| Company Re               | egistration No. 03047294 (England and Wales) |
|--------------------------|--|
| SLW LIMITED              |  |
| ANNUAL REPORT AND FINANC | IAL STATEMENTS                               |
| FOR THE YEAR ENDED 31    | MARCH 2018                                   |
|                          |  |

# **COMPANY INFORMATION**

Directors LA Wrout

S Wrout

Secretary F Wright

Company number 03047294

Registered office Sycamore Lodge

Nookside Grindon Sunderland Tyne & Wear SR4 8PQ

Auditor RMT Accountants & Business Advisors Ltd

Gosforth Park Avenue Newcastle upon Tyne

NE12 8EG

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### STRATEGIC REPORT

#### FOR THE YEAR ENDED 31 MARCH 2018

The directors present the strategic report for the year ended 31 March 2018.

#### Fair review of the business

The principal activity of the company continued to be that of providing general nursing and residential care for the elderly within a registered care home environment.

Throughout the 2017/18 financial period the company maintained a good level of occupancy within its care home despite a challenging market place. The company is heavily dependent on the public sector commissioning its services, and despite reductions in funding due to the current economic climate, the company has maintained occupancy levels in the period. The company has continued with its program of improvements to services ensuring that commissioning standards to both the public and private sector are not only met but are also exceeded.

The company directors remain focused on maintaining the current high standards of care in addition to improving liquid funds to assist in any future capital expenditure programmes, placing the company in a competitive position for the future growth in the care sector.

#### Financial risk management objectives and policies

The company is exposed to a moderate level of price risk, credit risk, liquidity risk and cash flow risk. The company manages these risks by financing its operations through retained profits, supplemented by bank loans and directors' loans where necessary to fund capital expenditure programmes.

The management objectives are to retain sufficient liquid funds to enable it to meet its day to day requirements, minimise the company's exposure to fluctuating interest rates, and match the repayment schedule of any external borrowings or overdrafts with the future cash flows expected to arise from the company's trading activities.

The exposure to price risk, credit risk, liquidity risk and cash flow risk is not considered to be material for the assessment of the assets, liabilities, financial position and profit or loss of the company.

#### Key performance indicators

The directors consider turnover, gross profit margin and EBITDA (earnings before interest, tax, depreciation and amortisation) to be the key measures of the company's performance.

- Turnover has increased during the year by 10.3% to £4,105,239.
- Gross profit margin has fallen slightly in the year from 37.3% to 35.1%.
- EBITDA for the year was £855,059 (2017 £911,339).

The profit after tax for the period was £707,797 (2017 - £808,516) and the net asset position at period end was £4,938,433 (2017 - £4,405,636).

The directors consider the company's results to be satisfactory in light of current market conditions.

On behalf of the board

## LA Wrout

#### Director

Approved by the board on 21 December 2018

#### **DIRECTORS' REPORT**

#### FOR THE YEAR ENDED 31 MARCH 2018

The directors present their annual report and financial statements for the year ended 31 March 2018.

#### **Directors**

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

LA Wrout \$ Wrout

#### Results and dividends

The results for the year are set out on page 6.

Ordinary dividends were paid amounting to £175,000. The directors do not recommend payment of a further dividend.

#### Auditor

In accordance with the company's articles, a resolution proposing that RMT Accountants & Business Advisors Ltd be reappointed as auditor of the company will be put at a General Meeting.

#### Statement of directors' responsibilities

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Strategic Report

The company has chosen in accordance with Companies Act 2006, s. 414C(11) to set out in the company's strategic report information required by Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008, Sch. 7 to be contained in the directors' report.

# DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2018

### Statement of disclosure to auditor

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the company's auditor is unaware. Additionally, the directors individually have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the company's auditor is aware of that information.

On behalf of the board

LA Wrout Director

Approved by the board on 21 December 2018

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF SLW LIMITED

#### Opinion

We have audited the financial statements of SLW Limited (the 'company') for the year ended 31 March 2018 which comprise the Profit And Loss Account, the Statement of Comprehensive Income, the Balance Sheet, the Statement of Changes in Equity and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 March 2018 and of its profit for the year then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast
  significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a
  period of at least twelve months from the date when the financial statements are authorised for issue.

#### Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

## Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Directors' Report have been prepared in accordance with applicable legal requirements.

# INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF SLW LIMITED

#### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report and the Directors' Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; cr
- we have not received all the information and explanations we require for our audit.

#### Responsibilities of directors

As explained more fully in the Directors' Responsibilities Statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: http://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

#### Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Paul Gainford (Senior Statutory Auditor)
for and on behalf of RMT Accountants & Business Advisors Ltd
Statutory Auditor
Gosforth Park Avenue
Newcastle upon Tyne
NE12 8EG

Date: 21 December 2018

# PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 MARCH 2018

|   | Notes  | 2018<br>£                | 2017<br>£                |
|---|--------|--------------------------|--------------------------|
| Turnover<br>Cost of sales   | 3      | 4,105,239<br>(2,663,328) | 3,723,483<br>(2,333,618) |
| Gross profit  |        | 1,441,911                | 1,389,865                |
| Administrative expenses   |        | (667,645)                | (558,656)                |
| Operating profit  | 4      | 774,266                  | 831,209                  |
| Interest receivable and similar income<br>Interest payable and similar expenses | 7<br>8 | 77,033<br>(91,677)       | 157,919<br>(69,354)      |
| Profit before taxation  |        | 759,622                  | 919,774                  |
| Tax on profit   | 9      | (51,825)                 | (111,258)                |
| Profit for the financial year   |        | 707,797                  | 808,516                  |

The Profit And Loss Account has been prepared on the basis that all operations are continuing operations.

# STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 MARCH 2018

|   | 2018<br>£ | 2017<br>£ |
|---|-----------|-----------|
| Profit for the year                     | 707,797   | 808,516   |
| Other comprehensive income              | -         | -         |
| Total comprehensive income for the year | 707,797   | 808,516   |

# BALANCE SHEET AS AT 31 MARCH 2018

|   |       | 20        | 18          | 201       | 17          |
|---|-------|-----------|-------------|-----------|-------------|
|   | Notes | £         | £           | £         | £           |
| Fixed assets  |       |           |             |           |             |
| Tangible assets   | 11    |           | 4,238,967   |           | 4,274,283   |
| Investments   | 12    |           | 1,745,763   |           | 1,669,017   |
|   |       |           | 5,984,730   |           | 5,943,300   |
| Current assets  |       |           |             |           |             |
| Stocks  | 13    | 500       |             | 500       |             |
| Debtors   | 14    | 3,603,670 |             | 3,154,615 |             |
| Cash at bank and in hand                                |       | 354,245   |             | 673,855   |             |
|   |       | 3,958,415 |             | 3,828,970 |             |
| Creditors: amounts falling due within one               | 15    | (698,021) |             | (761,331) |             |
| year  | 13    | (030,021) |             | (701,331) |             |
| Net current assets                                      |       |           | 3,260,394   |           | 3,067,639   |
| Total assets less current liabilities                   |       |           | 9,245,124   |           | 9,010,939   |
| Creditors: amounts falling due after more than one year | 16    |           | (4,167,152) |           | (4,473,209) |
| Provisions for liabilities                              | 18    |           | (139,539)   |           | (132,094)   |
| Net assets  |       |           | 4,938,433   |           | 4,405,636   |
| Capital and reserves                                    |       |           |             |           |             |
| Called up share capital                                 | 21    |           | 200,000     |           | 200,000     |
| Share premium account                                   |       |           | 28,704      |           | 28,704      |
| Profit and loss reserves                                |       |           | 4,709,729   |           | 4,176,932   |
| TOTAL CITA 1000 TODOL YOU                               |       |           |             |           |             |
| Total equity  |       |           | 4,938,433   |           | 4,405,636   |
|   |       |           |             |           |             |

The financial statements were approved by the board of directors and authorised for issue on 21 December 2018 and are signed on its behalf by:

