Magdalene Limited Annual report and financial statements for the year ended 31 March 2022

Registered number 03198823



Annual report and financial statements for the year ended 31 March 2022

Contents	Page
Company information	1
Strategic report for the year ended 31 March 2022	2
Directors' report for the year ended 31 March 2022	5
Independent auditors' report to the members of Magdalene Limited	8
Profit and loss account for the year ended 31 March 2022	12
Statement of comprehensive income for the year ended 31 March 2022	13
Balance sheet as at 31 March 2022	14
Statement of changes in equity for the year ended 31 March 2022	15
Notes to the financial statements for the year ended 31 March 2022	16

Company information

Directors

J M Arnold B G Casey A R Findlay K M Fuller C Keen

A H P Loosveld S R Saunders M A Turner J R Winnicott

Company secretary

I Evans

Registered office

Abel Smith House Gunnels Wood Road

Stevenage Hertfordshire SG1 2ST

Registered number

03198823

Independent auditors

Deloitte LLP

1 New Street Square

London EC4A 3HQ

Strategic report for the year ended 31 March 2022

The directors present their strategic report together with the audited financial statements for the year ended 31 March 2022.

Principal activities

The principal activity of the company during the year was that of telecommunications services and consultancy.

Business review

The financial results show revenues of £66.7 million (2021: £48.6 million), with much of this increase attributed to the first full year of delivery of a major new contract in our Utilities and Private segment. EBITDA (earnings before interest, tax, depreciation and amortisation) before exceptional items has increased by 17% to £6.2 million (2021: £5.3 million), confirming the strength of Magdalene's core business.

This year has seen us grow our revenues with our diversified client and service portfolio through underpinning delivery excellence with strategic changes in our talent attraction programmes and service innovation. This has ensured that we remain resilient in delivering high quality Critical National Infrastructure services during the prolonged difficult and unprecedented economic backdrop and COVID-19 pandemic. Business performance remains in line with our strategy, expanding both client and service breadth and depth. As an established entity within the M Group Services Limited Telecom Division, we remain committed to delivering on our strategy and vision to be the leading Telecom services supplier, offering a complete end-to-end service portfolio across the UK and Ireland.

The appetite for data continues to drive growth in demand for telecommunication services across all segments of the industry, which requires operators to compete in terms of capacity and coverage resulting in significant long-term investment programmes. This is compounded by the consolidation of network operators and technology evolution which drive re-investment capital programmes by the operators. Both public and private network operators are also increasingly keen to access certain services from the prime service provider, a development which dramatically increases Magdalene's addressable market, especially for managed services. These market trends all continue to play an important role in Magdalene's long-term growth strategy.

Responding to the pandemic

Within Magdalene, by adapting our ways of working and altering our procedures, work has fundamentally continued as normal throughout the last year despite the continued presence of COVID-19. COVID-19 has not impacted Magdalene and our client services in any significant way, demonstrating our agility to new ways of working. Demand remains strong across each of our business segments.

Appropriate COVID-19 measures, now regarded as normal health and welfare considerations, remain in place where appropriate and are regularly monitored to ensure the health and safety of our employees while ensuring we continue to deliver excellence for our customers.

Ongoing COVID-19 or similar threats have been considered in our assessment of going concern, cashflows and balance sheet accounts. Our current assessment indicates the company will continue to trade in line with management expectations, achieving our 5-year business plan and securing future growth. Proudly, we continue to deliver excellent customer service, having adapted to new and sustainable working patterns across the business which provide resilience against increased risks of sickness disruption.

Future development and performance

The current year financial performance of Magdalene is in line with our growth strategy. We continue to build on existing relationships with large operators, Original Equipment Manufacturers and private networks supporting critical national infrastructure.

The company is expecting to see further growth into the next financial year and beyond with new and larger scale opportunities achievable through the increasing strength and depth in our core business combined with M Group Services relationships and end-to-end service offerings. We expect growth opportunities will follow our business model of long-term managed services to our customers.

Strategic report for the year ended 31 March 2022 (continued)

Key performance indicators

The Board monitors progress on the overall strategy and trading performance by reference to KPIs, the principle measures being turnover, EBITDA, operating profit, order book, cash flow, accident frequency rate and compliance with financial covenants.

Principal risks and uncertainties

Magdalene is continually assessing the most cost-effective methods of delivering services in order to counter any potential price pressure in the industry. In addition, the company continues to diversify its business both in terms of its customer base and the mix of revenues across all business segments.

The company continues to manage market risk by structuring its business across both the shorter-term network deployment business and longer-term maintenance activities. Key customers are entering into longer-term and more diverse contracts with Magdalene, which reflects the strategic nature of these relationships. The Board invests significant levels of time in maintaining and building these relationships. Regular discussion is held at senior management and Board level about the risks that may be present in each of these relationships.

Financial risks

The company's exposure to the market risk for changes in interest rates relates only to the cash held by the company, management of cash is supported via the M Group Services Treasury Team as part of M Group cash management strategy.

Most of Magdalene's customers are blue chip companies with strong credit ratings and the directors consider that credit risk is minimal. As appropriate, the company carries out credit reviews for new customers and sets credit terms to ensure the credit risk for each new customer is appropriately managed.

Stakeholders engagement

Effective engagement of stakeholder groups supports the principles of Section 172 of the Companies Act which sets out that Directors should have regard to stakeholder interests when discharging their duty to promote the success of the company.

Our success depends on forging positive relationships with the people, communities and organisations that have an interest in our business and may be impacted by the decisions we make. We actively engage with our stakeholders to understand their views. The views of our stakeholder's aid in shaping our strategy and business model. We set out below how we engage with our main stakeholders and our impact.

People

We endeavour to listen to our people, to provide feedback and keep them engaged and informed. Successful performance can be delivered through a high level of engagement ensuring our people share the company's core values and feel supported by our culture. We are committed to creating an environment in which our people feel valued, supported and fulfilled.

