Courage Barclay & Simonds Ltd

Directors' Report for the Year Ended 29 April 2001

The accounts for the year are attached.

The company has not traded during the year and accordingly it has made neither a profit nor a loss. No Profit or Loss Account has therefore been prepared.

The following served as Directors during (and, unless otherwise indicated, throughout) the year:

N R Homer

Scottish & Newcastle Breweries (Services) Ltd

The Directors' interests in shares of Scottish & Newcastle plc (including options granted under the terms of the United Kingdom employee share schemes to subscribe for ordinary shares) at 30 April 2000 (*or appointment, if later) and 29 April 2001 were as follows:

	29 April 2001		30 April 2000	
	Shares	Options	Shares	Options
N R Homer	5,511	2,980	5,145	2,980

Scottish & Newcastle Breweries (Services) Ltd

By Order of the Board

N R Homer Secretary

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Company Number: 3066224

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Courage Barclay & Simonds Ltd

Company Number: 3066224

Balance Sheet as at 29 April 2001

	2001 £	2000 £
CURRENT ASSETS: amount owed by holding company	<u>-</u>	<u></u>
CAPITAL AND RESERVES Called up share capital	<u></u>	<u></u>

Notes to the Accounts

1. Share Capital

	2001 €	2000 £
Ordinary shares of £1 each		
Authorised	100	100
Issued and Fully Paid	1	1

- 2. The ultimate holding company is Scottish & Newcastle plc, a company incorporated in Scotland.
- 3. The company was dormant throughout the year.

Signed on behalf of the Board

N R Homer

Director

Edinburgh
November 2001