LA Wrout Director

Company Registration No. 03047294

# STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 MARCH 2018

|  | S     | hare capital | •            | Profit and ss reserves | Total                |
|--|-------|--------------|--------------|------------------------|----------------------|
|  | Notes | £            | account<br>£ | £                      | £                    |
| Balance at 31 March 2016   |       | 200,000      | 28,704       | 3,610,416              | 3,839,120            |
| Year ended 31 March 2017: Profit and total comprehensive income for the year Dividends | 10    |              |              | 808,516<br>(242,000)   | 808,516<br>(242,000) |
| Balance at 31 March 2017   |       | 200,000      | 28,704       | 4,176,932              | 4,405,636            |
| Year ended 31 March 2018: Profit and total comprehensive income for the year Dividends | 10    | -            | -            | 707,797<br>(175,000)   | 707,797<br>(175,000) |
| Balance at 31 March 2018   |       | 200,000      | 28,704       | 4,709,729              | 4,938,433            |

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018

#### 1 Accounting policies

#### Company information

SLW Limited is a private company limited by shares incorporated in England and Wales. The registered office is Sycamore Lodge, Nookside, Grindon, Sunderland, Tyne & Wear, SR4 8PQ.

#### 1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary a mounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

This company is a qualifying entity for the purposes of FRS 102, being a member of a group where the parent of that group prepares publicly available consolidated financial statements, including this company, which are intended to give a true and fair view of the assets, liabilities, financial position and profit or loss of the group. The company has therefore taken advantage of exemptions from the following disclosure requirements:

- Section 4 'Statement of Financial Position' Reconciliation of the opening and closing number of shares;
- Section 7 'Statement of Cash Flows' Presentation of a statement of cash flow and related notes and disclosures:
- Section 11 'Basic Financial Instruments' Carrying amounts;
- Section 33 'Related Party Disclosures' Compensation for key management personnel.

The financial statements of the company are consolidated in the financial statements of SLW (Holdings) Limited. These consolidated financial statements are available from its registered office, Sycamore Lodge, Nookside, Grindon, Sunderland, Tyne & Wear, SR4 8EG.

#### 1.2 Turnover

Turnover represents income in relation to general nursing and residential care for the elderly which has been provided in the period to which it relates.

#### 1.3 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Freehold buildings 1% straight line
Fixtures, fittings and equipment 15% reducing balance

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is credited or charged to profit or loss.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2018

#### 1 Accounting policies

(Continued)

#### 1.4 Impairment of fixed assets

At each reporting period end date, the company reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

#### 1.5 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell.

#### 1.6 Financial instruments

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the company's balance sheet when the company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

#### Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

## Impairment of financial assets

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

## Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the company transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

### Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2018

#### 1 Accounting policies

(Continued)

#### Basic financial liabilities

Basic financial liabilities, including creditors, bank loans and loans from fellow group companies, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

#### Derecognition of financial liabilities

Financial liabilities are derecognised when the company's contractual obligations expire or are discharged or cancelled.

#### 1.7 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

#### Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

#### Deferred tax

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the profit and loss account, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset when the company has a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

## 1.8 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received, if considered material to the financial statements.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### 1.9 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2018

#### 1 Accounting policies

(Continued)

#### 1.10 Leases

Rentals payable under operating leases, including any lease incentives received, are charged to income on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the lease asset are consumed.

#### 2 Judgements and key sources of estimation uncertainty

In the application of the company's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

#### Critical judgements

The following judgements (apart from those involving estimates) have had the most significant effect on amounts recognised in the financial statements.

#### Assessing indicators of impairment

In assessing whether there have been any indicators of impairment in assets, the directors have considered both external and internal sources of information such as market conditions and experience of recoverability. There have been no indicators of impairment identified during the current financial year.

### Key sources of estimation uncertainty

The estimates and assumptions which have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities are as follows.

#### Determining residual values and useful economic lives of fixed assets

The company depreciates tangible assets over their estimated useful lives. The estimation of the useful lives of assets is based on historic performance as well as expectations about future use and therefore requires estimates and assumptions to be applied by management.

Judgement is applied by management when determining the residual values of tangible assets. When determining the residual value management aim to assess the amount that the company would currently obtain for the disposal of the asset, if it were already of the condition expected at the end of its useful economic life.