It is key that we continue to engage and listen to all feedback to harness the talent that we already have within the group and also ensure there exists a working environment that allows people to flourish. The People Opinion Survey takes place annually enabling us to address areas for improvement to make the company a better place to work.

Strategic report for the year ended 31 March 2022 (continued)

Stakeholders engagement (continued)

Clients

We understand our clients' needs through focused key account management led by our Executive Directors and their management teams.

We have long-term relationships with our clients across multiple contracts. We aim to meet the specific need of each of our clients to deliver best in class solutions.

Suppliers and subcontractors

Dialogue with suppliers and subcontractors is important to mitigate supply chain risk and to ensure we have access to the most cost effective and reliable products and services. We work closely with our supply chain to ensure we can meet our business requirements in a sustainable way.

Our code of conduct sets out clear standards regarding our ways of working with our supply chain. Having key account support and face-to-face meetings helps to build trust and long-term relationships which is beneficial to both parties.

Communities

Magdalene is signed up to the Armed Forces Covenant, demonstrating our support for Armed Forces Community. Our participation demonstrates that we recognise the values serving personnel (including reservists), Veterans and military families can bring to our business. This commitment also encourages us to work with partners such as the Career Transition Partnership (the official Ministry of Defence provider of Armed Forces resettlement support) who provide employment opportunities for those leaving the Services.

Shareholders

The company is a wholly owned subsidiary of Minerva Equity Limited, a United Kingdom incorporated company which is owned by management and Blueprint Investments Sarl (Luxembourg). Blueprint Investments Sarl (Luxembourg) is indirectly controlled by PAI Europe VI, a private equity fund which is ultimately controlled by PAI Partners. Monthly reporting of performance is discussed by management and PAI.

Our shareholders aim to increase the long-term strategic value of the group in partnership with the management team. We target long term profitable growth and deliver reliable and stable revenue streams, margins and cash flow.

The strategic report was approved and authorised for issue by the board of directors.

On behalf of the board,

S R Saunders Director

30 September 2022

Registered Number: 03198823

Abel Smith House Gunnels Wood Road Stevenage Hertfordshire SG1 2ST

Directors' report for the year ended 31 March 2022

The directors present their annual report together with the audited financial statements for the year ended 31 March 2022.

Business review and future developments

In accordance with section 414c (11) of the Companies Act 2006, the Directors have chosen to include the principal activity of the Company; the principal risks and uncertainties; the business review; and future developments in the Strategic Report.

Dividends

Dividends paid in the year total £nil (2021: £nil). The directors do not recommend the payment of a final dividend (2021: £nil).

Directors

The directors of the company who were in office during the year and up to the date of signing were as follows:

J M Arnold

M G Beesley (resigned 22 October 2021)

B G Casey

A R Findlay (appointed 18 August 2021)
K M Fuller (appointed 15 September 2022)
C Keen (appointed 15 September 2022)

A H P Loosveld

S R Saunders (appointed 15 September 2022)

M A Turner J R Winnicott

Third party indemnity

The Company's directors are covered by qualifying third party indemnity insurance taken out by M Group Services Limited as allowed by section 234 of the Companies Act 2006. These insurances were in force throughout the period to 31 March 2022 and continue to the date of approval of the financial statements.

Auditors

Deloitte LLP have expressed their willingness to continue as auditors and appropriate arrangements have been put in place for them to be deemed reappointed as auditors in the absence of an Annual General Meeting.

Post balance sheet events

In May 2022, following a strategic review of the legal structure of the Minerva Equity Limited group, the Company declared a dividend of £5,000,000 to parent company M Group Telecoms Limited.

Going concern

The directors have taken into account uncertainties in preparing financial projections and assessing the future prospects of the Company. These included the risk of a significant economic shock impacting the UK essential infrastructure market. However, this is considered a low risk as there were no adverse impacts from the economic environment and challenges created in this COVID-19 environment and the Company was able to generate positive operating cash flows demonstrating the Company's ability to withstand significant external economic shocks. They also considered the impact of the high inflationary environment, however this is also considered low risk given the nature of the Company's framework agreements, the majority of which have indexation mechanisms. Cash flow has been and continues to be robust, in line with management's expectations. Demand in our resilient markets remains strong and the Company has significant levels of liquidity available.

Directors' report for the year ended 31 March 2022 (continued)

Going concern (continued)

Accordingly, based on the Company's financial projections and the current expectations of the directors about the prospects of the Company, the financial statements have been prepared on the going concern basis.

The directors consider that the Company can meet its obligations as they fall due for a period of at least twelve months from the date of the directors' approval of these financial statements.

Employees

Our statement describing how the Board has had regard to the matters set out in section 172 (1) (a) to (f) of the Companies Act 2006 when performing its duty under section 172 is set out on pages 3 & 4.

Employees are kept informed of matters affecting them. The Company operates a systematic approach to communication through regular briefings, presentations, electronic mailings and the wide circulation of magazines, to achieve a common awareness among all employees in relation to the financial and economic factors that affect the performance of the Company. Recognition and reward schemes are in place to encourage participation in the Company's performance, highlight the achievements and successes of our people and to thank them for their hard work and dedication.

The Company is an equal opportunities employer and applications from disabled persons are fully and fairly considered, having regard to the aptitudes and abilities of the applicant. In the event of disability, every effort is made to ensure that employment continues and appropriate training is given. Career development and promotion of disabled people is, as far as possible, identical to that of other employees.

Stakeholders engagement - Other stakeholders

Based on our engagement with and feedback from stakeholders, we factor their views into the decision making of the Board. Our statement describing how the Board has had regard to the matters set out in section 172 (1) (a) to (f) of the Companies Act 2006 when performing its duty under section 172 is set out on pages 3 to 4.

