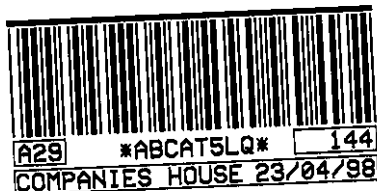


Box Scot ESS x 3 + 1 RES 100908



C O M P A N I E S H O U S E

THE REGISTRAR OF COMPANIES
COMPANIES HOUSE
CROWN WAY
CARDIFF
CF4 3UZ



This form should be completed in black.

The information printed below is taken from Companies House records as at 26/03/98
If this information requires amendment use the spaces opposite.

Date of this return (See note 1)

The information in this return should be made up to a date not later than

Day	Month	Year
10	04	98

Date of next return (See note 2)

If you wish to make your next return to a date earlier than the anniversary of this return please show the date here. Companies House will then send a form at the appropriate time.

Registered Office (See note 3)

This is the address registered by Companies House.

ASHBY HOUSE
1 BRIDGE STREET
STAINES
MIDDLESEX TW18 4TP

Principal business activities (See note 4)

Trade classification is
7499 NON-TRADING COMPANY

If the code cannot be determined from the notes, give a brief description of principal activity.

363s

Annual Return

of company number 03043813

2

company name
COURAGE LIMITED

company type
PRIVATE COMPANY LIMITED BY SHARES

If you are making the return up to an earlier date, show the date here. Please note that the form must be delivered to Companies House within 28 days of this earlier date.

Day	Month	Year

Day	Month	Year

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If the information shown needs amendment, give details below and, for secretary and director particulars, the date of any change.

Register of members *(See note 5)*

The register is kept at

REGISTERED OFFICE

Register of debenture holders *(See note 6)*

Any register of debenture holders (or duplicate) is kept at

Company Secretary *(See note 7)*

Particulars of a new secretary **must** be notified on form 288.

NEVILLE REX
HOMER
FCIS
CABERFEIDH 12 FORTH STREET
NORTH BERWICK
EAST LOTHIAN EH39 4HY

Day Month Year

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Date of any change.

If this person has ceased to be secretary, please state when.

Day Month Year

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Date of resignation.

Directors *(See note 7)*

Particulars of a new director **must** be notified on form 288.

KEITH ROGER
ALLEN
4 SOUTHWICK
BAGSHOT
SURREY GU19 5QR

Day Month Year

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Date of any change.

Date of Birth:- 14/02/53

Nat:BRITISH

Occ:HUMAN RESOURCES DIRECTOR

If this person has ceased to be director, please state when.

Day Month Year

--	--	--

Date of resignation.

Show any relevant current and previous directorships.

If the information shown needs amendment, give details below and the date of any change.

Directors - continued

Particulars.

CHRISTOPHER MICHAEL WHEELER
BARRETT
28 FIVE MILE DRIVE
OXFORD
OX2 8HR

Date of Birth:- 18/06/44
Nat:BRITISH
Occ:TRADING DIRECTOR

If this person has ceased to be director, please state when.

Show any relevant current and previous directorships.

Day Month Year

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Date of any change.

Day Month Year

--	--	--

Date of resignation.

Particulars.

STUART GUY
CATCHPOLE
89 THE AVENUE
LOWER SUNBURY
MIDDLESEX TW16 5HZ

Date of Birth:- 21/04/58
Nat:BRITISH
Occ:MARKETING DIRECTOR

If this person has ceased to be director, please state when.

Show any relevant current and previous directorships.

Day Month Year

--	--	--

Date of any change.

Day Month Year

--	--	--

Date of resignation.

Particulars.

GLEN WILLIAM
DAVIES
59 LANGHAM ROAD
TEDDINGTON
MIDDLESEX TW11 9HF

Date of Birth:- 20/05/56
Nat:BRITISH
Occ:FINANCE AND COMMERCIAL DIRECTO

If this person has ceased to be director, please state when.

Show any relevant current and previous directorships.

Day Month Year

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Date of any change.

Day Month Year

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Date of resignation.

If the information shown needs amendment, give details below and the date of any change.

Directors - continued

Particulars.

JOHN MICHAEL
DUNSMORE
29 COMISTON ROAD
MORNINGSIDE
EDINBURGH
SCOTLAND EH10 5AY

Date of Birth:- 05/02/59

Nat:BRITISH

Occ:DIRECTOR

If this person has ceased to be director, please state when.