The carrying amount of tangible fixed assets at the reporting date was £4,238,967 (2017 - £4,274,283).

## Recoverability of debtors

The company establishes a provision for debtors that are estimated not to be recoverable. When assessing recoverability the directors consider factors such as the ageing of the debtors, past experience of recoverability, and the credit profile of individual or groups of customers.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2018

| 3 | Turnover and other revenue   |           |           |
|---|--|-----------|-----------|
|   | An analysis of the company's turnover is as follows:                           |           |           |
|   |  | 2018      | 2017      |
|   | _  | £         | £         |
|   | Turnover   |           |           |
|   | Residency fees   | 4,105,239 | 3,723,483 |
|   |  |           |           |
|   | Turnover has arisen wholly within the UK.                                      |           |           |
| 4 | Operating profit   |           |           |
|   |  | 2018      | 2017      |
|   | Operating profit for the year is stated after charging:                        | £         | £         |
|   | Fees payable to the company's auditor for the audit of the company's financial |           |           |
|   | statements   | 6,900     | 7,000     |
|   | Depreciation of owned tangible fixed assets                                    | 80,793    | 80,130    |
|   | Operating lease charges  | 12,201    | 10,129    |
|   |  |           |           |

## 5 Employees

The average monthly number of persons (including directors) employed by the company during the year was:

|   | 2018      | 2017      |
|---|-----------|-----------|
|   | Number    | Number    |
| Office and administration               | 4         | 4         |
| Operating staff                         | 140       | 132       |
|   | 144       | 136       |
| Their aggregate remuneration comprised: |           |           |
|   | 2018      | 2017      |
|   | £         | £         |
| Wages and salaries                      | 2,403,738 | 2,089,546 |
| Social security costs                   | 141,473   | 131,784   |
| Pension costs                           | 11,712    | 8,849     |
|   | 2,556,923 | 2,230,179 |
|   |           |           |

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2018

| 6 | Directors' remuneration  |           |                  |
|---|--|-----------|------------------|
|   |  | 2018<br>£ | 2017<br>£        |
|   | Remuneration for qualifying services   | 12,000    | 13,000           |
|   |  |           |                  |
| 7 | Interest receivable and similar income                                       |           |                  |
|   |  | 2018<br>£ | 2017<br>£        |
|   | Interest income  | _         | _                |
|   | Interest on bank deposits  | 287       | 471              |
|   | Other income from investments  |           |                  |
|   | Gains on financial instruments measured at fair value through profit or loss | 76,746    | 157,448          |
|   | Total income   | 77,033    | 157,919          |
|   |  |           |                  |
| 8 | Interest payable and similar expenses  |           |                  |
|   |  | 2018<br>£ | 2017<br>£        |
|   | Interest on bank loans   | 91,677    | 69,354           |
|   |  |           |                  |
| 9 | Taxation   |           |                  |
|   |  | 2018<br>£ | 2017<br>£        |
|   | Current tax  | τ.        | £.               |
|   | UK corporation tax on profits for the current period                         | 44,380    | 121,777          |
|   | Adjustments in respect of prior periods                                      |           | (536)            |
|   | Total current tax  | 44,380    | 121,241          |
|   |  |           |                  |
|   | Deferred tax   | 0.004     | 40.004           |
|   | Origination and reversal of timing differences                               | 8,321     | 13,364           |
|   | Changes in tax rates Adjustment in respect of prior periods                  | (876)     | (23,311)<br>(36) |
|   | Adjustifient in respect of prior periods                                     |           |                  |
|   | Total deferred tax   | 7,445     | (9,983)          |
|   |  |           |                  |
|   | Total tax charge   | 51,825    | 111,258          |
|   |  |           |                  |

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2018

| 9 | Taxation | (Continued) |
|---|----------|-------------|
|   |          |             |