Greenhouse Gas Emissions and Energy Use

In accordance with the requirements of Streamlined Energy and Carbon Reporting (SECR), the company's greenhouse gas emissions and energy use data has been disclosed in the consolidated financial statements of parent company M Group Services Limited.

Statement of directors' responsibilities

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland". Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing the financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- state whether applicable United Kingdom Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

Directors' report for the year ended 31 March 2022 (continued)

Statement of directors' responsibilities (continued)

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Statement of disclosure of information to auditors

In the case of each director in office at the date the Directors' Report is approved:

- so far as the director is aware, there is no relevant audit information of which the company's auditors are unaware; and
- they have taken all the steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

The directors' report was approved and authorised for issue by the board of directors.

On behalf of the board,

S R Saunders

Director 30 September 2022

Registered Number: 03198823

Abel Smith House Gunnels Wood Road Stevenage Hertfordshire SG1 2ST

Independent auditors' report to the members of Magdalene Limited

Report on the audit of the financial statements

Opinion

In our opinion the financial statements of Magdalene Limited (the 'company'):

- give a true and fair view of the state of the company's affairs as at 31 March 2022 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland"; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements which comprise:

- the profit and loss account;
- · the statement of comprehensive income;
- the balance sheet:
- the statement of changes in equity; and
- the related notes 1 to 24.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report.

We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council's (the 'FRC's') Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Independent auditors' report to the members of Magdalene Limited (continued)

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Responsibilities of directors

As explained more fully in the statement of directors' responsibilities, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

We considered the nature of the company's industry and its control environment, and reviewed the company's documentation of their policies and procedures relating to fraud and compliance with laws and regulations. We also enquired of about their own identification and assessment of the risks of.

We obtained an understanding of the legal and regulatory framework that the company operates in, and identified the key laws and regulations that:

- had a direct effect on the determination of material amounts and disclosures in the financial_ statements. These included UK Companies Act, pensions legislation and tax legislation; and
- do not have a direct effect on the financial statements but compliance with which may be fundamental to the company's ability to operate or to avoid a material penalty. These included the Bribery Act, employment laws, carbon reduction regulations as well as health, safety and environment matters.

We discussed among the audit engagement team including relevant internal specialists such as tax, pensions and IT regarding the opportunities and incentives that may exist within the organisation for fraud and how and where fraud might occur in the financial statements.

Independent auditors' report to the members of Magdalene Limited (continued)

As a result of performing the above, we identified the greatest potential for fraud in the following areas, and our specific procedures performed to address them are described below:

- The recoverability and valuation of accrued income on contracts ("sales accrual"). The procedures
 performed to address this risk included:
 - Documenting our understanding of the design of the key controls surrounding sales accrual valuation and recoverability;
 - Obtaining an understanding from the commercial teams as to the composition of the sales accrual, and challenging judgements that they have taken in terms of recoverability on a sample of contracts; and
 - Obtaining evidence of post period end cash collection or ongoing negotiations in relation to the recoverability of the sales accrual on a sample of contracts.

In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override. In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments; assessed whether the judgements made in making accounting estimates are indicative of a potential bias; and evaluated the business rationale of any significant transactions that are unusual or outside the normal course of business.

In addition to the above, our procedures to respond to the risks identified included the following:

- reviewing financial statement disclosures by testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- enquiring of management and external legal counsel concerning actual and potential litigation and claims, and instances of non-compliance with laws and regulations; and
- · reading minutes of meetings of those charged with governance.

Report on other legal and regulatory requirements

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified any material misstatements in the strategic report or the directors' report.

Matters on which we are required to report by exception

Under the Companies Act 2006 we are required to report in respect of the following matters if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

We have nothing to report in respect of these matters.

Independent auditors' report to the members of Magdalene Limited (continued)

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Tobias Wright BA FCA (Senior statutory auditor)

For and on behalf of Deloitte LLP

Statutory Auditor

London, United Kingdom

Tobias Wight

30 September 2022

Profit and loss account for the year ended 31 March 2022

•		2022	2021
	Note	£'000	£'000
Turnover	5	66,680	48,582
Cost of sales		(55,997)	(39,889)
Gross profit		10,683	8,693
Administrative expenses		(4,584)	(3,546)
Other operating income	6	-	75
EBITDA (excluding exceptional items)		6,246	5,325
Amortisation	7,11	(19)	(5)
Depreciation	7,12	(123)	(75)
Exceptional items	7	(5)	(23)
Operating profit	7	6,099	5,222
Interest payable and similar expenses	9	(48)	(36)
Profit before taxation		6,051	5,186
Tax on profit	10	(1,251)	(986)
Profit for the financial year		4,800	4,200

The accompanying notes on pages 16 to 37 form part of these financial statements.

The above results relate to continuing operations for both financial years.

Statement of comprehensive income for the year ended 31 March 2022

		Year to 31 March 2022	Year to 31 March 2021
	Note	£'000	£'000
Profit for the financial year		4,800	4,200
Other comprehensive income:		.	
Remeasurement of net defined benefit obligation	18	3	3
Total tax on components of other comprehensive income	10	2	(1)
Other comprehensive income for the year		5	2
Total comprehensive income for the year		4,805	4,202

Balance sheet as at 31 March 2022

	Note	2022	2021
		£'000	£'000
Fixed assets		·	
Intangible assets	11	52	71
Tangible assets	12	1,641	1,568
Debtors: amounts due after more than one year	13	16,639	6,548
		18,332	8,187
Current assets			
Stocks	14	2,786	565
Debtors	15	17,104	9,177
Cash at bank and in hand		7,531	11,957
		27,421	21,699
Creditors: amounts falling due within one year	16	(24,590)	(13,520)
Net current assets		2,831	8,179
Total assets less current liabilities		21,163	16,366
Pensions and similar obligations	18	•	(8)
Net assets		21,163	16,358
Capital and reserves			
Called up share capital	19	22	22
Profit and loss account		21,141	16,336
Total equity		21,163	16,358

The notes on pages 16 to 37 are an integral part of these financial statements.