Show any relevant current and previous directorships.

Day Month Year

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Date of any change.

Day Month Year

--	--	--

Date of resignation.

Particulars.

MARK
GREENWOOD
COMPASS HOUSE PORTSMOUTH ROAD
LIPHOOK
HAMPSHIRE GU30 7DJ

Date of Birth:- 18/10/55

Nat:BRITISH

Occ:COMPANY DIRECTOR

If this person has ceased to be director, please state when.

Show any relevant current and previous directorships.

Day Month Year

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Date of any change.

Day Month Year

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Date of resignation.

Particulars.

MARTIN
LOADES
MEADWAY HOUSE 11 THE DAMSELLS
TETBURY
GLOUCESTERSHIRE GL8 8JA

Date of Birth:- 14/01/53

Nat:BRITISH

Occ:MANAGING DIRECTOR

If this person has ceased to be director, please state when.

Show any relevant current and previous directorships.

Day Month Year

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Date of any change.

Day Month Year

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Date of resignation.

If the information shown needs amendment, give details below and the date of any change.

Directors - continued

Particulars.

MICHAEL ROSS
MCKENZIE
BA DIPL MS CE
SOUTHWOOD FIELD HOUSE
TYDEHAMS
NEWBURY
BERKSHIRE RG14 6JT

Date of Birth:- 02/09/46
Nat:BRITISH
Occ:DIRECTOR

If this person has ceased to be director, please state when.

Show any relevant current and previous directorships.

Day Month Year
Date of any change.

Day Month Year
Date of resignation.

Particulars.

DESMOND
O FLANAGAN
THE BARN HOUSE
SYDENHAM
CHINNOR
OXFORDSHIRE OX9 4LS

Date of Birth:- 18/10/49
Nat:BRITISH
Occ:MANAGING DIRECTOR

If this person has ceased to be director, please state when.

Show any relevant current and previous directorships.

Day Month Year
Date of any change.

Day Month Year
Date of resignation.

Particulars.

CHRISTOPHER
PAVLODSKY
ASKETT HOUSE
ASKETT
PRINCES RISBOROUGH
BUCKINGHAMSHIRE HP27 9LT

Date of Birth:- 10/12/48
Nat:BRITISH
Occ:DIRECTOR

If this person has ceased to be director, please state when.

Show any relevant current and previous directorships.

Day Month Year
Date of any change.

Day Month Year
Date of resignation.

Issued Share Capital (See note 8)

03043813

Enter details of all shares in issue at the date of this return.

Class (eg Ordinary/ Preference etc.)	Number of shares issued	Aggregate nominal value (ie Number of shares issued multiplied by nominal value per share)
ORD £1	1	£1.00
Totals	1	£1.00

List of past and present members

(See note 9)

(Use attached schedule where appropriate)

A full list is required if one was not included with either of the last two returns.

Please mark the
appropriate box.

There were no changes in the period ☐

The last full members list was at 10/04/96

	on paper	not on paper
A list of changes is enclosed	<input type="checkbox"/>	<input type="checkbox"/>
A full list of members is enclosed	<input checked="" type="checkbox"/>	<input type="checkbox"/>

Elective resolutions (See note 10)

(Private companies only)

If an elective resolution is in force at the date of this return to dispense with annual general meetings, mark this box.



If an elective resolution is in force at the date of this return to dispense with laying accounts in general meetings, mark this box.

**Certificate**

I certify that the information given in this return is true to the best of my knowledge and belief.

I enclose the fee of £ 15.

Cheques should be made payable
to **Companies House**.

Signed

M R Home

Secretary/Director*

*(delete as appropriate)

Date

2014/98

This return includes

(enter number)

1 continuation sheets.

Please ensure that you have completed
all sections on this page.

To whom should Companies House direct any enquiries
about the information shown in this return?

Louise Miller
Company Secretarial Assistant
Scottish & Newcastle plc
Abbey Brewery, 111 Holyrood Rd
EDINBURGH EH8 8YS
Tel: 0131 556 2591 ext 2256

SCHEDULE TO FORM 363[illegible]

Continued overleaf

LIST OF PAST AND PRESENT MEMBERS (continued)

SCHEDULE TO FORM 363[illegible]