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Registration number 3110970

INK UNDERWRITING AGENCIES LIMITED

Directors' report and financial statements

for the year ended 31 October 2003



Company information

Directors

Mr P D Thomas

Mrs L H Thomas

Secretary

Mr P D Thomas

Company number

3110970

Registered office

57a Broadway

Leigh on Sea

Essex SS9 1PE

Auditors

Buckley Watson

57a Broadway Leigh on Sea

Essex SS9 1PE

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Directors' report for the year ended 31 October 2003

The directors present their report and the financial statements for the year ended 31 October 2003.

Principal activity and review of the business

The principal activity of the company continued to be that of a specialist contractor insurance agency.

Results and dividends

The results for the year are set out on page 4.

The directors recommend payment of a final dividend amounting to £100,000.

Directors and their interests

The directors who served during the year and their interests in the company are as stated below:

	Ord	Ordinary shares	
	31/10/03	01/11/02	
Mr P D Thomas	70	70	
Mrs L H Thomas	30	30	

Directors' responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of the affairs of the company and of the profit or loss of the company for that year. In preparing these the directors are required to:

- select suitable accounting policies and apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Auditors

In accordance with Section 385 of the Companies Act 1985, a resolution proposing that Buckley Watson be reappointed as auditors of the company will be put to the Annual General Meeting.

This report was approved by the Board on 14 May 2004 and signed on its behalf by

Mr P D Thomas

Secretary

Independent auditors' report to the shareholders of INK UNDERWRITING AGENCIES LIMITED

We have audited the financial statements of INK UNDERWRITING AGENCIES LIMITED for the year ended 31 October 2003 which comprise the profit and loss account, the balance sheet and the related notes. These financial statements have been prepared under the historical cost convention and the accounting policies set out therein.

This report is made solely to the company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

As described in the statement of directors' responsibilities the company's directors are responsible for the preparation of the financial statements in accordance with applicable law and United Kingdom Accounting Standards.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the directors report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

We read the directors' report and consider the implications for our report if we become aware of any apparent misstatements within it.

Basis of audit opinion

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Independent auditors' report to the shareholders of INK UNDERWRITING AGENCIES LIMITED

Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 31 October 2003 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Suckley Watson
Registered auditors

14 May 2004

57a Broadway Leigh on Sea Essex

SS9 1PE

Profit and loss account for the year ended 31 October 2003

		2003	2002
	Notes	£	£
Turnover	2	5,000,585	3,109,344
Administrative expenses		(4,591,322)	(2,960,732)
Operating profit	3	409,263	148,612
Other interest receivable and similar income	4	102,498	45,361
Profit on ordinary activities before taxation		511,761	193,973
Tax on profit on ordinary activities	7	(161,993)	(45,523)
Profit on ordinary activities after taxation		349,768	148,450
Dividends		(100,000)	(150,000)
Retained profit/(loss) for the year		249,768	(1,550)
Retained profit brought forward		76,482	78,032
Retained profit carried forward		326,250	76,482

Balance sheet as at 31 October 2003

		200	13	2002	2
	Notes	£	£	£	£
Fixed assets					
Tangible assets	8		125,897		133,516
Current assets					
Debtors	9	4,109,210		1,351,527	
Cash at bank and in hand		4,803,100		3,672,423	
		8,912,310		5,023,950	
Creditors: amounts falling					
due within one year	10	(8,711,857)		(5,080,884)	
Net current assets/(liabilities)			200,453		(56,934)
Net assets			326,350		76,582
Capital and reserves					
Called up share capital	11		100		100
Profit and loss account			326,250		76,482
Shareholders' funds			326,350		76,582

The financial statements were approved by the Board on 14 May 2004 and signed on its behalf by