The financial statements on pages 12 to 37 were approved and authorised for issue by the board of directors on 30 September 2022 and were signed on its behalf by:

S R Saunders **Director**

B G Casey Director

Registered Number: 03198823

Statement of changes in equity for the year ended 31 March 2022

	Called up share capital	Profit and loss account	Shareholder s Funds
	£'000	£'000 .	£'000
Balance as at 1 April 2020	22	12,134	12,156
Profit for the financial year	-	4,200	4,200
Other comprehensive income for the year	-	2	2
Total comprehensive income for the year	-	4,202	4,202
Balance as at 31 March 2021	22	16,336	16,358
Profit for the financial year	· <u>-</u>	4,800	4,800
Other comprehensive income for the year	-	5	5
Total comprehensive income for the year	-	4,805	4,805
Balance as at 31 March 2022	22	21,141	21,163

The notes on pages 16 to 37 are an integral part of these financial statements.

Notes to the financial statements for the year ended 31 March 2022

1 General Information

Magdalene Limited is a private company limited by shares incorporated in England.

The company is incorporated and domiciled in the UK. The address of its registered office is Abel Smith House, Gunnels Wood Road, Stevenage, Hertfordshire, SG1 2ST.

2 Statement of compliance

The individual financial statements of Magdalene Limited have been prepared in compliance with United Kingdom Accounting Standards, including Financial Reporting Standard 102, "The Financial Reporting Standard applicable in the United Kingdom and the Republic of Ireland" ("FRS 102") and the Companies Act 2006.

3 Summary of significant accounting policies

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Basis of preparation

The financial statements are prepared on a going concern basis under the historical cost convention.

The preparation of financial statements in conformity with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the company's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in note 4.

Going concern

The directors have taken into account uncertainties in preparing financial projections and assessing the future prospects of the Company. These included the risk of a significant economic shock impacting the UK essential infrastructure market. However, this is considered a low risk as there were no adverse impacts from the economic environment and challenges created in this COVID-19 environment and the Company was able to generate positive operating cash flows demonstrating the Company's ability to withstand significant external economic shocks. They also considered the impact of the high inflationary environment, however this is also considered low risk given the nature of the Company's framework agreements, the majority of which have indexation mechanisms. Cash flow has been and continues to be robust, in line with management's expectations. Demand in our resilient markets remains strong and the Company has significant levels of liquidity available.

Accordingly, based on the Company's financial projections and the current expectations of the directors about the prospects of the Company, the financial statements have been prepared on the going concern basis.

The directors consider that the Company can meet its obligations as they fall due for a period of at least twelve months from the date of the directors' approval of these financial statements.

Exemptions for qualifying entities under FRS 102

FRS 102 allows a qualifying entity certain disclosure exemptions, subject to certain conditions which have been complied with. The Company is a qualifying entity as its results are consolidated into the financial statements of Minerva Equity Limited which are publicly available.

As a qualifying entity the company has taken advantage of the following exemptions

- from preparing a statement of cash flows, as allowed by FRS 102 paragraph 1.12(b)
- from disclosing a table of financial instruments as allowed by FRS 102 paragraph 1.12(c)

Notes to the financial statements for the year ended 31 March 2022 (continued)

3 Summary of significant accounting policies (continued)

Exemptions for qualifying entities under FRS 102 (continued)

- from disclosing transactions with entities that are part of the Minerva Equity Limited group where 100% of the voting rights of these entities are controlled within the group as required by FRS 102 paragraph 33.1A.
- from disclosing key management personnel compensation, as required by FRS 102 paragraph 33.7.

Consolidated financial statements

In accordance with Section 400 of the Companies Act 2006, the company has not prepared group financial statements. The results of the company and its subsidiaries are consolidated in the financial statements of M Group Services Limited, a company registered in England. A copy of which can be obtained from the Company Secretary, Abel Smith House, Gunnels Wood Road, Stevenage, Hertfordshire, SG1 2ST.

Exceptional items

Where it is considered that items of income or expense are material and are considered 'one off' or because they are material and of a scale such that separate presentation is helpful for the reader of the financial statements to understand the financial performance of the entity, their nature and amount is disclosed separately on the face of the profit and loss account where this enhances the understanding of the company's financial performance.

Foreign currencies

Monetary assets and liabilities denoted in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions denominated in foreign currencies during the year are translated into local currency at the rate of exchange ruling on the dates on which the transactions occurred. All differences are taken to the profit and loss account. Monetary amounts in these financial statements are rounded to the nearest thousand.

The company's functional and presentation currency is the pound sterling.

Revenue recognition

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the company and that these benefits can be measured reliably.

Revenue is measured at the fair value of the consideration received or receivable for goods and services provided and net of discounts and value added taxes.

Contract income

The activities of the company are largely undertaken through long-term framework contracts. Under these contracts revenue is recognised in line with each separate supply of goods and services completed. Where losses are foreseeable in respect of future supplies committed under these framework contracts, appropriate provisions are made. In addition, an accrual is maintained for future remedial works that may be required in respect of supplies already made.

Amounts recoverable on contracts are stated as accrued income at cost plus attributable profits less provision for losses and payments on account. Payments on account in excess of amounts recoverable on contracts are included in creditors.

Government grants

Government grants are recognised based on the accrual model and are measured at the fair value where there is reasonable assurance that the grant will be received. Amounts received are recognised over the period in which the related costs are recognised. In the current year, grant accounting has

Notes to the financial statements for the year ended 31 March 2022 (continued)

3 Summary of significant accounting policies (continued)

Government grants (continued)

only been applied to the Job Retention Scheme launched as part of HM Governments response to the COVID-19 pandemic. This is shown within Other Operating Income.

