# HPL (UK) Limited Financial Statements 31 December 2020

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## **Financial Statements**

## Year Ended 31 December 2020

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## Officers and Professional Advisers

The board of directors

Mr Stephen Buong Lik Lau

Mr Christopher Tien Lock Lim Mr Andrew Christopher Roberts

Company secretary

Miss Gabrielle Catherine Victoria Morris

Registered office

4th Floor

239 Kensington High Street

London

United Kingdom

W8 6SA

Auditor

Deloitte LLP Statutory Auditor

Cambridge, United Kingdom

Bankers

Oversea - Chinese Banking Corporation Ltd

The Rex Building, 3rd Floor

62 Queen Street

London

United Kingdom

EC4R 1EB

## Directors' Report

## Year Ended 31 December 2020

The directors present their report and the financial statements of the company for the year ended 31 December 2020.

#### **Principal Activities**

The principal activity of the company during the year is that of the provision of management services and to seek and evaluate suitable business opportunities for future investment by other members of the Group.

#### **Directors**

The directors who served the company during the year were as follows:

Mr Stephen Buong Lik Lau
Mr Christopher Tien Lock Lim
Mr Andrew Christopher Roberts
Mr Siew Chong Chua
(Re

(Resigned 12 August 2020)

On 12 August 2020 it was resolved by the board members that the registration of Mr Siew Chong Chua as a director of the Company be accepted. There were no changes to the list of directors stated above between 31 December 2020 and the date when these financial statements were approved by the board members.

#### Going concern

The company has assessed the impact of the Covid-19 pandemic, and concluded that given the principal activity of the entity is that of provision of management services and to seek and evaluate suitable business opportunities for future investment by other members of the Group, the impact on cashflow is minimal and the company can continue to operate with existing cash reserves going forward. In making this assumption, the directors have assessed the ability of each of the company's key customers to pay management fees, and considered sensitised cash flow forecasts. The directors believe that the company has adequate resources and believe that the company is well placed to manage its business risks successfully.

The directors have considered the financial position of the company, including its net liability position, available cash reserves and the intercompany loan due to the parent undertaking as detailed per note 11 to the financial statements. The company has received a commitment from the parent undertaking not to recall the loan for a period of at least 12 months from the date of approval of these financial statements. The company has traded profitably under restrictions during the financial year to 31 December 2020, and the directors believe that the company can continue in operational existence, and therefore continue to adopt the going concern basis in the preparation of these financial statements.

## Directors' Report (continued)

## Year Ended 31 December 2020

## Directors' Responsibilities Statement

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law) including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and the profit or loss of the company for that period.

In preparing these financial statements, the directors are required to:

- · select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## Auditors

Each of the persons who is a director at the date of approval of this report confirms that:

- so far as they are aware, there is no relevant audit information of which the company's auditor is unaware;
   and
- they have taken all steps that they ought to have taken as a director to make themselves aware of any relevant audit information and to establish that the company's auditor is aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of S418 of the Companies Act 2006.

A resolution to reappoint Deloitte LLP as auditors will be proposed at the forthcoming Annual General Meeting.

## **Small Company Provisions**

This report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption.

This report was approved by the board of directors on 9th September 2021, and signed on behalf of the board by:

Mr Andrew Christopher Roberts

Director

## Independent Auditor's Report to the Members of HPL (UK) Limited

#### Year Ended 31 December 2020

#### Report on the Audit of the Financial Statements

#### Opinion

In our opinion the financial statements of HPL (UK) Limited (the 'company')

- give a true and fair view of the state of the company's affairs as at 31 December 2020 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland"; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements which comprise:

- the statement of comprehensive income and retained earnings;
- the balance sheet; and
- the related notes 1 to 12.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

## **Basis for Opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report.

We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council's (the 'FRC's') Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## **Conclusions Relating to Going Concern**

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

## Independent Auditor's Report to the Members of HPL (UK) Limited (continued)

#### Year Ended 31 December 2020

#### Other Information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

## Responsibilities of Directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

## Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: <a href="https://www.frc.org.uk/auditorsresponsibilities">www.frc.org.uk/auditorsresponsibilities</a>. This description forms part of our auditor's report.

## Extent to Which the Audit was Considered Capable of Detecting Irregularities, Including Fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

We considered the nature of the company's industry and its control environment, and reviewed the company's documentation of their policies and procedures relating to fraud and compliance with laws and regulations. We also enquired of management about their own identification and assessment of the risks of irregularities.