The actual charge for the year can be reconciled to the expected charge for the year based on the profit or loss and the standard rate of tax as follows:

|    |  |                | 2018<br>£                         | 2017<br>£                          |
|----|--|----------------|-----------------------------------|------------------------------------|
|    | Profit before taxation   |                | 759,622<br>———                    | 919,774                            |
|    | Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2017: 20.00%)  Tax effect of expenses that are not deductible in determining taxable profit |                | 144,328<br>-                      | 183,955<br>9,086<br>(573)          |
|    | Adjustments in respect of prior years Effect of change in corporation tax rate Group relief Permanent capital allowances in excess of depreciation                                 |                | (875)<br>(97,794)<br>6,166        | (572)<br>(23,312)<br>(57,899)<br>- |
|    | Taxation charge for the year   |                | 51,825                            | 111,258                            |
| 10 | Dividends  |                | 2018<br>£                         | 2017                               |
|    | Final paid   |                | 175,000                           | 242,000                            |
| 11 |  |                | xtures, fittings<br>and equipment | Total                              |
|    |  | £              | £                                 | £                                  |
|    | Cost At 1 April 2017 4,53 Additions  | 1,009<br>-     | 757,074<br>45,477                 | 5,288,083<br>45,477                |
|    | At 31 March 2018 4,53  | 1,009          | 802,551                           | 5,333,560                          |
|    | ·  | 6,460<br>5,310 | 537,340<br>35,483                 | 1,013,800<br>80,793                |
|    | At 31 March 2018 52  | 1,770          | 572,823                           | 1,094,593                          |
|    | Carrying amount  |                |                                   |                                    |
|    |  | 9,239          | 229,728                           | 4,238,967                          |
|    | At 31 March 2017 4,05  | 4,549          | 219,734                           | 4,274,283                          |
|    | <del></del>  |                |                                   |                                    |

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2018

| 12 | Fixed asset investments              | 2018<br>£ | 2017<br>£                    |
|----|--------------------------------------|-----------|------------------------------|
|    | Unlisted investments                 | 1,745,763 | 1,669,017                    |
|    | Movements in fixed asset investments |           |                              |
|    |                                      |           | Investments<br>er than loans |
|    |                                      |           | £                            |
|    | Cost or valuation                    |           |                              |
|    | At 1 April 2017                      |           | 1,669,017                    |
|    | Valuation changes                    |           | 76,746                       |
|    | At 31 March 2018                     |           | 1,745,763                    |
|    | Carrying amount                      |           |                              |
|    | At 31 March 2018                     |           | 1,745,763                    |
|    | At 31 March 2017                     |           | 1,669,017                    |
| 13 | Stocks                               |           |                              |
|    |                                      | 2018      | 2017                         |
|    |                                      | £         | £                            |
|    | Food and provisions                  | 500       | 500                          |
|    |                                      |           |                              |
| 14 | Debtors                              |           |                              |
|    |                                      | 2018      | 2017                         |
|    | Amounts falling due within one year: | £         | £                            |
|    | Trade debtors                        | 143,524   | 59,083                       |
|    | Amounts owed by group undertakings   | 3,443,447 | 3,068,031                    |
|    | Other debtors                        | 1,617     | 7,685                        |
|    | Prepayments and accrued income       | 15,082    | 19,816                       |
|    |                                      | 3,603,670 | 3,154,615                    |

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2018

| 15 | Creditors: amounts falling due within one year        |                    | 2018      | 2017      |
|----|---|--------------------|-----------|-----------|
|    |   | Notes              | £         | £         |
|    | Bank loans  | 17                 | 303,286   | 250,599   |
|    | Trade creditors                                       |                    | 58,226    | 56,517    |
|    | Amounts due to group undertakings                     |                    | 10,000    | 5,000     |
|    | Corporation tax                                       |                    | 11,318    | 120,334   |
|    | Other taxation and social security                    |                    | 30,959    | 26,285    |
|    | Other creditors                                       |                    | 117,602   | 127,899   |
|    | Accruals and deferred income                          |                    | 166,630   | 174,697   |
|    |   |                    | 698,021   | 761,331   |
|    |   |                    |           |           |
| 16 | Creditors: amounts falling due after more than on     | e year             | 2018      | 2017      |
|    |   | Notes              | £         | £         |
|    | Bank loans  | 17                 | 4,167,152 | 4,473,209 |
|    | Amounts included above which fall due after five year | rs are as follows: |           |           |
|    | Payable by instalments                                |                    | 2,954,008 | 3,134,382 |
| 17 | Loans and overdrafts                                  |                    |           |           |
|    |   |                    | 2018<br>£ | 2017<br>£ |
|    | Bank loans  |                    | 4,470,438 | 4,723,808 |
|    |   |                    | .,,       |           |
|    | Payable within one year                               |                    | 303,286   | 250,599   |
|    | Payable after one year                                |                    | 4,167,152 | 4,473,209 |