Employee Benefits

Short term benefits

Short term benefits, including holiday pay and other similar non-monetary benefits, are recognised as an expense in the period in which the service is received.

Defined contribution pension plans

The company operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the company pays fixed contributions into a separate entity. Once the contributions have been paid the company has no further payment obligations. The contributions are recognised as an expense when they are due. Amounts not paid are shown in accruals in the balance sheet. The assets of the plan are held separately from the company in independently administered funds.

Defined benefit pension plan

The company operates defined benefit scheme arrangements for certain employees. A defined benefit plan defines the pension benefit that the employee will receive on retirement, usually dependent upon several factors including age, length of service and remuneration. A defined benefit plan is a pension plan that is not a defined contribution plan.

The defined benefit scheme arrangements are funded separately, with the assets of the scheme held separately from those of the company in a trustee administered fund.

The liability recognised in the balance sheet in respect of the defined benefit plan arrangements are the present value of the defined benefit obligation at the end of the reporting date less the fair value of the plan assets at the reporting date.

The defined benefit obligation is calculated using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high-quality corporate bond of equivalent currency and term to the scheme liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The resulting defined benefit liability, net of the related deferred tax, is presented separately on the face of the balance sheet.

The fair value of plan assets is measured in accordance with FRS 102 and in accordance with the company's policy for similarly held assets.

The cost of the defined benefit plan, recognised in profit and loss as employee costs comprises:

- (a) The increase in pension benefit liability arising from the employee service during the period; and
- (b) The cost of the plan introductions, benefit changes, curtailments and settlements.

The net interest cost is calculated by applying the discount rate to the net balance of the defined benefit obligation and the fair value of plan assets. This cost is recognised in the profit and loss account as 'Interest payable and similar expenses'.

Actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions are charged or credited to other comprehensive income. These amounts together with the return on plan assets, less amounts included in net interest, are disclosed as 'Remeasurement of net defined benefit obligation' in the statement of comprehensive income.

Notes to the financial statements for the year ended 31 March 2022 (continued)

3 Summary of significant accounting policies (continued)

Taxation

Taxation expense for the period comprises current and deferred tax recognised in the reporting period. Tax is recognised in the profit and loss account, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case tax is also recognised in other comprehensive income or directly in equity respectively.

Current or deferred taxation assets and liabilities are not discounted.

Current tax

Current tax is the amount of income tax payable in respect of the taxable profit for the year or prior years. Tax is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the period end.

Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

Deferred tax

Deferred tax arises from timing differences that are differences between taxable profits and total comprehensive income as stated in the financial statements. These timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements.

Deferred tax is recognised on all timing differences at the reporting date except for certain exceptions.

Unrelieved tax losses and other deferred tax assets are only recognised when it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the period end and that are expected to apply to the reversal of the timing difference.

Leased assets

At inception, the company assesses agreements that transfer the right to use assets to the company. The assessment considers whether the arrangement is, or contains, a lease based on the substance of the arrangement.

Operating leased assets

Leases that do not transfer all the risks and rewards of ownership are classified as operating leases. Payments under operating leases are charged to the profit and loss account on a straight-line basis over the period of the lease.

Lease incentives

Incentives received to enter into an operating lease are credited to the profit and loss account, to reduce the lease expense, on a straight-line basis over the period of the lease.

Cash and cash equivalents

Cash and cash equivalents includes cash in hand, deposits held at call with banks, other short term highly liquid investments with original maturities of three months or less and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

Notes to the financial statements for the year ended 31 March 2022 (continued)

3 Summary of significant accounting policies (continued)

Provisions and contingencies

Provisions

A provision is recognised when the company has a present legal or constructive obligation as a result of a past event for which it is probable that an outflow of resources will be required to settle the obligation and the amount can be reliably estimated. If the effect is material, provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the liability. The increase in the provision due to passage of time is recognised as a finance cost.

Contingencies

Contingent liabilities arising as a result of past events are not recognised when (i) it is not probable that there will be an outflow of resources or that the amount cannot be reliably measured at the reporting date or (ii) the existence will be confirmed by the occurrence or non-occurrence of uncertain future events not wholly within the company's control. Contingent liabilities are disclosed in the financial statements unless the probability of an outflow of resources is remote.

Contingent assets are not recognised. Contingent assets are disclosed in the financial statements when an inflow of economic benefits is probable.

Financial instruments

The company has chosen to adopt Sections 11 and 12 of FRS 102 in respect of financial instruments.

Financial assets

Basic financial assets, including trade and other receivables, cash and bank balances and investments in commercial paper, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest.

Such assets are subsequently carried at amortised cost using the effective interest method.

At the end of each reporting period financial assets measured at amortised cost are assessed for objective evidence of impairment. If an asset is impaired the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in the profit and loss account.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been had the impairment not previously been recognised. The impairment reversal is recognised in the profit and loss account.

Financial assets are derecognised when (a) the contractual rights to the cash flows from the asset expire or are settled, or (b) substantially all the risks and rewards of the ownership of the asset are transferred to another party or (c) control of the asset has been transferred to another party who has the practical ability to unilaterally sell the asset to an unrelated third party without imposing additional restrictions.

Financial liabilities

Basic financial liabilities, including trade and other payables, bank loans, loans from fellow group companies and preference shares, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Notes to the financial statements for the year ended 31 March 2022 (continued)

3 Summary of significant accounting policies (continued)

· Financial liabilities (continued)

Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the draw-down occurs. To the extent there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is capitalised as a prepayment for liquidity services and amortised over the period to which it relates.

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities.

Trade payables are recognised initially at the transaction price and subsequently measured at amortised cost using the effective interest method.