We obtained an understanding of the legal and regulatory frameworks that the company operates in, and identified the key laws and regulations that:

• had a direct effect on the determination of material amounts and disclosures in the financial statements.

These included UK Companies Act, UK GAAP FRS 102 and UK tax legislation; and

## Independent Auditor's Report to the Members of HPL (UK) Limited (continued)

#### Year Ended 31 December 2020

 do not have a direct effect on the financial statements but compliance with which may be fundamental to the company's ability to operate or to avoid a material penalty. These included health and safety regulations and employment laws.

We discussed among the audit engagement team regarding the opportunities and incentives that may exist within the organisation for fraud and how and where fraud might occur in the financial statements.

As a result of performing the above, we identified the greatest potential for fraud in the following areas, and our specific procedures performed to address it are described below:

• We presume a risk of material misstatement due to fraud relating to revenue recognition. This has been pinpointed to occurrence and completeness of management fee revenue. In order to address the risk identified we have performed substantive testing over sales recognised over the course of the year and ensured these are recognised in the correct financial year, in line with contracts.

In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override. In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments; assessed whether the judgements made in making accounting estimates are indicative of a potential bias; and evaluated the business rationale of any significant transactions that are unusual or outside the normal course of business.

In addition to the above, our procedures to respond to the risks identified included the following:

- reviewing financial statement disclosures by testing to supporting documentation to assess compliance
  with provisions of relevant laws and regulations described as having a direct effect on the financial
  statements;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- enquiring of management and in-house legal counsel concerning actual and potential litigation and claims, and instances of non-compliance with laws and regulations; and
- reading minutes of meetings of those charged with governance.

#### Report on Other Legal and Regulatory Requirements

## Opinions on Other Matters Prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the directors' report for the financial year for which the financial statements are
  prepared is consistent with the financial statements; and
- the directors' report has been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified any material misstatements in the directors' report.

## Independent Auditor's Report to the Members of HPL (UK) Limited (continued)

## Year Ended 31 December 2020

## Matters on Which We are Required to Report by Exception

Under the Companies Act 2006 we are required to report in respect of the following matters if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to prepare the financial statements in accordance with the small companies
  regime and take advantage of the small companies' exemptions in preparing the directors' report and from
  the requirement to prepare a strategic report.

We have nothing to report in respect of these matters.

## **Use of Our Report**

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

**DAVID BICKER (Senior Statutory Auditor)** 

For and on behalf of Deloitte LLP

Statutory Auditor

Cambridge, United Kingdom

Date: 10 September 2021

## Statement of Comprehensive Income and Retained Earnings

## Year Ended 31 December 2020

Not	te	2020 £ 1,097,500	2019 £ 1,035,000
Gross Profit		1,097,500	1,035,000
Administrative expenses Other operating income	4	(1,079,275) 4,667	(1,314,510)
Operating Profit/(Loss)	5	22,892	(279,510)
Interest receivable and similar income	8	The state of the s	1,081
Profit/(Loss) Before Taxation		22,892	(278,429)
Tax on profit/(loss)			57%
Profit/(Loss) for the Financial Year and Total Comprehensive Income		22,892	(278,429)
Retained Losses at the Start of the Year		(3,781,712)	(3,503,283)
Retained Losses at the End of the Year	,	(3,758,820)	(3,781,712)

All the activities of the company are from continuing operations.

## **Balance Sheet**

## At 31 December 2020

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•	Note	2020 £	U £	; 201 £	9 £
Fixed Assets	11010	~	, <b>~</b>	2	2
Tangible assets	9		48,889	1	66,386
Current Assets					
Debtors	10	19,713		143,424	
Cash at bank and in hand		63,929		34,607	
		83,642		34,607 178,031	
Creditors: amounts falling due within				•	
one year	11	(3,891,251)		(4,026,029)	
Net Current Liabilities		,	(3,807,609)		(3,847,998)
Total Assets Less Current Liabilities			(3,758,720)	·	(3,781,612)
Net Liabilities			(3,758,720)		(3,781,612)
Capital and Reserves				•	
Called up share capital			100		100
Profit and loss account			(3,758,820)		(3,781,712)
Shareholders' Deficit			(3,758,720)		(3,781,612)

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

These financial statements were approved by the board of directors and authorised for issue on 9th September 2021, and are signed on behalf of the board by:

Mr Andrew Christopher Roberts

Director

Company registration number: 03148309

## Notes to the Financial Statements

## Year Ended 31 December 2020

#### 1. General information

The company is a private company limited by shares, registered in England and Wales. The address of the registered office is 4th Floor, 239 Kensington High Street, London, W8 6SA, United Kingdom.