The bank loans are secured by a fixed and floating charge over the assets of SLW Limited and SLW (Thornbury) Limited, a fellow subsidiary, and are repayable in instalments over 15-20 years. Interest charged on the loans varies from 1.45%-2.0% above the Bank's Base Rate, or 1.9% above LIBOR.

### 18 Provisions for liabilities

|                          | Notes | 2018<br>£ | 2017<br>£ |
|--------------------------|-------|-----------|-----------|
| Deferred tax liabilities | 19    | 139,539   | 132,094   |

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2018

### 19 Deferred taxation

Deferred tax assets and liabilities are offset where the company has a legally enforceable right to do so. The following is the analysis of the deferred tax balances (after offset) for financial reporting purposes:

|   | Liabilities<br>2018 | Liabilities<br>2017 |
|---|---------------------|---------------------|
| Balances:   | £                   | £                   |
| Accelerated capital allowances                                      | 139,539             | 132,094             |
|   |                     |                     |
| Movements in the year:  |                     | 2018<br>£           |
| Liability at 1 April 2017   |                     | 132,094             |
| Charge to profit or loss  |                     | 7,445<br>———        |
| Liability at 31 March 2018  |                     | 139,539             |
|   |                     |                     |
| Retirement benefit schemes  |                     | 2247                |
| Defined contribution schemes  | 2018<br>£           | 2017<br>£           |
| Charge to profit or loss in respect of defined contribution schemes | 11,712              | 8,849<br>———        |

The company operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the company in an independently administered fund.

## 21 Share capital

20

|                                    | 2018    | 2017    |
|------------------------------------|---------|---------|
|                                    | £       | £       |
| Ordinary share capital             |         |         |
| Issued and fully paid              |         |         |
| 200,000 Ordinary shares of £1 each | 200,000 | 200,000 |
|                                    |         |         |

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2018

### 22 Operating lease commitments

#### Lessee

At the reporting end date the company had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

|  | 2018<br>£      | 2017<br>£ |
|--|----------------|-----------|
| Within one year 1,192 Between two and five years 1,192 | 4,768<br>1,192 |           |
|  | 1,192          | 5,960     |

### 23 Related party transactions

The following amounts were outstanding at the reporting end date:

|                                      | 2018    | 2017    |
|--------------------------------------|---------|---------|
| Amounts owed by related parties      | £       | £       |
| Fellow subsidiaries not wholly owned | 248,922 | 149,821 |

The company has taken advantage of the exemption available in Section 33: Related Party Disclosures not to disclose transactions entered into between two or more wholly owned members of a group.

## 24 Directors' transactions

Included within other creditors at year end are director loans as follows:

| Description    | Opening      | Amounts       | Interest AmountsClosing Balance |             | ng Balance |
|----------------|--------------|---------------|---------------------------------|-------------|------------|
|                | Balance<br>£ | Advanced<br>£ | Charged<br>£                    | Repaid<br>£ | £          |
| Director loans | (111,239)    | (7,082)       |                                 | 108,675     | (9,646)    |
|                | (111,239)    | (7,082)       |                                 | 108,675     | (9,646)    |

There are no set terms of repayment and no interest accrued thereon.

## 25 Controlling party

The ultimate parent company is SLW (Holdings) Limited, a company incorporated in England & Wales.

In the opinion of the directors, LA Wrout and S Wrout are the joint controlling party by virtue of their interest in the issued share capital of SLW (Holdings) Limited.

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