Financial liabilities are derecognised when the liability is extinguished, that is when the contractual obligation is discharged, cancelled or expires.

Offsetting

Financial assets and liabilities are offset and the net amounts presented in the financial statements when there is an enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new ordinary shares or options are shown in equity as a deduction, net of tax, from the proceeds.

Distributions to equity holders

Dividends and other distributions to company's shareholders are recognised as a liability in the financial statements in the period in which the dividends and other distributions are approved by the company's shareholders. These amounts are recognised in the statement of changes in equity.

Related party transactions

The company discloses transactions with related parties which are not wholly owned within the same group. It does not disclose transactions with members of the same group that are wholly owned.

Intangible assets

Intangible assets are stated at cost less accumulated amortisation and accumulated impairment losses. Amortisation is calculated, using the straight-line method, to allocate the depreciable amount of the assets to their residual value over their estimated useful lives, as follows:

Software - 3 to 5 years

Costs associated with maintaining computer software are recognised as an expense as incurred. Development costs that are directly attributable to the design and testing of identifiable and unique software products controlled by the Group are recognised as intangible assets when the following criteria are met:

- it is technically feasible to complete the software so that it will be available for use;
- management intends to complete the software and use or sell it:
- there is an ability to use or sell the software;
- it can be demonstrated how the software will generate probable future economic benefits;
- adequate technical, financial and other resources to complete the development and to use or sell the software are available; and
- the expenditure attributable to the software during its development can be reliably measured.

Notes to the financial statements for the year ended 31 March 2022 (continued)

3 Summary of significant accounting policies (continued)

Tangible assets

Tangible assets are included at historical purchase cost less accumulated depreciation and accumulated impairment losses. Cost includes the original purchase price of the asset and the costs directly attributable to bringing the asset into its working condition for its intended use.

Depreciation and residual values

Depreciation of assets is calculated at rates expected to write off cost less the estimated residual value of the relevant assets over their estimated economic lives. The estimated useful lives of the assets to the business are reassessed periodically in light of experience. The estimated economic lives used are principally as follows:

Long leasehold buildings Fixtures, fittings and equipment - 2% straight line

- 10% to 33% straight line

Assets under construction are not depreciated until they are available for use.

Derecognition

Tangible assets are derecognised on disposal or when no future economic benefits are expected. On disposal, the difference between the net disposal proceeds and the carrying amount is recognised in the profit or loss account.

Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition. Stocks held for distribution at no or nominal consideration are measured at the lower of replacement cost and cost, adjusted where applicable for any loss of service potential.

Stock value is determined using a first in, first out basis.

At each reporting date, an assessment is made for impairment. Any excess of the carrying amount of stocks over its estimated selling price less costs to complete and sell is recognised as an impairment loss in the profit and loss account. Reversals of impairment losses are also recognised in the profit and loss account.

4 Critical accounting judgements and estimation uncertainty

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical judgements in applying the entity's accounting policies

There are no specific judgements that have been made that would result in a material change to the statutory financial statements.

Critical accounting estimates and assumptions

The company makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are related to a sales accrual regarding the ageing of uncollected work completed for clients, recognised in accrued income.

Notes to the financial statements for the year ended 31 March 2022 (continued)

5 Turnover

6

In both current and prior years the company has one class of business — Telecommunications and consultancy. The business manages infrastructure maintenance, renewals, installations, data and other specialist services to blue-chip clients in these infrastructure sectors.

Turnover analysed by geographical market

	2022	2021
	£'000	£'000
Third party sales		
United Kingdom	41,011	22,169
Rest of Europe	507	588
Other	67	81
	41,585	22,838
Internal sales		
United Kingdom	25,095	25,744
	25,095	25,744
Total sales		
United Kingdom	66,106	47,913
Rest of Europe	507	588
Other	67	81
	66,680	48,582
Other operating income		
	2022	2021
	£'000	£'000
Grants received under Coronavirus Job Retention Scheme	-	75

Notes to the financial statements for the year ended 31 March 2022 (continued)

7 Operating profit

Operating profit for the year is stated after charging:	2022	2021
	£'000	£'000
Wages and salaries	16,396	8,641
Social security costs	1,773	944
Other pension costs	1,147	670
Staff costs	19,316	10,255
Depreciation of owned fixed assets (see note 12)	123	75
Amortisation (see note 11)	19	5
Exceptional items	5	23
Operating lease charges	208	159
Fees payable to the company's auditors for the audit of the company's financial statements	40	31

In accordance with SI 2008/489 the company has not disclosed the fees payable to the company's auditors for 'Other services' as this information is included in the consolidated financial statements of Minerva Equity Limited.

Exceptional items

Exceptional costs comprise £5,000 (2021: £23,000) of incremental costs incurred in relation to the Coronavirus pandemic, including PPE, hand sanitising stations and screens.

Notes to the financial statements for the year ended 31 March 2022 (continued)

8 Employees and directors

	2022	2021
	Number	Number
Average monthly number of management and supervisory staff employed (including executive directors)	44	32
Average monthly number of operational staff employed (including executive directors)	325	173
	369	205
Directors' remuneration	2022	2021
	£'000	£'000
Aggregate emoluments	334	316
Pension contributions	10	10
	344	326
Highest paid director		
Total emoluments	334	316
Pension contributions	10	10
	344	326

Retirement benefits are accruing to one director under a defined contribution scheme (2021: one).