## 2. Statement of compliance

The financial statements have been prepared in accordance with Section 1A of Financial Reporting Standard 102 (FRS 102) 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' issued by the Financial Reporting Council and with those parts of the Companies Act 2006 applicable to companies reporting under FRS102.

The preparation of financial statements, in compliance with FRS 102 requires the use of the certain critical accounting estimates. It also requires management to exercise judgement in applying the entity's accounting policies.

## 3. Accounting policies

#### Basis of preparation

The financial statements are prepared in sterling, which is the functional currency of the entity,

The financial statements have been prepared under the historical cost convention.

#### Going concern

The company has assessed the impact of the Covid-19 pandemic, and concluded that given the principal activity of the entity is that of provision of management services and to seek and evaluate suitable business opportunities for future investment by other members of the Group, the impact on cashflow is minimal and the company can continue to operate with existing cash reserves going forward. In making this assumption, the directors have assessed the ability of each of the company's key customers to pay management fees, and considered sensitised cash flow forecasts. The directors believe that the company has adequate resources and believe that the company is well placed to manage its business risks successfully.

The directors have considered the financial position of the company, including its net liability position, available cash reserves and the intercompany loan due to the parent undertaking as detailed per note 11 to the financial statements. The company has received a commitment from the parent undertaking not to recall the loan for a period of at least 12 months from the date of approval of these financial statements. The company has traded profitably under restrictions during the financial year to 31 December 2020, and the directors believe that the company can continue in operational existence, and therefore continue to adopt the going concern basis in the preparation of these financial statements.

## Notes to the Financial Statements (continued)

#### Year Ended 31 December 2020

#### 3. Accounting policies (continued)

## Judgements and key sources of estimation uncertainty

In the application of the Company's accounting policies, which are described in note 3, the directors are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The directors concluded that, due to the nature of the business, there are no critical accounting judgements or key sources of estimation uncertainty that are required to be disclosed here.

#### Revenue recognition

The turnover shown in the profit and loss account represents revenue recognised by the company that is attributable to the principal activity of the company of management services, and is recorded at the value of the consideration due, exclusive of Value Added Tax, and trade discounts. Where invoices are issued during the year that is not aligned within the period when earned during the company's financial year, the income is accrued or deferred accordingly.

#### Government grants

Government grants are not recognised until there is reasonable assurance that the Company will comply with the conditions attaching to them and that the grants will be received.

Government grants are recognised in profit or loss on a systematic basis over the periods in which the Group recognises as expenses the related costs for which the grants are intended to compensate.

#### Taxation

Current tax, including UK corporation tax and foreign tax, is provided at amounts expected to be paid (or recovered) using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events that result in an obligation to pay more tax in the future or a right to pay less tax in the future have occurred at the balance sheet date. Timing differences are differences between the Company's taxable profits and its results as stated in the financial statements that arise from the inclusion of gains and losses in tax assessments in periods different from those in which they are recognised in the financial statements.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that, on the basis of all available evidence, it can be regarded as more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted.

Deferred tax is measured using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date that are expected to apply to the reversal of the timing difference. Deferred tax relating to non-depreciable property, plant and equipment measured using the revaluation model and investment property is measured using the tax rates and allowances that apply to sale of the asset. In other cases, the measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Company expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

## Notes to the Financial Statements (continued)

## Year Ended 31 December 2020

#### 3. Accounting policies (continued)

#### Taxation (continued)

Where items recognised in other comprehensive income or equity are chargeable to or deductible for tax purposes, the resulting current or deferred tax expense or income is recognised in the same component of comprehensive income or equity as the transaction or other event that resulted in the tax expense or income.

Current tax assets and liabilities are offset only when there is a legally enforceable right to set off the amounts and the Company intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

Deferred tax assets and liabilities are offset only if: a) the Company has a legally enforceable right to set off current tax assets against current tax liabilities; and b) the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

## Tangible assets

All fixed assets are initially recorded at cost net of depreciation.

#### Depreciation

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Fixtures & fittings Motor vehicles 10 years on straight line basis 5 years on straight line basis

Equipment

- 3 to 5 years on straight line basis

## Financial instruments

A financial asset or a financial liability is recognised only when the entity becomes a party to the contractual provisions of the instrument.

