## Courage Barclay & Simonds Ltd

# Directors' Report for the year to 31 December 2004

The accounts for the year are attached.

The company has not traded during the year and accordingly it has made neither a profit nor a loss. No Profit or Loss Account has therefore been prepared.

The following served as Directors during (and, unless otherwise indicated, throughout) the year:

Appointed

Resigned

Company Number: 3066224

M Stevens

Scottish & Newcastle Breweries (Services) Ltd

The Directors' interests in shares of Scottish & Newcastle plc (including options granted under the terms of the United Kingdom employee share schemes to subscribe for ordinary shares) at 28 December 2003 and 31 December 2004 were as follows:

	31 December 2004		28 December 2003	
	Shares	Options	Shares	Options
M Stevens	2,819	-	2,118	2,581
Scottish & Newcastle Breweries (Services) Ltd	_	_	-	-

By Order of the Board

M Stevens Secretary

9 May 2005

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COMPANIES HOUSE 120506

## Courage Barclay & Simonds Ltd

Company Number: 3066224

#### Balance Sheet as at 31 December 2004

	31 December 2004 £	28 December 2003 £
CURRENT ASSETS: amount owed by holding company	ī	<u>ī</u>
CAPITAL AND RESERVES Called up share capital	<u></u>	<u></u>

For the year ended 31 December 2004 the company was entitled to exemption under section 249AA(1) of the Companies Act 1985.

No members have required the company to obtain an audit of its accounts for the year in question in accordance with section 249B(2).

The directors acknowledge their responsibility for:

- a) Ensuring the company keeps accounting records which comply with section 221;
- b) Preparing accounts which give a true and fair view of the state of affairs of the company as at the end of its financial year; and of its profit and loss for the financial year in accordance with section 226, and which otherwise comply with the requirements of the Companies Act relating to accounts, so far as applicable to the company.

#### Notes to the Accounts

1. Share Capital

•	31 December	28 December
	2004	2003
	£	£
Ordinary shares of £1 each		
Authorised	100	100
Issued and Fully Paid	1	1

2. The ultimate holding company is Scottish & Newcastle plc, a company incorporated in Scotland.

Signed on behalf of the Board

M Stevens

Director

Edinburgh

May 2005