5,877 for the Surrey County Council Community Buildings Capital Scheme. An additional £94,441 is held as part of the distribution of Household Support Funds.

#### **14. Operating Lease Commitments**

The total of future minimum lease payments under non-cancellable operating leases for each of the following periods:

	2023	2022	
	£	£	
Not later than one year	13,722	13,722	
Later than one year and not later than five years	2,396	16,118	
Later than five years	-	-	_
Total	16,118	29,840	_

#### 15. Analysis of Net Assets Between Funds

Unrestricted	Restricted	2023 Total funds	2022 Total funds
_	_		£
26,632	-	26,632	16,370
1	-	1	1
336,062	353,236	689,298	563,433
(119,441)	(241,370)	(360,811)	(259,110)
243,254	111,866	355,120	320,694
	funds £ 26,632 1 336,062 (119,441)	funds funds £ £ 26,632 - 1 - 336,062 353,236 (119,441) (241,370)	Unrestricted Restricted Total funds funds funds  £ £ £  26,632 - 26,632  1 - 1  336,062 353,236 689,298 (119,441) (241,370) (360,811)

#### **16. Movement in Funds**

	At 1st April 2022	Incoming Resources	Resources Expended	Transfers Between Funds	At 31st March 2023
	£	£	£	£	£
Unrestricted Funds					
General Fund	229,422	275,234	(261,402)	-	243,254
Total Unrestricted Funds	229,422	275,234	(261,402)	•	243,254
Restricted Funds				70	
Advice & Support					
Village & Community Halls Advisory Service	7,453	17,280	(15,574)	-	9,159
Rural Housing	(1,843)	35,293	(30,561)	-	2,889
Community Led Housing	50,285	6,000	(14,824)	-	41,461
Advice on the Run	6,621	43,777	(41,993)	-	8,405
Rural Community Action Network	-	38,735	(38,735)	-	-
Homes For Farnham	1,402	-	-	-	1,402
Total Advice & Support	63,918	141,085	(141,687)	•	63,316
Communities					
Asylum Seekers	-	11,000	(10,603)	-	397
COVID Champions	-	22,500	(18,889)	-	3,611
Rural Transport Car Schemes	18,051	44,316	(43,870)	-	18,497
Gypsy & Traveller Support Worker	1,743	33,498	(31,806)	-	3,435
GRT Kingston	5,618	36,000	(27,318)	-	14,300
GRT Literacy	1,943	22,934	(16,564)	-	8,313
Warmth Matters	-	1,874	(1,875)	-	(1)
Total Communities	27,354	172,122	(150,926)	•	48,550
Total Restricted Funds	91,272	313,207	(292,613)	-	111,866
TOTAL FUNDS	320,694	588,440	(554,015)	•	355,120

#### 17. Purpose of Funds

#### **Unrestricted Funds**

General Fund

#### **Restricted Funds**

**Advice & Support** 

Village & Community Halls Advisory Service

**Rural Housing** 

Community Led Housing

Advice on the Run

**Rural Community Action Network** 

Homes for Farnham

#### **Communities**

**Asylum Seekers** 

**Covid Champions** 

Rural Transport Car Schemes

Gypsy & Traveler Support Worker

**GRT** Kingston

**GRT Literacy** 

Warmth Matters

#### **Purpose**

Administration & management of SCA's operations, services, advocacy projects and other General Unrestricted function, incuding the management and maintenance of a large office building sublet to other VCFS organisations

Advice & Support service for local community buildings

Development of rural affordable housing

Support for local community housing initiatives

Advisory to vulnerable people on financial issues

Strategic and developmental support to benefit rural communities.

Holding & Distributing Funds on Behalf of a Local Community

Housing Project

Support to Asylum Seekers and local authorities

Engaging local volunteers "Champions" to support COVD

recovery

Support and development of voluntary car schemes

Advice and support to individuals regarding housing, employment

and benefits.

Advice and support to individuals within the GRT

community, specifically focused on the Kingston area.

Advice and support to individuals within the GRT community,

specifically focusing on literacy & education

Alleviation of fuel poverty

## Independent Examiners Report to the Members of Surrey Community Action

I report to the Charity Trustees on my examination of the accounts of the Charity for the year ended 31 March 2023.

#### Responsibilities and basis of report

As the Charity's Trustees of the Company (and its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Charity are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the Charity's accounts carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

#### **Independent Examiner's statement**

Since the Company's gross income exceeded £250,000 your examiner must be a member of a body listed in Section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I can confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

- 1. accounting records were not kept in respect of the Charity as required by section 386 of the 2006 Act; or
- 2. the accounts do not accord with those records; or
- 3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
- 4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

This report is made solely to the Charity's Trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. My work has been undertaken so that I might state to the Charity's Trustees those matters I am required to state to them in an Independent examiner's report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the Charity and the Charity's Trustees as a body, for my work or for this report.

	DocuSigned by:		
Signed:	Janice Matthews	Dated:	20-Dec-2023

Janice Matthews FCA

Independent Examiner Menzies LLP Magna House 18-32 London Road Staines-Upon-Thames TW18 4BP

## Detailed Statement of Financial Activities for the Year Ended 31 March 2023

	2023	2022
INCOMING RESOURCES	£	£
Voluntary income		
Gifts in kind	35,362	35,362
Donations	622	(1,546)
Grants	89,095	86,500 `
	125,079	120,316
Investment income		
Deposit account interest	3,600	65
Incoming resources from charitable activities		
Grants	312,695	238,422
Income from services provided	147,067	180,851
	459,762	419,273
Total	588,441	539,654
RESOURCES EXPENDED .		
Charitable activities		
Staff costs	378,364	356,015
Office costs	50,323	48,327
Travel and meetings	9,988	6,339
	438,675	410,681
Governance costs		
Independent Examiners remuneration	2,711	3,843
Legal and professional fees	61	-
Board expenses	138	. 48
	2,910	3,891
Support costs		
Management costs	102,992	84,782
IT costs	7,497	9,195
Premises costs	88,923	81,058
Office costs	16,010	10,221
Project re-charges	(102,992)	(84,782)
	112,430	100,474
Total	554,015	515,046
Net income	34,426	24,608

This page does not form part of the statutory financial statements