Basic financial instruments are initially recognised at the transaction price, unless the arrangement constitutes a financing transaction, where it is recognised at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Financial assets that are measured at cost or amortised cost are reviewed for objective evidence of impairment at the end of each reporting date. If there is objective evidence of impairment, an impairment loss is recognised in profit or loss immediately.

Any reversals of impairment are recognised in profit or loss immediately, to the extent that the reversal does not result in a carrying amount of the financial asset that exceeds what the carrying amount would have been had the impairment not previously been recognised.

## Defined contribution plans

The company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the company in an independently administrated fund. Contributions are charged to the profit and loss account as they become payable in accordance with the rules of the scheme.

## Notes to the Financial Statements (continued)

## Year Ended 31 December 2020

4.	Other operating income		
		 2020	2019
	•	£	£
	Other operating income	4,667	

Other operating income represents government grant receivable relating to the furloughed employees salaries payable during the year under CJRS reclaim scheme (2019: £nil).

## 5. Operating profit

	Operating profit or loss is stated after charging/(crediting):		
		2020 £	2019 £
	Depreciation of tangible assets	23,925	26,003
	Gains on disposal of tangible assets	(3,750)	(5,833)
6.	Auditor's remuneration		
		2020	2019
		£	£
	Fees payable for the audit of the financial statements	8,500	9,075

In addition to the above stated auditors remuneration fee payable, the company also incurred other fees payable in relation various tax advisory matters of £15,000 (year 2019: £15,500).

## 7. Employee numbers

The average number of persons employed by the company during the year, including directors amounted to 7 (2019: 8).

8. Int	erest rec	eivable	and	similar	income
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	•			2020 £	2019 £
	Interest on cash and cash equivalents			. <del></del>	1,081
9;	Tangible assets				Address of the Control of the Contro
		Fixtures and	Motor	-	
		fittings	vehicles	Equipment	Total
	•	£	£	£	£
	Cost At 1 January 2020	21,099	210,593	11,815	243,507
	Additions	593	210,000	5,835	6,428
	Disposals	-	(20,843)	(5,443)	(26,286)
	At 31 December 2020	21,692	189,750	12,207	223,649
	Depreciation		<del></del>	•	<del></del>
	At 1 January 2020	18,404	147,383	11,334	177,121
	Charge for the year	408	21,414	2,103	23,925
	Disposals	<del>=</del>	(20,843)	(5,443)	(26,286)
	At 31 December 2020	18,812	147,954	7,994	174,760
	Carrying amount	किंग्याः प्र <del>मा</del> णिकः		1	
	At 31 December 2020	2,880	41,796	4,213	48,889
	At 31 December 2019	2,695	63,210	481	66,386
		<del></del>		- The state of the	The state of the s

## Notes to the Financial Statements (continued)

#### Year Ended 31 December 2020

#### 10. Debtors

	• •	2020	2019
, , .		£	£
Trade debtors		, <del>*</del>	19,382
Other debtors		 19,713	124,042
		19,713	143,424
		, <del></del>	***

Other debtors stated above includes £nil (2019: £112,500) receivable from a fellow group undertaking, Campden Hill Investment LLP. The debtor was settled during the following financial year.

All amounts shown under debtors fall due for payment within one year.

#### 11. Creditors: amounts falling due within one year

	2020	2019
	€.	£
Trade creditors	9,295	1,935
Amounts owed to group undertakings	3,679,557	3,980,436
Social security and other taxes	14,571	22,188
Other creditors	187,828	21,470
	3,891,251	4,026,029
	The state of the s	

Amounts owed to group undertaking represents a loan issued by the parent company, HPL Properties (West) Pte Limited which is interest-free and unsecured with no fixed repayment term.

Other creditors stated above includes deferred management fee income £150,000 (2019: £nil) from a fellow group undertaking, Campden Hill Investment LLP invoiced for post year 2021 and settled in advance at 31 December 2020.

## 12. Controlling party

HPL Properties (West) Pte Ltd, a company incorporated in Singapore is the immediate parent company of HPL (UK) Limited.

The Company's ultimate parent company and controlling party is Hotel Properties Limited, a company incorporated in Singapore, which is both the largest and smallest undertaking for which consolidated annual financial statements including the company are prepared. The financial statements of Hotel Properties Limited are available at its registered office address at 50 Cuscaden Road, #08-01 HPL House, Singapore 249724.