Mr P D Thomas Director

Cash flow statement for the year ended 31 October 2003

	2003		2002	
	£	£	£	£
Cash generated from operations				
Operating profit	409,263		148,612	
Reconciliation to cash generated from opera	ations:			
Depreciation	41,967		44,506	
(Increase) in trade debtors	(2,741,810)		(814,891)	
(Increase) in other debtors	(15,873)		(20,877)	
Increase in trade creditors	3,497,113		3,946,537	
Increase in other creditors	17,246		(560,027)	
		1,207,906		2,743,860
Cash from other sources				
Interest received	102,498		45,361	
		102,498	 -	45,361
Application of cash				
Tax paid	(45,379)		(26,133)	
Dividends paid	(100,000)		(150,000)	
Purchase of tangible fixed assets	(34,348)		(101,591)	
		(179,727)		(277,724)
Net increase in cash in the year		1,130,677		2,511,497
Cash at bank and in hand less				
overdrafts at beginnning of year		3,672,423		1,160,926
Cash at bank and in hand less				
overdrafts at end of year		4,803,100		3,672,423
Consisting of:				
Cash at bank and in hand		4,803,100		3,672,423

Notes to the financial statements for the year ended 31 October 2003

1. Accounting policies

1.1. Accounting convention

The financial statements are prepared under the historical cost convention.

1.2. Turnover

Turnover represents commissions receivable on policies issued during the accounting period.

1.3. Tangible fixed assets and depreciation

Depreciation is provided at rates calculated to write off the cost less residual value of each asset over its expected useful life, as follows:

Plant and machinery

25% reducing balance

Motor vehicles

25% reducing balance

1.4. Pensions

The pension costs charged in the financial statements represent the contribution payable by the company during the year.

1.5. Deferred taxation

Provision is made for deferred taxation using the liability method to take account of timing differences between the incidence of income and expenditure for taxation and accounting purposes except to the extent that the directors consider that a liability to taxation is unlikely to materialise.

2. Turnover

The total turnover of the company for the year has been derived from its principal activity wholly undertaken in the UK.

3.	Operating profit	2003	2002
		£	£
	Operating profit is stated after charging:		
	Depreciation and other amounts written off tangible assets	41,967	44,506
	Auditors' remuneration	4,000	4,000
4.	Interest receivable and similar income	2003	2002
		£	£
	Bank interest	102,498	45,361

Notes to the financial statements for the year ended 31 October 2003

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5. Employees

	Number of employees The average monthly numbers of employees (including the directors) during the year were:	2003	2002
	Administration		<u>35</u>
	Employment costs	2003 £	2002 £
	Wages and salaries (including employers NI of £215,477; 2002 £141,350) Other pension costs	1,958,884 3,616 1,962,500	1,273,608 3,016 1,276,624
5.1.	Directors' emoluments Remuneration and other emoluments	2003 £ 100,000	2002 £ 100,000

6. Pension costs

The company operates a defined contribution pension scheme in respect of the staff. The scheme and its assets are held by independent managers. The pension charge represents contributions due from the company and amounted to £3,616 (2002 - £3,016).

7. Tax on profit on ordinary activities

Analysis of charge in period	2003	2002
	£	£
UK corporation tax	162,045	45,431
Prior period adjustments	(52)	92
	161,993	45,523
		=====

Notes to the financial statements for the year ended 31 October 2003

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8.	Tangible fixed assets	Plant and machinery	Motor vehicles	Total £
	Cost At 1 November 2002 Additions	177,926 13,378	54,050 20,970	231,976 34,348
	At 31 October 2003	191,304	75,020	266,324
	Depreciation At 1 November 2002 Charge for the year	79,791 27,878	18,669 14,089	98,460 41,967
	At 31 October 2003	107,669	32,758	140,427
	Net book values At 31 October 2003	83,635	42,262	125,897
	At 31 October 2002	98,135	35,381	133,516
9.	Debtors Trade debtors Prepayments and accrued income		2003 £ 4,072,460 36,750 4,109,210	2002 £ 1,330,650 20,877 1,351,527
10.	Creditors: amounts falling due within one year		2003 £	2002 £
	Trade creditors Corporation tax Other taxes and social security costs Directors' accounts		8,524,607 162,045 14,355 10,850	5,027,494 45,431 - 7,959
			8,711,857	5,080,884

Notes to the financial statements for the year ended 31 October 2003

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11.	Share capital	2003 £	2002 £
	Authorised 1,000.00 Ordinary shares of £1.00 each	1,000	1,000
	Allotted, called up and fully paid 100.00 Ordinary shares of £1.00 each	100	100