Notes to the financial statements for the year ended 31 March 2022 (continued)

9 Interest payable and similar expenses

	2022	2021
	£'000	£'000
Interest payable and similar expenses		
Interest payable on other loans	48	36
Total interest payable and similar expenses	48	36
Tax on profit		
Tax expense included in profit or loss	2022	2021
	£'000	£'000
Current tax:		
UK corporation tax on profits for the current year	1,250	988
Adjustment in respect of previous periods	3	(4)
Total current tax	1,253	984
Deferred tax:		
Origination and reversal of timing differences	5	3
Adjustment in respect of previous periods	2	(1)
Impact of changes in tax rates	(9)	-
Total deferred tax	(2)	2
Tax on profit	1,251	986

Notes to the financial statements for the year ended 31 March 2022 (continued)

10 Tax on profit (continued)

Tax expense included in other comprehensive income	2022 £'000	2021 £'000
Deferred tax:		
(Credit) / charge on current year gains	(2)	1
Total deferred tax	(2)	1
Total tax (income) / expense included in other comprehensive income	(2)	1

Reconciliation of tax expense

The tax assessed for the year is higher (2021: higher) than the standard rate of corporation tax in the UK 19% (2021: 19%). The differences are explained below:

	2022	2021
	£'000	£'000
Profit before tax	6,051	5,186
Profit multiplied by the standard UK rate of tax 19% (2021: 19%)	1,150	985
Effects of:		
Expenses not deductible for tax purposes	11	6
Effect of change in corporation tax rate	(9)	-
Adjustment in respect of previous periods	5	(5)
Transfer pricing adjustments	94	-
Tax expense for the year	1,251	986

In the Spring Budget 2021, the UK Government announced that from 1 April 2023 the corporation tax rate would increase to 25% (rather than remaining at 19%, as previously enacted). This new law was substantively enacted on 24 May 2021. Deferred taxes at the balance sheet date have been measured using these enacted tax rates and reflected in these financial statements.

Notes to the financial statements for the year ended 31 March 2022 (continued)

11 Intangible assets

	Software	Software Patents	Total
	£'000	£'000	£'000
Cost at 1 April 2021	393	3	396
Additions	-	-	-
Cost at 31 March 2022	393	3	396
Accumulated amortisation and impairment at 1 April 2021	(325)	-	(325)
Charge for the year	(19)	-	(19)
Accumulated amortisation and impairment at 31 March 2022	(344)	-	(344)
Net book value at 31 March 2022	49	3	52
Net book value at 31 March 2021	68	3	71
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Notes to the financial statements for the year ended 31 March 2022 (continued)

12 Tangible assets

	Long Fixtures, leasehold fittings and buildings equipment		Total	
	£'000	£'000	£'000	
Cost at 1 April 2021	1,989	1,754	3,743	
Additions	-	196	196	
Cost at 31 March 2022	1,989	1,950	3,939	
Accumulated depreciation at 1 April 2021	(601)	(1,574)	(2,175)	
Charge for the year	(33)	(90)	(123)	
Accumulated depreciation at 31 March 2022	(634)	(1,664)	(2,298)	
Net book value at 31 March 2022	1,355	286	1,641	
Net book value at 31 March 2021	1,388	180	1,568	

13 Debtors: amounts due after more than one year

	March 2022	March 2021
	£'000	£'000
Amounts owed by group undertakings	16,639	6,548

Amounts owed by group undertakings are unsecured, interest free and repayable on demand.

Amounts owed by group undertakings are intended for the continuing use of the borrowing companies as part of the capital structure of those companies. As such they represent fixed assets of Magdalene Limited.

14 Stocks

	2022	2021
	£'000	£,000
Finished goods and goods for resale	2,786	565

The cost of stock recognised as an expense during the year was £1,493,000 (2021: £1,534,000).

Notes to the financial statements for the year ended 31 March 2022 (continued)

15 Debtors

Amounts falling due within one year	2022	2021
	£'000	£'000
Trade debtors	6,106	4,106
Amounts owed by group undertakings	1,119	1,800
Deferred tax asset (note 17)	34	30
Pensions (note 18)	33	-
Other debtors	3	-
Prepayments and accrued income	9,809	3,241
	17,104	9,177

Amounts owed by group undertakings are unsecured, interest free and repayable on demand.

16 Creditors: amounts falling due within one year

	2022	2021
	£'000	£'000
Trade creditors	792	1,127
Amounts owed to group undertakings	7,143	4,226
Corporation tax	1,250	1,307
Other taxation and social security	1,506	850
Other creditors	118	23
Accruals and deferred income	13,781	5,987
	24,590	13,520

Amounts owed to group undertakings are unsecured, interest free and repayable on demand.

Notes to the financial statements for the year ended 31 March 2022 (continued)

17 Deferred taxation

The provision for deferred tax consists of the following deferred tax assets:

	2022	2021
	£'000	£'000
Fixed asset timing differences	42	28
Other temporary differences	(8)	2
Total deferred tax asset	34	30

	2022 £'000	2021
		£'000
Brought forward at 1 April	30	33
Credit / (charge) for the year	4	(3)
Adjustment in respect of prior years	(2)	1
Credit / (charge) in other comprehensive income for the year	2	(1)
Carried forward at 31 March	34	30

The amount of deferred tax expected to be reversed in the next 12 months is £nil (2021: £nil).

Notes to the financial statements for the year ended 31 March 2022 (continued)

18 Pensions and similar obligations

Defined benefit scheme

The company operates a defined benefit scheme in the UK. This is a separate trustee administered fund holding the pension scheme assets to meet long term pension liabilities. Contributions are agreed with the trustee to reduce the funding deficit where necessary.

A day one valuation was carried out at 1 November 2020 and updated to 31 March 2022 by a qualified actuary, independent of the scheme's sponsoring employer. Adjustments to the valuation have been made based on current market conditions and the following assumptions:

	2022 % pa
Discount rate	2.80
Salary inflation rate	3.80
Price inflation rate	3.80

At 31 March 2022 and 31 March 2021, the deficit recognised in the balance sheet was as follows:

Amounts recognised in the balance sheet	2022	2021
•	£'000	£'000
Present value of funded obligations	(163)	(34)
Fair value of scheme assets	196	26
Net asset / (liability) at the end of the year excluding deferred tax	33	(8)
Related deferred tax asset / (liability)	(8)	1
Net pension asset / (liability)	25	(7)

Notes to the financial statements. for the year ended 31 March 2022 (continued)

18 Pensions and similar obligations (continued)

Changes in scheme assets	2022	2021
	£,000	£'000
Balance b/fwd	26	-
Contributions by employer	164	26
Contributions by plan participants	10	-
Interest income	2	-
Actuarial loss	(6)	-
Balance as at 31 March	196	26
Actual return on scheme assets	(4)	
Changes in scheme liabilities	2022	2021
	£'000	£'000
Balance b/fwd	(34)	-
Current service costs & expenses	(126)	(37)
Interest expense	(2)	-
Contributions by plan participants	(10)	-
Actuarial gain	9	3
Balance as at 31 March	(163)	(34)

Notes to the financial statements for the year ended 31 March 2022 (continued)

18 Pensions and similar obligations (continued)

The overall surplus / (deficit) movement may be summarised as follows:

Movements in balance sheet net asset / (liability)	2022	2021
	£'000	£'000
Deficit b/fwd	(8)	-
Administration costs	(126)	(37)
Contributions	164	26
Actuarial gains	3	3
Net asset / (liability) at the end of the year (excluding deferred tax)	33	(8)

The cost of the defined benefit scheme is recognised in the profit and loss account, and the impact of actuarial gains and losses recognised in the statement of comprehensive income, was as follows:

Expense recognised in the profit and loss account	2022	2021
	£'000	£'000
Administration cost – scheme expenses	(126)	(37)
Charge to operating profit	(126)	(37)
Interest income	2	-
Interest expense	(2)	-
Amount charged to other finance expense	•	-
Expense recognised in the profit and loss account	(126)	(37)
Analysis of amounts recognised in the Statement of Comprehensive income	2022 £'000	2021 £'000
Effect of experience adjustments	(1)	1
Effects of changes in assumptions	10	2
Return on plan assets	(6)	-
Actuarial gains in schemes	3	3

Notes to the financial statements for the year ended 31 March 2022 (continued)

18 Pensions and similar obligations (continued)

The fair value of the plan assets was:

	2022	2021
	£'000	£,000
Cash	1	26
Equity instruments	86	-
Debt instruments	66	-
Other	43	-
Total assets	196	26

Defined contribution scheme

The company operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the company in an independently administered fund.

The amount recognised as an expense for the defined contribution scheme was:

Current year contributions	1,021	633
	£'000	£'000
	2022	2021

As at 31 March 2022 there was an outstanding liability of £112,000 (2021: £nil) in respect of pension contributions.

19 Called up share capital

2022	2021
£'000	£,000
22	22
22	22
	£'000

There is a single class of ordinary shares. There are no restrictions on the distribution of dividends and the repayment of capital.

Notes to the financial statements for the year ended 31 March 2022 (continued)

20 Contingent liabilities

There exist cross guarantees under a group banking arrangement whereby group companies have guaranteed the liabilities of other group companies to their clearing banks. Net indebtedness recognised by the company under this arrangement at 31 March 2022 was £nil (2021: £nil).

21 Capital commitments

Total future minimum lease payments under non-cancellable operating leases are as follows:

Payments due	At 31 March 2022	At 31 March 2021
•	£'000	£'000
Within one year	275	229
Between one and five years	949	942
Greater than five years	156	254
	1,380	1,425

The company had no other off-balance sheet arrangements.

22 Related party transactions

The company has taken advantage of the exemption under FRS 102.33.1A, and has not disclosed transactions with entities that are part of the Minerva Equity Limited group, where 100% of the voting rights of these entities are controlled within the group.

During the year, the company paid rent of £58,000 (2021: £63,000) to Morris House Properties Ltd, an entity controlled by M A Turner. A balance of £nil was outstanding at the year-end (2021: £nil).

During the year, the company paid rent, insurance and service charges of £41,000 (2021: £52,000) to Suffolk Life, a SIPP owned by M A Turner and four other individuals. A balance of £nil was outstanding at the year-end (2021: £nil).

23 Controlling parties

At 31 March 2022, the company's immediate parent undertaking was M Group Telecoms Limited, a company registered in England and Wales.

The ultimate parent undertaking is Minerva Equity Limited, a company registered in England and Wales, whose ultimate controlling party is PAI Partners a private equity firm registered in France.

M Group Services Limited is the parent undertaking of the smallest group to consolidate these financial statements. Minerva Equity Limited is the parent undertaking of the largest group to consolidate these financial statements.

Copies of M Group Services Limited and Minerva Equity Limited consolidated financial statements can be obtained from the Company Secretary at the registered office: Abel Smith House, Gunnels Wood Road, Stevenage, Hertfordshire, SG1 2ST.

Notes to the financial statements for the year ended 31 March 2022 (continued)

24 Subsidiary undertakings

The company's subsidiary undertaking at 31 March 2022 (set out below) is a wholly owned subsidiary, with an accounting year end of 31 March. The undertaking principally operates in its country of incorporation.

Company	Registered country	Company's equity shareholding at 31 March 2022	Principal business
Magdalene Telecom Limited	England & Wales	100%	Dormant

Magdalene Telecom Limited is exempt from audit by virtue of s480 of Companies Act 2006.

The company holds 1,000 Ordinary shares of £1 each in Magdalene Telecom Limited. The investment in Magdalene Telecom Limited has been fully impaired and currently has nil net book value (2021: £nil).

The registered office of Magdalene Telecom Limited is Abel Smith House, Gunnels Wood Road, Stevenage, Hertfordshire, SG1 2ST.

25 Post balance sheet events

In May 2022, following a strategic review of the legal structure of the Minerva Equity Limited group, the Company declared a dividend of £5,000,000 to parent company M Group Telecoms Limited.